

# HORRY COUNTY, SOUTH CAROLINA



## ANNUAL FINANCIAL PLAN FOR FISCAL YEAR JULY 1, 2016 TO JUNE 30, 2017

PREPARED BY THE BUDGET OFFICE  
MELANIE FREEMAN-GRUBER, BUDGET MANAGER  
BARRY SPIVEY, FINANCE DIRECTOR  
[www.horrycounty.org](http://www.horrycounty.org)

## MEMBERS OF COUNTY COUNCIL

Mark Lazarus	Chairman
Tyler Servant	Vice Chairman
Harold Worley	Member, District 1
Bill Howard	Member, District 2
Jimmy Washington	Member, District 3
Gary Loftus	Member, District 4
Tyler Servant	Member, District 5
Cam Crawford	Member, District 6
Vacant	Member, District 7
Johnny Vaught	Member, District 8
W. Paul Prince	Member, District 9
Jody Prince	Member, District 10
Al Allen	Member, District 11

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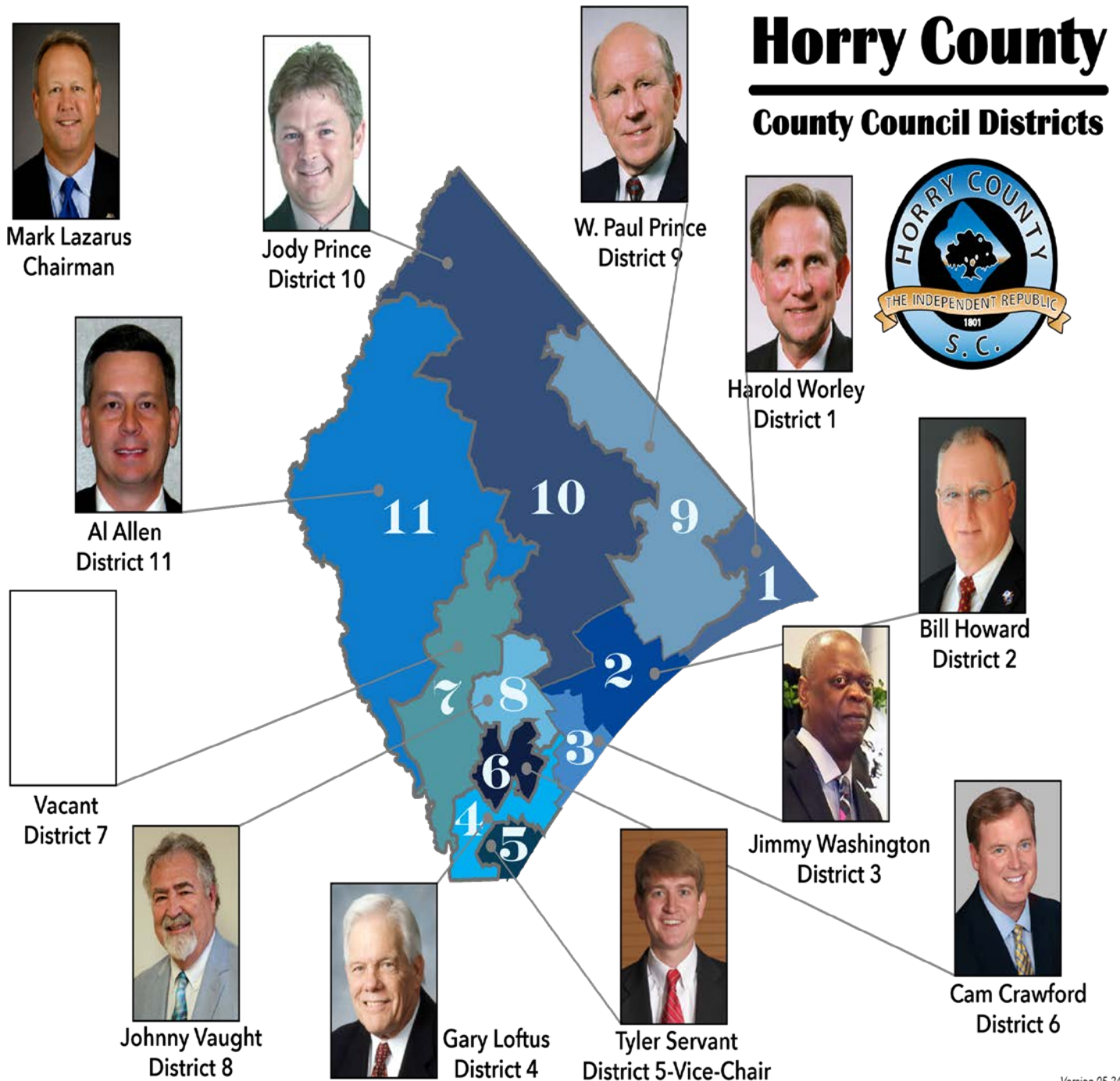
## ELECTED OFFICIALS

M. Lois Eargle	Auditor
Melanie Huggins-Ward	Clerk of Court
Robert Edge, Jr.	Coroner
Kathy Ward	Judge of Probate
Philip E. Thompson	Sheriff
Jimmy A. Richardson II	Solicitor Fifteenth Circuit
Roddy Dickinson	Treasurer

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## ADMINISTRATIVE OFFICIALS

Chris Eldridge	County Administrator
Justin Powell	Assistant County Administrator, Administration
Steve Gosnell	Assistant County Administrator, Infrastructure & Regulation
Arrigo Carotti	County Attorney



Version 05.24.16

## AWARDS

### Distinguished Budget Presentation Award

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award for Distinguished Budget Presentation to Horry County for its annual budget for the fiscal year beginning July 1, 2015. This is our twenty-seventh (27<sup>th</sup>) consecutive Fiscal Year (1990 through 2016) receiving this award.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



### Certificate of Achievement for Excellence in Financial Reporting

Horry County Finance Department has received this award for the twenty-ninth (29<sup>th</sup>) consecutive Fiscal Year (1987 through 2015) from the Government Finance Officers Association of the United States and Canada for the Comprehensive Annual Financial Report for achieving the highest standards in government accounting and financial reporting.

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# HORRY COUNTY

## MISSION STATEMENT

The mission of the government of Horry County, South Carolina is to provide a community environment in which the citizens and visitors of Horry County can enjoy the highest quality of life.

Serve - Meet the customer's wants and needs. Ask questions and listen actively.

Excel - Give the customer exceptional value and exceed expectations.

Reliable - Provide consistent and trustworthy service. Deliver on promises.

Versatile - Stay open to the customer's needs. Creatively find options to satisfy.

Inviting - Ensure every customer always feels welcome. Be personable.

Courteous - Be respectful, considerate, and thoughtful. Use the customer's name.

Empathy - Value the customer's viewpoint. Say "I understand..."

## MOTTO

*"Committed to Excellence"*

## OUR CORE VALUES

- Openness/Open Government
- Responsiveness
- Honesty
- Common Sense
- Stewardship (Financial Responsibility)
- Customer Service (User Friendly)
- Fairness & Consistency
- Integrity/Ethics
- Goal Orientation
- Team Work
- Innovation

## LONG-TERM GOALS AND PRIORITIES

Consistent with the County's financial policies of providing a financially stable fiscal plan, budget development directives from County Council called for streamlining the government focus. This section outlines several long-term goals that have shaped budgetary decisions for the upcoming biennium.

- Public Safety
- Infrastructure
- Funding County Services
- Horry County Employees
- Government Efficiency
- Planning & Zoning

### PUBLIC SAFETY

- ❖ Decrease public safety response times
  - 98% engine arrival within 9 minutes to urban calls
  - 80% engine arrival within 14 minutes to rural calls
  - 2 minute engine turn-out time on 80% of calls
  - 88% of 911 calls answered within 10 seconds
  - Average HCPD call response time (dispatch to arrival) below 13 minutes
- ❖ Reduce crime rates
  - Improve the Crime Prevention Effort rating on the National Citizen Survey from 42% to 47%
  - Reduce the property crime rate
  - Reduce the violent crime rate
- ❖ Improve the overall feeling of safety among citizens
  - Improve the Overall Feeling of Safety rating on the National Citizen Survey from 48% to 53%
  - Have at least 35,000 Fire Rescue public education participants each year

### INFRASTRUCTURE

- ❖ Implement RIDE III Program
  - Develop implementation plan for Ride III projects with or without referendum approval
- ❖ Reduce flooding incidents and increase stormwater capacity
  - Beginning in FY16-17, update stormwater ordinance and design manual. Re-evaluate every 5 years
  - Develop a stormwater specific Capital Improvement Plan
  - Inspect and clean 100% of county maintained subdivision drainage systems every 2 years



- Inspect and maintain 100% of watershed canals and major ditches on a yearly basis
- ❖ Maintain county paved road network in good to fair condition
  - Conduct 100% of targeted routine maintenance of road network
  - Keep percentage of paved road network at pavement condition index (PCI) > 55
- ❖ Have a self-sufficient recreation department by FY18
  - Ensure revenues support current level of service and can support future programming
- ❖ Increase volume of dry, sandy beaches
  - Inspect and renourish beaches according to established schedule
- ❖ Provide clean, well maintained beach access that meets customers' expectations
  - Inspect, clean and maintain 100% of beach access on a weekly basis
  - Inspect 100% of county beach parking every month and maintain as needed

#### FUNDING COUNTY SERVICES

- ❖ Control employment costs
  - Maintain the Workers' Compensation Experience Modifier below 1.00
  - Lower Health Insurance costs by maintaining the Experience Load Factor at 1.0
- ❖ Ensure recurring items are not funded by non-recurring funds
  - On a yearly basis, identify possible areas for annual funding or implementation of a cost recovery program
- ❖ Increase the reserve fund
  - Establish a 25% Fund Balance reserve in General Fund, Fire Fund, Recreation Fund and Stormwater Fund
- ❖ Improve the County's financial standing
  - Achieve One-Notch Bond Rating upgrade in Moody's or S&P by the end of FY17
- ❖ Increase collection rates of monies owed to the county
  - Raise percentage of revenues collected by online payments to 8%
  - Introduce county payment kiosks in strategic locations

#### HORRY COUNTY EMPLOYEES

- ❖ Reduce turnover
  - Reduce voluntary turnover unrelated to natural attrition by 2%
- ❖ Develop a qualified pool of applicants to fill vacancies in the organization
  - Advertise job vacancy posts in three days 95% of the time
  - Increase the number of departments, where applicable, using promotional lists by 5% over a 12-month period
  - Increase Horry County attendance at job fairs
  - Develop a pre-screen applicant pool
  - Increase partnership activities with local education institutions

- ❖ Develop leadership potential in the current and future workforce
  - Implement Leadership Development Program
  - Implement department-specific succession plans

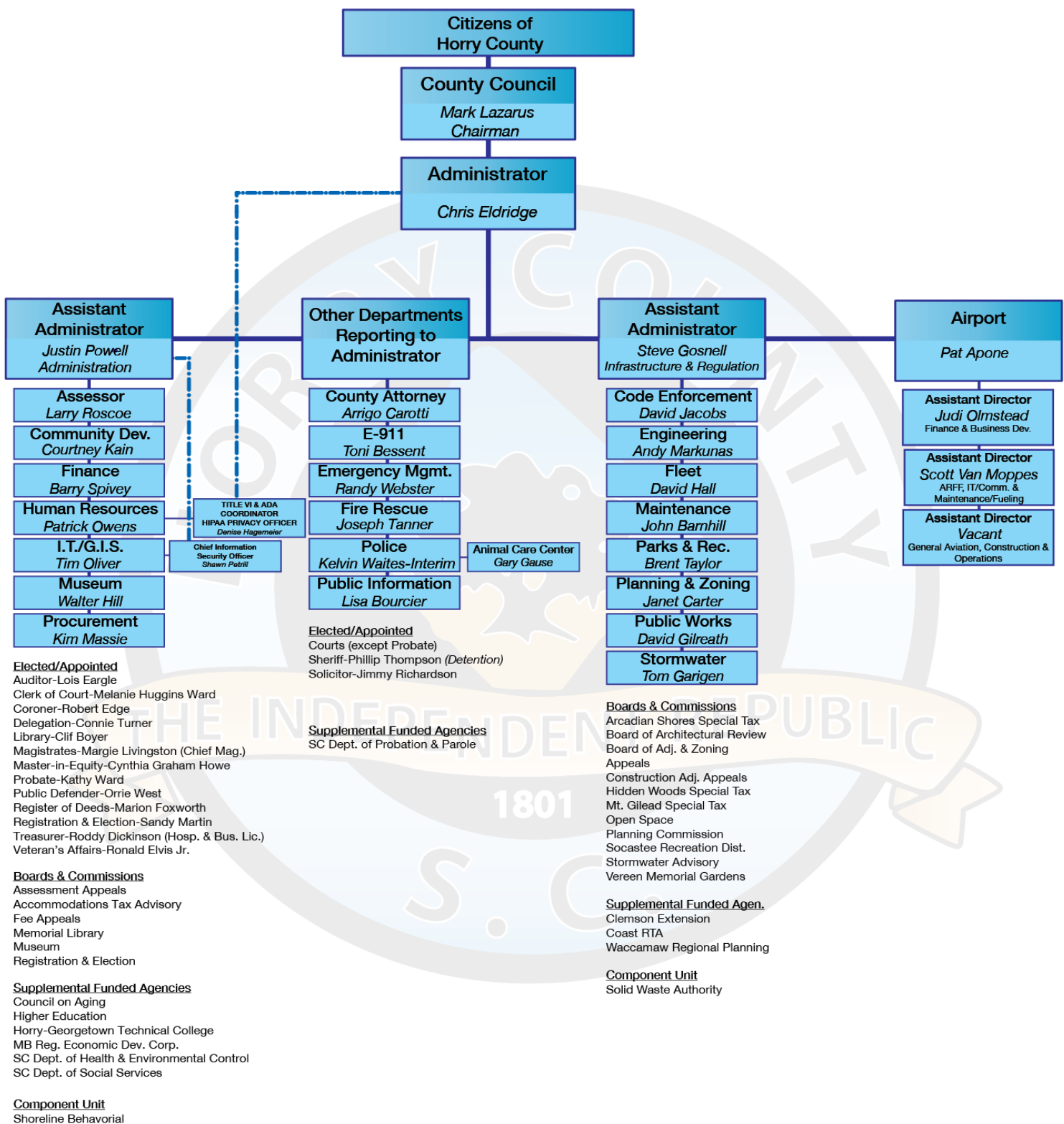
#### GOVERNMENT EFFICIENCY

- ❖ Improve process and response times
  - Include at least 50% of our most commonly used forms online
  - Implement an email system for citizen requests/complaints
- ❖ Increase productivity within our organization
  - Begin to move departments to digital document handling and away from file cabinets
  - Develop a pilot shared services model to consolidate duplicated services
- ❖ Improve citizen perception of County customer service and quality of services provided by County
  - Increase positive response rate of customer service on 2017 National Citizen Survey from 61% to 75% and 'Treating Residents Fairly' from 42% to 65%
- ❖ Reduce unit cost of service delivery
  - Implement uniform fees for service throughout county departments

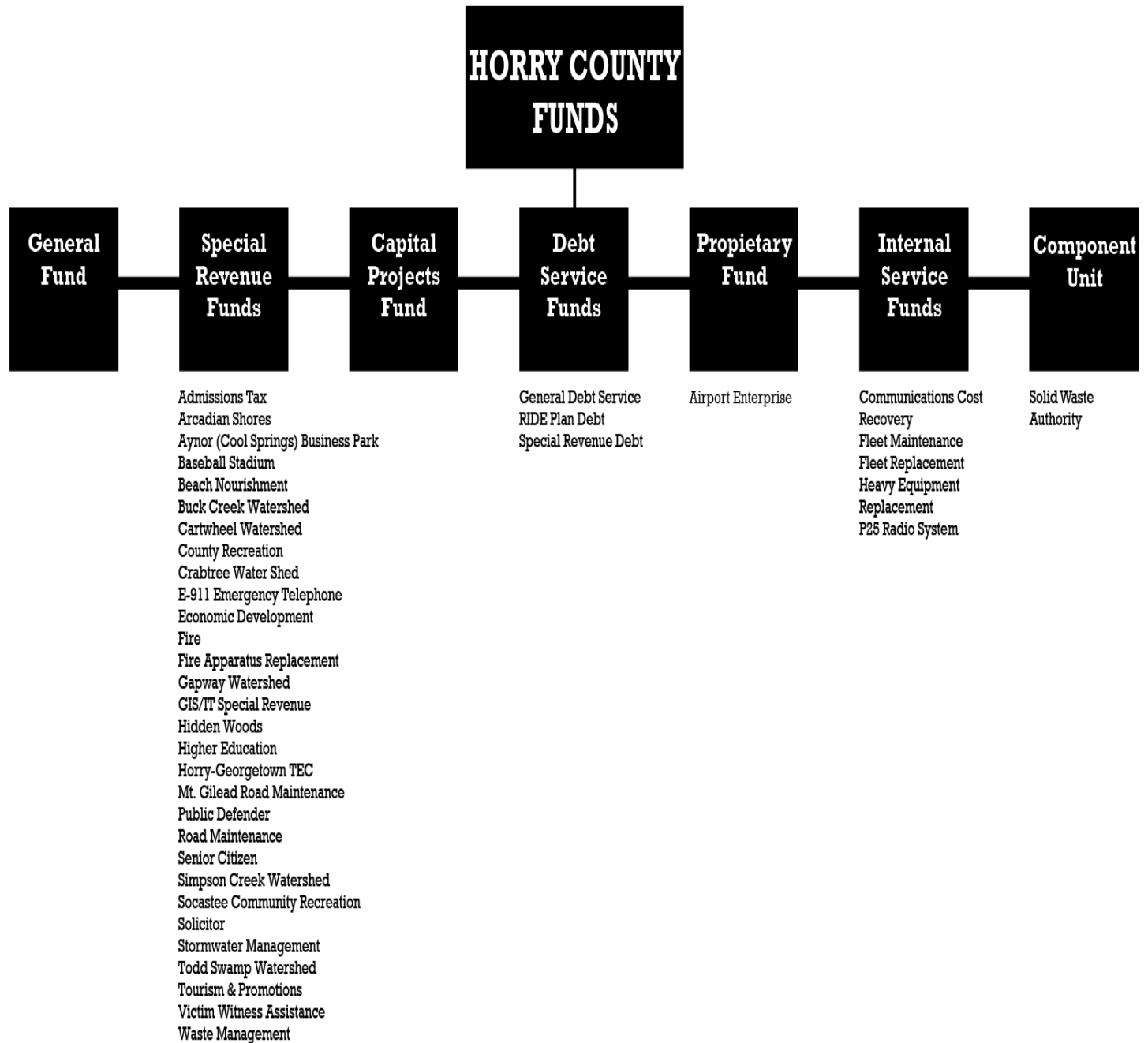
#### PLANNING & ZONING

- ❖ Ensure infrastructure supports development plans
  - Continue to expand our multimodal transportation network by creating 2 additional miles every FY
- ❖ Reduce the number of code violations within the county
  - Establish a baseline for the number of complaints regarding overgrown, junked, and neglected properties, then engage in a targeted effort to reduce that number annually
  - Lower the litter index by reducing the number of illegal signs in the right of way
  - Better identify the code issues (building, property, zoning) that residents are most concerned about
- ❖ Improve citizen perception of key livability measures
  - Increase the positive response rate of 'Horry County as a Place to Live' on a National Citizen Survey from 75% to 78%
  - Increase positive response rate of 'Mobility' on National Citizen Survey from 32% to 37%

Note: These goals and priorities are a work in progress. All County departments will be reviewing County wide goals and priorities to set their department goals, objectives and performance indicators for the upcoming fiscal year.

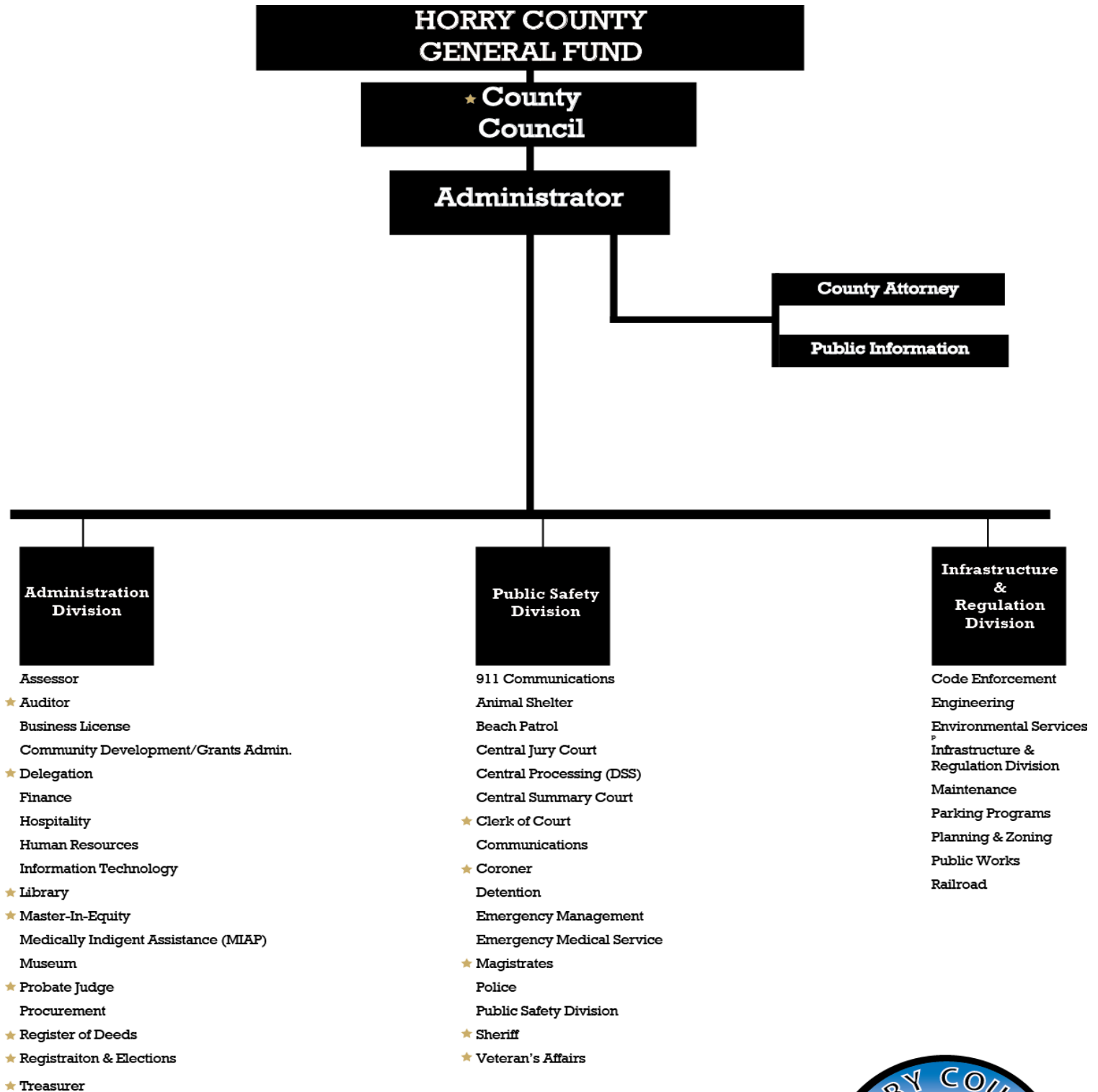


Updated 06.07.16



Note: Horry County's major funds include General, Capital, RIDE Plan Debt, and Airport Enterprise.

Revised 06.07.16



★ Elected and Appointed Officials

Revised 06.07.16



August 2, 2016

Honorable Chairman and County Council  
Horry County, South Carolina

Dear Chairman and Council Members:

It is my privilege to present to the citizens and other interested readers the adopted Fiscal Year 2017 Financial Plan for Horry County, South Carolina. This balanced budget maintains our current level of services, provides for full staffing of approved positions, and adds additional telecommunicator staff in our E911 facility. Additionally, non-reoccurring funding is utilized to repay existing lease purchase obligations in the amount of \$2.5 million. The budget for all funds is \$398,631,232, including the General Fund budget of \$152,890,609. This represents an overall budgetary decrease of 1.45% and General Fund increase of 4.62%. The General Fund millage rate for Fiscal Year 2017 remains unchanged at 42.8 mills. This document includes the spending guidelines approved by County Council on June 7, 2016 for all operating departments of the county including the Department of Airports and the Solid Waste Authority, a component unit of the County. Furthermore, it contains supplementary information designed to provide the citizens of Horry County with a better understanding of the budget and where funds are to be spent this year. Prior to the adoption of this budget, County Council's deliberation involved numerous meetings, including a fall, winter and spring budget retreat; televised meetings of County Council Committees relating to Administration, Infrastructure and Regulation, and Public Safety; Solid Waste Board of Directors meetings; and two regularly-televised council meetings, including a public hearing for public input at second and third readings of the budget ordinance. All of these meetings were advertised in advance. Additionally, presented in this document is the County's Capital Improvement Plan (CIP) for the County's Governmental Funds covering the period from Fiscal Year 2017 to Fiscal Year 2021 in the amount of \$124,122,343. County Council considered the CIP during the budget process and the plan was additionally presented to the Horry County Planning Commission who determined the plan to be consistent with the County's Comprehensive Plan.

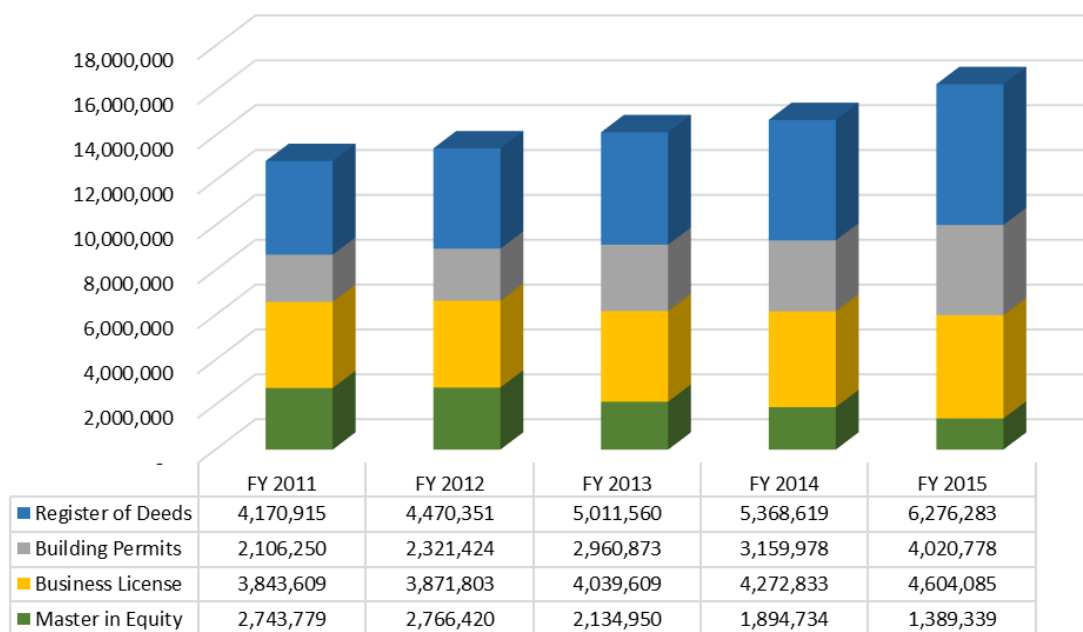
In November 2015, the County Council and staff met at the Fall Strategic Planning Retreat to establish County long term goals and priorities. Additionally, in March 2016 County Council was briefed on the anticipated revenues and expenditures for the upcoming year. Specifically, County Council was advised of the future budget needs in the Recreation Fund, Economic Development Fund, Tourism and Promotion Fund and the Beach Renourishment Fund. County Council was also briefed on new capital projects, the increased cost of employee benefits, and the financial results for the first two quarters of FY 2016.

At the Winter Planning Retreat, staff was directed to incorporate an increase in employee compensation. Other guidance related to our five-year capital improvement program plan to address the county's needs, and to continue the planning process for a RIDE III Capital Project Sales Tax program.

As the Administrator's requested budget for FY 2017 was prepared, staff projected a minimal

increase in tax revenue due to anticipated growth in the property tax base, partially offset by the overall value decline associated with implementation during FY 2015 of the five (5) year property tax reassessment required by State law and resolution of valuation appeals resulting therefrom. Staff anticipated increases in documentary stamp revenue from the Register of Deeds Office, Building Permits, and Business License revenue based on the trends seen in FY 2013, FY 2014 and FY 2015. Positive trends for economically-sensitive revenues (see chart below) over the prior three years are indicative of a growing local economy in the County. Additionally, revenues from local Hospitality Fees and Accommodations taxes have averaged 5.5% and 6.8% over the prior five years from 2011 to 2015, further evidencing a growing economy.

Historic Trends for Economically Impacted Revenues



General Fund Revenues for the Fiscal Year 2017 budget increase \$4.2 million including Emergency Medical Service fees, Building Permits, Business Licenses, and Register of Deed fees. No increases in individual fee rates are included in this budget, however continued increase in the volume of transactions is anticipated.

The revenue increase included in the prior year General Fund budget is allowing the County to adopt a structurally balanced budget that provides recurring revenues sufficient to pay its recurring expenditures. The County is also projected to fully fund its General Fund reserve targets through revenue increases and expenditure savings from Fiscal Year 2016 as well as provide for the early repayment of \$2.5 million of lease purchase obligations.

The FY2017 budget includes eleven (11) full-time positions, fifteen (15) part-time positions, deletes two (2) full-time positions and one (1) part-time position resulting in a net growth of twenty-three (23) positions as seen in the following chart:

<u>Department</u>	<u>Additions</u>	<u>Deletions</u>	<u>Net Increase/ Decrease</u>
<u>Administrative Division</u>			
Assessor	-	1	(1)
Airport Maintenance	-	1	(1)
Total Administration	-	2	(2)
<u>Public Safety Division</u>			
911 Communications	4	-	4
Police	3	-	3
Animal Care Center	2	-	2
Georgetown Solicitor	-	1	(1)
Total Public Safety	9	1	8
<u>I&amp;R Division</u>			
Economic Development	3	-	3
Solid Waste Authority	14	-	14
Total I&R	17	-	17

Total County revenues for Fiscal Year 2017 are lower by \$5.9 million or 1.45%. Operating revenues reflect an increase of \$20.3 million as a primary result of increases in the Beach Renourishment Fund (\$6.2 million) for the Reach 3 Renourishment, General Fund (\$4.2 million) as noted above, Solid Waste Authority (\$3.8 million) for recycling revenues, higher Hospitality revenues (\$1.8 million), and Road Maintenance Fees (\$1.4 million). Other Financing Sources decrease \$18.6 million as budgeted loan proceeds decrease by \$24.8 million offset by higher non-operating revenues at the Department of Airports (\$4.5 million) from an increase in Federal Capital Grants. Budgeted Fund Balance usage is reduced by \$10.7 million as the Solid Waste Authority is completing a lower amount of internally funded capital projects (\$14.4 million) offset by higher internally funded projects in Waste Management Recycling (\$1.9 million) and Beach Renourishment (\$1.2 million)

Total County expenditures for Fiscal Year 2017 are lower by \$5.9 million or 1.45%. Operating expenditures reflect an increase of \$17.3 million as a primary result of increases in the Beach Renourishment Fund (\$6.2 million) for the Reach 3 Renourishment, General Fund (\$4.2 million) as noted above, Solid Waste Authority (\$3.8 million) for recycling expenditures, and additional Road Maintenance resurfacing projects (\$1.2 million). Capital expenditures are lower by \$14.8



million. Total Debt services increases by \$2.1 million due primarily to higher debt service for the South Carolina State Infrastructure Bank Intergovernmental Agreement Debt Service Loan 1 which is fully repaid during the year.

Additionally, the CIP provides for \$4.3 million for equipment lease purchase payments in Fiscal Year 2017 for equipment and software primarily benefiting the Public Safety Division and General Government. This amount include the early repayment of \$2.5 million from non-recurring sources. Fiscal Year 2017 funding for the CIP is primarily current revenues and fees with \$6.6 million from the General Fund including \$2.5 million non-recurring, \$11.2 million from the Road Fund, \$750,000 in new General Obligation Bonds, \$672,000 in Intergovernmental Revenues, \$350,000 from the sale of the University Fire Station, and the balance from other Funds and Government entities.

The county's commitment to recreation is continued by the designation of the revenue from Sunday liquor sales licenses and permits for additional recreation improvements at various parks. The final determination of how this funding will be distributed will occur when received by the County.

The FY 2017 budget, as approved by County Council, continues their dedication to provide improved infrastructure and facilities for the citizens and visitors of Horry County.

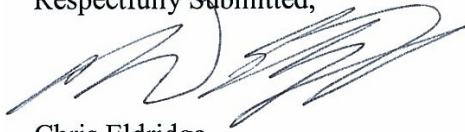
This budget as adopted includes the following:

- ◆ Continuation of the Local Road Improvement Program.
- ◆ Continuation of the Stormwater Management Program funded by stormwater fees assessed on all real property in the unincorporated areas of the county.
- ◆ Continuation of the Recreation Program with 1.7 mills dedicated to recreation.
- ◆ Continuation of the Geographic Information System (GIS) and the county's investment in Information Technology (IT).
- ◆ Continuation of the multi-year improvement plan for Public Safety technology and the entire communication system.

In summary, the Fiscal Year 2017 Financial Plan for Horry County represents County Council's plan for providing service needs for the current year. The continuation of the Capital Improvements Program demonstrates County Council's commitment to provide adequate and available facilities for the delivery of services both now and in the future.

With the final adoption of this budget, I wish to thank the Chairman and each County Council member for their input and deliberation throughout the process. The adoption of a budget is seldom easy or without sacrifice. This budget will provide basic services to the residents and visitors of Horry County. I would like to recognize the staff of the budget team, the assistant administrators, department managers, as well as the elected and appointed officials and all county employees, for their willingness to work together to make this budget possible.

Respectfully Submitted,

A handwritten signature in black ink, appearing to read 'Chris Eldridge', written over a horizontal line.

Chris Eldridge  
County Administrator

# INTRODUCTION

## COMMUNITY PROFILE

### THE COUNTY OF HORRY

Horry County, South Carolina is located on the east coast of the United States, is bounded on the north by the North Carolina state line and is approximately 100 miles north of Charleston, South Carolina, and approximately 150 miles east of the State Capital, Columbia, South Carolina. It encompasses 1,134 square miles of area.

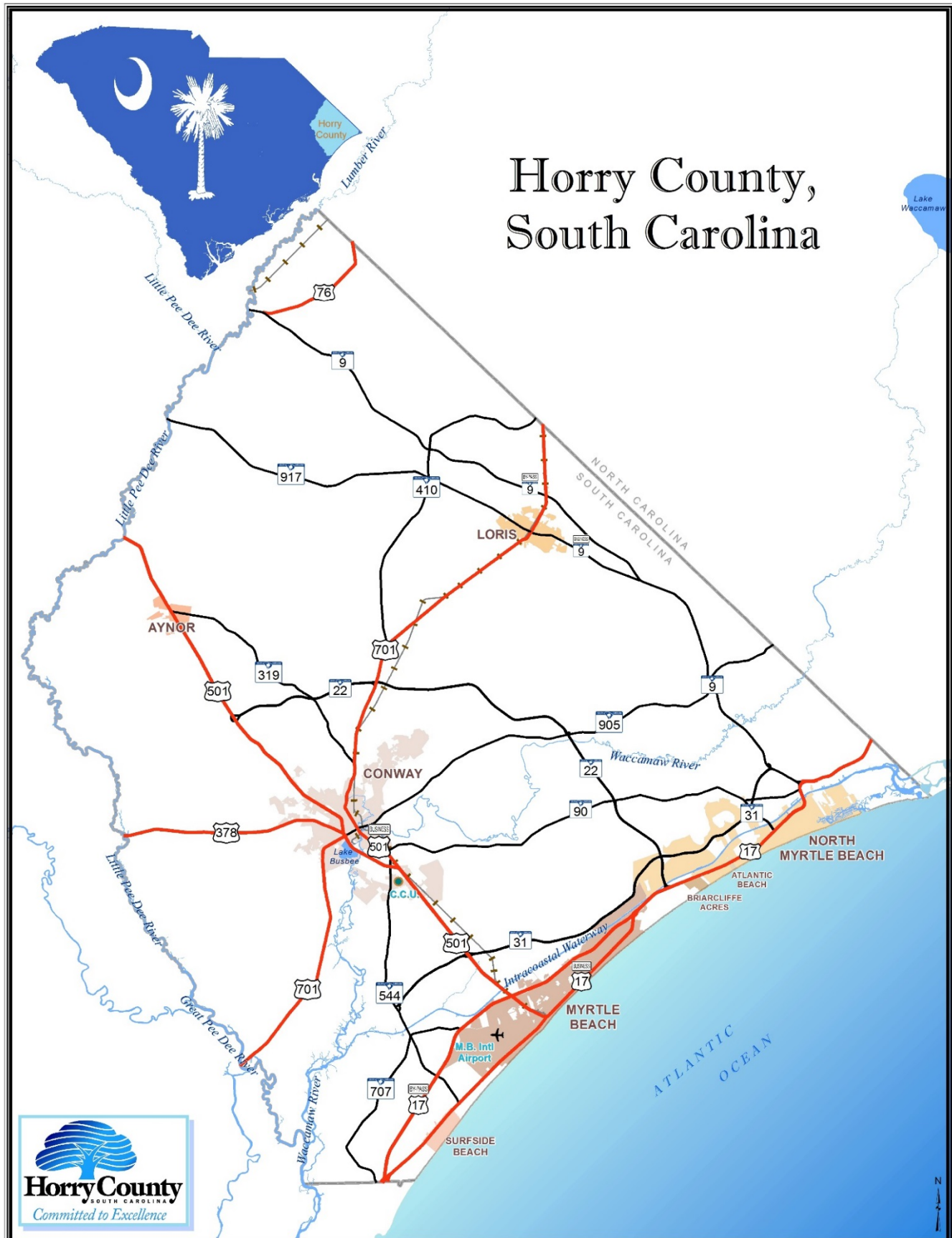
The county was incorporated in 1801 with an estimated population of 55. Since the county was almost completely surrounded by water and its inhabitants were forced to survive virtually without any assistance from the “outside world”, they became an extremely independent populace and named their county “The Independent Republic of Horry”. The county was named after Peter Horry who was a descendent of Huguenot settlers and whose family owned several large plantations in the area. He served as Brigadier General of Militia and a member of the South Carolina General Assembly during the American Revolution under General Francis Marion, who was called the Swamp Fox.

In the 214 years since its incorporation, Horry County has grown from a rural hamlet into one of the most dynamic counties in South Carolina. According to the 2015 Census estimate, the population has grown to 309,199 and accounts for about six percent of the state’s population.

### COUNTY GOVERNMENT

Horry County has operated under the Council-Administrator form of government since 1976. Under this type of government, each member of Council is elected from the district in which he lives and a chairman is elected at-large. The Vice-Chairman is elected among the membership of Council. The Council consists of a Chairman and eleven (11) Council members, each elected for four-year terms. The Council appoints a Clerk to Council, Register of Deeds Director and an Administrator. Elections are held in November of each even-numbered year, with six Council members and the Chairman being elected and the other five members being elected two years later. All of the County Council members serve the county on a part-time basis.

The Council is responsible for the legislative and policy functions of the government. The Administrator is appointed, subject to confirmation by a majority of the Council members, to perform all necessary administrative duties, as directed by the Council, and to ensure the efficient operation of all county functions.

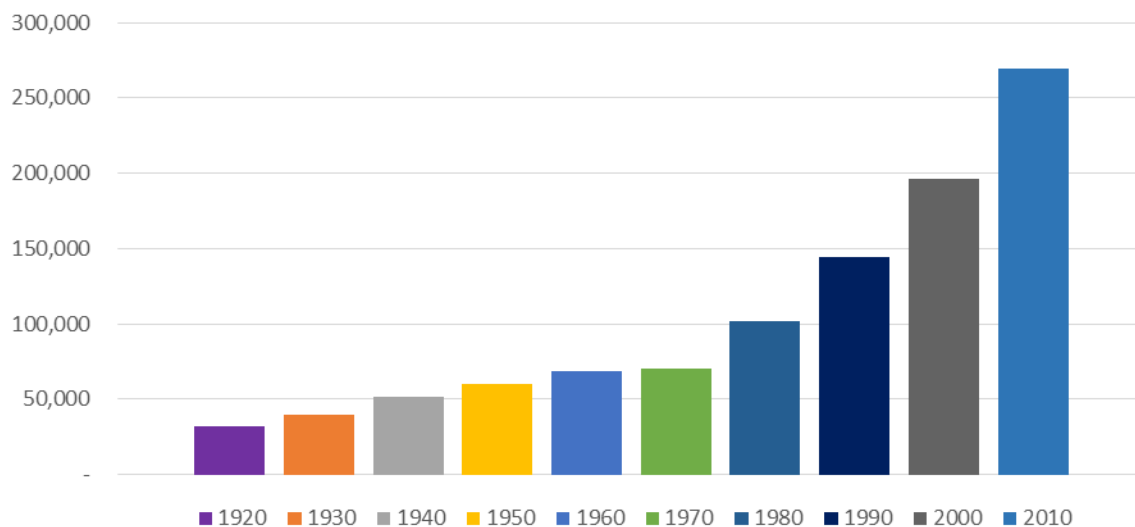


## POPULATION

The 2010 U.S. Census placed Horry County's population at 269,291. From the time of the previous U.S. Census in 2000, the county's population has increased by 72,662 residents, or 37 percent. The Census Bureau projects that Horry County's population will be 371,700 by the year 2030.

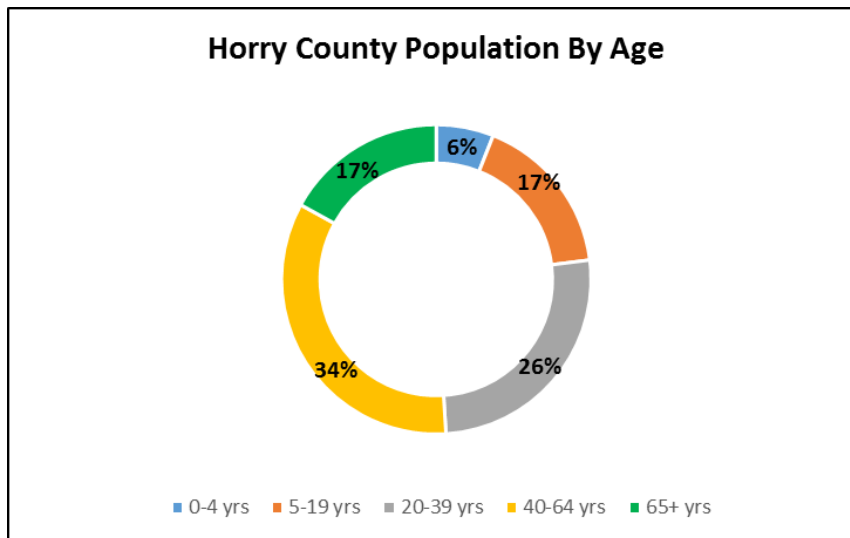
<u>Year</u>	<u>Population</u>	<u>Year</u>	<u>Population</u>	<u>Year</u>	<u>Population</u>	<u>Year</u>	<u>Population</u>
1910	26,995	1940	51,951	1970	69,998	2000	196,629
1920	32,077	1950	59,820	1980	101,419	2010	269,291
1930	39,376	1960	68,247	1990	144,053	2030 (proj.)	371,700

## HORRY COUNTY POPULATION



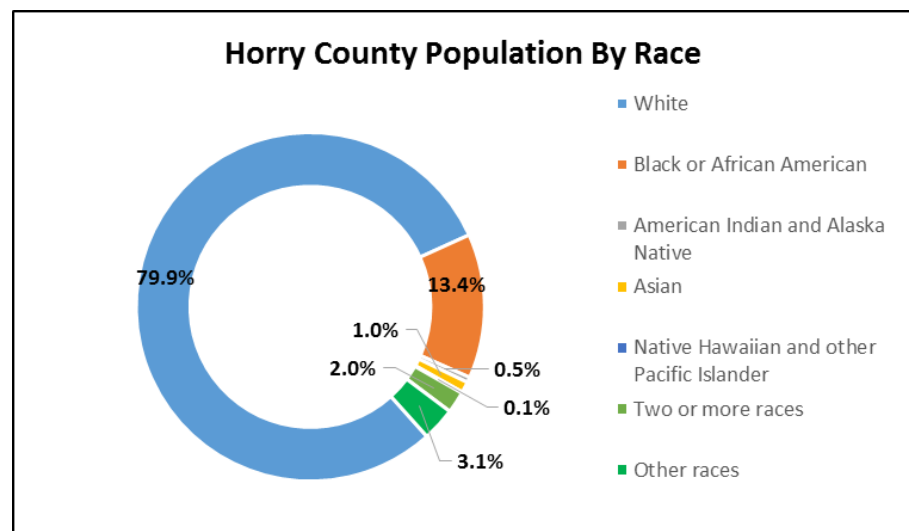
## POPULATION CHANGE BY INCORPORATED AREAS

<u>Incorporated Areas</u>	<u>2000</u>	<u>2010</u>	<u>% Change</u>
Atlantic Beach (Town)	351	334	-4.8%
Aynor (Town)	587	560	-4.6%
Briarcliffe Acres (Town)	470	457	-2.8%
Conway (City)	11,788	17,103	45.1%
Loris (City)	2,079	2,396	15.2%
Myrtle Beach (City)	22,759	27,109	19.1%
North Myrtle Beach (City)	10,974	13,752	15.3%
Surfside Beach (Town)	4,425	3,837	-13.3%

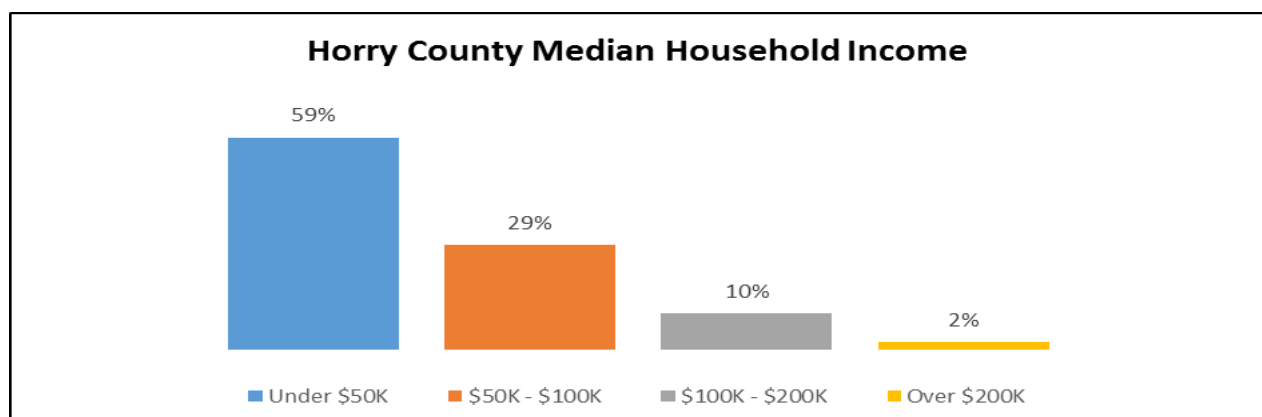


According to the 2010 U.S. Census, approximately 17 percent of the population is 65 years or older. The largest population group is over 40-64 years of age. This age group accounts for 34 percent of the country's entire population. The 2010 U.S. Census also shows that the largest race served by the county is

White at 79.9 percent with the next largest being Black or African American at 13.4 percent.



According to the U.S. Census Bureau, the estimated Median Household Income for the County was \$43,001 in 2014. This number is just under the state amount, which is estimated at \$45,238. The chart below shows a breakdown of household income for the County.



## ECONOMY

The county's predominantly tourist-based economy continues to expand. Most of the county's thirty-three (33) miles of beaches stretching from Little River to Garden City have been developed. 'Where to Retire' magazine rated the Myrtle Beach area as one of the top 15 Low-Cost Towns in the United States. The magazine cites the Myrtle Beach area for its low cost of living and calls it one of the best beach towns in the nation. The county's population of 65 and over grew by 42%, between 2010 and 2015. Horry County is No. 2 among the top five regions in South Carolina where retirees are relocating.

Horry County was the third-fastest-growing county in South Carolina between 2000 and 2010. According to the U.S. Census Bureau, the population grew by 72,662 residents, or 37 percent, during that period to 269,291 people in 2010 from 196,629 in 2000. Current estimates show the population at 309,199 in 2015. The U.S. Census Bureau projects the population to continue to grow to 367,680 by 2030 (38%). The Myrtle Beach metropolitan area is the second fastest growing metro area in the nation from 2014 to 2015, according to the U.S. Census Bureau.



*Source: Myrtle Beach Area Chamber of Commerce - Statistical Abstract (23<sup>rd</sup> and 24<sup>th</sup> Edition) and U.S. Census Bureau*



The largest planned development in Horry County, Carolina Forest, was opened by International Paper. Carolina Forest Development Agreement area covers approximately 17 square miles or 10,850 acres. The Carolina Forest area however encompasses an area much larger than the boundaries of the Development Agreement. The area has become a center for surrounding developments to live and shop. There are currently 26 major residential subdivisions within the Carolina Forest area. The population increased 420 percent between 2000 and 2010 and now totals nearly 33,000 as of the last population projection. Commercial development has continued to expand since 2010 census numbers became available. Now with the planned extension of International Drive, the Towne Center area has begun to develop into a regional shopping destination. Currently there are approximately 125,000 square feet of commercial under construction within the Carolina Forest Area with over 600,000 additional planned over the next decade. A large increase in medical offices and a large Seacoast McLeod Medical campus are also contributing to commercial growth in the Towne Center area. On the opposite end of Carolina Forest near Highway 501, commercial construction is also expanding to meet the needs of the growing population. In 30 years, 50,000 to 60,000 people could live in Carolina Forest, twice the current population of the City of Myrtle Beach in an area nearly the same size. The population of the Carolina Forest area will continue to expand, as will commercial activity, moving forward.

Another area of unincorporated Horry experiencing tremendous growth over the past 20 years is the Burgess community. Unlike Carolina Forest, Burgess has grown without a Development Agreement. Burgess is located on the southern boundary between Horry and Georgetown counties. The community is approximately 28 square miles in area and is flanked on the west by the Waccamaw River and the east by US Highway 17 Bypass. The northern boundary is an amalgamation of properties with no clear delineation, separate from neighboring Socastee, another area of growth in the county. Burgess has transitioned from a rural community to a predominantly suburban community, with a population increase of 633 percent from 1990 to 2010. As of the 2010 Census, the Burgess community has 24,923 residents. Since 1990, the majority of development has been residential in nature, however there has been commercial growth in the area to provide retail and food services to the new residents. Parts of the community still retain some of the rural characteristics that preceded the rapid growth. The community has significant transportation infrastructure projects currently underway or in the planning stage. SC 707 bisects the community; a two lane highway that is currently undergoing a major widening to 4-lanes with a center turn lane and sidewalks. SC 31 is being extended from its current terminus at SC 544 and will terminate at SC 707 with a major interchange. In addition, an overpass is being added to the interchange of Holmestown Rd and Highway 17 Bypass intersection. All three of these projects are underway, while additional projects, like improvements to McDowell Shortcut and Tournament Blvd are in the planning stage.

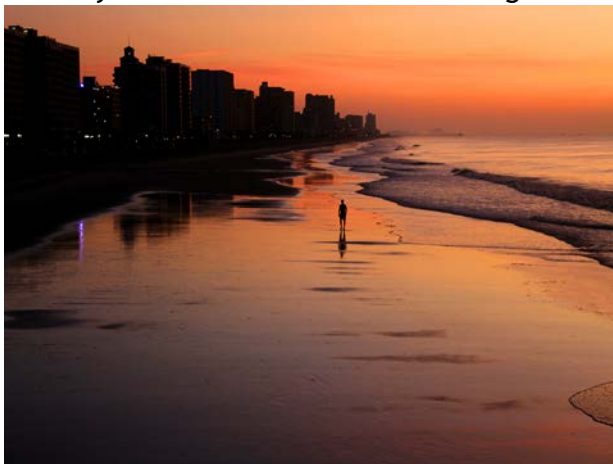


The more established communities in unincorporated Horry include Socastee, Forestbrook, Garden City, and Little River, continue to experience population growth, but at a slower rate than that of Burgess and Carolina Forest. While population growth will be limited, the demand and need for services in these areas will continue to grow. Maintenance of existing infrastructure and planned improvements to meet regional infrastructure demand will have an impact on these communities.

There is a huge demand for municipal-level services in these densely populated areas. Parks and recreation, libraries, police and fire services, are in high demand with existing facilities already at or near capacity. Transportation infrastructure continues to expand, the School District continues to build and upgrade facilities, and gas, water and electric utilities are growing daily to meet the needs of citizens and visitors. Projected growth and development, coupled with maintaining the existing levels of service the people of Horry enjoy, means the county must analyze funding methods such as impact fees, admissions taxes, property taxes, business licenses, etc. to ensure its ability to provide services into the future.

Due to the amount of growth in Horry County, construction, both residential and commercial, has boomed over the past several years. From FY 2005 to FY 2006 Horry County received the largest increase in building permit revenue since we started permitting construction in the mid - 1970s. From FY 2004 to FY 2006 permit revenue increased from \$4.5 million to a peak of \$9.2 million. After the peak in 2006, permit revenue returned to the 2004 level by the end of FY 2008. Construction is again on the rise from the last couple of years. In the FY 2015 permit revenue increased 25 percent to \$3.9 million from FY 2014 at \$3.1 million. New Single Family Residential structure permits increased 32 percent in FY 2015 (SFRs 2,490) from FY 2014 (SFRs 1,889). The construction value has increased 32 percent from FY 2014 (\$405 million) to FY 2015 (\$534 million).

Tourism continues to be the most important industry on the Grand Strand. Myrtle Beach is considered one of the nation's top vacation destinations and hosts an estimated 14 million visitors annually. Myrtle Beach has been named one of the nation's Top 10 vacation spots by the Travel Channel, and one of the Top 25 Destinations in the United States by TripAdvisor. The sixty (60) plus miles of beach, golf, shopping, and entertainment theaters are all major attractions for the region. Group market sales are also an increasing part of the visitor industry for the Grand Strand. The region now has more than 1,700 full service restaurants,



more than 98,573 rooms available for overnight guests, nine entertainment theaters and 102 golf courses.

The Myrtle Beach area of South Carolina proves that it is worthy of the moniker "The Grand Strand" year after year by garnering prestigious awards and designations ranging from "America's Most Awesome Boardwalks" by Budget Travel and seven Grand Strand golf course layouts earned spots on "America's 100 Greatest Public Golf Courses" by Golf Digest. Samantha Brown, well known for her

travel programs on The Travel Channel, has ranked Myrtle Beach #1 on her list Best Travel

Spots on her show's website. Flipkey, the vacation rental company of leading travel website TripAdvisor.com, has listed Myrtle Beach as one of the best family vacation spots and one of "The Top East Coast Beaches."

There are many amusement attractions spanning the Grand Strand, and the 100 plus golf courses located in the area constitute one of the largest concentrations of like facilities in the nation. Golfers are able to tee-off on any of 1,800 golf holes in the area. Vacationing golfers played approximately 3.42 million paid rounds. Golf Week listed Dunes Golf and Beach Club among their "Best Classic Courses" in the United States.

Area golf courses have been designed by some of the best-known names in golf, including Jack Nicklaus, Arnold Palmer, Robert Trent Jones, Tom Fazio, Davis Love III, Greg Norman, Gary Player, and Pete and P.B. Dye. Many of the local courses host major professional and amateur golf tournaments including The Myrtle Beach World Amateur Handicap Championship, Hootie and the Blowfish Monday after the Masters, Palmetto High School Golf Championship, the Veterans Golf Classic and the Never Forget Memorial Golf Outing.

The Horry County area contributes a large portion of South Carolina's golf revenue. This industry has been instrumental in the expansion of the tourist season, including early spring and late fall in our regular May through October season.

Retail sales, employment and construction are all intimately tied to the tourism industry. Retail sales tend to show a seasonal pattern, with the first quarter of each year noticeably below the other quarters. However, all signs indicate that the Myrtle Beach area is becoming more of a year-round tourism destination.

The recession affected the tourism industry and tourism related revenues had suffered since FY 2008. The combined total of state and local accommodations tax and the hospitality fees had dipped from a high of \$40.5 million in FY 2008 and continued to decline through FY 2010 where they had fallen to \$36.7 million. During FY 2011 and FY 2012 the county began to see the return of these combined revenues. The county wide 1.5% hospitality revenue collected in July 2015 by the merchants and remitted to the county in August, set an all-time one month record of \$6.49 million. The collection of this revenue was the highest on record.



## HOSPITALITY AND ACCOMMODATIONS TAX REVENUE

	Hospitality 1½%	Hospitality 1%	Local ATAX	State ATAX	Total
FY 2009	27,853,817	5,739,703	860,555	3,133,147	37,587,222
FY 2010	27,552,114	5,476,734	845,104	2,907,879	36,781,831
FY 2011	29,449,837	5,734,928	923,610	3,884,803	39,993,178
FY 2012	31,524,015	6,035,556	974,052	3,898,203	42,431,826
FY 2013	31,924,945	6,138,703	976,715	3,860,349	42,900,712
FY 2014	33,564,937	6,569,420	1,107,719	4,134,504	45,376,580
FY 2015	36,022,521	6,977,400	1,169,420	3,889,546	48,054,306
FY 2016	37,691,576	7,289,832	1,211,555	4,026,325	50,219,288





## AIRPORT

Horry County owns and operates the largest airport system in South Carolina with one commercial service airport serving the greater Myrtle Beach Region and three general aviation airports - Grand Strand, Conway, and Loris Twin Cities. The Grand Strand Airport (CRE), located in the city of North Myrtle Beach, serves private and corporate aircraft. The Loris Twin Cities Airport (5J9) is an unattended airport for public use. The Conway-Horry County Airport (HYW), located 5 miles west of the county seat of Conway, provides operations and services for the growing general aviation community in the western part of Horry County.



The Myrtle Beach International Airport (MYR) is a county facility located on approximately 2,000 acres within the City of Myrtle Beach and provides air service for the Grand Strand and surrounding counties. The

airport consists of a passenger terminal complex, a 9,500-foot lighted runway and related taxiways, a general aviation apron and supporting buildings and hangars. The facilities are located on or adjacent to property formerly utilized as the Myrtle Beach Air Force Base. The following direct and indirect carriers presently serve the airport: American Airlines, Allegiant Air, Delta Air Lines, Elite Airways, Porter Airlines, Spirit, United, ViaAir and WestJet. These carriers collectively offer non-stop air service to 35 markets. The airport is also served by a number of charter services.

In Fiscal Year 2016 the County completed the rehabilitation of the 9,500-foot runway and taxiway area, fuel farm expansion, car rental service center upgrades and the overflow/temporary parking lot expansion at the Myrtle Beach International Airport. During Fiscal Year 2016 the County commenced new projects including the design and installation of fencing that will surround the airfield at the Loris Twin Cities Airport, airfield grading at the Grand Strand Airport, replacement of airfield lighting at Conway-Horry County Airport, PEPCO Investment-Grade Energy Audit, and kicked-off the master planning and general aviation system planning for all the airports owned and operated by the County.

### RIDING ON A PENNY

In November 2006 the citizens of Horry County passed a Capital Local Option Sales Tax referendum continuing the RIDE effort. This RIDE II initiative was a \$425 million dollar effort to improve 100 miles of county dirt roads, resurface 67 miles of county paved roads, widen Hwy 707, create a grade-separated interchange at Hwy 707 and Hwy 17 at the Backgate, construct an overpass in Aynor over Hwy 501, widen Glenns Bay Road and create a grade-separated interchange at its intersection with Hwy 17 Bypass and pave International Drive to Hwy 90. These projects will be completed over the next several years and the sales tax sunset on April 30, 2014. Horry County utilized \$93.6 million from this initiative as a match to the South Carolina State Transportation Infrastructure Bank and was awarded a \$235 million grant for design, permitting and right of way acquisition of the Carolina Bays Parkway Extension from Hwy 544 to Hwy 707. This work began during the summer of 2007.

- Priority #1-Pave 20 miles of County dirt roads - Complete.
- Priority #2-Resurface 12 miles of County roads - Complete.
- Priority #3-Construct grade separated interchange at the intersection of U.S. Hwy. 17 Bypass and SC Hwy. 707 at the back gate of the Myrtle Beach Air Base- 99% Complete.
- Priority #4-Widen SC Hwy. 707 from Enterprise Road to the County line including intersection improvements at SC Hwy. 544 - Under construction.
- Priority #5-Pave 25 miles of County dirt roads - Complete.
- Priority #6-Resurface 12 miles of County roads - Complete.
- Priority #7-Construct Aynor overpass - Complete.
- Priority #8-Resurface 12 miles of County roads- Complete.
- Priority #9-Widen Glenns Bay Road to 3 lanes and construct a grade separated interchange at U.S. Hwy. 17 Bypass - Under construction
- Priority #10-Resurface 12 miles of County roads -Complete.
- Priority #11 - Pave 25 miles of County dirt roads - 99% Complete.

- Priority #12-Resurface 12 miles of County roads - 43% Complete
- Priority #13-International Drive - Pave two lane facility from SC Hwy 90 to River Oaks Dr. Currently in right of way, permitting and design phase.
- Priority #14-Resurface 7 miles of County roads -18% Complete.
- Priority #15 - Pave 30 miles of County dirt roads - Under Construction.
- Carolina Bays Parkway extension from SC Hwy 544 to SC Hwy 707 - The installation of the bridge foundations, borrow material, and drainage system continue throughout the project corridor. The construction of the bridge structures throughout the project corridor is ongoing. Construction efforts on the relocation of Moss Creek Road continue. Construction nears completion on the Enterprise Road Bridge, and the road is scheduled to be open to traffic in late June.



## BUDGET PROCESS

### OVERVIEW

The Horry County budget, when adopted by County Council, becomes the official financial plan of the County's operating departments. Consequently, this makes preparation of the budget one of the most important administrative duties performed each year.

The following information is designed to provide staff members, elected officials and residents with an overview of the budget process and the basic tools necessary to create budgetary estimates, if appropriate. Since the budget process involves all operating departments, administrative staff personnel and County Council Members, this document cannot include every aspect of the budget creation process. It can, however, be used as a road map for reflecting how the county creates its annual financial plan.

The budget process consists of four stages: departmental data collection, detailed budget information review, summary information and adjustments, and legislative review and adoption.

### BUDGET CALENDAR

The preparation of the County's annual financial plan is a large task involving many people. In order to coordinate its creation, the Finance Department prepares a budget calendar. The calendar establishes the key dates to be met during the budget's creation and indicates which departments or individuals are responsible for preparing items for the budget. The calendar chronicles the budget process from the initial data gathering stages through the budget's adoption by the end of the current fiscal year.

Various departments and offices are involved in providing information for the annual budget. The following is a list of completion dates for each task, as they occurred for the preparation of the 2017 budget.

<u>DATE</u>	<u>ACTIVITY</u>
November 19, 2015	Fall Strategic Planning Retreat
December 1, 2015	Distribute budget worksheets and instructions to Assistant Administrators and Department Managers to assist in preparation of their FY 2017 requested budget and the five year Capital Improvement Plan (CIP). Appropriate goals, special projects and inflation are to be considered in developing these requests.
December 7, 2015	Supplemental Agency budget packets distributed to existing supplements and others as requested
January 8, 2016	Department budget requests due to the Finance Department
January 29, 2016	Supplemental Agency Budgets Due. (State Mandated Only)



February 29, 2016	FY 2016 and FY 2017 Preliminary Revenue and Expense Projections due. Finance Department completes preparation of preliminary revenue and expense estimates with assistance from Assistant Administrators and Department Managers involved in management of revenue sources.
February 2016	Administrator's Budget Hearings: Assistant Administrators and Department Managers meet with the Administrator and Finance Department for review of individual departmental budget requests for the purpose of soliciting budget input for FY 2017 budget and the five year Capital Improvement Plan.
March 8, 2016	Winter Budget Retreat
March 16, 2016	ATAX Committee review of requests
March 30, 2016	ATAX Committee recommendations
April 4, 2016	Presentation of recommended budget to Administrator for review
*April-May, 2016	Council Committee Review
April 12, 2016	Administration Committee review of ATAX Committee recommendations
April 28, 2016	Spring Budget Retreat and presentation of recommended budget and the five year Capital Improvement Plan (CIP) to County Council by Administrator and First Reading of Budget Ordinance
May 17, 2016	Public Hearing and Second Reading of Final Budget Ordinance
May 26, 2016	Planning Commission review of five year CIP at workshop
June 2, 2016	Public Hearing and Planning Commission approval of five year CIP
June 7, 2016	Public Hearing, Third Reading and adoption of Budget Ordinance (with no major amendments)
July 1, 2016	Begin new fiscal year with implementation of the FY 2017 Adopted Budget

\*County Council committees will evaluate the Administrator's budget recommendations during April and May for approval/amendment to full Council. Full Council will meet in workshop sessions as needed to consider committee recommendations. Additional one-time recommendations will be considered and voted on by full Council before second reading. The Finance Department will summarize the recommendations from the various committees for consideration by full Council at second reading or as necessary at scheduled workshops.

### **FINANCIAL DATA COLLECTION AND REVIEW**

Horry County's financial planning process begins in November, and a final balanced financial plan must be approved before July 1, the beginning of the new fiscal year.

All department heads present a departmental budget to the Finance Department in a specified format with their requests for funding including explanations and justification for their requests. When the budget detail is available, conferences are scheduled between the budget team and each department to review the department's specific detail.

The budget team for fiscal year 2017 consisted of the Administrator, Budget Manager, Finance Director, and the Assistant Administrators and the respective County Council. During budget discussions, department directors are given the opportunity to justify their requests. Each request is examined to determine if it will be included in the budget during the upcoming year or cut from the funding process. This is accomplished depending on the merit and justification of the requests and availability of funding.

After the Finance Department reviews and researches the departmental requests and makes projections for expected revenues, a balanced financial plan is presented to the Administrator. Once the Administrator is satisfied with the recommendations, the plan is presented to Council for discussion.

### **LEGISLATIVE REVIEW AND ADOPTION**

Council must, according to state law, have three readings of the financial plan ordinance and a public hearing before it can be passed and become law. Council budget sessions are public, and citizen input is welcome. After the financial plan is analyzed by Council, any amendments must be incorporated into the ordinance before third and final reading. All adopted financial plans are placed in the county libraries and on the Horry County website for public access.

The financial plan is adopted on a basis consistent with generally accepted accounting principles (GAAP) other than the treatment of capital leases. Capital leases are budgeted to pay the current year payment as a part of the operating budget. Line item accounts (salaries, FICA, non-asset equipment, supplies, etc.) within each department are monitored by the Budget Manager, along with the Finance and Procurement departments, so that departments do not over-spend accounts. Single purchases up to \$1,500 require one oral quotation from vendor, purchases between \$1,501 and \$2,500 require oral quotations from at least two (2) vendors, purchases between \$2,501 and \$5,000 require written quotations from at least two (2) vendors, purchases between \$5,001 and \$25,000 require written quotations from at least three (3) vendors, and purchases in excess of \$25,000 require formal bidding procedures. All capital purchases not included in the financial plan must be approved by the Administrator.

### **BUDGET AMENDMENT**

The Administrator is authorized to transfer budgeted funds within a department and is also authorized to transfer budgeted funds between departments in the General Fund, Special Revenue Funds, Debt Service Funds, Proprietary Fund, Internal Service Funds and Capital Improvement Projects Fund when deemed necessary. Budget transfers within departments are requested by the department manager, approved by the Assistant Administrator for the division the department is in, and reviewed and approved by the Budget Manager to insure availability of funds for transfer under the direction of the County Administrator. Transfers between departments are reviewed by all department managers involved and their Assistant Administrator and the Budget Manager.

All budget transfers are recorded in the County's computerized financial accounting system where documentation is maintained with year, period and journal number as evidence of the appropriate approvals.

Formal budgetary integration is employed as a management control device during the year. Encumbrance accounting, under which purchase orders, contracts, and other commitments for expenditures are recorded in order to reserve that portion of the applicable appropriation, is employed as an extension of formal budgetary integration in the General Fund, Special Revenue Funds, and Capital Improvement Projects Fund. Encumbrances outstanding at year end are reported as reservations of fund balances since they do not constitute expenditures or liabilities.

No expenditure in any one of the governmental type funds will exceed the budgeted expenditure amount for that fund without prior amendment of the financial plan ordinance by Council. All amendments, with the exception of those approved by SECTION 9, SECTION 10, SECTION 12, SECTION 15 and SECTION 16 of the Budget Ordinance require a supplemental budget ordinance with three readings by County Council and a public hearing. Budget transfers between funds also require amendment to the original ordinance except when funding is already budgeted in one fund and is more appropriately accounted for in the receiving fund. When transfers are completed for more appropriate accounting purposes and exceed \$50,000, they will be communicated at the next meeting of a committee to be established by the Chairman of County Council.

### **BUDGET BASIS**

The budgets of all government fund types are prepared on a modified accrual basis. This means that revenues are recognized when they become both measurable and available and expenditures are recognized when the liability is incurred. The Proprietary and Internal Service funds are budgeted on a full accrual basis. This means that revenues are recognized when they are actually obligated to the county. Expenditures are recognized when the related liabilities are incurred. These funds are the Airport, Fleet Management, and the Solid Waste Authority.

## FISCAL POLICIES

Horry County has a tradition of sound financial management. It is the policy of the administration and the Finance Department to continue this sound financial management to insure fiscal strength through all economic trends. As has been learned most recently, market factors, global economic conditions, lifestyle changes, actions by regulatory agencies and executive, legislative and judicial decisions made by other governmental jurisdictions all have a direct impact on the county.

The following financial goals have been reviewed as part of the financial planning process and reaffirmed as the basis for developing this budget.

### BUDGETING

A comprehensive annual financial plan will be prepared for all funds expended by the county. Inclusion of all funds in the financial planning process enables the Council, the Administration and the public to consider all financial aspects of County Government when preparing, modifying, and monitoring the plan, rather than deal with the county's finances on a "piece meal" basis.

The county's Financial Plan will be prepared in such a manner as to facilitate its understanding by citizens and elected officials. The County Council will hold work sessions as well as the required public hearing which are open to the public in order to effectively communicate local government finance issues to all who attend the meetings.

Financial priority will be given to the basic county services which provide the maximum level of services to the most citizens, in the most cost effective manner, with consideration given to all costs including economic, fiscal and social.

The county has developed a multi-year program for capital improvement, will update it annually and make all capital improvements in accordance with the program. On November 9, 2004, County Council passed Resolution 158-04 adopting capital improvement program policies. This policy is revised by resolution as needed with the most recent revision Resolution 71-14 on September 16, 2014. During FY 2017, the county will be building upon and improving the Five Year Capital Improvement Plan process in accordance with these policies.

The county will maintain its physical assets at a level adequate to protect the county's capital investment and minimize future maintenance and replacement costs from current revenues where possible.

## **REVENUE**

The county endeavors to maintain a diversified and stable revenue base to shelter it from short-term fluctuations in any one revenue source. The revenue mix combines elastic and inelastic revenue sources to minimize the effect of an economic downturn.

The county follows a "cost of service" approach where possible, which results in user fees, rates and customer charges being sufficient to cover the cost of providing services. Each year, user fees, rates and charges are reviewed for adjustment to "cost of service" levels.

Proprietary and Internal Service funds have set fees and user charges at a level that fully supports the total direct and indirect costs of the activity. Indirect costs include the cost of annual depreciation of capital assets.

The county will attempt to obtain additional major revenue sources as a way of insuring a balanced budget.

The county makes a strong effort not to use one-time revenues for continuing expenses. All new and continuing expenses will be based on known and conservatively projected revenue sources.

## **EXPENDITURES**

The county will maintain a level of expenditures which will provide for the public's well-being and safety of the residents of the community.

Expenditures will be conservatively projected and will be budgeted within the confines of generated revenues. Since our employees are our biggest asset, a performance-based compensation package consistent with sound economic policies of the county is maintained to recruit and to retain qualified employees.

## **DEBT ADMINISTRATION**

The county will confine long-term borrowing for capital improvements that cannot be financed from current revenues or reserves.

The county will publish and distribute an official statement for each bond issued.

The county will target long-term borrowing for construction and acquisition of long-lived capital assets only, with the remainder financed by annual appropriations.

General obligation debt will not be used for enterprise activities.

The county will maintain good communications with bond rating agencies about its financial condition. The county will follow a policy of full disclosure on every financial report and bond prospectus.

## RESERVES

The county will maintain general working capital and reserves to provide a sufficient cash flow for financial needs at all times and to offset significant economic downturns. The county will also maintain sufficient cash reserves to enable the county to continue to provide needed services to its citizens in the aftermath of a natural disaster or other type of serious widespread emergency.

By ordinance, the county maintains a cash management reserve of 18% of the operating budget to avoid short-term borrowing at all times in the fiscal year. The county also maintains a revenue stabilization fund of 2% of the operating budget. This reserve can be spent in the event that actual revenues collected have a negative variance greater than 2% of the budget revenue estimate and require approval by Council resolution. In addition, the county has established a disaster reserve of 5% of the operating budget. These funds can be spent under extreme circumstances when unexpected expenditures are required in excess of the budgeted expenditures in order to provide for the health, safety and/or welfare of the county and require approval by Council resolution.

## CASH MANAGEMENT

A cash management policy has been adopted by the county which provides guidelines for prudent investment of cash and outlines policies for maximizing efficiency of the cash management system.

The ultimate goal is to enhance the economic status of the county while protecting its pooled cash. In order to maximize interest earnings, the county commingles the cash of most funds. Criteria for selecting investments are:

- 1) Safety - The safety and risk associated with an investment refers to the potential loss of principal, interest or a combination of these amounts. The county only invests in investments that are considered safe.
- 2) Liquidity - This refers to the ability to "cash in" at any moment in time with a minimal chance of losing any portion of principal and interest.
- 3) Yield - Yield is the potential dollar earnings any investment can provide, also referred to as the rate of return

## ACCOUNTING, AUDITING AND FINANCIAL REPORTING

All accounts are organized on the basis of funds or account groups, each considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues and expenditures as appropriate.

The county system is comprised of the following 42 individual funds (fund structure page 12):

General Fund	Horry-Georgetown TEC	E-911 Emergency Telephone
Fire	Road Maintenance	County Recreation
Fire Apparatus Replacement	Beach Nourishment	Capital Projects
Tourism & Promotion	Admissions Tax-Fantasy Harbour	General Debt Service
Waste Management	Victim Witness Assistance	Special Revenue Debt Service
Cartwheel Watershed	Senior Citizen	Ride Plan Debt Service
Buck Creek Watershed	Arcadian Shores	Airport
Crabtree Watershed	Baseball Stadium	Fleet Maintenance
Gapway Watershed	Economic Development	Fleet Replacement
Simpson Creek Watershed	Stormwater Management	Heavy Equipment Replacement
Todd Swamp Watershed	Cool Springs Industrial Park	Solid Waste Authority
Mt. Gilead Road Maintenance	Solicitor Fund	P25 Radio System
Socastee Community Recreation	Public Defender Fund	Communications Cost Recovery
Higher Education	Firemans' Fund	Hidden Woods

As with the budget process, the modified accrual basis of accounting is used by all government fund types. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (i.e., when they become both measurable and available). "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. The government considers property taxes as available revenue recognition for other governmental fund revenues. Expenditures are recorded when the related fund liability is incurred.

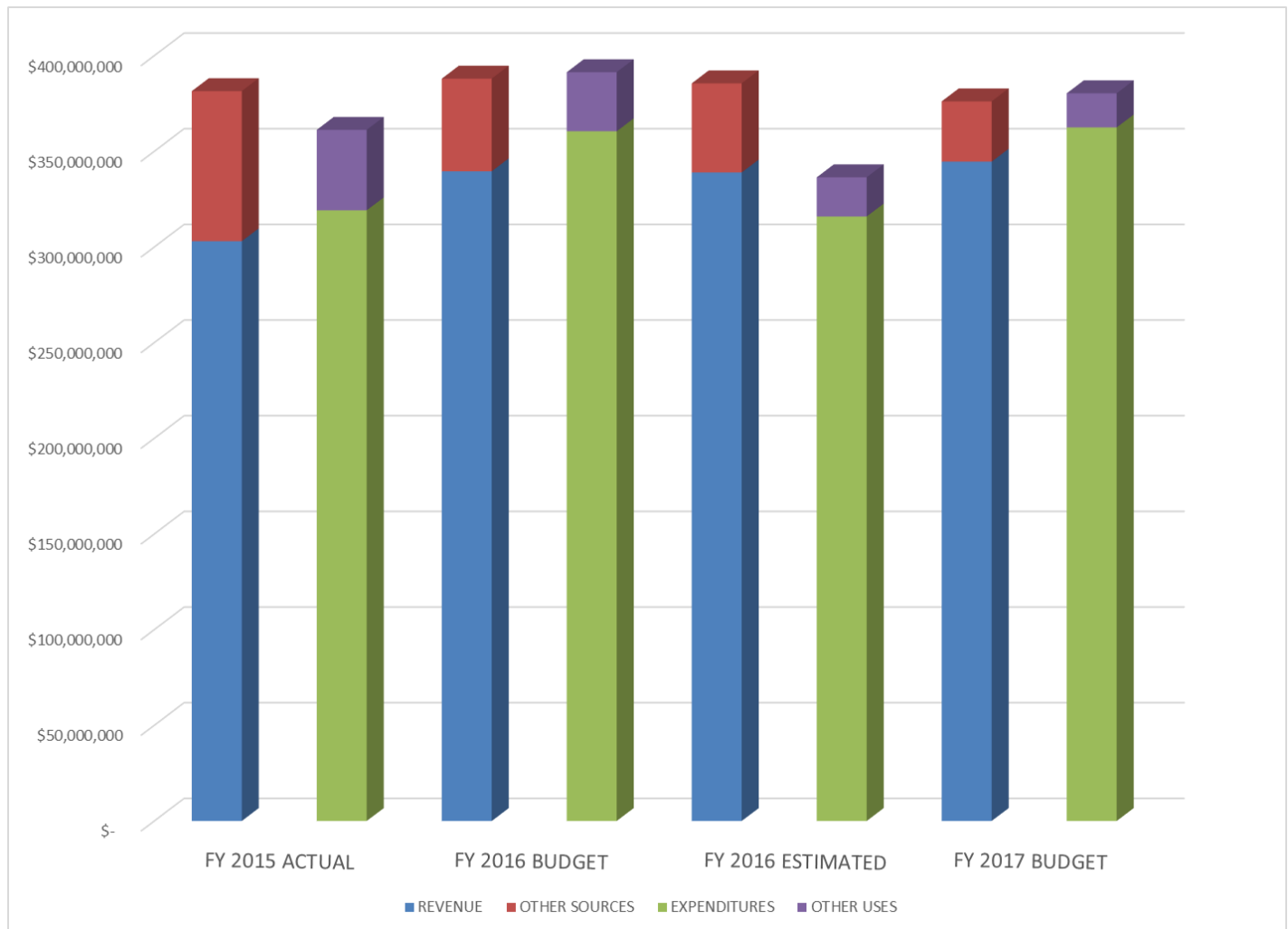
Funds determined to be the difference between revenues and expenditures at June 30, the end of the fiscal year, are transferred into the fund balance of the appropriate fund.

The county will establish and maintain a high standard of accounting practices in conformance with Generally Accepted Accounting Principles (GAAP) for governmental entities as promulgated by the Government Accounting Standards Board (GASB).

The county will produce Comprehensive Annual Financial Reports (CAFR) in accordance with General Accepted Accounting Principles (GAAP) as outlined by the Governmental Accounting Standard Board (GASB).

An independent firm of certified public accountants, selected by the County Council based upon public procurement practices, will perform an annual financial and compliance audit according to Generally Accepted Auditing Standards (GAAS) and will issue an opinion which will be incorporated in the Comprehensive Annual Financial Report.

### HORRY COUNTY, SOUTH CAROLINA ALL FUNDS - THREE YEAR SUMMARY



	FY 2015 ACTUAL	FY 2016 BUDGET	FY 2016 ESTIMATED	FY 2017 BUDGET
REVENUE	\$ 303,038,702	\$ 339,576,679	\$ 338,969,904	\$ 344,588,710
OTHER SOURCES	78,446,025	48,416,251	46,579,453	31,546,262
<b>TOTAL REVENUES</b>	<b>\$ 381,484,727</b>	<b>\$ 387,992,930</b>	<b>\$ 385,549,357</b>	<b>\$ 376,134,972</b>
EXPENDITURES	\$ 319,182,125	\$ 360,490,617	\$ 315,814,519	\$ 362,485,431
OTHER USES	42,052,057	30,884,972	20,468,511	17,843,350
<b>TOTAL EXPENDITURES</b>	<b>\$ 361,234,182</b>	<b>\$ 391,375,589</b>	<b>\$ 336,283,030</b>	<b>\$ 380,328,781</b>
<b>NET INCREASE (DECREASE) IN FUND BALANCE/ NET ASSETS</b>	<b>\$ 20,250,545</b>	<b>\$ (3,382,659)</b>	<b>\$ 49,266,327</b>	<b>\$ (4,193,809)</b>



	GENERAL FUND				SPECIAL REVENUE FUNDS			
	FY 2015 ACTUAL	FY 2016 BUDGET	FY 2016 ESTIMATED	FY 2017 BUDGET	FY 2015 ACTUAL	FY 2016 BUDGET	FY 2016 ESTIMATED	FY 2017 BUDGET
<b>REVENUES:</b>								
Property Taxes	\$ 74,532,431	\$ 90,543,014	\$ 89,902,758	\$ 90,845,790	\$ 36,888,107	\$ 37,373,470	\$ 37,664,205	\$ 37,834,573
Intergovernmental	12,621,296	11,733,716	12,868,086	11,701,904	8,175,885	7,294,092	9,193,807	11,558,139
Fees & Fines	22,966,864	25,931,508	28,916,506	27,193,015	18,460,859	19,686,631	20,314,663	22,087,059
Documentary Stamps	3,822,777	3,918,420	4,135,020	4,280,000	-	-	-	-
Licenses & Permits	8,804,321	8,076,655	10,216,531	10,036,518	-	-	-	-
Interest on Investments	197,719	57,683	253,178	150,000	68,718	62,581	197,623	58,413
Other	3,503,171	2,102,852	5,077,418	2,171,317	3,669,081	3,450,731	4,075,137	6,165,267
<b>Total Revenue</b>	<b>126,448,579</b>	<b>142,363,848</b>	<b>151,369,497</b>	<b>146,378,544</b>	<b>67,262,650</b>	<b>67,867,505</b>	<b>71,445,435</b>	<b>77,703,451</b>
<b>EXPENDITURES:</b>								
Personal Services	91,257,248	97,866,942	94,405,400	101,654,931	26,644,211	28,552,157	28,012,512	30,446,599
Contractual Services	13,648,398	15,847,720	14,575,149	17,365,626	11,716,049	13,316,765	13,592,670	13,287,326
Supplies & Materials	7,907,851	8,375,165	8,640,512	8,883,925	2,187,787	1,966,310	1,968,604	1,870,873
Business & Transportation	4,256,882	5,717,653	4,133,497	6,046,873	1,716,166	2,170,484	1,578,227	2,050,981
Capital Outlay	804,500	1,549,966	1,662,601	901,024	5,055,192	12,435,012	6,065,922	23,736,107
Depreciation	-	-	-	-	-	-	-	-
Principal	-	-	-	-	21,789	531,036	-	22,630
Interest	-	-	-	-	840	-	-	-
Agent Fees	-	-	-	-	-	-	-	-
Other	5,139,589	5,001,612	5,989,341	4,677,463	7,468,998	7,500,077	7,815,640	7,713,036
Indirect Cost Allocation	-	-	-	-	2,856,055	2,767,492	2,767,492	2,837,021
Contributions to Other Agencies	1,119,308	1,154,308	1,194,308	1,154,308	4,067,211	4,676,155	4,947,982	4,980,001
<b>Total Expenditures</b>	<b>124,133,776</b>	<b>135,513,366</b>	<b>130,600,808</b>	<b>140,684,150</b>	<b>61,734,298</b>	<b>73,915,488</b>	<b>66,749,049</b>	<b>86,944,574</b>
<b>OTHER SOURCES (USES):</b>								
Issuance of Debt (net)	-	-	-	-	-	-	-	-
Lease Financing	-	-	-	-	-	-	-	-
Bond Premium	-	-	-	-	-	-	-	-
Refunded Bond Escrow	-	-	-	-	-	-	-	-
Sale of Assets	95,498	100,000	142,332	95,000	-	-	-	-
Gain (loss) on disposal of assets	-	-	-	-	-	-	-	-
Capital Contributions	-	-	-	-	-	-	-	-
Indirect Cost Allocation	3,301,796	3,094,745	3,132,094	3,301,796	-	-	-	-
Transfer In (Out)	(6,285,951)	(10,045,227)	(10,402,732)	(11,606,190)	1,171,975	1,516,899	2,689,681	1,485,353
<b>Total Sources (Uses)</b>	<b>(2,888,657)</b>	<b>(6,850,482)</b>	<b>(7,128,306)</b>	<b>(8,209,394)</b>	<b>1,171,975</b>	<b>1,516,899</b>	<b>2,689,681</b>	<b>1,485,353</b>
<b>Net Increase (Decrease) in Fund Balance/Net Position</b>	<b>(573,854)</b>	<b>-</b>	<b>13,640,383</b>	<b>(2,515,000)</b>	<b>6,700,327</b>	<b>(4,531,084)</b>	<b>7,386,067</b>	<b>(7,755,770)</b>
<b>Beginning Fund Balance/Net Position</b>	<b>\$ 41,360,274</b>	<b>\$ 40,786,420</b>	<b>\$ 40,786,420</b>	<b>\$ 54,426,803</b>	<b>\$ 55,164,824</b>	<b>\$ 61,865,151</b>	<b>\$ 61,865,151</b>	<b>\$ 69,251,218</b>
<b>Ending Fund Balance/Net Position</b>	<b>\$ 40,786,420</b>	<b>\$ 40,786,420</b>	<b>\$ 54,426,803</b>	<b>\$ 51,911,803</b>	<b>\$ 61,865,151</b>	<b>\$ 57,334,067</b>	<b>\$ 69,251,218</b>	<b>\$ 61,495,448</b>

	CAPITAL PROJECT FUNDS				DEBT SERVICE FUNDS			
	FY 2015 ACTUAL	FY 2016 BUDGET	FY 2016 ESTIMATED	FY 2017 BUDGET	FY 2015 ACTUAL	FY 2016 BUDGET	FY 2016 ESTIMATED	FY 2017 BUDGET
<b>REVENUES:</b>								
Property Taxes	\$ 1,716,106	\$ 1,745,963	\$ 1,765,709	\$ 1,767,570	\$ 10,044,965	\$ 10,172,886	\$ 10,256,692	\$ 10,286,385
Intergovernmental	1,147,728	883,476	885,565	785,000	43,783	35,026	35,026	35,026
Fees & Fines	709,972	686,250	781,419	-	37,160,274	36,328,153	38,875,216	37,673,575
Documentary Stamps	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Interest on Investments	47,693	-	52,668	2,000	703,054	661,400	835,361	660,674
Other	159,120	-	-	486	-	-	-	-
<b>Total Revenue</b>	<b>3,780,619</b>	<b>3,315,689</b>	<b>3,485,361</b>	<b>2,555,056</b>	<b>47,952,076</b>	<b>47,197,465</b>	<b>50,002,295</b>	<b>48,655,660</b>
<b>EXPENDITURES:</b>								
Personal Services	-	-	-	-	-	-	-	-
Contractual Services	-	-	-	-	-	-	-	-
Supplies & Materials	1,758,007	-	679,485	-	-	-	-	-
Business & Transportation	-	-	-	-	-	-	-	-
Capital Outlay	21,771,363	15,880,960	5,688,693	7,061,647	-	-	-	-
Depreciation	-	-	-	-	-	-	-	-
Principal	2,492,770	3,524,622	1,895,948	5,289,366	39,144,132	41,145,846	40,832,094	43,474,632
Interest	259,843	738,376	898,834	535,970	9,806,757	7,535,113	7,573,233	6,338,336
Agent Fees	-	-	-	-	4,013	5,903	4,187	6,600
Other	(12,727)	1,795,000	775,000	-	-	390,415	-	109,010
Indirect Cost Allocation	-	30,000	30,000	30,000	-	-	-	-
Contributions to Other Agencies	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>26,269,256</b>	<b>21,968,958</b>	<b>9,967,960</b>	<b>12,916,983</b>	<b>48,954,902</b>	<b>49,077,277</b>	<b>48,409,514</b>	<b>49,928,578</b>
<b>OTHER SOURCES (USES):</b>								
Issuance of Debt (net)	-	-	-	-	29,385,192	15,337,428	15,348,166	-
Lease Financing	12,425,963	6,021,033	5,870,950	1,100,000	-	-	-	-
Bond Premium	-	4,150,000	-	-	-	-	-	-
Refunded Bond Escrow	-	-	-	-	(29,383,898)	(15,337,428)	(15,337,428)	-
Sale of Assets	-	-	-	-	-	-	-	-
Gain (loss) on disposal of assets	-	-	-	-	-	-	-	-
Capital Contributions	-	-	-	-	-	-	-	-
Indirect Cost Allocation	-	-	-	-	-	-	-	-
Transfer In (Out)	2,974,553	7,062,219	22,449,570	8,115,682	2,126,445	1,291,566	988,648	1,262,154
<b>Total Sources (Uses)</b>	<b>15,400,516</b>	<b>17,233,252</b>	<b>28,320,520</b>	<b>9,215,682</b>	<b>2,127,739</b>	<b>1,291,566</b>	<b>999,386</b>	<b>1,262,154</b>
<b>Net Increase (Decrease) in Fund Balance/Net Position</b>	<b>(7,088,121)</b>	<b>(1,420,017)</b>	<b>21,837,921</b>	<b>(1,146,245)</b>	<b>1,124,913</b>	<b>(588,246)</b>	<b>2,592,167</b>	<b>(10,764)</b>
<b>Beginning Fund Balance/Net Position</b>								
<b>Ending Fund Balance/Net Position</b>	<b>\$ 18,619,122</b>	<b>\$ 11,531,001</b>	<b>\$ 11,531,001</b>	<b>\$ 33,368,922</b>	<b>\$ 59,595,057</b>	<b>\$ 60,719,970</b>	<b>\$ 60,719,970</b>	<b>\$ 63,312,137</b>
<b>Position</b>	<b>\$ 11,531,001</b>	<b>\$ 10,110,984</b>	<b>\$ 33,368,922</b>	<b>\$ 32,222,677</b>	<b>\$ 60,719,970</b>	<b>\$ 60,131,724</b>	<b>\$ 63,312,137</b>	<b>\$ 63,301,373</b>

	ENTERPRISE FUND (Airport)				INTERNAL SERVICE FUNDS			
	FY 2015 ACTUAL	FY 2016 BUDGET	FY 2016 ESTIMATED	FY 2017 BUDGET	FY 2015 ACTUAL	FY 2016 BUDGET	FY 2016 ESTIMATED	FY 2017 BUDGET
<b>REVENUES:</b>								
Property Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Intergovernmental	2,460,113	2,417,449	2,467,991	2,298,730	-	-	-	-
Fees & Fines	30,238,539	31,455,932	30,394,105	32,536,048	1,295,577	6,415,441	7,054,364	7,306,505
Documentary Stamps	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-
Interest on Investments	200,273	200,000	391,725	200,000	24,191	13,500	61,983	13,300
Other	-	-	-	-	5,089,371	830,000	116,781	-
Total Revenue	32,898,925	34,073,381	33,253,821	35,034,778	6,409,139	7,258,941	7,233,128	7,319,805
<b>EXPENDITURES:</b>								
Personal Services	8,066,624	8,980,899	8,300,850	9,622,091	931,770	1,156,814	1,060,078	1,439,782
Contractual Services	3,012,006	3,397,157	3,306,384	3,289,802	32,403	37,975	35,382	849,254
Supplies & Materials	2,464,880	2,701,291	2,642,627	2,912,074	31,345	43,664	35,345	120,561
Business & Transportation	382,413	531,930	376,159	471,845	1,383,988	1,387,537	1,468,591	1,480,693
Capital Outlay	-	-	-	-	-	4,957,983	-	5,106,131
Depreciation	10,331,761	10,800,000	11,381,544	11,280,000	-	-	-	-
Principal	-	-	-	-	-	-	-	501,629
Interest	3,052,034	2,998,694	2,998,892	2,945,001	-	-	-	93,202
Agent Fees	-	-	-	-	-	-	-	-
Other	4,238,094	4,573,066	2,762,462	3,105,164	3,800,389	664,066	3,845,546	1,382,632
Indirect Cost Allocation	413,747	275,000	296,945	400,000	9,794	9,602	9,602	69,869
Contributions to Other Agencies	-	-	-	-	-	-	-	-
Total Expenditures	31,961,559	34,258,037	32,065,863	34,025,977	6,189,689	8,257,641	6,454,544	11,043,753
<b>OTHER SOURCES (USES):</b>								
Issuance of Debt (net)	-	-	-	-	-	-	-	-
Lease Financing	-	-	-	-	84,663	-	246,301	650,000
Bond Premium	-	-	-	-	-	-	-	-
Refunded Bond Escrow	-	-	-	-	-	-	-	-
Sale of Assets	-	-	-	-	-	-	-	-
Gain (loss) on disposal of assets	(254,612)	(100,000)	(31,397)	(100,000)	-	-	-	-
Capital Contributions	20,654,620	4,265,501	694,481	8,656,116	-	-	-	-
Indirect Cost Allocation	-	-	-	-	-	-	-	-
Transfer In (Out)	-	-	-	-	97,724	174,543	320,276	743,001
Total Sources (Uses)	20,400,008	4,165,501	663,084	8,556,116	182,387	174,543	566,577	1,393,001
<b>Net Increase (Decrease) in Fund Balance/Net Position</b>								
	21,337,374	3,980,845	1,851,042	9,564,917	401,837	(824,157)	1,345,161	(2,330,947)
<b>Beginning Fund Balance/Net Position</b>								
	\$ 242,108,158	\$ 263,445,532	\$ 263,445,532	\$ 265,296,574	\$ 31,397,506	\$ 31,799,343	\$ 31,799,343	\$ 33,144,504
<b>Ending Fund Balance/Net Position</b>								
	\$ 263,445,532	\$ 267,426,377	\$ 265,296,574	\$ 274,861,491	\$ 31,799,343	\$ 30,975,186	\$ 33,144,504	\$ 30,813,557

	COMPONENT UNIT (Solid Waste)				TOTAL FUNDS			
	FY 2015 ACTUAL	FY 2016 BUDGET	FY 2016 ESTIMATED	FY 2017 BUDGET	FY 2015 ACTUAL	FY 2016 BUDGET	FY 2016 ESTIMATED	FY 2017 BUDGET
<b>REVENUES:</b>								
Property Taxes	\$ -	\$ -	\$ -	\$ -	\$ 123,181,609	\$ 139,835,333	\$ 139,589,364	\$ 140,734,318
Intergovernmental	4,477,386	6,913,688	4,698,063	7,890,766	28,926,191	29,277,447	30,148,538	34,269,565
Fees & Fines	12,591,841	12,546,600	16,207,263	15,378,900	123,423,926	133,050,515	142,543,536	142,175,102
Documentary Stamps	-	-	-	-	3,822,777	3,918,420	4,135,020	4,280,000
Licenses & Permits	-	-	-	-	8,804,321	8,076,655	10,216,531	10,036,518
Interest on Investments	105,377	140,000	157,870	150,000	1,347,025	1,135,164	1,950,408	1,234,387
Other	1,112,110	17,899,562	1,117,171	3,521,750	13,532,853	24,283,145	10,386,507	11,858,820
<b>Total Revenue</b>	<b>18,286,714</b>	<b>37,499,850</b>	<b>22,180,367</b>	<b>26,941,416</b>	<b>303,038,702</b>	<b>339,576,679</b>	<b>338,969,904</b>	<b>344,588,710</b>
<b>EXPENDITURES:</b>								
Personal Services	6,031,570	6,264,953	6,113,538	6,674,823	132,931,423	142,821,765	137,892,378	149,838,226
Contractual Services	5,334,573	6,700,647	8,305,843	9,199,335	33,743,429	39,300,264	39,815,428	43,991,343
Supplies & Materials	355,980	590,759	389,417	632,239	14,705,850	13,677,189	14,355,990	14,419,672
Business & Transportation	933,426	1,299,488	742,413	1,103,058	8,672,875	11,107,092	8,298,887	11,153,450
Capital Outlay	56,849	17,099,750	108,987	3,212,750	27,687,903	51,923,671	13,526,203	40,017,659
Depreciation	3,148,123	2,053,310	3,439,516	1,624,068	13,479,884	12,853,310	14,821,060	12,904,068
Principal	-	-	-	-	41,658,691	45,201,504	42,728,042	49,288,257
Interest	-	-	-	-	13,119,474	11,272,183	11,470,959	9,912,509
Agent Fees	-	-	-	-	4,013	5,903	4,187	6,600
Other	4,078,125	3,490,943	2,467,067	4,495,143	24,712,468	23,415,179	23,655,056	21,482,448
Indirect Cost Allocation	-	-	-	-	3,279,596	3,082,094	3,104,039	3,336,890
Contributions to Other Agencies	-	-	-	-	5,186,519	5,830,463	6,142,290	6,134,309
<b>Total Expenditures</b>	<b>19,938,646</b>	<b>37,499,850</b>	<b>21,566,781</b>	<b>26,941,416</b>	<b>319,182,125</b>	<b>360,490,617</b>	<b>315,814,519</b>	<b>362,485,431</b>
<b>OTHER SOURCES (USES):</b>								
Issuance of Debt (net)	-	-	-	-	29,385,192	15,337,428	15,348,166	-
Lease Financing	-	-	-	-	12,510,626	6,021,033	6,117,251	1,750,000
Bond Premium	-	-	-	-	-	4,150,000	-	-
Refunded Bond Escrow	-	-	-	-	(29,383,898)	(15,337,428)	(15,337,428)	-
Sale of Assets	-	-	-	-	95,498	100,000	142,332	95,000
Gain (loss) on disposal of assets	-	-	-	-	(254,612)	(100,000)	(31,397)	(100,000)
Capital Contributions	-	-	-	-	20,654,620	4,265,501	694,481	8,656,116
Indirect Cost Allocation	-	-	-	-	3,301,796	3,094,745	3,132,094	3,301,796
Transfer In (Out)	-	-	-	-	84,746	-	16,045,443	-
<b>Total Sources (Uses)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>36,393,968</b>	<b>17,531,279</b>	<b>26,110,942</b>	<b>13,702,912</b>
<b>Net Increase (Decrease) in Fund Balance/Net Position</b>	<b>(1,651,932)</b>	<b>-</b>	<b>613,586</b>	<b>-</b>	<b>20,250,545</b>	<b>(3,382,659)</b>	<b>49,266,327</b>	<b>(4,193,809)</b>
<b>Beginning Fund Balance/Net Position</b>	<b>\$ 37,519,218</b>	<b>\$ 35,867,286</b>	<b>\$ 35,867,286</b>	<b>\$ 36,480,872</b>	<b>\$ 485,764,159</b>	<b>\$ 506,014,704</b>	<b>\$ 506,014,704</b>	<b>\$ 555,281,031</b>
<b>Ending Fund Balance/Net Position</b>	<b>\$ 35,867,286</b>	<b>\$ 35,867,286</b>	<b>\$ 36,480,872</b>	<b>\$ 36,480,872</b>	<b>\$ 506,014,704</b>	<b>\$ 502,632,045</b>	<b>\$ 555,281,031</b>	<b>\$ 551,087,222</b>

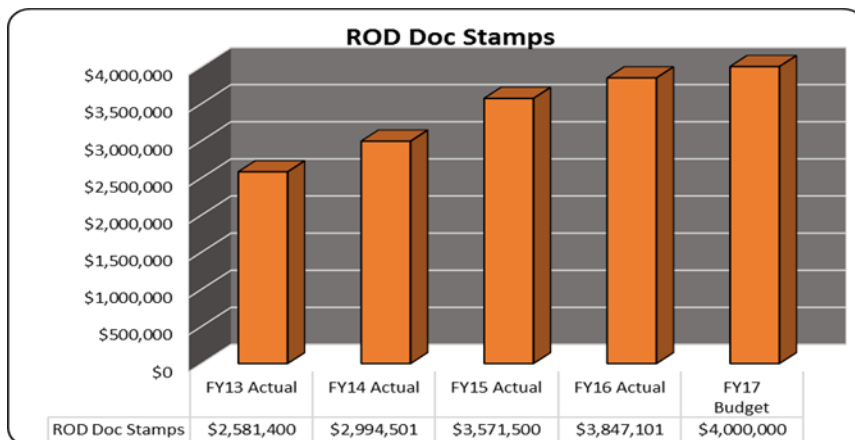
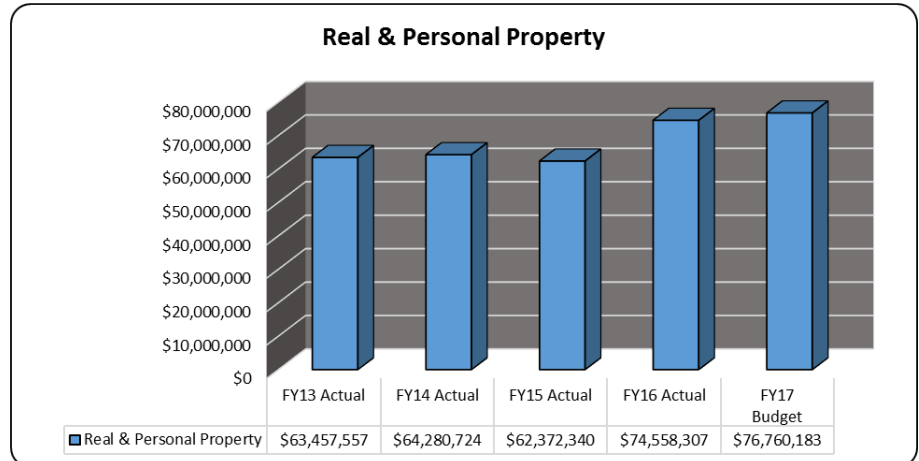
## BUDGET SUMMARY

REVENUE HIGHLIGHTS

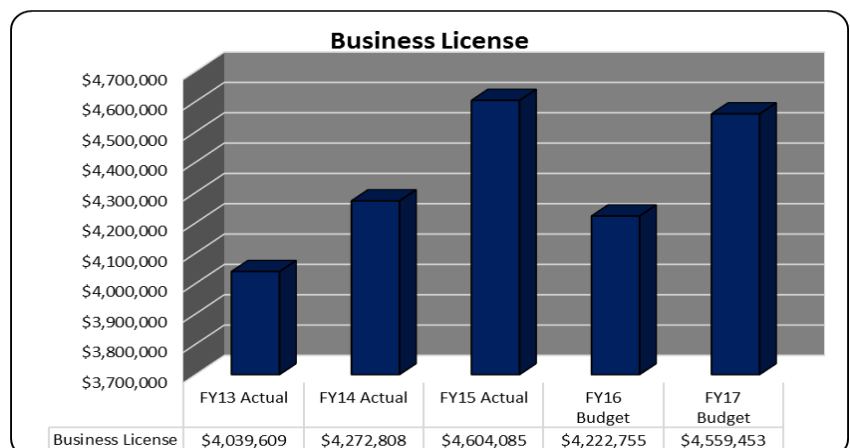
## General Fund:

Fiscal Year 2017 budget includes a \$4.2 million revenue increase over the Fiscal Year 2016 Budget. The main increases are based on revenue trends in the General Fund accomplished by Emergency Medical Service fees, Building Permits, Business Licenses, and Register of Deed fees. The revenue increase in FY 2016 of 7.2 mils has provided the

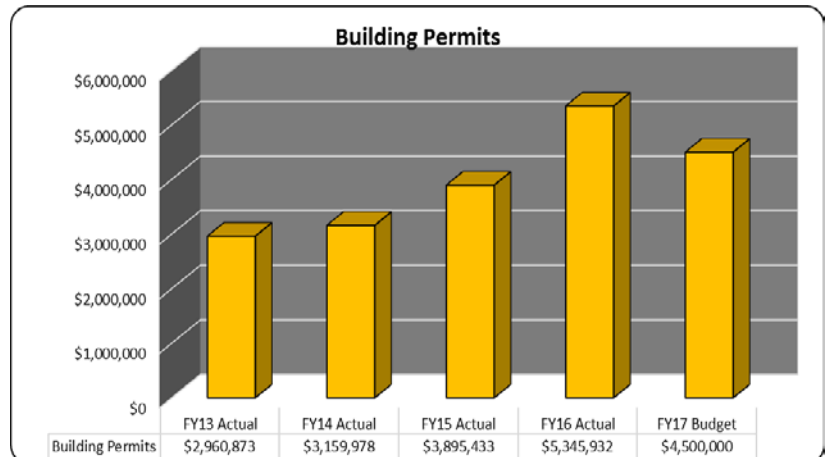
means for the County to have recurring revenue to cover recurring expenditures. The revenue increase has also allowed for the County to meet newly established reserve requirements.



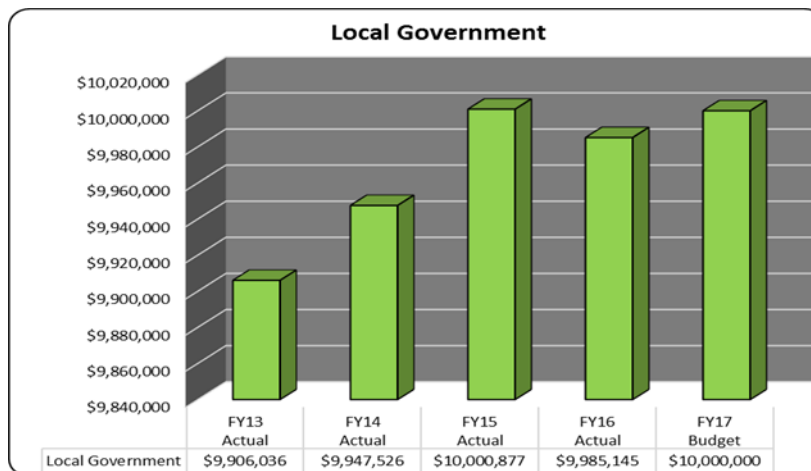
Documentary stamp revenue from the Register of Deeds Office are projected to increase 4% to \$4 million. Permits and License revenue are projected to increase 24.3% to \$10 million. These revenues were projected based on previous year's trends.



The number of residential building permits for new construction increased by 12% from 2,489 in FY 2015 to 2,795 in FY 2016. Collectively, the number of residential permits issued for remodeling, additions, and garage/ carports increases 9% from 1,374 in FY 2015 to 1,490 in FY 2016. New commercial permits issued decreased by 6% from 289 in FY 2015 to 272 in FY 2016.



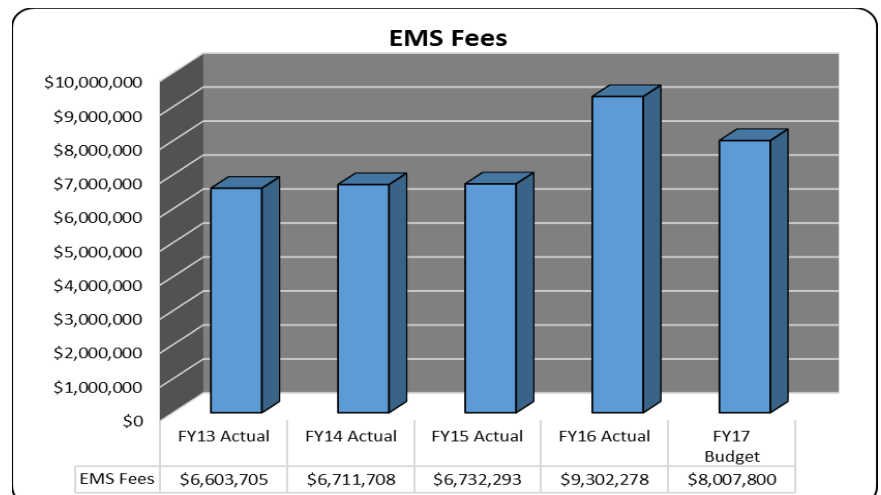
For FY 2017 the Local Government Fund (the revenue the State sends back to the local jurisdiction) is budgeted the same as the budget for FY 2016 at \$9.9 million. The State



continues to fund the Local Government Fund significantly below the amount required by the formula in the law. In FY 2008, the Local Government Fund revenue received peaked at \$11.3 million.

EMS collection fees have increased from \$6.7 million in FY 2015 to \$9.3 million in FY 2016. This major increase is due to an increase in gross billing, as well as a more efficient collection system. Also, the County has had significant collections

through the debt setoff program. For FY 2017 these revenues are projected at \$8.0 million but it is anticipated the revenue budget will be exceeded.



#### Other Funds:

Increased revenue in the Road Fund is due to the Road Fee increase implemented in FY 2016. This

increase in the Road Fee has provided for a higher level of expenditures. The majority of the Road Fees collected within the city limits of municipalities within the County is distributed to those municipalities for maintenance of city owned roads. This totals \$2.8 million in the FY 2017 Budget.

The Beach Nourishment Fund revenue increase of \$6.2 million is the result of State and other municipality reimbursement for the anticipated Reach 3 Renourishment project.

The Airport Enterprise Fund revenue is increased for additional Federal Capital Grants and the Solid Waste Authority has increased recycling revenue and decreased internal funding for capital projects.

Revenues related to tourism industry recorded in the Ride Plan Debt Fund (1.5% Hospitality Fee) continue to be on the increase. The Tourism Promotion Fund (2% Accommodations Tax Fee) are expected to stay at a level comparable to FY 2016.

Revenues in other tax related funds are budgeted at similar level as FY 2016 and are expected to increase slightly as the effects growth in the tax base due to new development.

## REVENUE SOURCES

Taxes - The County's source of tax revenue is the real, personal and vehicle taxes levied against the citizens. Taxes are 62 percent of the total General Fund revenue source and are based on the assessed value of property. The county's estimated assessed value for all real property, personal property and vehicles as of June 30, 2016 is \$2,087,964,000. The tax payment to the county is determined by the following formula. Multiply the appraised value by the assessment rate to determine the assessed value of the property. The assessment rate of all property is determined by the state as shown in the following chart.

<b><u>Assessed Values:</u></b>	
Legal Residential	4.0% of market value
Rental & Secondary Property	6.0% of market value
Agricultural Real Property (privately owned)	4.0% of market value
Agricultural Real Property (corporate owned)	6.0% of market value
Commercial Real Property	6.0% of market value
Manufacturing Real & Personal Property	10.5% of market value
Utility Real & Personal Property	10.5% of market value
Personal Property (other than airplanes & boats)	10.5% of market value
Airplanes	4.0% of market value
Boats	6.0% of market value
Personal Vehicles	6.0% of market value
(January to December 2017)	

The assessed value is then multiplied by the millage rate to determine the tax payment due to the county for county purposes only. The following example reflects the formula as applied to a \$100,000 primary residence in an unincorporated area of the county.

**Example:**

\$100,000 Residential Home

$\$100,000 \times .04 = \$4,000$

$\$4,000 \times .0796 = \$318.40$

If the residence was located within a municipality, the payment due to the county for county purposes would be determined as follows:

The assessed value is then multiplied by the millage rate to determine the tax payment due to the county for county purposes only. The following example reflects the formula as applied to a \$100,000 primary residence in an incorporated area of the county.

**Example:**

\$100,000 Residential Home

$\$100,000 \times .04 = \$4,000$

$\$4,000 \times .0524 = \$209.60$

Tax revenues are projected to increase steadily. One current collectable mill of tax is projected to generate \$2,066,455 for FY 2017 versus \$2,064,939 projected actual for FY 2016.



The county's millage rates for the last six (6) years are:

<b>COUNTY WIDE</b>	<b>FY 12</b>	<b>FY 13</b>	<b>FY 14</b>	<b>FY 15</b>	<b>FY 16</b>	<b>FY 17</b>
General Fund	35.6	35.6	35.6	35.6	42.8	42.8
Debt Retirement	5.0	5.0	5.0	5.0	5.0	5.0
County Recreation	1.7	1.7	1.7	1.7	1.7	1.7
Horry-Georgetown TEC	1.8	1.8	1.8	1.8	1.8	1.8
Higher Education	0.7	0.7	0.7	0.7	0.7	0.7
Senior Citizens Fund	0.4	0.4	0.4	0.4	0.4	0.4
<b>SPECIAL DISTRICTS</b>	<b>FY 12</b>	<b>FY 13</b>	<b>FY 14</b>	<b>FY 15</b>	<b>FY 16</b>	<b>FY 17</b>
Waste Management	6.0	6.0	6.0	6.0	6.0	6.0
Fire District	15.2	15.2	19.5	19.5	19.5	19.5
Fire Apparatus Replacement	0.0	0.0	1.7	1.7	1.7	1.7
Cartwheel Watershed	3.4	3.4	3.4	3.4	3.4	3.4
Buck Creek Watershed	3.2	3.2	3.2	3.2	3.2	3.2
Crab Tree Watershed	3.2	3.2	3.2	3.2	3.2	3.2
Gapway Watershed	3.1	3.1	3.1	3.1	3.1	3.1
Simpson Creek Watershed	2.9	2.9	2.9	2.9	2.9	2.9
Todd Swamp Watershed	3.1	3.1	3.1	3.1	3.1	3.1
Mt. Gilead Road Maintenance	7.0	7.0	7.0	7.0	7.0	7.0
Hidden Woods Road Maintenance	0.0	84.6	84.6	84.6	0.0	0.0
Socastee Community Recreation	1.8	1.8	1.8	1.8	1.8	1.8
Arcadian Shores	32.3	32.3	32.3	35.0	35.0	35.0

Taxes in special districts are only applied to the areas that received services from the special funds (normally unincorporated areas of the county). The dollar value per mill in special districts vary from the dollar value for the county wide mills.

**Intergovernmental** - Intergovernmental revenue is comprised of all funds received from the federal and state governments. Other federal and state funding remains relatively constant for the next fiscal year. State funding consists of grants, taxes distributed on a per capita basis - income tax, liquor tax, beer and wine tax, bank tax, brokers premium tax, insurance tax - and funds for drug and fire education. Federal funding consists primarily of grants. Due to the uncertainty of possible awards, grants are not normally projected in the original budget. By budget ordinance, approved grants increase the budget as they are approved.

**Fees & Fines** - County fees and fines include those collected through the Clerk of Court, Magistrate Civil and Criminal Courts, Probate Court, Register of Deeds, EMS, Solid Waste and Airport Departments. County fees are mandated by State and county government with State laws having precedence over county laws. The budget includes a 2.5 percent hospitality fee that is collected on the sale of food and beverages, admissions and accommodations. This fee is currently pledged to the county's RIDE plan debt, baseball stadium operations, and public safety. The budget also includes a fee called the local accommodation tax and is collected on all accommodations in the

unincorporated area of the county. The revenue derived from this fee is pledged 20 percent to beach nourishment and the balance pledged to cover public safety activities related to tourism.

**Documentary Stamps** - Documentary stamps are State required stamps that are paid on all property deeds with a stated selling price over \$100. State stamps are \$2.20 per \$1,000 of the selling price from which the county receives 3% and the county stamps are \$1.10 per \$1,000 of the selling price from which the county receives 100 percent.

**Licenses & Permits** - Licenses and permits constitute revenue collected for mobile home permits, building permits, business license and marriage licenses. Increases in license and permit revenues will come primarily from business licenses and building permits.

**Interest on Investments** - This is interest earned by the county on funds invested by the Treasurer.

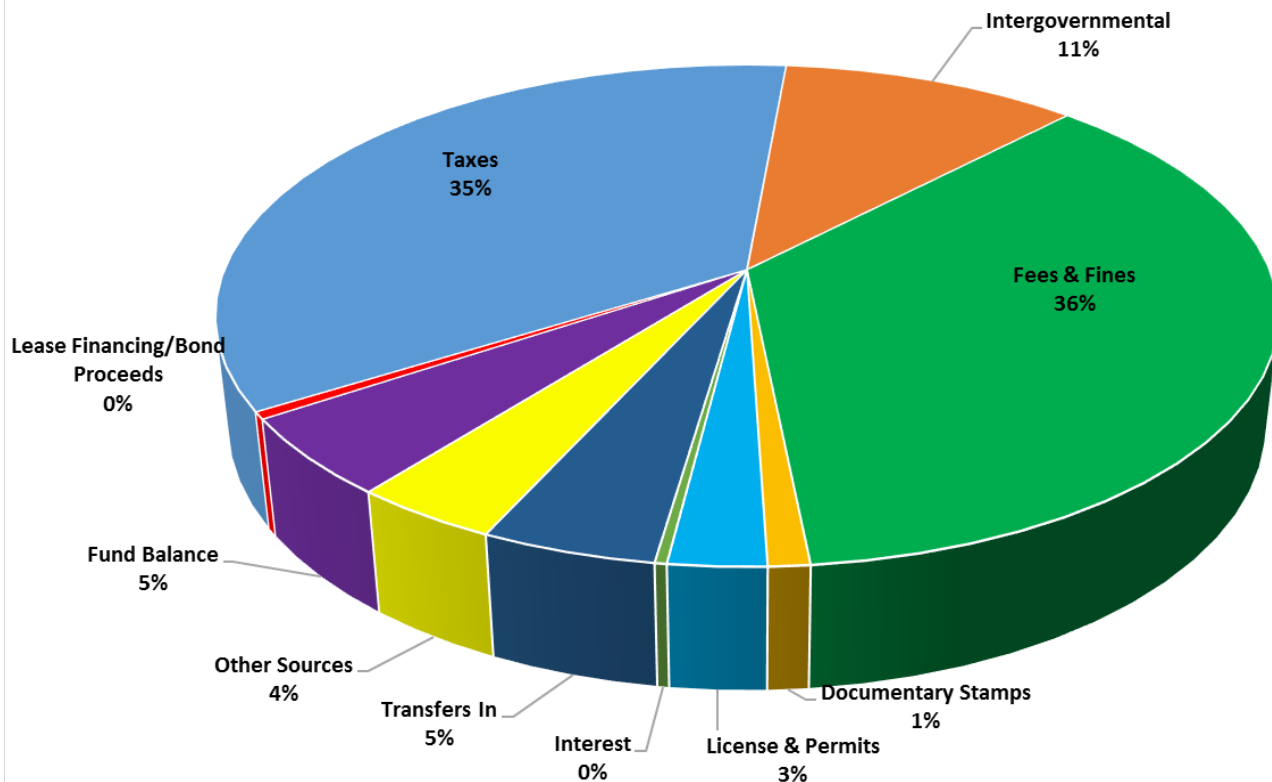
**Sale of Property & Equipment** - This category represents funds received from sale of county disposable assets and confiscated property.

**Other** - These revenues are for miscellaneous items (return check charges, sale of copies, rents and leases, etc.)

**Transfer In** - Transfers In occur when revenues are collected in one fund and are transferred to another fund where they are expended. An example for Horry County occurs in the use of fire funds to satisfy debt service on the Fire Bond. In this instance, an excess of \$1.7 million is collected in the Fire Fund and then transferred to the General Debt Service Fund as an "Other Source" and would be counted as a revenue source when it is received in the Fire Fund. The Transfer Out from the Fire Fund would be an "Other Use". This results in a double counting of the revenues and expenditures from an overall total perspective.

**Fund Balance** - This is the accumulated excess of revenues over expenditures for each of the various funds. The amounts labeled as fund balance under the revenue section of each activity is the amount of fund balance appropriated for use this fiscal year.

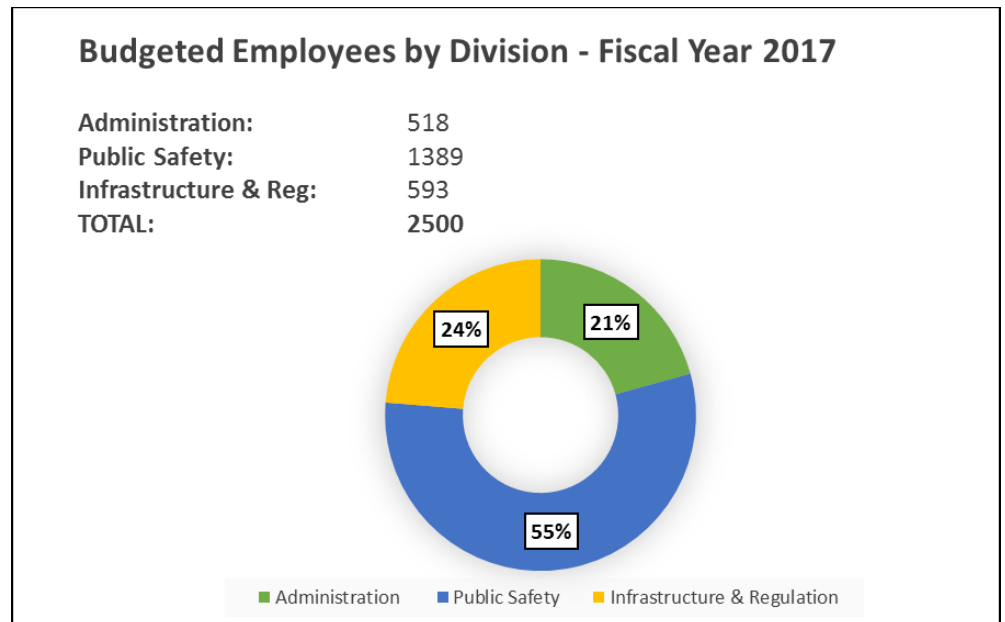
**HORRY COUNTY, SOUTH CAROLINA  
ALL FUNDS - REVENUE SOURCES  
PERCENT OF TOTAL BUDGET  
FISCAL YEAR 2017**



Taxes	140,734,318
Intergovernmental	42,996,305
Fees & Fines	144,339,305
Documentary Stamps	4,280,000
License & Permits	10,036,518
Interest	1,233,787
Transfers In	18,019,621
Other Sources	15,160,616
Fund Balance	19,985,762
Lease Financing/Bond Proceeds	1,845,000
<b>Total</b>	<b>398,631,232</b>

## EXPENDITURE HIGHLIGHTS

The FY 2017 Budget includes 2,500 budgeted positions. The budget incorporates twenty-six (26) new positions and deletes three (3) for a net increase of twenty-three (23) positions from the FY 2016 Budget. The General Fund Public Safety Division received four (4) E-911 Telecommunicators for increased call volume, three (3) Police Victim Advocates for a grant absorption, and one (1) Administrative Assistant and one (1) Part-time Veterinary Technician for a spay and neuter clinic. The budget also includes three (3) positions for Economic Development Fund that were previously on contract and fourteen (14) Part-time Tradesworker positions for the Solid Waste Authority. A summary of position additions and deletions can be found on page 53.



The FY 2017 Budget includes a 0%-5% Merit based pay increase for employees. Additionally, the budget covered increased cost for employee retirement contributions.

The FY 2017 General Fund Budget includes \$6.6 million in transfers for the FY 2017 Capital Improvement Budget. New capital of \$300,000 is provided for council chamber audio visual equipment and Register of Deeds software replacement. In addition, \$2.1 million is provided for ongoing programs for mandated Criminal Justice Information security, computer and equipment replacements, aerial photography, and lifecycle maintenance for the County's buildings. Also, \$1.8 million is provided for recurring capital lease payments for software, mobile computers, communications equipment and energy performance contract savings measures. The balance of this funding is from non-reoccurring one time FY 2016 savings of \$2.5 million to pay off two capital leases. The FY 2017 Budget also includes \$250,000 allocated to funding the county's Post Employment Benefit liability and \$550,000 for a gas/fuel contingency.

The FY 2017 Budget provides for the County's ongoing Road Maintenance Plan. Pavement resurfacing is anticipated at forty (40) miles per year and dirt road paving eight (8) miles per year. The Road Maintenance funding continues to maintain the rapidly growing road network exceeding 1,440 road miles at an acceptable level of repair. The FY 2017 Budget also provides \$9.9 Million for Beach Nourishment and \$2.1 in Debt Service for the repayment of debt.

The FY 2017 Budget again includes County Council's priority of increased investment in diversifying the employment opportunities for our citizens by promoting the relocation of industry and other non-tourism based employers to Horry County. To this end County Council has included an appropriation of \$1.1 million for the Myrtle Beach Regional Economic Development Corporation to promote the relocation and retention of industry.

## NEW POSITIONS APPROVED - FISCAL YEAR 2017

<u>Department</u>	<u>Number</u>	<u>Positions Title</u>
911 Communication	4	Telecommunicator
Police	3	Victim Advocate
Animal Care Center	1	Part-Time Veterinary Technician
	<u>1</u>	Administrative Assistant
Public Safety Division	9	
Economic Development	1	President/CEO of Myrtle Beach Regional Economic Development
	1	Director of Operations & Project Mgmt.
	1	Director of Marketing & Membership Service
Solid Waste Authority	<u>14</u>	Part-Time Tradesworker I
I&R Division	17	
Total New Positions	26	

## POSITIONS DELETED - FISCAL YEAR 2017

<u>Department</u>	<u>Number</u>	<u>Positions Title</u>
Assessor	1	Director of Property Tax Assessment
Airport Maintenance	<u>1</u>	Part-Time Airport Custodian
Administrative Division	2	
Georgetown Solicitor	<u>1</u>	Staff Attorney
Public Safety Division	1	
Total Deleted Positions	3	

## POSITIONS TRANSFERRED - FISCAL YEAR 2017

<u>Department</u>	<u>Number</u>	<u>Positions Title</u>
911 Communications to E-911 Emergency Telephone	1	Trainer
Communications to P25 Radio System	1	Director of Communications
	1	Radio System Manager
	<u>1</u>	Network technician
Total Public Safety Division Transferred Positions	4	

## EXPENDITURE USES

**Personal Services** - The County's largest ongoing annual expenditure is the Personal Services category. This consists of all County employees' salaries and fringe benefits. The county presently has 2,500 budgeted positions. This increase in employees is a positive correlation with the increasing demand for services. Improved services in Public Safety are reflected with increased staffing levels to meet performance measures.

**Operation** - The County's operating expenses include all necessary expenses to provide daily support services (supplies and materials, contractual services, business and transportation).

**Construction** - Construction expenditures are primarily used in the county's Capital Projects Fund. These expenditures are directed toward major capital improvement projects, engineering and architectural expenses, construction and equipment costs. Capital projects can be constructed in-house or contracted to others.

**Road Maintenance** - Road Maintenance funds are used for improving and paving County roads. In FY 1998 a fund was created to maintain the revenues and expenditures to be used toward maintaining County roads. These funds are generated from a \$50 fee charged on each vehicle registered within the county. County Council indorsed the continuance of this plan for a fourth 5 year period. FY 2017 is year twenty.

**Capital Outlay** - Capital Outlay funds are used for purchasing assets (cars, computer equipment, office furniture, office equipment and other machinery and equipment). For the FY 2017 Budget the minimum dollar amount for an item to be considered an asset is \$5,000. Capital Outlay for major projects (construction, machinery and equipment, capital leases, etc.) has a minimum dollar amount of \$100,000. All items are approved during the budget process, and unapproved items should not be purchased during the fiscal year unless an emergency situation exists.

**Debt Service** - Debt Service expenditures are used for principal and interest payments on long term debt. They county debt is limited by state law to a cap of 8% of total assessed property values (real and personal) unless approved by referendum.

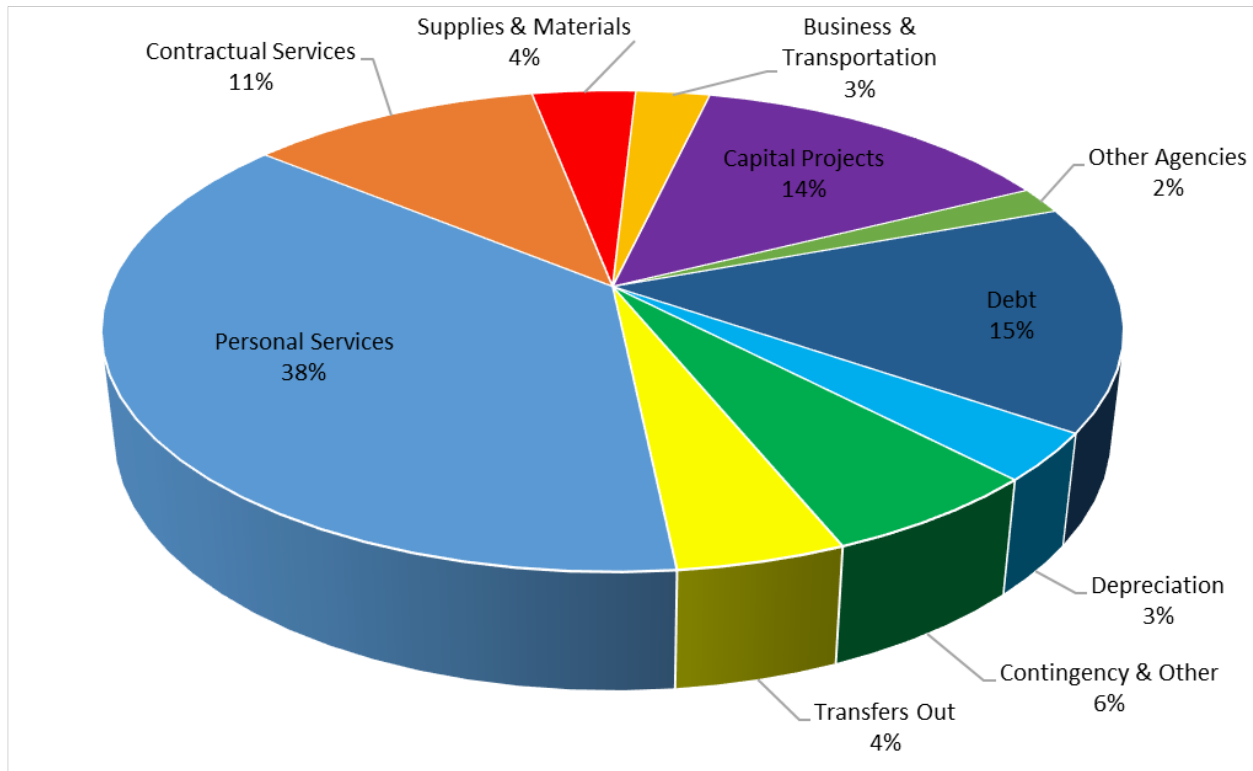
**Supplements** - Supplemental expenditures are funds given to non-profit agencies in the county. These agencies request funds during the budget process and are given consideration by Council. Agencies must present financial statements to the Finance Office reflecting expenditures of these funds.

**Contingency** - Contingency funds are funds set aside for expenditures that may arise at an undetermined time such as emergencies.

**Other** - Other expenditures include any miscellaneous items that are not covered by the above categories.

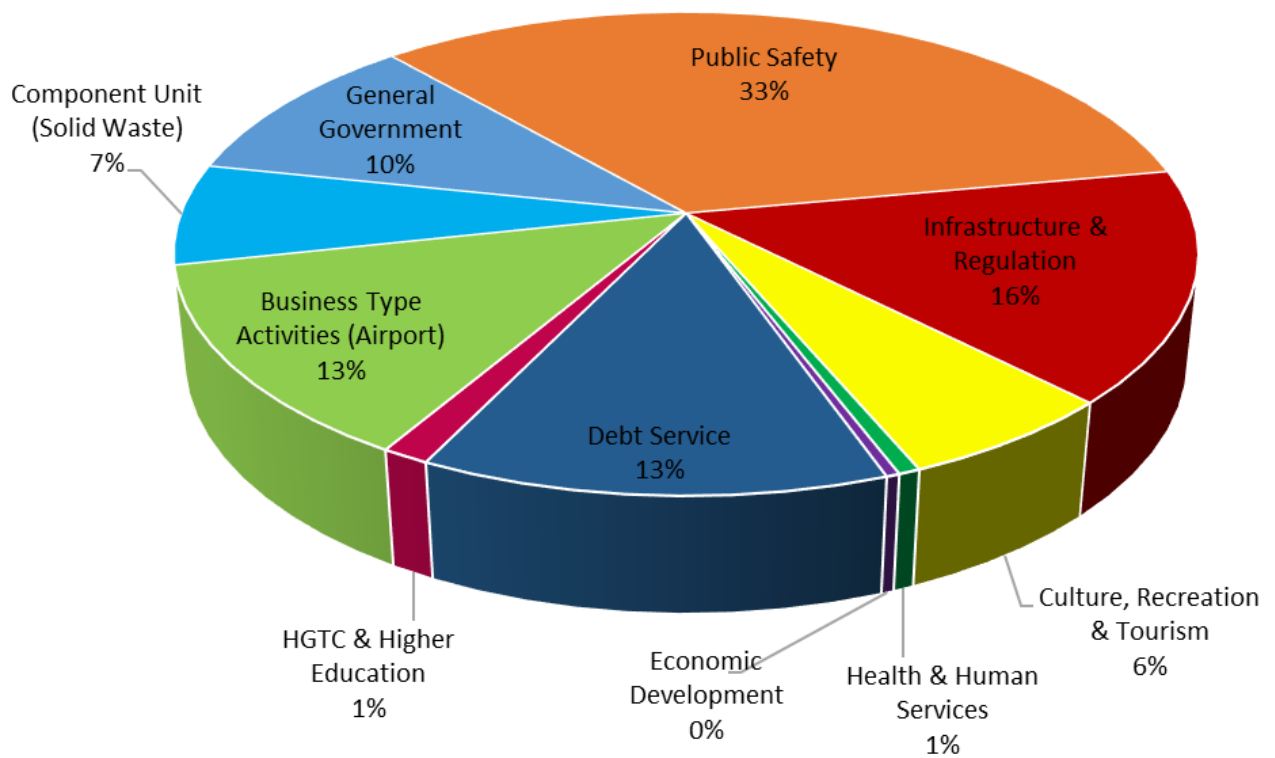
**Transfers Out** - Transfers Out occur when funds received in one fund are budgeted to be expended in another fund. The transfer of these funds represents an "other use" of the funds in the donor fund and an "other source" in the receiving fund. "Transfers Out" must equal "Transfers In" from a total budget perspective. This process double counts these funds since they get counted as a revenue and an "other use" in the donor fund and as an expenditure and an "other source" in the receiving fund.

**HORRY COUNTY, SOUTH CAROLINA  
EXPENDITURES BY CATEGORY - ALL FUNDS  
PERCENT OF TOTAL BUDGET  
FISCAL YEAR 2017**



Personal Services	149,838,226
Contractual Services	43,991,344
Supplies & Materials	15,605,172
Business & Transportation	11,153,450
Capital Projects	55,478,144
Other Agencies	7,163,834
Debt	60,577,366
Depreciation	12,904,068
Contingency & Other	23,900,008
Transfers Out	18,019,621
<b>Total</b>	<b>398,631,233</b>

**HORRY COUNTY, SOUTH CAROLINA  
EXPENDITURES BY FUNCTION - ALL FUNDS  
PERCENT OF TOTAL BUDGET  
FISCAL YEAR 2017**



General Government	40,881,566
Public Safety	133,479,247
Infrastructure & Regulation	61,829,965
Culture, Recreation & Tourism	24,083,539
Health & Human Services	2,358,192
Economic Development	1,454,700
Debt Service	50,293,477
HGTC & Higher Education	5,156,974
Business Type Activities (Airport)	52,152,157
Component Unit (Solid Waste)	26,941,416
<b>Total</b>	<b>398,631,233</b>



# GENERAL FUND

The General Fund is used to account for all revenues and expenditures applicable to general operations of the County and is used to record all financial transactions not required to be accounted for in other funds.

The General Fund accounts for the revenues and expenditures necessary to carry out basic governmental activities in three Divisions: Administration, Public Safety and Infrastructure and Regulation.

The property tax rate for the General Fund for FY 2017 is 42.8 mills.

# **FY 2016-17 GENERAL FUND ALL EXPENDITURES AND REVENUES**

## GENERAL FUND BY FUNCTION

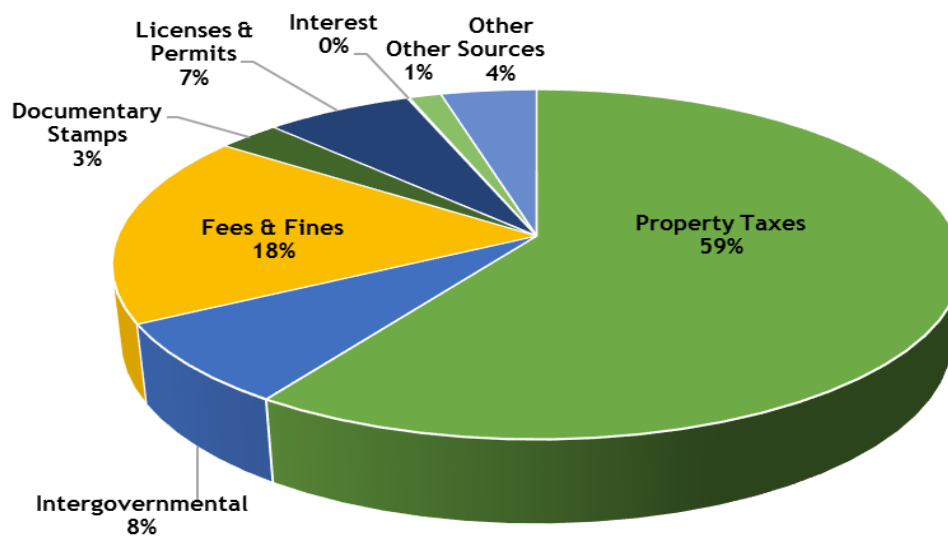
<b>AUTHORIZED POSITIONS</b>	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY2017</b>
County Council	15	15	15
Administrator	3	3	4
Public Information	4	4	4
County Attorney	4	4	4
Administrative Division	343	343	341
Public Safety Division	1,014	1,018	1,023
Infrastructure & Regulation Division	<u>252</u>	<u>253</u>	<u>253</u>
<b>TOTAL</b>	<u>1635</u>	<u>1640</u>	<u>1644</u>

<b>BUDGET SUMMARY:</b>	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY 2017</b>
County Council	\$ 1,067,856	\$ 1,154,667	\$ 1,183,647
Administrator	837,813	992,735	1,362,887
Public Information	269,417	293,568	291,915
County Attorney	691,608	1,039,811	991,724
Administration Division	34,200,405	37,291,521	39,139,873
Public Safety Division	76,287,695	85,701,137	88,840,016
Infrastructure & Regulation Division	<u>18,399,635</u>	<u>19,665,536</u>	<u>21,080,547</u>
<b>TOTAL</b>	<u>\$ 131,754,429</u>	<u>\$ 146,138,975</u>	<u>\$ 152,890,609</u>

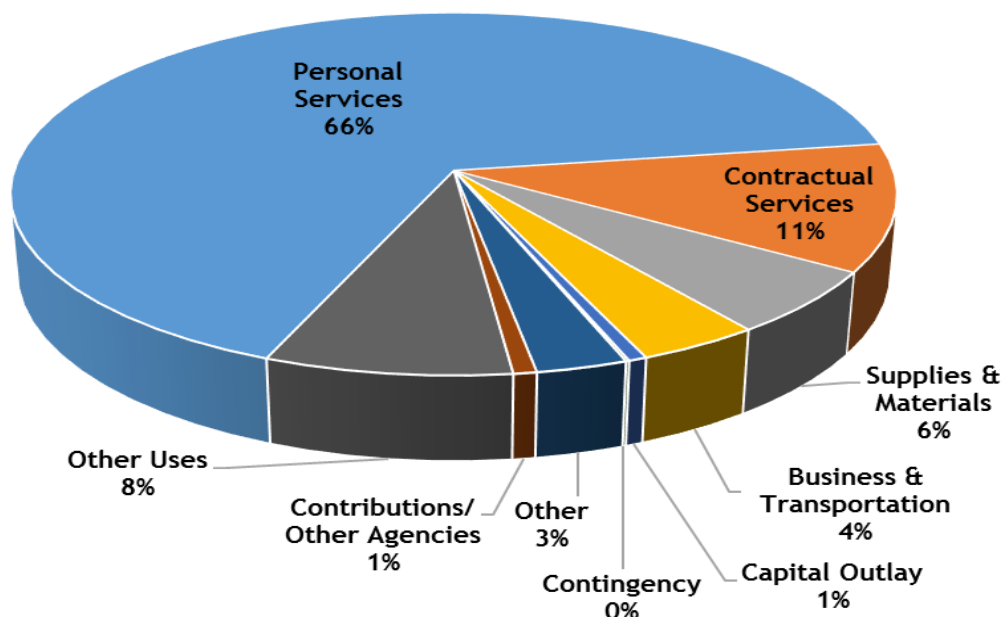
GENERAL FUND REVENUES:			
	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Property Taxes	\$ 74,532,431	\$ 90,543,014	\$ 90,845,790
Intergovernmental	12,621,296	11,733,716	11,679,803
Fees & Fines	22,966,864	25,931,508	27,193,015
Documentary Stamps	3,822,777	3,918,420	4,280,000
Licenses & Permits	8,805,121	8,076,655	10,036,818
Interest	197,719	57,683	150,000
Other	3,502,372	2,102,852	2,193,118
<b>TOTAL REVENUES</b>	<b>\$126,448,580</b>	<b>\$ 142,363,848</b>	<b>\$ 146,378,544</b>
Sale of Assets	95,498	100,000	95,000
Indirect Cost Allocation	3,301,796	3,094,745	3,301,796
Transfer In	1,334,702	580,382	600,269
Fund Balance	573,853	-	2,515,000
<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$131,754,429</b>	<b>\$ 146,138,975</b>	<b>\$ 152,890,609</b>

## FY 2016-17 GENERAL FUND REVENUES



GENERAL FUND EXPENDITURES:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$ 91,257,248	\$ 97,866,942	\$ 101,654,931
Contractual Services	13,648,398	15,847,720	17,365,626
Supplies & Materials	7,938,556	8,375,165	8,883,925
Business & Transportation	4,226,177	5,717,653	6,046,873
Capital Outlay	804,500	1,549,966	901,024
Contingency	853,547	663,150	175,000
Other	4,286,042	4,338,462	4,502,463
Contributions/Other Agencies	1,119,308	1,154,308	1,154,308
<b>TOTAL EXPENDITURES</b>	<b>\$124,133,776</b>	<b>\$ 135,513,366</b>	<b>\$ 140,684,150</b>
Transfers Out	7,620,653	10,625,609	12,206,459
Fund Balance	-	-	-
<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$131,754,429</b>	<b>\$ 146,138,975</b>	<b>\$ 152,890,609</b>

## FY 2016-17 GENERAL FUND EXPENDITURES

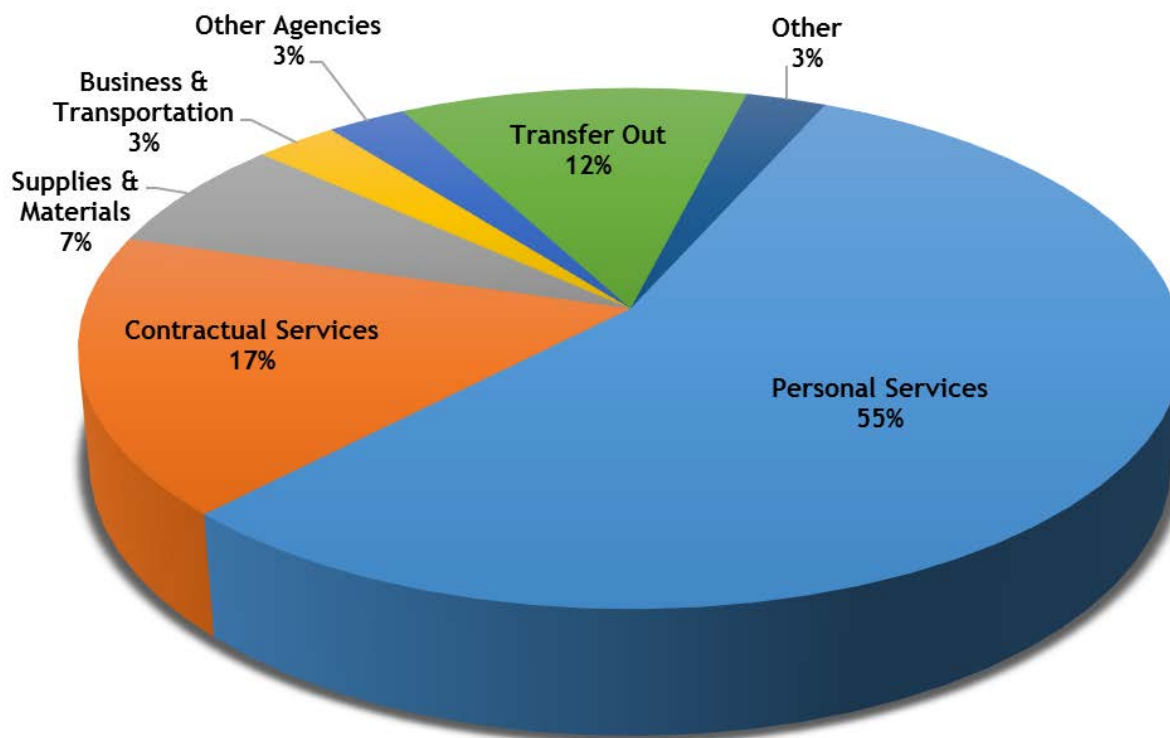


# **GENERAL FUND- ADMINISTRATIVE DIVISION**

## ADMINISTRATIVE DIVISION

BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$20,720,934	\$25,394,899	\$23,796,762
Contractual Services	5,096,834	6,318,945	7,551,476
Supplies & Materials	2,570,774	2,751,053	3,014,771
Business & Transportation	248,883	1,021,578	1,233,040
Capital Outlay	111,155	675,720	-
Other Agencies	1,119,308	1,154,308	1,154,308
Transfer Out	5,862,049	1,804,446	5,053,447
Other	1,337,161	1,651,353	1,166,242
<b>TOTAL</b>	<b>\$37,067,098</b>	<b>\$40,772,302</b>	<b>\$42,970,046</b>
AUTHORIZED POSITIONS: DEPARTMENT	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
County Council	15	15	15
Administrator	3	3	4
Public Information	4	4	4
Budget & Revenue	0	0	0
County Attorney	4	4	4
Administration Division	0	0	0
Finance	22	22	22
Human Resources	16	16	16
Procurement	8	8	8
Information Technology	38	38	37
Assessor	63	62	61
Register of Deeds	21	21	21
Registration/Election Commission	4	4	4
Treasurer & Delinquent Tax	31	31	31
Auditor	28	28	28
Probate Judge	20	20	20
Master in Equity	6	6	6
Medically Indigent Assistance Program	1	1	1
Library	64	64	64
Museum	8	8	8
Community Development/Grants Administration	1	2	2
Delegation	2	2	2
Hospitality	6	6	6
Business License	<u>4</u>	<u>4</u>	<u>4</u>
<b>TOTAL</b>	<b><u>369</u></b>	<b><u>369</u></b>	<b><u>368</u></b>

## FY 2016-17 ADMINISTRATIVE DIVISION BY CATEGORY





## COUNTY COUNCIL

DEPARTMENT NUMBER: 100

The Horry County Council is the legislative or policy-making body of the county government. The Council is charged with the responsibility of determining public policy and enacting laws necessary for the proper administration of the county's affairs and the provision of all county employees.

AUTHORIZED POSITIONS	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Council Member	12	12	12
Clerk to Council	1	1	1
Administrative Assistant	<u>2</u>	<u>2</u>	<u>2</u>
<b>TOTAL</b>	<b><u>15</u></b>	<b><u>15</u></b>	<b><u>15</u></b>

BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$ 520,029	\$ 525,141	\$ 532,841
Contractual Services	98,343	155,000	155,000
Supplies & Materials	174,504	303,000	303,000
Business & Transportation	58,691	58,821	58,000
Capital Outlay	-	-	-
Contribution/Other	-	-	-
Agencies	-	-	-
Transfer Out	103,584	-	-
Other	-	-	-
<b>TOTAL</b>	<b>\$ 955,151</b>	<b>\$ 1,041,962</b>	<b>\$ 1,048,841</b>
Lobbying Costs (Fund 7)	112,705	112,705	134,806
<b>GRAND TOTAL</b>	<b><u>\$ 1,067,856</u></b>	<b><u>\$ 1,154,667</u></b>	<b><u>\$ 1,183,647</u></b>

## COUNTY COUNCIL (CONTINUED)

DEPARTMENT NUMBER: 100

PERFORMANCE INDICATORS**WORKLOAD INDICATORS:**

	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY 2017</b>
Regular Meetings	19	21	21
Council Workshops	3	2	2
Committee Meetings	29	40	48
Ordinances passed	87	110	100
Resolutions passed	112	100	100
Council Retreats	2	2	2

**PERFORMANCE MEASURES:**

	<b>FY 2015</b>	<b>FY 2016</b>	<b>TARGET 2017</b>
1) Transcribed minutes completed by next Council meetings to be presented for approval	100%	100%	100%
2) Ordinances filed with Register of Deeds within 48 hours	100%	100%	100%

## ADMINISTRATOR

DEPARTMENT NUMBER: 101

The mission of the Administrator's office is to ensure that every citizen is provided quality service by each county department in a courteous and efficient manner. This office is also responsible for the execution of policies established by Horry County Council. These services are intended to maintain and enhance the quality of life in Horry County.

The Mission Statement of the Assistant Administrator for the Administration Division is to provide leadership and coordination of activities and to provide quality services in an effective, efficient manner to all customers, internal and external, of Horry County.

AUTHORIZED POSITIONS	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY2017
Administrator	1	1	1
Assistant County Administrator	1	1	1
Project Manager	0	0	1
Management Assistant	0	1	1
Executive Assistant	<u>1</u>	<u>0</u>	<u>0</u>
<b>TOTAL</b>	<u><b>3</b></u>	<u><b>3</b></u>	<u><b>4</b></u>

BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$ 452,120	\$ 438,021	\$ 598,847
Contractual Services	370,798	403,419	592,745
Supplies & Materials	1,872	7,300	7,300
Business & Transportation	13,023	13,995	13,995
Capital Outlay	-	-	-
Contingency	-	130,000	150,000
Other	-	-	-
Transfers Out	-	-	-
<b>TOTAL</b>	<u><b>\$ 837,813</b></u>	<u><b>\$ 992,735</b></u>	<u><b>\$1,362,887</b></u>

## ADMINISTRATOR (CONTINUED)

DEPARTMENT NUMBER: 101

PERFORMANCE INDICATORS

<b>PERFORMANCE MEASURES:</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>TARGET 2017</b>
1) Telephone inquiries responded to within 24 hours	100%	100%	100%
2) Attend all County Council Meetings	100%	100%	100%
3) Attend all Committee Meetings	100%	100%	100%
4) Performance Review of all Department Heads	100%	100%	100%
5) Coordinate preparation of agendas for Administration Division meetings	100%	100%	100%

This is a State mandated function.

## FINANCE

DEPARTMENT NUMBER: 103

The Finance Department serves both the citizens and employees of Horry County- developing, maintaining, and administering internal and mandated policies and standards governing the proper accounting and presentation of financial information, as well as providing transparency in reporting the finances of the county.

The Finance Department is responsible for all programs related to the general accounting function-general ledger maintenance, fixed asset accounting, accounts payable, payroll, grants accounting and preparation of financial statements.

The Finance Department is responsible for meeting financial reporting requirements of the county, including but not limited to bond documentation and disclosures and preparation of the Comprehensive Annual Financial Report.

The Budget Office, as part of the Finance Department, is responsible for preparing an accurate, balanced annual budget and conservative revenue projections by a formal budget preparation policy and procedure for the Administrator to submit to Horry County Council.

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Director of Finance	1	1	1
Assistant Director of Finance	0	0	1
Budget Manager	1	1	1
Finance Manager	3	3	2
Financial Analyst	3	3	3
Financial Planning & Reporting Accountant	1	1	1
Supervisor III	2	2	2
Accountant	4	4	4
Administrative Assistant	1	1	0
Accounting Clerk II	4	4	5
AS 400 Programmer Analyst	<u>2</u>	<u>2</u>	<u>2</u>
<b>TOTAL</b>	<b><u>22</u></b>	<b><u>22</u></b>	<b><u>22</u></b>
BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$ 1,589,022	\$ 1,613,727	\$1,713,630
Contractual Services	31,762	32,676	29,150
Supplies & Materials	28,096	26,600	33,526
Business & Transportation	1,887	13,526	14,190
Capital Outlay	-	-	-
Other	-	-	-
<b>TOTAL</b>	<b><u>\$ 1,650,767</u></b>	<b><u>\$ 1,686,529</u></b>	<b><u>\$1,790,496</u></b>

## FINANCE (CONTINUED)

DEPARTMENT NUMBER: 103

PERFORMANCE INDICATORS**WORKLOAD INDICATORS:**

	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY 2017</b>
A/P checks issued	19,199	19,426	19,500
1099's issued	232	269	269
W2's issued	2,800	2,800	2,800
Payroll checks issued	1,758	2,439	3,500
Direct deposit advices	59,413	61,463	62,000
Budget transfers processed	726	693	695
Departmental budget requests reviewed and processed	123	126	127

**PERFORMANCE MEASURES:**

	<b>FY 2015</b>	<b>FY 2016</b>	<b>TARGET 2017</b>
1) Financial Reports completed within 25 days of month end	100%	100%	100%
2) Comprehensive Annual Financial Report (CAFR) produced annually by 12/31	100%	100%	100%
3) Receive Government Finance Officers Association Certificate of Achievement for Excellence in Financial Reporting	Yes	Yes	Yes
4) Receive Government Finance Officers Association Distinguished Budget Presentation Award	Yes	Yes	Yes

## HUMAN RESOURCES

DEPARTMENT NUMBER: 105

The Human Resources Department's mission is to facilitate the creation of a high performance workplace made up of highly talented, motivated, and satisfied employees through programs, interventions, and processes designed through collaborative efforts with all organizational levels.

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Director of Human Resources	1	1	1
Asst. Director of Human Resources	1	1	1
Risk Manager	1	1	1
HR Manager	0	2	2
HR Coordinator	0	0	1
Claims/Safety Coordinator	0	0	1
Senior Human Resources Generalist	3	0	0
Human Resources Legal Specialist	1	1	1
Insurance Manager	1	1	1
Workers Comp/Claims Manager	1	1	1
Safety Manager	1	1	1
Human resources Generalist	0	1	1
Administrative Assistant	3	3	2
Part-Time Administrative Assistant	1	1	0
Mail Carrier	1	1	1
Part-Time Mail Carrier	<u>1</u>	<u>1</u>	<u>1</u>
<b>TOTAL</b>	<b><u>16</u></b>	<b><u>16</u></b>	<b><u>16</u></b>
BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$ 1,119,703	\$ 1,181,572	\$1,234,115
Contractual Services	32,318	114,432	115,024
Supplies & Materials	26,511	31,560	44,269
Business & Transportation	11,613	74,900	274,900
Capital Outlay	-	-	-
Other	5,301	5,144	2,572
Contingency	807	-	-
Programs	14,138	18,000	18,000
<b>TOTAL</b>	<b><u>\$ 1,210,391</u></b>	<b><u>\$ 1,425,608</u></b>	<b><u>\$1,688,880</u></b>

## HUMAN RESOURCES (CONTINUED)

DEPARTMENT NUMBER: 105

PERFORMANCE INDICATORS

<b>WORKLOAD INDICATORS:</b>	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY 2017</b>
Applications Processed	19,242	20,000	25,000
Jobs filled	164	147	160
Workers Comp. claims	294	300	300
Worker's comp Hearings	9	20	35
Advertisements	244	250	275
Background Checks	383	995	1,100
New Hires	374	420	450
Pre-Employment Physicals	250	318	400
New Employee Orientation	24	25	24
Grievance Hearings/Mediations	5	5	6
Training Sessions (Supv/Guidelines/Ethics, Harassment, Safety, etc.)	103	107	135
Process Safety Council investigation reports	228	235	230
Investigations	33	47	55
Legal Performance(Policies/Emp Agreements)	45	32	60
Salary Surveys	9	8	10
Process Unemployment Claims/Hearings	123	109	100
Payroll /I-9 Audits	4	4	5
Departmental Safety/Claims Audits	31	20	30
Training Development	11	11	11
Request For Proposals	2	2	1
Work Site Health Screenings	6	8	8
Retirement/Deferred Comp Seminars	3	3	12
Wellness Challenges	5	4	6
Mobil Mammography Screenings (Bus)	4	4	4
Safety & Wellness Monthly Newsletters	12	12	12
Benefits Fairs	2	2	0
Collections	18	23	20
FMLA Applications Processed	201	215	225
SHAC/ADA/HIPPA & TITLE VI Complaints	8	7	6
Draft Policies/Separation agreements, etc.	58	65	60
MUNIS Workforce Trainings	0	145	16
Horry County University	0	0	17
Lunch & Learn Events	0	0	5



## HUMAN RESOURCES (CONTINUED)

DEPARTMENT NUMBER: 105

<b>PERFORMANCE MEASURES:</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>TARGET 2017</b>
1) Maintain departmental satisfaction level of 90%	97%	97%	97%
2) Respond to all departmental inquiries within five days	97%	97%	97%
3) Ensure filing of first report of injury within three days of incident occurrence	98%	98%	98%
4) Coordinate a Wellness Program with at least 25% employee participation	35%	35%	40%
5) Forward property, vehicle and tort claims to the appropriate review agent within 30 days of claim	100%	100%	100%
6) Schedule at least one defensive driving class monthly	100%	100%	100%
7) Conduct annual department Inspections	74%	75%	80%

## PROCUREMENT

DEPARTMENT NUMBER: 106

The Procurement Office secures materials, supplies, equipment and service at the lowest possible cost consistent with prevailing economic conditions while maintaining a reputation of fairness and integrity. This office is responsible for administering the Horry County Procurement Code and Regulation as adopted by County Council. This Code provides for the purchase of all goods and services necessary for the operation of all departments of county government.

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Director of Procurement	1	1	1
Procurement Specialist I	6	6	6
Procurement Clerk	<u>1</u>	<u>1</u>	<u>1</u>
<b>TOTAL</b>	<b><u>8</u></b>	<b><u>8</u></b>	<b><u>8</u></b>

BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$ 425,850	\$ 444,197	\$474,691
Contractual Services	2,487	5,065	98,790
Supplies & Materials	12,740	12,200	16,366
Business & Transportation	742	18,895	20,065
Capital Outlay	-	7,000	-
Other	2,679	3,800	3,800
<b>TOTAL</b>	<b><u>\$ 444,498</u></b>	<b><u>\$ 491,157</u></b>	<b><u>\$613,712</u></b>

## PROCUREMENT (CONTINUED)

DEPARTMENT NUMBER: 106

PERFORMANCE INDICATORS

<b>WORKLOAD INDICATORS:</b>	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY 2017</b>
Purchase orders/change orders issued	5,518	4,500	4,500
Bids/RFP's processed yearly	25	100	125
Contracts/change orders processed	129	350	350
Purchasing Card Transactions	21,129	22,000	22,000
GovDeals Items Listed For Sale	60	100	100
<b>PERFORMANCE MEASURES:</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>TARGET 2017</b>
1) Process 95% of requisitions entered into electronic system within 24 hours	95%	95%	98%
2) Process approximately 75% of Bids/RFP's requests within 7-10 days	95%	95%	95%
3) Put items up for auction that have been approved as surplus within 2 months of receiving all information	95%	95%	98%
4) Transactions (P-Card and PO) audited for compliance with HC Procurement Regulation	100%	100%	100%

**INFORMATION TECHNOLOGY/  
GEOGRAPHICAL INFORMATION SYSTEMS (GIS)**

DEPARTMENT NUMBER: 107

The Department of Information Technology and Geographical Information Systems is striving to provide an efficient and productive county government while using innovative technology to improve citizen, business community and staff access to government information and services.

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
CIO	1	1	1
Assistant CIO/GIO	1	1	1
Chief Information Security Officer	1	1	0
IT/GIS Manager	7	8	7
IT/GIS Programmer	6	5	5
Infrastructure Manager	0	0	1
IT/GIS Network Administrator	9	9	9
IT/GIS Support	<u>13</u>	<u>13</u>	<u>13</u>
<b>TOTAL</b>	<u><b>38</b></u>	<u><b>38</b></u>	<u><b>37</b></u>

BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$ 2,516,125	\$ 2,762,217	\$2,875,385
Contractual Services	1,185,134	1,296,283	1,517,593
Supplies & Materials	267,736	265,696	315,696
Business & Transportation	33,100	82,497	87,049
Capital Outlay	81,614	659,963	-
Transfer Out	200,000	718,156	1,151,989
Other	<u>9,600</u>	<u>9,600</u>	<u>9,600</u>
<b>TOTAL</b>	<u><b>\$ 4,293,309</b></u>	<u><b>\$ 5,794,412</b></u>	<u><b>\$5,957,312</b></u>

INFORMATION TECHNOLOGY/  
GEOGRAPHICAL INFORMATION SYSTEMS (GIS) (CONTINUED)

DEPARTMENT NUMBER: 107

**PERFORMANCE INDICATORS**

<b>WORKLOAD INDICATORS:</b>	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY 2017</b>
Total Computer Users	2200	2300	2300
Systems Presently Installed:			
AS/400	1	1	1
- Windows Servers	56	56	58
- Unix Servers	2	2	2
Personal Computers	1800	1800	1800
Switches Installed	130	130	135
Routers Installed	32	32	33
Core Campus Cisco 65xx	11	11	11
Calls for Maintenance/Service	5265	5345	5345

<b>PERFORMANCE MEASURES:</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>TARGET 2017</b>
1) Criminal Justice Information Services (CJIS) Compliance	Ongoing requirements to network security	Ongoing requirements to network security	Ongoing requirements to network security
2) Tyler MUNIS	Implementation of Procure to Pay and Financials	Implementation of HR/Payroll	Business License, Fleet, Inventory
3) Virtual Desktop	Phase 1	Phase 2	Phase 3
4) Public Safety Solutions	Implement P1	Updating and configuring	Jail and Records updates
5) Body Cameras	N/A	Phase 1 deployment	Phase 2 and monitoring storage growth
6) Core Replacement	N/A	Planning & External Firewalls replaced	Cores and Internal Firewalls replaced

## ASSESSOR

DEPARTMENT NUMBER: 108

The primary responsibility of the Assessor's Department is to locate and appraise real property in Horry County at the market value and to ensure that all classes of property are equitably assessed for ad valorem tax purposes. Continuing the reassessment process with implementation every five years as now required by state law.

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Assessor	1	1	1
Director of Property Tax Assessment	1	1	0
Assistant Assessor	1	1	1
Applications Coordinator	1	1	1
Assessment Administrator	1	1	0
Assessment Coordinator	1	1	1
Officer Manager	1	1	1
GIS Analyst	1	1	1
CAMA Coordinator	1	1	0
Appraiser Analyst	1	1	1
Appraiser	15	15	15
Part-Time Commercial Appraiser	1	1	1
Field Supervisor	0	0	1
Supervisor III	0	0	1
Coordinator	1	1	1
Quality Control Manager	0	0	1
Cityworks Coordinator	0	0	1
Special Assessment Field Tech	0	0	1
Special Assessment Auditor	0	0	1
Supervisor I	2	2	1
Chief GIS & Mapping Tech.	1	1	1
Research Sales Analyst	1	0	0
GIS Technician	3	3	3
Administrative Assistant	8	8	8
Appraisal Assistant	11	11	11
Mapping Assistant	4	4	4
Coordinator II	1	1	0
Appraiser Lister	<u>5</u>	<u>5</u>	<u>3</u>
<b>TOTAL</b>	<b><u>63</u></b>	<b><u>62</u></b>	<b><u>61</u></b>

## ASSESSOR (CONTINUED)

DEPARTMENT NUMBER: 108

<b>BUDGET SUMMARY:</b>	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY 2017</b>
Personal Services	\$ 3,149,145	\$ 3,287,837	\$ 3,339,839
Contractual Services	215,200	253,080	229,487
Supplies & Materials	24,142	25,592	31,883
Business & Transportation	17,766	39,416	44,460
Capital Outlay	-	-	-
Other	46,301	34,147	31,575
<b>TOTAL</b>	<b>\$ 3,452,554</b>	<b>\$ 3,640,072</b>	<b>\$ 3,677,244</b>

PERFORMANCE INDICATORS

<b>WORKLOAD INDICATORS:</b>	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY 2017</b>
Real Property Parcels	252,939	255,713	258,342
Conference/Appeals	1,633	7,599	1,600
Appraisals/New Subdivisions	782	717	810
Mobile Home Moving Permits	231	258	300
Mobile Homes Added	1,174	1,919	2,125
Mobile Homes Deleted	537	393	300
Special Assessments Processed	9,051	11,948	13,000
Rollback Processed	336	360	400
Appraisal Permits Issued	5,119	5,966	6,875
Appraisal Transfers Issued (Splits/Mergers/Continuations)	4,834	4,211	4,383
Field Checks Issued	153	44	51
TIFF Districts/Parcels	5,297	5,523	5,733
Public Assistance/Office	43,909	102,291	102,300
Roll Prep & Run	1,264,695	1,278,920	129,170
Parcel QC	42,435	46,679	51,346
ATI's	19,545	20,307	23,740
Multilot Discounts	3,722	3,424	3,700
Reassessment Field Prep	0	0	70,000

## ASSESSOR (CONTINUED)

DEPARTMENT NUMBER: 108

<b>PERFORMANCE MEASURES:</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>TARGET 2017</b>
1) Provide 7 minute turn around, ownership updates	7.0	7.0	7.0
2) Provide 3.5 minute turn around, deed identification	3.5	3.5	3.5
3) Provide 15 minute turn around on Quality Assurance Quality Control Workorders	15.0	15.0	15.0
4) Address maintenance 5 Min turn around	5.0	5.0	5.0
5) Provide 25 minute turn around on processing Mobile Home Applications	25.0	25.0	25.0
6) Provide 10 minute turn around on Real Property maintenance	10.0	10.0	10.0
7) Provide 32 minute turn around on processing of special assessments	32.0	32.0	32.0
8) Provide a 1 hour turn around on all appraisals/reappraisals in Horry County	1.0	1.0	1.0
9) Provide a 48 minute turn around on all conferences	48.0	48.0	48.0
10) Provide 15 minute turn around on Rollback Maintenance	15.0	15.0	15.0
11) Provide 4 minute turn around on reappraisal to implement 2019 County Wide Reassessment	4.0	4.0	4.0
12) Provide .0037 minute turn around per parcel for tax roll	0.0037	0.0037	0.0037
13) Provide 5 minute turn around on Quality Control parcels	5.0	5.0	5.0

This is a State mandated function.



## ASSESSOR APPEALS BOARD

DEPARTMENT NUMBER: 109

The Assessor Appeals Board function is to hear the taxpayer's appeals on cases concerning the evaluation of real estate on which the Assessor and the property owner cannot agree. The board must insure a finding of fact, or the case must be sent to a higher level.

BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$ 2,474	\$ 7,112	\$8,444
Contractual Services	-	-	-
Supplies & Materials	31	1,000	1,000
Capital Outlay	-	-	-
TOTAL	\$ 2,505	\$ 8,112	\$9,444

## TREASURER AND DELINQUENT TAX

DEPARTMENT NUMBER: 110

The Treasurer's office provides efficient and courteous service to the public as it relates to the collection of taxes, assessments, registration and storm water fees, and other specialized levies as set forth in the financial plan, as well as invests those funds with a high degree of integrity in the areas of liquidity, security and rate of return and disburses funds upon legal order of payment.

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Treasurer	1	1	1
Deputy Treasurer	1	1	1
Delinquent Tax Manager	1	1	1
Supervisor III	1	1	1
Supervisor II	1	1	1
Revenue Collector	4	4	4
Accountant	1	1	1
Supervisor I	1	1	1
Branch Manager	4	4	4
Accounting Clerk II	4	4	4
Administrative Assistant	<u>12</u>	<u>12</u>	<u>12</u>
<b>TOTAL</b>	<u><b>31</b></u>	<u><b>31</b></u>	<u><b>31</b></u>
BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$ 1,673,024	\$1,673,073	\$ 1,763,792
Contractual Services	59,168	85,148	85,787
Supplies & Materials	182,418	186,428	198,371
Business & Transportation	8,365	14,920	14,920
Capital Outlay	-	-	-
Other	11,858	4,800	4,800
<b>TOTAL</b>	<u><b>\$ 1,934,833</b></u>	<u><b>\$1,964,369</b></u>	<u><b>\$ 2,067,670</b></u>

## TREASURER AND DELINQUENT TAX (CONTINUED)

DEPARTMENT NUMBER: 110

PERFORMANCE INDICATORS**WORKLOAD INDICATORS:**

	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY 2017</b>
Real/Personal Notices Billed	337,207	335,019	339,230
Real/Personal Notices Collected	311,907	309,054	314,714
Vehicle Notices Billed	272,092	269,697	274,540
Vehicle Notices Collected	267,072	267,480	269,475
Tax Payments(Lockbox)	198,970	207,582	196,980
Taxpayments via Credit Card (Face to Face)	26,497	29,617	27,556
Taxpayments via Internet	34,534	27,610	37,987
Installment Tax Payment(participants)	2,772	2,753	2,900
Executions	45,716	50,431	44,801
Levies	6657	6,989	6,716
Tax Sales	1	2	1
Parcels Sold at Tax Sale	871	888	854

**PERFORMANCE MEASURES:**

	<b>FY 2015</b>	<b>FY 2016</b>	<b>TARGET 2017</b>
1) Process payments submitted without error within 72 hours of receiving the payment	95%	95%	95%
2) Contact dilinquent taxpayers whose property will be sold at the tax sale	95%	95%	95%

## HOSPITALITY

DEPARTMENT NUMBER: 111

The Hospitality Fee Department is responsible for fee collections, deposits, and auditing of all businesses within Horry County who are subject to the 1% and the 1 1/2% hospitality fee. Field inspections, field audits along with state and city comparisons are performed to insure proper accounting and collection of all revenues. The revenues collected are allocated to the SC State Infrastructure Bank for the county's portion of the RIDE Program and also funds the county's Local Road Improvement Program. The Local Accommodations Tax of 1/2% became effective May 1, 2002 to generate revenues designated at 100% for the first year to the Tourism Industry Leadership Group for promotional advertising. Revenues generated in the current year have been designated at 30% for continued funding of the Tourism Industry Group. The Hospitality Fee Department is funded with a 1% administrative fee from the hospitality fee collections.

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Supervisor II	0	1	1
Accountant	1	0	0
Revenue Collector	2	2	2
Administrative Assistant	<u>3</u>	<u>3</u>	<u>3</u>
<b>TOTAL</b>	<u><b>6</b></u>	<u><b>6</b></u>	<u><b>6</b></u>
BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$ 307,617	\$ 307,440	\$ 331,740
Contractual Services	7,272	11,005	6,206
Supplies & Materials	6,529	11,544	27,763
Business & Transportation	3,454	7,755	7,763
Capital Outlay	-	-	-
Other	7,400	7,400	7,400
<b>TOTAL</b>	<u><b>\$ 332,272</b></u>	<u><b>\$ 345,144</b></u>	<u><b>\$ 380,872</b></u>

## HOSPITALITY (CONTINUED)

DEPARTMENT NUMBER: 111

PERFORMANCE INDICATORS

<b>WORKLOAD INDICATORS:</b>	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY 2017</b>
Active Accounts	5,400	5,600	5,809
City Audits-New Business	250	200	100
Field Visits	3,000	2,500	2,100
# of Records Keyed	34,000	37,500	3,783
Filing Booklets - mailed in-house	4,000	6,700	6,487
Letters: Non Compliance	4,000	4,500	4,713
Letters: Over/Short	1,500	1,500	1,437
Internet Audits/Vaction Rental By Owner	360	250	217

<b>PERFORMANCE MEASURES:</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>TARGET 2017</b>
1) Non Compliance letters mailed by 5th of following month	100%	100%	95%
2) Revenue deposit within one business day of being receipted	100%	100%	95%
3) Over/Short letters mailed within five days of payment	100%	100%	95%

## BUSINESS LICENSE

DEPARTMENT NUMBER: 112

The Business License department is responsible for the maintenance of the business license data files, inspection and enforcement of the business license ordinance, and auditing to ensure accurate reporting of business license fees.

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
BL/HF Auditor	2	2	2
Revenue Collector	1	1	1
Part-Time Revenue Collector	<u>1</u>	<u>1</u>	<u>1</u>
<b>TOTAL</b>	<u><b>4</b></u>	<u><b>4</b></u>	<u><b>4</b></u>

BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$ 213,419	\$214,541	\$ 230,645
Contractual Service	4,185	5,925	3,765
Supplies & Materials	7,798	9,795	6,000
Business & Travel	1,732	5,348	5,348
Capital Outlay	-	-	-
Other	435	-	-
<b>TOTAL</b>	<u><b>\$ 227,569</b></u>	<u><b>\$235,609</b></u>	<u><b>\$ 245,758</b></u>

## BUSINESS LICENSE (CONTINUED)

DEPARTMENT NUMBER: 112

PERFORMANCE INDICATORS**WORKLOAD INDICATORS:**

	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY 2017</b>
# of Business Licenses Issued	11,600	12,000	13,248
# of Business Licenses Keyed	12,500	12,800	13,621
Financial Audits of Tax Returns	700	700	573

**PERFORMANCE MEASURES:**

	<b>FY 2015</b>	<b>FY 2016</b>	<b>TARGET 2017</b>
1) Annual renewal notices bulk mailed 30 days prior to due date of license	100%	100%	100%
2) Denial letters mailed within 5 days of denial	100%	100%	100%
3) All in-house renewals keyed before year end	95%	95%	95%

## AUDITOR

DEPARTMENT NUMBER: 113

The County Auditor is the statutory officer charged with preparing a complete listing and description of all taxable real and personal property in the county; political subdivisions, and special purpose districts; by owner; type of property; levy; location and assessed value. The auditor calculates levies; recommends or applies certain mandated levies to all assessed values; makes appropriate changes to the tax duplicate; values and assesses certain classes of personal property; and provides the resulting levies and taxes to the Treasurer for collection.

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Auditor	1	1	1
Deputy Auditor	1	1	1
Field Supervisor	1	1	1
Appraiser	1	1	1
Assistant Deputy Auditor	0	1	1
Supervisor I	5	5	5
Field Investigator	2	2	2
Appraiser I	6	6	6
Administrative Assistant	<u>11</u>	<u>10</u>	<u>10</u>
<b>TOTAL</b>	<b><u>28</u></b>	<b><u>28</u></b>	<b><u>28</u></b>

BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$ 1,395,217	\$1,370,541	\$1,471,852
Contractual Services	47,891	52,605	54,294
Supplies & Materials	64,156	80,535	84,985
Business & Transportation	13,759	18,811	18,425
Capital Outlay	-	-	-
Other	<u>10,088</u>	<u>7,858</u>	<u>10,858</u>
<b>TOTAL</b>	<b><u>\$ 1,531,111</u></b>	<b><u>\$1,530,350</u></b>	<b><u>\$1,640,414</u></b>



AUDITOR (CONTINUED)

DEPARTMENT NUMBER: 113

**PERFORMANCE INDICATORS**

<b>WORKLOAD INDICATORS:</b>	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY 2017</b>
Homestead Exemptions	29,965	30,750	32,000
Homestead Exemptions (New)	3,700	3,900	4,100
Business/Personal Property Returns Mailed	55,203	55,500	55,500
Business/Personal Property Research/Pull Files	76,498	72,000	72,500
Business/Personal Property Processed/Changes	72,150	73,000	73,500
Vehicle/Personal Reg & Cash Abatements	113,657	110,000	110,500
Vehicle Totals	276,989	275,000	278,000
Exemption Cards Issued	1,236	1,200	1,250
Camper Notices Prepared	4,776	4,650	4,700
Doc Vessels Worked	1,686	1,600	1,625
Dealer Affidavits	20,570	20,000	20,000

<b>PERFORMANCE MEASURES:</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>TARGET 2017</b>
1) Complete Homestead Exemption applications within 6 minutes	100%	100%	100%
2) Reissue Vehicle Tax Notices to customers seeking a high mileage discount within 7 minutes	100%	100%	100%

This is a State mandated function.

## REGISTER OF DEEDS

DEPARTMENT NUMBER: 114

The Register of Deeds maintains all county records pertaining to deeds, mortgages, leases, military discharges, state and federal tax liens, mechanics' liens, condo and homeowner's liens, plats, financing statements, bankruptcy, bill of sales, child support arrearage liens, mergers and all supporting documents.

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Registrar of Deeds	1	1	1
Deputy Registrar of Deeds	1	1	1
Automation Assistant	1	1	1
Accountant	1	1	1
Supervisor I	2	2	2
Administrative Assistant	<u>15</u>	<u>15</u>	<u>15</u>
<b>TOTAL</b>	<u><b>21</b></u>	<u><b>21</b></u>	<u><b>21</b></u>
BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$ 874,734	\$ 960,669	\$1,000,573
Contractual Services	156,691	165,932	129,368
Supplies & Materials	31,603	48,136	55,743
Business & Transportation	5,413	14,311	16,467
Capital Outlay	22,158	-	-
Other	(6)	-	-
<b>TOTAL</b>	<u><b>\$ 1,090,593</b></u>	<u><b>\$ 1,189,048</b></u>	<u><b>\$1,202,151</b></u>

## REGISTER OF DEEDS (CONTINUED)

DEPARTMENT NUMBER: 114

PERFORMANCE INDICATORS

<b>WORKLOAD INDICATORS:</b>	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY 2017</b>
Deeds	70,971	79,360	90,470
Mortgages	53,977	61,068	69,618
Liens	37,487	22,274	25,392
Plats	1,222	1,130	1,288

<b>PERFORMANCE MEASURES:</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>TARGET 2017</b>
1) Percentage of newly recorded instruments (deeds, mortgages, etc.) processed and accessible to the public immediately	100%	100%	100%
2) Percentage of newly recorded instruments (deeds, mortgages, etc.) that have viewable images accessible immediately for the public viewing	100%	100%	100%
3) Percentage of equipment in operable condition on a daily basis	100%	100%	100%
4) Percentage of fees accounted for by the close of the current business day	100%	100%	100%

\*\*\*Equipment is operable, but less than 100% because of software limitations.

## REGISTRATION &amp; ELECTION

DEPARTMENT NUMBER: 116

The Registration and Election Department is responsible for developing, maintaining, and administering a program for the registration of voters, including the provision of necessary facilities to permit all qualified county residents to register without difficulty. The Registration and Election Department is also responsible for developing, maintaining and administering a program for conducting elections in Horry County in accordance with Title Seven (7) of the Code of Laws of South Carolina.

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Director Registration/Election	1	1	1
Supervisor I	0	0	1
Administrative Assistant	<u>3</u>	<u>3</u>	<u>2</u>
<b>TOTAL</b>	<u><b>4</b></u>	<u><b>4</b></u>	<u><b>4</b></u>
BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$ 375,028	\$ 411,323	\$ 451,283
Contractual Services	87,941	98,777	96,804
Supplies & Materials	111,528	57,500	95,107
Business & Transportation	4,937	9,340	9,405
Capital Outlay	-	-	-
Transfers Out	-	1,906	1,944
Other	-	-	-
<b>TOTAL</b>	<u><b>\$ 579,434</b></u>	<u><b>\$ 578,846</b></u>	<u><b>\$ 654,543</b></u>

## REGISTRATION &amp; ELECTION (CONTINUED)

DEPARTMENT NUMBER: 116

PERFORMANCE INDICATORS

<b>WORKLOAD INDICATORS:</b>	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY 2017</b>
Registered Voters	185,093	194,667	235,000
Registration-New and changes	20,000	31,000	30,000
Elections held	5	21	1
Registration Sites	80	80	80
Requests for absentee ballots	5,118	7,400	20,000
Poll workers recruited and trained	1,866	3,200	1,000

<b>PERFORMANCE MEASURES:</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>TARGET 2017</b>
1) Number of voters registered at hwy depts libraries, etc., % completed within 10 working days	11,000	18,285	15,000

## PUBLIC INFORMATION

DEPARTMENT NUMBER: 117

To keep the public well informed of issues and general information relating to Horry County Government. To assist county departments, elected and appointed officials with the dissemination of information as it relates to their functions and services to the public.

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Director of Public Information	1	1	1
Supervisor III	1	0	0
Public Information Specialist	0	1	1
Administrative Assistant	<u>2</u>	<u>2</u>	<u>2</u>
<b>TOTAL</b>	<u><b>4</b></u>	<u><b>4</b></u>	<u><b>4</b></u>
BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$ 249,265	\$ 249,428	\$247,775
Contractual Services	14,434	19,640	19,640
Supplies & Materials	4,833	23,300	23,300
Business & Transportation	885	1,200	1,200
Capital Outlay	-	-	-
Other	-	-	-
<b>TOTAL</b>	<u><b>\$ 269,417</b></u>	<u><b>\$ 293,568</b></u>	<u><b>\$291,915</b></u>

## PUBLIC INFORMATION (CONTINUED)

DEPARTMENT NUMBER: 117

PERFORMANCE INDICATORS

<b>WORKLOAD INDICATORS:</b>	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY 2017</b>
Updates to Government Access Channel	412	450	450
Annual Report	Yes	Yes	Yes
Media Inquiries	1,020	1,080	1,080
Press Releases	148	165	165
Press Conferences/Special Events	6	8	8
Emergency Disaster Assistance/Training	3	6	3
Freedom Of Information Act (FOIA) Requests Processed	822	860	860
 <b>PERFORMANCE MEASURES:</b>	 <b>FY 2015</b>	 <b>FY 2016</b>	 <b>TARGET 2017</b>
1) Freedom Of Information Act (FOIA) Requests responded to within 15 days	100%	100%	100%
2) Public Inquiries responded to within 1 hour	97%	97%	97%
3) Media Inquiries responded to within 1 hour	97%	97%	97%
4) Public web inquiries responded to within 1 hour	97%	97%	97%
5) Departmental requests for Government Access Channel w/in 2 days	95%	95%	95%

## DEPARTMENT OVERHEAD

DEPARTMENT NUMBER: 119

Departmental overhead provides funding for utilities, telephones, postage, retiree health insurance and insurance for all major buildings.

BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$ 809,446	\$ 4,495,124	\$ 1,826,365
Contractual Services	1,496,623	1,805,780	2,658,625
Supplies & Materials	872,098	825,000	881,000
Business and Transportation	15	550,000	550,000
Contingency	-	500,000	-
Others	44,002	-	-
Transfers Out	5,537,005	1,006,978	3,820,554
<b>TOTAL</b>	<b>\$ 8,759,189</b>	<b>\$ 9,182,882</b>	<b>\$ 9,736,544</b>



## PROBATE JUDGE

DEPARTMENT NUMBER: 120

To the full extent permitted by the Constitution, and except as otherwise specifically provided, the Probate Court has exclusive original jurisdiction over all subject matter related to:

(1) estates of decedents, including the contest of wills, construction of wills, determination of property in which the estate of a decedent or a protected person has an interest, and determination of heirs and successors of decedents and estates of protected persons, except that the circuit court also has jurisdiction to determine heirs and successors as necessary to resolve real estate matters, including partition, quiet title, and other actions pending in the circuit court;

(2) subject to Part 7, Article 5 of Title 62 of the SC Code of Laws, 1976, as amended, and excluding jurisdiction over the care, custody, and control of a person or minor:

(i) Protective proceedings and guardianship proceedings under Article 5, Title 62;

(ii) Gifts made pursuant to the South Carolina Uniform Gifts to Minors Act under Article 5, Chapter 5, Title 63;

(3) Trusts, inter vivos or testamentary, including the appointment of successor trustees;

(4) the issuance of marriage licenses, in form as provided by the Bureau of Vital Statistics of the Department of Health and Environmental Control; record, index, and dispose of copies of marriage certificates; and issue certified copies of the licenses and certificates;

(5) the performance of the duties of the clerk of the circuit and family courts of the county in which the probate court is held when there is a vacancy in the office of clerk of court and in proceedings in eminent domain for the acquisition of rights of way by railway companies, canal companies, governmental entities, or public utilities when the clerk is disqualified by reason of ownership of or interest in lands over which it is sought to obtain the rights of way; and

(6) the involuntary commitment of persons suffering from mental illness, mental retardation, alcoholism, drug addiction, and active pulmonary tuberculosis.

## PROBATE JUDGE (CONTINUED)

DEPARTMENT NUMBER: 120

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Probate Judge	1	1	1
Chief Probate Judge	1	1	1
Associate Judge of Probate	1	1	1
Supervisor I	2	2	2
Administrative Assistant	14	14	14
Part-Time Administrative Assistant	<u>1</u>	<u>1</u>	<u>1</u>
<b>TOTAL</b>	<b><u>20</u></b>	<b><u>20</u></b>	<b><u>20</u></b>

BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$ 857,157	\$ 984,659	\$ 1,026,563
Contractual Services	8,039	10,850	11,550
Supplies & Materials	27,057	30,000	38,292
Business & Transportation	3,238	7,850	6,600
Capital Outlay	-	-	-
Other	55	-	-
<b>TOTAL</b>	<b><u>\$ 895,546</u></b>	<b><u>\$ 1,033,359</u></b>	<b><u>\$ 1,083,005</u></b>

## PROBATE JUDGE (CONTINUED)

DEPARTMENT NUMBER: 120

PERFORMANCE INDICATORS**WORKLOAD INDICATORS:**

	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY 2017</b>
Estates	7,114	5,800	7,500
Guardianships/Conservatorships/Trusts	724	750	775
Court Mandated Reports	35@65HRS	35@65HRS	35@65HRS
Hearings	911	650	1,000
Mental Commitments	1,621	1,400	1,800
Alcohol and Drug Commitments	141	320	275
Orders of Detention (Pick-Up Orders)	198	200	225

**PERFORMANCE MEASURES:**

	<b>FY 2015</b>	<b>FY 2016</b>	<b>TARGET 2017</b>
1) Compliance of the SC Probate Code, Title 44 of the Commitments Procedures & other applicable laws. Also the administrative, procedural, and record keeping requirements of SC Supreme Court and SC Court Administration	100%	100%	100%

This is a State mandated function.

## MASTER IN EQUITY

DEPARTMENT NUMBER: 121

The Master-in-Equity is responsible for hearing all cases referred to it by the Court of Common Pleas, Fifteenth Judicial Circuit, including any and all motions involved in those cases. The Master is charged with entering final judgments in those cases pursuant to Rule 53, South Carolina Rules of Civil Procedure. The Master also is responsible for appointing guardians-ad-litem and attorneys for defendants entitled to the protection of the Soldiers' and Sailors' Relief Act of 1940, and making all orders necessary for the service by publication of absent defendants once a case has been referred. The Master generally hears foreclosure cases and partition actions pursuant to Rule 71, SCRPC, and supplementary proceeding matters, pursuant to S.C. Code Ann. §15-39-390 (1976) to assist judgment creditors to collect judgments. The Master presides over the monthly foreclosure sales and issues Master's Deeds as a result of the foreclosure sales. The Master further disburses the funds from the foreclosure sales, including the disposition of any surplus funds. The Master's Office presides over any surplus funds hearings when the priority of surplus funds is an issue.

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Master- In- Equity	1	1	1
Office Manager	1	1	1
Part-Time Law Clerk	1	1	1
Administrative Assistant	<u>3</u>	<u>3</u>	<u>3</u>
<b>TOTAL</b>	<u><b>6</b></u>	<u><b>6</b></u>	<u><b>6</b></u>

BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$ 330,557	\$411,855	\$ 426,088
Contractual Services	42,770	44,200	44,500
Supplies & Materials	3,589	3,400	4,478
Business & Transportation	1,934	1,800	2,800
Other	-	-	-
<b>TOTAL</b>	<u><b>\$ 378,850</b></u>	<u><b>\$461,255</b></u>	<u><b>\$ 477,866</b></u>

## MASTER IN EQUITY (CONTINUED)

DEPARTMENT NUMBER: 121

PERFORMANCE INDICATORS**WORKLOAD INDICATORS:**

	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY 2017</b>
Supplementary Proceedings	128	100	70
Partition Actions	14	10	25
Foreclosure	1,588	2,000	1,300
All Other Cases	55	50	50
Additional Hearing Day	119	200	125
Special Referee	653	1,250	1,000

**PERFORMANCE MEASURES:**

	<b>FY 2015</b>	<b>FY 2016</b>	<b>TARGET 2017</b>
1) Hear equity cases and render reports or decrees within 30 days after final argument	97%	97%	97%

This is a State mandated function.

## COUNTY ATTORNEY

DEPARTMENT NUMBER: 122

The Office of the Horry County Attorney provides in-house legal advice and counsel to the County Council, the County Administrator, Division Directors, county departments, boards, and commissions as needed. The responsibilities of the staff attorneys are diverse and include matters such as drafting ordinances and amendments, negotiating, drafting and reviewing contracts, prosecuting building and zoning violations, and handling condemnation cases. Various appeals and litigation are handled through the County Attorney's office. The attorneys oversee cases handled by outside attorneys and are called upon to advise staff and elected officials on both legal and policy matters and issues, handle contract disputes with contractors, airlines and airport concessionaires, as well as advise county officials on the application of various county ordinances, state and federal laws.

AUTHORIZED POSITIONS	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
County Attorney	1	1	1
Deputy County Attorney	2	2	2
Executive Assistant	<u>1</u>	<u>1</u>	<u>1</u>
<b>TOTAL</b>	<b><u>4</u></b>	<b><u>4</u></b>	<b><u>4</u></b>
<b>BUDGET SUMMARY:</b>	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY 2017</b>
Personal Services	\$ 398,773	\$ 429,701	\$ 455,018
Contractual Services	285,467	594,860	519,860
Supplies & Materials	2,702	4,750	6,346
Business & Transportation	4,666	10,500	10,500
Capital Outlay	-	-	-
Other	-	-	-
<b>TOTAL</b>	<b><u>\$ 691,608</u></b>	<b><u>\$ 1,039,811</u></b>	<b><u>\$ 991,724</u></b>

## COUNTY ATTORNEY (CONTINUED)

DEPARTMENT NUMBER: 122

PERFORMANCE INDICATORS

<b>PERFORMANCE MEASURES:</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>TARGET 2017</b>
1) Legal Representation County Council meetings	100%	100%	100%
2) Legal Representation at Committee meetings	100%	100%	100%
3) Respond to Civil and Federal lawsuits within required time limits	100%	100%	100%
4) Prepare Penalty Appeals Orders within appropriate time period.	100%	100%	100%
5) Prepare Minutes and orders for Board of Fee Appeals within 1 week	100%	100%	100%
6) Monitor Letters of Credit to prevent expiration before work is complete	100%	100%	100%
7) Provide legal advice and services as needed	100%	100%	100%

## MEDICALLY INDIGENT ASSISTANCE PROGRAM

DEPARTMENT NUMBER: 123

The MIAP Office has been designated by the County Council to determine eligibility for the Medically Indigent Assistance Program (MIAP) for its residents. Our program generates money to be used as a Medicaid match to bring more federal dollars into the State. This office is responsible for receiving and processing applications from or for any person requesting assistance through the MIAP. The application process includes activities from the time the signed application is received by the county designee until eligibility is determined and the applicant and referring provider are notified of the decision on the application.

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
MIAP Manager	<u>1</u>	<u>1</u>	<u>1</u>
<b>TOTAL</b>	<u><b>1</b></u>	<u><b>1</b></u>	<u><b>1</b></u>
BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$ 58,976	\$ 64,822	\$ 64,836
Contractual Services	684	1,325	1,095
Supplies & Materials	362	700	700
Business & Transportation	-	-	-
Other	1,120,292	859,423	859,423
<b>TOTAL</b>	<u><b>\$ 1,180,314</b></u>	<u><b>\$ 926,270</b></u>	<u><b>\$ 926,054</b></u>



## MEDICALLY INDIGENT ASSISTANCE PROGRAM (CONTINUED)

DEPARTMENT NUMBER: 123

PERFORMANCE INDICATORS**WORKLOAD INDICATORS:**

	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY 2017</b>
Applications received	1,239	1,325	1,340
Applications approved	629	750	750
Applications denied	761	825	835
Applications reconsidered	9	10	10
Applications eligible for other programs	55	60	60

**PERFORMANCE MEASURES:**

	<b>FY 2015</b>	<b>FY 2016</b>	<b>TARGET 2017</b>
1) Number of applications received and worked within 30 days	99%	99%	99%
2) Complete reconsiderations within 5 working days	100%	100%	100%
3) Visit hospitals' business offices quarterly	100%	100%	100%

## HEALTH AND ENVIRONMENTAL CONTROL

DEPARTMENT NUMBER: 124

The State Board of Health was established as a committee in 1878 until the first state health officer was hired in 1908. In 1936, the Horry County Health Department was formed as the result of state and federal funding from the State Board of Health and local funding from the Horry County Legislative Delegation. In 1955, the State Board of Health assisted Horry County in obtaining federal funding to construct clinics in Conway and Aynor. In 2001, the Horry County Health Department's mission, to promote the health of the public and to protect the environment, is provided from eight locations located in Conway, Loris, Myrtle Beach, and Little River.

Comprehensive public health programs are provided to prevent health problems by early detection, avoidance, decreasing risk, protection of the environment, and helping people cope with illness or disability. A more detailed description of individual program services is given in the annual report.

BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Contractual Services	\$ 110,154	\$ 135,568	\$ 135,479
Transfers Out	-	4,432	4,521
<b>TOTAL</b>	<b>\$ 110,154</b>	<b>\$ 140,000</b>	<b>\$ 140,000</b>

This is a State mandated function.

## SOCIAL SERVICES

DEPARTMENT NUMBER: 125

The Department of Social Services consists of the State Office in Columbia (with branch offices in various cities statewide) and forty-six county offices to serve the county residents. Each county has an Advisory Board.

The Department of Social Services has many programs which provide services to our state citizens. Major programs include foster care, home evaluation and supervision, child protective and preventive services, counseling, cash management, adult services, food stamps, medical, refugee and legal alien, and emergency welfare services.

BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Contractual Services	\$ 67,632	\$ 65,616	\$ 65,272
Supplies & Materials	12,354	-	-
Other	8,284	8,284	8,284
Transfers Out	-	17,146	17,490
<b>TOTAL</b>	<b>\$ 88,270</b>	<b>\$ 91,046</b>	<b>\$ 91,046</b>

This is a State mandated function.

## LIBRARY

DEPARTMENT NUMBER: 126

The Horry County Memorial Library Informs, Empowers and Transforms communities and individuals by providing access to a vast array of information in a wide range of formats for both formal and lifelong learning as well as materials for leisure and entertainment. The Library acquires, organizes and provides relevant library materials; insures access to other collections and information located in over 15,000 libraries nationwide; serves our public with expert, caring, and informative assistance; and strives to serve all members of our community.

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Director of Library	1	1	1
Automation Coordinator	1	1	1
Adult Services Coordinator	1	1	1
Library Tech Support Specialist	1	1	1
Office Manager	1	1	1
Librarian	5	5	5
Reference Librarian	4	4	4
Youth Services Librarian	3	3	3
Technical Services Supervisor	1	1	0
Branch Manager	7	7	8
Administrative Assistant	1	1	1
Library Courier	2	2	2
Library Assistant	26	26	26
Library Assistant (Part-Time)	<u>10</u>	<u>10</u>	<u>10</u>
<b>TOTAL</b>	<b><u>64</u></b>	<b><u>64</u></b>	<b><u>64</u></b>

BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$ 2,788,300	\$2,877,474	\$ 3,004,110
Contractual Services	493,484	668,788	651,994
Supplies & Materials	680,839	740,542	795,214
Business & Transportation	21,475	30,900	28,500
Capital Outlay	7,383	8,757	-
Contingency	1,020	-	-
Contributions to Agencies	-	35,000	35,000
Other	37,897	37,897	34,730
Transfers Out	21,461	51,506	52,540
<b>TOTAL</b>	<b><u>\$ 4,051,859</u></b>	<b><u>\$4,450,864</u></b>	<b><u>\$ 4,602,088</u></b>

## LIBRARY (CONTINUED)

DEPARTMENT NUMBER: 126

PERFORMANCE INDICATORS

<b>WORKLOAD INDICATORS:</b>	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY 2017</b>
Patron Traffic Count	733,530	726,015	702,067
Items Circulated	1,013,753	1,040,622	1,045,682
Computer Sessions	185,884	148,857	144,455
Registered Users	124,078	129,738	130,987

<b>PERFORMANCE MEASURES:</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>TARGET 2017</b>
1) Turnover Rate of Collection	2.71	2.82	2.78
2) Number of Library Items per patron	3.01	2.84	2.88
3) Materials Expenditures per capita	\$2.23	\$2.23	\$2.47

## MUSEUM

DEPARTMENT NUMBER: 127

Created by county ordinance in 1979 to preserve, protect and teach the history, natural history, and prehistory of Horry County; to acquire and maintain a collection of objects relating to that history; and to interpret those collections in the form of exhibits for presentation to the citizens of Horry County and visitors to our area.

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Museum Director	1	1	1
Office Manager	1	1	1
Site Manager	1	1	1
Curator	1	1	1
Museum Support Specialist	0	1	1
Supervisor II	1	0	0
Museum Tech. Assistant	1	1	1
Museum/Farm Assistant	1	1	1
Part-Time Museum Assistant	<u>1</u>	<u>1</u>	<u>1</u>
<b>TOTAL</b>	<b><u>8</u></b>	<b><u>8</u></b>	<b><u>8</u></b>
BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$ 416,504	\$424,703	\$ 449,212
Contractual Services	193,782	206,356	221,332
Supplies & Materials	22,758	53,475	41,332
Business & Transportation	11,287	13,705	15,365
Capital Outlay	-	-	-
Transfer Out	-	4,322	4,409
Other	17,009	25,000	25,200
<b>TOTAL</b>	<b><u>\$ 661,340</u></b>	<b><u>\$727,561</u></b>	<b><u>\$ 756,850</u></b>

## MUSEUM (CONTINUED)

DEPARTMENT NUMBER: 127

PERFORMANCE INDICATORS

<b>WORKLOAD INDICATORS:</b>	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY 2017</b>
Population of service area	269,291	286,370	289,234
School aged children	61,104	83,000	83,830
Senior Citizens	45,430	53,000	53,530
Tourist/ Area Visitors (estimated in millions)	14	17	17
Museum Attendance:			
Attendance through the door	13,157	20,500	22,500
Outreach- includes kiosks	84,000	100,800	100,950
In House Programs	14,292	17,550	20,500
Accessioned objects	1,140	1,000	1,000
Photographic Services	125	153	125

<b>PERFORMANCE MEASURES:</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>TARGET 2017</b>
Visitor Satisfaction Ratings (out of 5.00):			
1) Exhibits	4.5	4.5	4.5
2) Facility	4.5	4.5	4.5
3) Overall	4.5	4.5	4.5

**COMMUNITY DEVELOPMENT/GRANTS  
ADMINISTRATION**
**DEPARTMENT NUMBER: 128**

The Horry County Community Development/Grants Department shall coordinate the administration of all proposed and awarded grants. Funding sources identifying specific departmental needs shall be coordinated by the Community Development Office in conjunction with respective department managers. All grant policy procedures shall be evaluated on an annual basis and all Horry County departments shall comply with the provisions.

The Community Development office will aggressively identify and seek grants that are compatible with the priorities of Horry County Government. This outreach effort will involve a comprehensive analysis of funding opportunities. A collaborative relationship will be fostered between the Horry County Community Development Department and major components of County Government.

The Horry County Community Development Department will be the focal point for Horry County grant activity. All grant applications must be reviewed and approved by the Horry County Community Development Department. Technical assistance regarding grant proposals will be provided upon request. The programmatic and financial administration of grant projects will be coordinated by the Community Development Department.

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Grants Administrator	0	1	1
Grants Coordinator	<u>1</u>	<u>1</u>	<u>1</u>
<b>TOTAL</b>	<u><b>1</b></u>	<u><b>2</b></u>	<u><b>2</b></u>
BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$ 92,591	\$153,789	\$ 157,047
Contractual Services	2,004	3,775	3,175
Supplies & Materials	4,182	2,600	2,700
Business & Transportation	200	2,050	2,050
Capital Outlay	-	-	-
Transfer Out	-	-	-
Other	-	-	-
<b>TOTAL</b>	<u><b>\$ 98,977</b></u>	<u><b>\$162,214</b></u>	<u><b>\$ 164,972</b></u>



## DELEGATION

DEPARTMENT NUMBER: 129

The Horry County Legislative Delegation Office is for general use by the state elected officials to provide county-wide constituent service which includes the coordination of all state agencies, the appointments to local and state boards and commissions, the appointments of South Carolina Notaries Public, and assistance in obtaining grants through South Carolina Budget and Control Board, Local Governments Division and South Carolina Parks, Recreation and Tourism Commission. The Delegation also approves the expenditure of local Water Recreational Funds (used to construct and repair local public boat landings & ramps) and Game & Fish Funds (used to purchase equipment for use by local SCDNR officers) allocated to Horry County through the South Carolina Department of Natural Resources. The Delegation staff also acts as staff for the Horry County Transportation Committee. This committee has the responsibility of administering approximately 4.0 million dollars in "C" Funds (construction funds from SCDOT for use on state and county road systems) allocated through the state each year for use in Horry County.

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Administrative Assistant	<u>2</u>	<u>2</u>	<u>2</u>
<b>TOTAL</b>	<u><u>2</u></u>	<u><u>2</u></u>	<u><u>2</u></u>
BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$ 105,857	\$ 105,933	\$ 112,071
Contractual Services	570	840	840
Supplies & Materials	333	400	400
Business & Transportation	-	333	333
Other	-	-	-
<b>TOTAL</b>	<u><u>\$ 106,760</u></u>	<u><u>\$ 107,506</u></u>	<u><u>\$ 113,644</u></u>

## DELEGATION (Continued)

DEPARTMENT NUMBER: 129

PERFORMANCE INDICATORS**WORKLOAD INDICATORS:**

	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY 2017</b>
Delegation Meetings-monthly & special	9	5	6
Horry County Transportation Committee- monthly & special	11	11	11

**PERFORMANCE MEASURES:**

	<b>FY 2015</b>	<b>FY 2016</b>	<b>TARGET 2017</b>
1) Respond to constituent concerns within 24 to 48 hrs	99%	99%	99%
2) Transcribe minutes/handle all needed action by next Delegation or CTC meeting	100%	100%	100%
3) Program "C" projects, prepare accounting reports, prepare/send bd/comms appt. letters within 10 days of meetings	100%	100%	100%

## SUPPLEMENTAL BUDGET

DEPARTMENT NUMBER: 150

Supplemental Budget requests were not requested during the FY 2017 budget process due to no significant increases expected in anticipated revenue. The supplemental amounts associated with State mandated and referendum supported agencies were approved at the same rate as FY 2016.

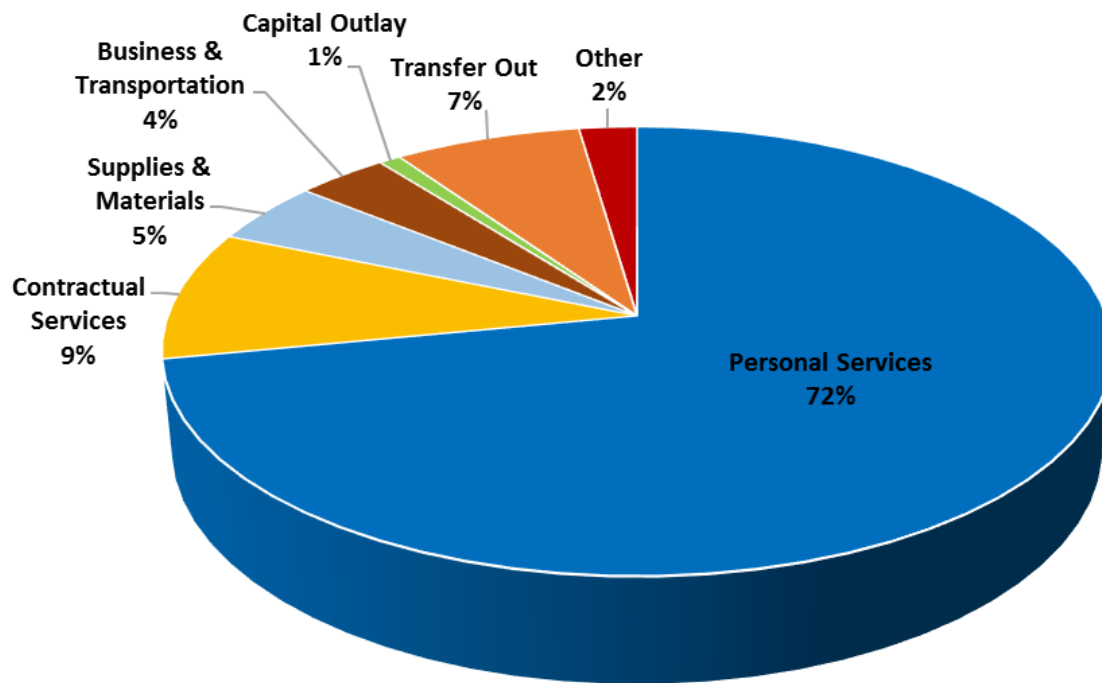
	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Coast RTA	\$ 1,055,000	\$ 1,095,000	\$ 1,055,000
Town of Aynor	10,000	10,000	10,000
Loris Chamber	10,000	10,000	10,000
Waccamaw Regional Planning	39,308	39,308	39,308
Clemson University Cooperative Service	5,000	5,000	5,000
<b>Contribution/Other Agencies Total</b>	<b>1,119,308</b>	<b>1,159,308</b>	<b>1,119,308</b>

# **GENERAL FUND- PUBLIC SAFETY DIVISION**

## PUBLIC SAFETY DIVISION

BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$58,707,326	\$59,495,475	\$63,905,975
Contractual Services	7,124,929	8,056,477	8,302,795
Supplies & Materials	3,312,228	3,966,920	4,026,929
Business & Transportation	2,566,188	3,076,218	3,217,078
Capital Outlay	549,732	839,046	764,658
Transfer Out	1,233,562	8,273,930	6,584,638
Other	2,793,730	1,993,071	2,037,943
<b>TOTAL</b>	<b>\$76,287,695</b>	<b>\$85,701,137</b>	<b>\$88,840,016</b>
AUTHORIZED POSITIONS: DEPARTMENT	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Public Safety Division	3	1	1
Clerk of Court-Circuit Court, DSS, Family Court	46	46	46
Magistrates	33	34	34
Central Summary Court	7	6	6
Central Jury Court	3	3	3
Central Processing-DSS	1	1	1
Sheriff	78	80	80
Police	255	264	267
Emergency Management	6	6	6
911 Communications	56	56	59
Coroner	6	7	7
Detention	298	298	298
Emergency Medical Service	185	187	184
Communications	5	0	0
Veteran Affairs	6	6	6
Animal Shelter	26	23	25
<b>TOTAL</b>	<b><u>1,014</u></b>	<b><u>1,018</u></b>	<b><u>1,023</u></b>

## FY 2016-17 PUBLIC SAFETY DIVISION BY CATEGORY



## PUBLIC SAFETY DIVISON

DEPARTMENT NUMBER: 300

The Mission Statement of the Assistant Administrator for the Public Safety Division is to provide leadership and coordination of activities and to provide quality services in an effective, efficient manner to all customers, internal and external, of Horry County.

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Assistant County Administrator	1	1	1
Grants Administrator	1	0	0
Executive Assistant	<u>1</u>	<u>0</u>	<u>0</u>
<b>TOTAL</b>	<b><u>3</u></b>	<b><u>1</u></b>	<b><u>1</u></b>

BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$ 175,222	\$ 182,302	\$ 188,088
Contractual Services	928,574	945,148	688,402
Supplies & Materials	23,215	-	-
Business & Transportation	7,961	-	-
Capital Outlay	-	-	-
Other	7,583	-	-
Transfer Out	487,193	6,225,633	5,868,482
<b>TOTAL</b>	<b><u>\$1,629,748</u></b>	<b><u>\$ 7,353,083</u></b>	<b><u>\$6,744,972</u></b>

PERFORMANCE INDICATORS

PERFORMANCE MEASURES:	FY 2015	FY 2016	TARGET 2017
1) Telephone inquiries responded to within 24 hours	100%	100%	100%
2) Attend all County Council Meetings	100%	100%	100%
3) Coordinate preparation of agendas for Public Safety Division meetings	100%	100%	100%

## CLERK OF COURT (CIRCUIT COURT)

DEPARTMENT NUMBER: 311

The purpose of the Clerk of Court's office (Circuit Court) is to provide all the services of the judicial system to the general public timely and professionally. The data entry and dispositions of all civil and criminal matters are processed in the Clerk of Court's office. The Clerk of Court is responsible for the collection of fines, fees, bonds and trust monies. The responsibility of the Clerk's office also includes the monitoring of professional bondsman and the filings of their reports. The processing of passport applications, public defender applications, hawkers and peddlers licenses and notary certificates are the responsibility of the Clerk of Court and staff. The Clerk of Court is responsible for the summoning of all jurors for Circuit Court (Civil and Criminal) as well as the Grand Jury.

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Clerk of Court	1	1	1
Deputy Clerk of Court	1	1	1
Office Manager	1	1	1
Supervisor III	3	3	3
Supervisor II	1	1	1
Accountant	2	2	2
Coordinator	1	3	3
Branch Manager	1	1	1
Administrative Assistant	<u>16</u>	<u>14</u>	<u>14</u>
<b>TOTAL</b>	<u><b>27</b></u>	<u><b>27</b></u>	<u><b>27</b></u>
BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$ 1,534,675	\$ 1,497,270	\$ 1,622,028
Contractual Services	242,453	250,060	250,060
Supplies & Materials	68,903	100,000	113,641
Business & Transportation	1,385	2,500	2,500
Capital Outlay	-	-	-
Other	-	-	-
<b>TOTAL</b>	<u><b>\$ 1,847,416</b></u>	<u><b>\$ 1,849,830</b></u>	<u><b>\$ 1,988,229</b></u>



## CLERK OF COURT (CIRCUIT COURT) CONTINUED

DEPARTMENT NUMBER: 311

PERFORMANCE INDICATORS

<b>WORKLOAD INDICATORS:</b>	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY 2017</b>
Common Pleas Cases Filed	12,236	10,000	11,000
Pendens Filed	2,685	3,000	3,500
Arrest Warrants Processed	7,833	7,300	7,500
Cases Indicted	4,241	6,000	5,000
Indictments Disposed	5,636	7,000	7,000
Expungements	823	1,500	1,300
Passports	3,680	3,500	3,500
Order of Reference Processed	1,981	1,600	1,750
Jury/Non Jury Rosters	58	150	150
Signed Orders Conformed and Mailed	4,861	3,500	5,500
General Sessions & Common Pleas Fees & Fines Collected	\$2,318,893.00	\$2,900,000	\$2,800,000
Motion Fees Collected	\$221,150	\$300,000	\$250,000
Trust Collected	\$1,710,999.00	\$1,500,000	\$1,500,000
Bonds Collected	\$353,185	\$400,000	\$500,000

<b>PERFORMANCE MEASURES:</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>TARGET 2017</b>
1) Preparation of Jury & Non Jury Court Rosters processed and notification to all parties 30 days from hearing date	100%	100%	100%
2) All arrest warrants validated, data entry completed and transmission to Solicitor's office within 2 days of validation per law	100%	100%	100%
3) Mailing of all judgments and/or orders to all parties	100%	100%	100%

This is a State mandated function.

## CLERK OF COURT (DSS)

DEPARTMENT NUMBER: 312

The purpose of the Clerk of Court's office (DSS) is to assist the public in a timely and efficient manner that will help resolve family court matters and to process and disburse alimony and child support payments daily. The DSS division is also responsible for the preparation of all wage withholding cases as well as the auditing of these cases on a monthly basis. The Clerk of Court provides courtroom staff for all DSS hearings concerning child support. The DSS division of the Clerk of Court does all attorney appointments for all DSS cases as well as all juvenile cases.

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Supervisor III	1	1	1
Supervisor I	1	1	1
Administrative Assistant	<u>11</u>	<u>11</u>	<u>11</u>
<b>TOTAL</b>	<b><u>13</u></b>	<b><u>13</u></b>	<b><u>13</u></b>
BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$ 613,436	\$ 609,303	\$ 649,501
Contractual Services	10,719	11,922	11,922
Supplies & Materials	6,829	23,750	23,750
Business & Transportation	-	1,269	1,269
Capital Outlay	-	-	-
Other	-	-	-
<b>TOTAL</b>	<b><u>\$ 630,984</u></b>	<b><u>\$ 646,244</u></b>	<b><u>\$ 686,442</u></b>

## CLERK OF COURT (DSS) CONTINUED

DEPARTMENT NUMBER: 312

PERFORMANCE INDICATORS

<b>WORKLOAD INDICATORS:</b>	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY 2017</b>
Domestic Cases	3,362	3,200	3,200
Juvenile Cases	865	1,500	1,300
Child Support Deposits	\$17,147,614	\$18,100,000	\$17,500,000
Fines	\$16,374	\$80,000	\$50,000
Reimbursements	\$427,030	\$450,000	\$450,000
Incentives	\$69,525	\$43,000	\$65,000

<b>PERFORMANCE MEASURES:</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>TARGET 2017</b>
1) Preparation of Court Rosters within two days	90%	90%	90%
2) Collection & Disburse Child Support payments within 24 hours	100%	100%	100%
3) Indexing Domestic cases filed and disposed and mailing copies of all orders to all parties daily	100%	100%	100%

This is a State mandated function.

## CLERK OF COURT (FAMILY COURT)

DEPARTMENT NUMBER: 313

The purpose of the Clerk of Court's Office (Family Court) is to assist the public in a timely and efficient manner that will help resolve family court issues. The filing and indexing of all domestic cases as well as the disbursement of child support and alimony payments are the responsibility of the Clerk of Court. The Family Court division is also responsible for the preparation of all wage withholding cases that are not DSS related as well as the auditing of the cases on a monthly basis. The Clerk of Court provides courtroom staff for all family court hearing concerning child support, divorces, motions and rules.

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Supervisor I	1	1	1
Administrative Assistant	<u>5</u>	<u>5</u>	<u>5</u>
<b>TOTAL</b>	<u><b>6</b></u>	<u><b>6</b></u>	<u><b>6</b></u>
BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$ 317,939	\$ 317,834	\$ 329,697
Contractual Services	646	1,845	1,845
Supplies & Materials	-	2,401	2,401
Other	9,825	-	-
<b>TOTAL</b>	<u><b>\$ 328,410</b></u>	<u><b>\$ 322,080</b></u>	<u><b>\$ 333,943</b></u>

\*The Performance Indicators are included with Department Number 312.

This is a State mandated function.

## MAGISTRATE-AT-LARGE

DEPARTMENT NUMBER: 314-107

The Magistrate Courts of Horry County serve the community by providing access to an accountable, independent and impartial system of justice administered according to law. The Magistrate Courts will treat all persons having business in the court equally and fairly, regardless of race, creed or stature. The court administers justice effectively, equally, and mercifully, while following and upholding the laws of the United States of America, the State of South Carolina, and the ordinances of Horry County.

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Magistrate	1	1	1
Supervisor II	<u>1</u>	<u>1</u>	<u>1</u>
<b>TOTAL</b>	<b><u>2</u></b>	<b><u>2</u></b>	<b><u>2</u></b>
BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$ 171,034	\$167,837	\$186,889
Contractual Services	1,803	2,700	2,700
Supplies & Materials	2,068	3,340	2,240
Business & Transportation	5,917	10,500	10,500
Capital Outlay	-	-	-
Other	-	-	-
<b>TOTAL</b>	<b><u>\$ 180,822</u></b>	<b><u>\$184,377</u></b>	<b><u>\$202,329</u></b>

## MAGISTRATE-AT-LARGE (CONTINUED)

DEPARTMENT NUMBER: 314-107

PERFORMANCE INDICATORS

<b>WORKLOAD INDICATORS:</b>	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY 2017</b>
<b><u>Civil Cases Filed;</u></b>			
Surfside Magistrate Court	2,395	2,514	2,520
Little River Magistrate Court	1,135	1,806	1,815
Mt. Olive Magistrate Court	59	52	60
Conway Magistrate Court	3,543	3,622	3,630
Loris Magistrate Court	393	364	370
Myrtle Beach Magistrate Court	6,857	6,334	6,345
Aynor Magistrate Court	1,199	1,105	1,120
<b><u>Criminal Cases Filed;</u></b>			
Surfside Magistrate Court	949	682	700
Little River Magistrate Court	408	315	325
Mt. Olive Magistrate Court	244	248	260
Conway Magistrate Court	2,233	2,116	2,130
Loris Magistrate Court	181	179	200
Myrtle Beach Magistrate Court	1,345	1,439	1,450
Aynor Magistrate Court	381	262	275
Bond Court	10,477	5,438	5,450
Domestic Violence Court	769	539	550

## MAGISTRATE-AT-LARGE (CONTINUED)

DEPARTMENT NUMBER: 314-107

PERFORMANCE MEASURES:	FY 2015	FY 2016	TARGET 2017
1) Monthly reports sent to Finance by the tenth of each month	100%	100%	100%
2) Process civil papers within three days	100%	100%	100%
3) Send out judgements within two days	100%	100%	100%
4) Enter citations within on day	100%	100%	100%
5) Issue bench warrants within seven days	100%	100%	100%
6) Schedule and reschedule criminal hearings within two days	100%	100%	100%

\*The Service Statement, Workload Indicators, and Performance Measures shown represent all Magistrate Offices.

This is a State mandated function

## AYNOR MAGISTRATE

DEPARTMENT NUMBER: 314-109

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Magistrate	1	1	1
Administrative Assistant	<u>2</u>	<u>2</u>	<u>2</u>
<b>TOTAL</b>	<b><u>3</u></b>	<b><u>3</u></b>	<b><u>3</u></b>

BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$167,256	\$175,627	\$190,484
Contractual Services	8,263	11,320	11,903
Supplies & Materials	3,974	5,300	5,936
Business & Transportation	1,788	8,000	6,000
Capital Outlay	-	-	-
Transfers Out	-	2,120	2,163
Other	-	-	-
<b>TOTAL</b>	<b><u>\$181,281</u></b>	<b><u>\$202,367</u></b>	<b><u>\$216,486</u></b>

\*The Service Statement, Workload Indicators, and Performance Measures for all Magistrates are included with Department Number 314-107.

This is a State mandated function



## CONWAY MAGISTRATE

DEPARTMENT NUMBER: 314-134

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Magistrate	1	1	1
Administrative Assistant	<u>4</u>	<u>4</u>	<u>4</u>
<b>TOTAL</b>	<b><u>5</u></b>	<b><u>5</u></b>	<b><u>5</u></b>

BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$251,982	\$259,778	\$279,898
Contractual Services	4,303	4,860	4,860
Supplies & Materials	4,671	5,800	9,529
Business & Transportation	2,068	4,300	4,300
Capital Outlay	-	-	-
Other	-	-	-
<b>TOTAL</b>	<b><u>\$263,024</u></b>	<b><u>\$274,738</u></b>	<b><u>\$298,587</u></b>

\*The Service Statement, Workload Indicators, and Performance Measures for all Magistrates are included with Department Number 314-107.

This is a State mandated function

## MAGISTRATE-NIGHT/DAY (DETENTION)

DEPARTMENT NUMBER: 314-182

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Magistrate	2	2	2
Supervisor I	0	1	1
Administrative Assistant	<u>3</u>	<u>3</u>	<u>3</u>
<b>TOTAL</b>	<u><b>5</b></u>	<u><b>6</b></u>	<u><b>6</b></u>

BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$ 377,670	\$ 388,777	\$ 412,305
Contractual Services	7,674	8,700	8,700
Supplies & Materials	8,021	11,550	12,801
Business & Transportation	6,905	11,550	11,550
Capital Outlay	-	-	-
Other	-	-	-
<b>TOTAL</b>	<u><b>\$ 400,270</b></u>	<u><b>\$ 420,577</b></u>	<u><b>\$ 445,356</b></u>

\*The Service Statement, Workload Indicators, and Performance Measures for all Magistrates are included with Department Number 314-107.

This is a State mandated function

## LORIS MAGISTRATE

DEPARTMENT NUMBER: 314-195

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Magistrate	1	1	1
Administrative Assistant	<u>2</u>	<u>2</u>	<u>2</u>
<b>TOTAL</b>	<u><b>3</b></u>	<u><b>3</b></u>	<u><b>3</b></u>
BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$ 194,119	\$ 196,932	\$ 211,392
Contractual Services	1,980	2,100	2,100
Supplies & Materials	5,708	5,100	6,206
Business & Transportation	3,210	4,527	4,527
Capital Outlay	-	-	-
Other	-	-	-
<b>TOTAL</b>	<u><b>\$ 205,017</b></u>	<u><b>\$ 208,659</b></u>	<u><b>\$ 224,225</b></u>

\*The Service Statement, Workload Indicators, and Performance Measures for all Magistrates are included with Department Number 314-107.

This is a State mandated function

## MOUNT OLIVE MAGISTRATE

DEPARTMENT NUMBER: 314-206

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Magistrate	1	1	1
Administrative Assistant	<u>2</u>	<u>2</u>	<u>2</u>
<b>TOTAL</b>	<u><b>3</b></u>	<u><b>3</b></u>	<u><b>3</b></u>
BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$ 202,026	\$ 202,255	\$ 217,489
Contractual Services	9,276	10,625	10,625
Supplies & Materials	3,735	3,850	4,522
Business & Transportation	2,486	3,450	3,450
Other	-	-	-
<b>TOTAL</b>	<u><b>\$ 217,523</b></u>	<u><b>\$ 220,180</b></u>	<u><b>\$ 236,086</b></u>

\*The Service Statement, Workload Indicators, and Performance Measures for all Magistrates are included with Department Number 314-107.

This is a State mandated function

## MYRTLE BEACH MAGISTRATE

DEPARTMENT NUMBER: 314-209

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Magistrate	1	1	1
Supervisor I	0	1	1
Administrative Assistant	<u>5</u>	<u>4</u>	<u>4</u>
<b>TOTAL</b>	<b><u>6</u></b>	<b><u>6</u></b>	<b><u>6</u></b>
BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$337,952	\$332,997	\$ 379,622
Contractual Services	5,525	4,500	4,990
Supplies & Materials	8,500	9,150	11,390
Business & Transportation	2,043	2,300	2,300
Other	-	-	-
<b>TOTAL</b>	<b><u>\$354,020</u></b>	<b><u>\$348,947</u></b>	<b><u>\$ 398,302</u></b>

\*The Service Statement, Workload Indicators, and Performance Measures for all Magistrates are included with Department Number 314-107.

This is a State mandated function

## STEVENS CROSSROADS MAGISTRATE

DEPARTMENT NUMBER: 314-261

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Magistrate	1	1	1
Administrative Assistant	<u>2</u>	<u>2</u>	<u>2</u>
<b>TOTAL</b>	<u><b>3</b></u>	<u><b>3</b></u>	<u><b>3</b></u>
<b>BUDGET SUMMARY:</b>	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY 2017</b>
Personal Services	\$ 201,584	\$ 201,577	\$ 221,373
Contractual Services	2,987	4,000	3,060
Supplies & Materials	5,547	6,500	7,645
Business & Transportation	2,549	3,450	3,460
Capital Outlay	-	-	-
Other	-	-	-
<b>TOTAL</b>	<u><b>\$ 212,667</b></u>	<u><b>\$ 215,527</b></u>	<u><b>\$ 235,538</b></u>

\*The Service Statement, Workload Indicators, and Performance Measures for all Magistrates are included with Department Number 314-107.

This is a State mandated function

## SURFSIDE MAGISTRATE

DEPARTMENT NUMBER: 314-262

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Magistrate	1	1	1
Administrative Assistant	<u>2</u>	<u>2</u>	<u>2</u>
<b>TOTAL</b>	<u><b>3</b></u>	<u><b>3</b></u>	<u><b>3</b></u>
BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$ 193,825	\$ 191,793	\$ 205,513
Contractual Services	2,241	2,500	-
Supplies & Materials	6,709	3,800	4,900
Business & Transportation	1,001	1,900	1,900
Capital	-	-	-
Other	-	-	-
<b>TOTAL</b>	<u><b>\$ 203,776</b></u>	<u><b>\$ 199,993</b></u>	<u><b>\$ 212,313</b></u>

\*The Service Statement, Workload Indicators, and Performance Measures for all Magistrates are included with Department Number 314-107.

This is a State mandated function

## CENTRAL JURY COURT

DEPARTMENT NUMBER: 314-300

Provide the citizens of Horry County and the general public with a centralized system for the disposition of traffic violations through an efficient and economical process, in accordance with state law and judicial orders.

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Supervisor I	1	1	1
Administrative Assistant	<u>2</u>	<u>2</u>	<u>2</u>
<b>TOTAL</b>	<b><u>3</u></b>	<b><u>3</u></b>	<b><u>3</u></b>
BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$ 136,425	\$ 135,193	\$ 152,691
Contractual Services	125,876	177,800	177,800
Supplies & Materials	6,078	15,000	17,264
Business & Transportation	2,570	6,000	6,000
Capital Outlay	-	-	-
Other	-	-	-
<b>TOTAL</b>	<b><u>\$ 270,949</u></b>	<b><u>\$ 333,993</u></b>	<b><u>\$ 353,755</u></b>

This is a State mandated function



## CENTRAL JURY COURT (CONTINUED)

DEPARTMENT NUMBER: 314-300

PERFORMANCE INDICATORS

WORKLOAD INDICATORS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
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Civil Cases Filed;

Central Jury Court	179	253	260
Central Traffic Court	0	0	0

Criminal Cases Filed;

Central Jury Court	3,147	2316	2,400
Central Traffic Court	41,461	35827	36,000

PERFORMANCE MEASURES:	FY 2015	FY 2016	TARGET 2017
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1) Dispose of traffic tickets within 48 hours	98%	98%	98%
2) Monthly report to Finance and Treasurers Office by the 10th of each month	100%	100%	100%
3) Transfer cases to Jury Court weekly	100%	100%	100%
4) Transfer cases to General Session within five days	100%	100%	100%

## CENTRAL SUMMARY COURT-CTC

DEPARTMENT NUMBER: 314-301

Provide the citizens of Horry County and the general public with a centralized system for the disposition of traffic violations through an efficient and economical process, in accordance with state law and judicial orders.

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Supervisor I	1	0	0
Administrative Assistant	<u>6</u>	<u>6</u>	<u>6</u>
<b>TOTAL</b>	<b><u>7</u></b>	<b><u>6</u></b>	<b><u>6</u></b>
BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$ 267,725	\$ 234,260	\$ 255,675
Contractual Services	2,983	4,700	4,700
Supplies & Materials	7,916	20,500	23,363
Business & Transportation	747	850	-
Capital Outlay	-	-	-
Other	-	-	-
<b>TOTAL</b>	<b><u>\$ 279,371</u></b>	<b><u>\$ 260,310</u></b>	<b><u>\$ 283,738</u></b>

\*The Workload Indicators and Performance Measures are included with Department Number 314-300

This is a State mandated function

## CENTRAL PROCESSING-DSS

DEPARTMENT NUMBER: 324

The responsibility of Central Process-DSS IV-D is service of process including summons and complaints, rules to show cause and any other court documents in Title IV-D cases for child support enforcement through the South Carolina Department of Social Services.

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Patrol Officer 1st Class	<u>1</u>	<u>1</u>	<u>1</u>
BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$ 67,139	\$ 63,284	\$ 67,838
Contractual Services	-	585	585
Supplies & Materials	648	700	700
Business & Transportation	(38)	4,410	4,410
Capital Outlay	-	-	-
Other	-	-	-
TOTAL	<u>\$ 67,749</u>	<u>\$ 68,979</u>	<u>\$ 73,533</u>

PERFORMANCE INDICATORS

WORKLOAD INDICATORS:	ACTUAL 2015	BUDGET 2016	BUDGET 2017
Family court processes served	3,100	3,200	3,200

PERFORMANCE MEASURES:	ACTUAL 2015	BUDGET 2016	TARGET 2017
1) Three attempts made to service DSS-IV-D papers prior to documented court date	55%	55%	55%

This is a State mandated function

## COMMUNICATIONS

DEPARTMENT NUMBER: 326

The Communications department budget provides for high quality, reliable, and cost effective communications services for all entities relying on the Horry County 800MHz system.

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Director of Communications	1	0	0
Radio System Manager	1	0	0
Network Technician	2	0	0
Part-Time Administrative Assistant	<u>1</u>	<u>0</u>	<u>0</u>
TOTAL	<u>5</u>	<u>0</u>	<u>0</u>

BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$ 223,599	\$ -	\$ 234,738
Contractual Services	989,222	1,053,537	1,074,878
Supplies & Materials	38,008	24,450	131,378
Business & Transportation	2,756	9,560	24,950
Capital Outlay	-	25,000	30,000
Transfer Out	599,100	938,625	608,729
Other	4,000	4,000	(210,044)
TOTAL	<u>\$ 1,856,685</u>	<u>\$ 2,055,172</u>	<u>\$ 1,894,629</u>

Note: Positions and Operations will be moved to Fund 610, P25 Radio Systems Fund.

## SHERIFF

DEPARTMENT NUMBER: 327

The Sheriff's Office is dedicated to providing the highest quality law enforcement service to the citizens of Horry County. The Sheriff's Office is responsible for providing courthouse security, serving of criminal and civil Warrants, defendant extraditions, management of the Sex Offender Register and Tracking program, accident investigations, and disposal of confiscated firearms. All aspects of the Sheriff's Office operations will be conducted in a highly professional manner, which reflects positively on this agency and on Horry County Government.

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Sheriff	1	1	1
Chief Deputy	1	1	1
Captain	1	1	1
Lieutenant	3	3	4
Office Manager	1	1	1
Sergeant	7	7	6
Corporal	5	5	5
Deputy Sheriff First Class	29	29	29
Court Security Officer	18	21	21
Administrative Assistant	7	7	7
Bailiff	<u>5</u>	<u>4</u>	<u>4</u>
<b>TOTAL</b>	<b><u>78</u></b>	<b><u>80</u></b>	<b><u>80</u></b>
BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$ 4,626,066	\$ 4,740,570	\$5,091,481
Contractual Services	73,047	83,525	81,425
Supplies & Materials	107,321	112,887	99,242
Business & Transportation	275,305	316,555	316,555
Capital Outlay	36,719	-	18,000
Contingency	19,970	-	-
Other	228,308	266,704	174,020
<b>TOTAL</b>	<b><u>\$ 5,366,736</u></b>	<b><u>\$ 5,520,241</u></b>	<b><u>\$5,780,723</u></b>

## SHERIFF (CONTINUED)

DEPARTMENT NUMBER: 327

PERFORMANCE INDICATORS

WORKLOAD INDICATORS:	ACTUAL BUDGET BUDGET		
	FY 2015	FY 2016	FY 2017
Civil Papers Received	26,492	22,097	23,141
Warrants Received	7,121	5,945	61,245
Executions and Judgments (Collected)	176	98	72
Terms of Court (Weeks)	249	252	251
Transfers and Extraditions	276	227	194
Record Checks	1,485	2,203	2,402
Hearing	389	467	442
Escorts	1,122	984	1,322
Registered Sex Offenders	819	837	829
Copper Permits	4,758	3,900	1,550
(State changed to 2 year registration)			

PERFORMANCE MEASURES:	FY	FY	TARGET
	2015	2016	2017
1) The Sheriff attends regular meeting of South Carolina Sheriff's Association	95%	95%	95%
2) Annual Certification is made to the US Department of Justice within 90 days of the beginning of the fiscal year	100%	100%	100%
3) The Sheriff's training report is made annually to the SC Criminal Justice Academy	100%	100%	100%

This is a State mandated function.

## POLICE

DEPARTMENT NUMBER: 328

The Horry County Police Department's mission is to provide comprehensive and quality law enforcement services founded upon the acknowledgement that our community expects and deserves a high quality of life, safe and secure neighborhoods, schools and workplaces, protection from criminal elements, responsive assistance in times of need and in emergencies, effective and efficient management and courteous, professional treatment as individuals.

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Chief of Police	1	1	1
Major	2	2	2
Captain	6	6	6
Programmer Engineer	1	1	1
Lieutenant	12	11	11
Crime Scene Lieutenant	1	1	1
Chemist	1	1	1
Office Manager	1	1	1
Application Support Analyst	1	1	1
Senior Detective	8	8	7
Senior Lab Investigator	1	1	1
Police Sergeant	24	25	25
Property/Evidence Supervisor	1	1	1
Supervisor II	1	1	1
Lab Investigator	2	2	2
Detective	25	32	32
Corporal	18	18	19
Information Coordinator	0	1	1
Supervisor I	1	1	1
Canine Handler	2	2	2
Patrol Officer - 1st Class	121	122	121
Environmental Officer	7	6	7
Desk Officer	4	4	4
Victim Advocate	0	1	4
Accounting Clerk II	1	1	1
Administrative Assistant	<u>13</u>	<u>13</u>	<u>13</u>
<b>TOTAL</b>	<b><u>255</u></b>	<b><u>264</u></b>	<b><u>267</u></b>

## POLICE (CONTINUED)

DEPARTMENT NUMBER: 328

<b>BUDGET SUMMARY:</b>	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY 2017</b>
Personal Services	\$ 15,770,021	\$ 15,942,993	\$ 17,098,929
Contractual Services	674,737	1,091,707	1,196,981
Supplies & Materials	442,477	615,892	478,533
Business & Transportation	1,365,775	1,459,050	1,627,687
Capital Outlay	163,225	526,584	314,000
Contingency	100,563	-	-
Transfers Out	-	705,191	848
Other	956,727	974,700	1,214,100
<b>TOTAL</b>	<b>\$ 19,473,525</b>	<b>\$ 21,316,117</b>	<b>\$ 21,931,078</b>

PERFORMANCE INDICATORS

<b>WORKLOAD INDICATORS:</b>	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY 2017</b>
Calls for Service	123,810	125,000	128,000
Calls Response Time (Dispatch to Arrival)	12 min 05 sec	12 min 50 sec	13 min 05 sec
Priority 1 Calls:			
Criminal Cases Index	5,913	10,025	11,015
Criminal Arrest Index	1,666	2,500	2,600
Narcotics Cases	560	900	975
Narcotics Arrests	512	708	812
Investigative Assignments	1,072	1,007	1,100
Crime Scenes	257	250	250

<b>PERFORMANCE MEASURES:</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>TARGET 2017</b>
1) Priority 1 call response time from dispatch to arrival on scene for first responders	12min 05 sec	12 min 50 sec	13 min 05 sec
2) Criminal Arrest (Index Crimes) Arrest Percentage	28%	25%	24%
3) Narcotics Arrest Percentage	91%	79%	84%



## EMERGENCY MANAGEMENT

DEPARTMENT NUMBER: 329

Our mission is to enhance the quality of life for the citizens of Horry County and improve their resolve to cope with disasters. We will achieve our mission by utilizing an all-hazards comprehensive emergency management program that plans, partners, and coordinates the preparedness, response, recovery and mitigation efforts with the community, state and federal agencies, volunteer organizations, and the private sector. We will adhere to all applicable laws and regulations and strive to meet or exceed the expectations of the people we serve.

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Director of Emergency Management	1	1	1
Deputy Director of Emergency Management	0	0	1
Emergency Planner	3	3	2
Mitigation Coordinator	1	1	0
Administrative Assistant	1	1	1
Planner	<u>0</u>	<u>0</u>	<u>1</u>
<b>TOTAL</b>	<b><u>6</u></b>	<b><u>6</u></b>	<b><u>6</u></b>

BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$ 376,049	\$ 412,159	\$ 431,229
Contractual Services	44,800	50,249	44,470
Supplies & Materials	28,358	20,037	24,280
Business & Transportation	16,384	18,351	19,818
Capital Outlay	-	-	-
Other	17,000	22,800	22,800
<b>TOTAL</b>	<b><u>\$ 482,591</u></b>	<b><u>\$ 523,596</u></b>	<b><u>\$ 542,597</u></b>

## EMERGENCY MANAGEMENT (CONTINUED)

DEPARTMENT NUMBER: 329

PERFORMANCE INDICATORS

<b>WORKLOAD INDICATORS:</b>	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY 2017</b>
Number of grants managed	5	5	2
Emergency plans written/revised	18	19	19
Training courses coordinated	24	24	30
External personnel trained	600	625	350
Exercises/Drills produced	10	10	8
Program certifications	4	4	4
Public education presentations	95	100	60
Know Your Zone campaign attendees	2,000	1,800	0
StormFest attendees	4,000	3,800	0

<b>PERFORMANCE MEASURES:</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>TARGET 2017</b>
1) Public education hours	120	130	50
2) Staff training hours	520	520	470
3) Incident response capability	100%	100%	100%
4) Emergency Operations Center activation capability	100%	100%	100%
5) Coordination of Local Emergency Planning Committee meetings quarterly	100%	100%	100%

This is a State mandated function.

## 911 COMMUNICATIONS

DEPARTMENT NUMBER: 330

As the first link in the chain of Public Safety, it is our mission to provide courteous, reliable and professional service to the citizens and visitors of Horry County. We will support all Public Safety agencies with superior communications services through the use of state-of-the-art equipment, effective ongoing training, caring and dedicated employees and by actively seeking ways to improve.

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Director of Communications	1	1	1
Supervisor III	4	4	4
E-911 Training Officer	1	1	0
Telecommunicator/TAC Officer	1	1	1
CAD Specialist	1	1	1
Dispatch Supervisor	4	4	4
Assistant CAD Specialist	1	1	1
Telecommunicator	<u>43</u>	<u>43</u>	<u>47</u>
<b>TOTAL</b>	<b><u>56</u></b>	<b><u>56</u></b>	<b><u>59</u></b>

BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$2,946,247	\$ 2,954,718	\$ 3,241,176
Contractual Services	27,184	23,250	23,250
Supplies & Materials	6,977	29,050	21,928
Business & Transportation	2,137	11,219	13,100
Capital Outlay	-	-	-
Other	-	-	-
<b>TOTAL</b>	<b><u>\$2,982,545</u></b>	<b><u>\$ 3,018,237</u></b>	<b><u>\$ 3,299,454</u></b>

## 911 COMMUNICATIONS (CONTINUED)

DEPARTMENT NUMBER: 330

PERFORMANCE INDICATORS**WORKLOAD INDICATORS:**

	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY 2017</b>
<u>Incidents Dispatched:</u>			
Horry County Fire Rescue	54,763	55,000	57,500
Horry County Police	116,157	116,000	119,000
Environmental Services	7,370	8,000	8,000
Atlantic Beach Police	858	1,050	1,050
Aynor Police	4,635	4,000	4,800
Briarcliffe Acres Police	569	550	550
Horry County Sheriff's Office	4,768	5,000	5,000
Conway Fire Rescue	3,413	3,400	3,500
Surfside Fire Rescue	1,838	1,000	1,900
Conway Police	33,429	34,000	34,500
Loris Police	6,172	4,200	6,400
Loris Fire Rescue	617	620	700
DEU	256	260	275

**PERFORMANCE MEASURES:**

	<b>FY 2015</b>	<b>FY 2016</b>	<b>TARGET 2017</b>
1) Average initiate to dispatch time for HCPD Emergency Incident types	8.13 min.	4.5 min.	6 min.
2) # of Fire Rescue calls dispatched	54,763	55,000	57,500
3) Average initiate to dispatch time	1.78 min.	1.7 min.	1.7 min.
4) Percentage of personnel employed 1 year, Certified as Telecommunicator Specialists	88%	100%	100%
5) Number of bi-monthly meetings held / % attendance	5 / 100%	6 / 100%	6 / 100%

## CORONER

DEPARTMENT NUMBER: 331

The Coroner's Office serves the citizens of Horry County by performing duties that include responding to and investigating deaths in accordance with South Carolina State Laws. This also includes determining the cause and manner of death and serving as a central point of information for families, law enforcement and other various agencies.

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Coroner	1	1	1
Chief Deputy Coroner	1	1	1
Deputy Coroner	2	3	3
Supervisor I	1	1	1
Administrative Assistant	<u>1</u>	<u>1</u>	<u>1</u>
<b>TOTAL</b>	<b><u>6</u></b>	<b><u>7</u></b>	<b><u>7</u></b>

BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$ 420,068	\$ 433,983	\$ 462,206
Contractual Services	373,027	422,841	448,808
Supplies & Materials	12,575	11,600	13,378
Business & Transportation	16,965	28,910	26,910
Capital Outlay	-	-	-
Other	9,400	4,800	5,200
<b>TOTAL</b>	<b><u>\$ 832,035</u></b>	<b><u>\$ 902,134</u></b>	<b><u>\$ 956,502</u></b>

## CORONER (CONTINUED)

DEPARTMENT NUMBER: 331

PERFORMANCE INDICATORS

<b>WORKLOAD INDICATORS:</b>	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY 2017</b>
Number of deaths referred	1,957	2,100	2,250
Number of autopsies:			
Grand Strand Regional Medical Center	195	225	250
Medical University of South Carolina	16	25	35
Number of Burial Removal Transit permits issued	1,347	1,400	1,450
Number of Cremation permits issued	1,696	1,750	1,800

<b>PERFORMANCE MEASURES:</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>TARGET 2017</b>
1) Respond to calls in appropriate time frame within 1 hour	98%	100%	100%
2) Issue Burial Removal Transit permits within 72 hours	100%	100%	100%
3) Issue cremation permits within 24 hours	100%	100%	100%
4) Complete Death Certificates within 24 hours	98%	100%	100%
5) Respond to requests from agencies as soon as information becomes available	99%	100%	100%

This is a State mandated function.

## DETENTION

DEPARTMENT NUMBER: 332

J. Reuben Long Detention Center is a department of the Horry County Sheriff's Office that is responsible for safe and efficient confinement facilities for persons in Horry County who are detained by proper authority or are serving a sentence of confinement. The Detention Center will provide a safe and humane environment for incarcerated persons under the authority and guidelines of the US Constitution, SC State Statutes, SC Department of Corrections Standards and Horry County Ordinances. The Detention Center is also responsible for secure transportation to State Mental Facilities, secure transportation of all juveniles lawfully detained to and from SC Department of Juvenile Justice detention facilities.

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Director of Detention	1	1	1
Deputy Director of Detention	1	1	1
Captain-Detention	4	4	4
Facilities Manager	1	1	1
Investigative Analyst	1	0	0
Special Counsel-Part Time	0	1	1
Chief Investigator	1	1	1
Detention Lieutenant	4	4	4
Administrative Lieutenant	6	6	5
Inmate Program/Services Coordinator	1	1	1
Office Manager	1	1	1
Investigator	0	1	1
Supervisor III	2	2	2
Detention Sergeant	11	12	14
Food Service Director	1	1	1
Technical Support Specialist	1	1	1
Detention Corporal	23	23	23
Food Service Supervisor	1	1	1
Deputy 1st Class	10	9	9
Maintenance Technician	3	3	3
Detention Officer 1st Class	187	186	185
Administrative Assistant	20	20	20
Trades worker	3	3	3
Cook	12	12	12
Custodial Worker II	<u>3</u>	<u>3</u>	<u>3</u>
<b>TOTAL</b>	<b><u>298</u></b>	<b><u>298</u></b>	<b><u>298</u></b>

## DETENTION (CONTINUED)

DEPARTMENT NUMBER: 332

<b>BUDGET SUMMARY:</b>	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY 2017</b>
Personal Services	\$ 16,286,434	\$ 16,435,657	\$ 17,390,465
Contractual Services	3,028,023	3,324,616	3,334,803
Supplies & Materials	1,704,904	2,048,794	2,079,364
Business & Transportation	246,274	310,930	310,930
Capital Outlay	226,516	153,712	253,908
Contingency	668,430	-	-
Other	174,383	133,175	144,175
Transfers Out	39,546	94,911	96,817
<b>TOTAL</b>	<b>\$ 22,374,510</b>	<b>\$ 22,501,795</b>	<b>\$ 23,610,462</b>

**PERFORMANCE INDICATORS**

<b>WORKLOAD INDICATORS:</b>	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY 2017</b>
Number of inmates booked	13,069	16,000	16,000
Total Home Detention	1,007	1,100	1,100
Total inmates transported	8,961	12,000	12,000
Inmates seen and evaluated by Medical	19,419	17,500	17,500
Inmates Program & Services attendance	10,935	12,000	12,000
Total Visitors for inmates	11,451	15,000	15,000
Total meals served	709,855	900,000	900,000

<b>PERFORMANCE MEASURES:</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>TARGET 2017</b>
1) Percentage of officers exceeding 40 hours of pre-service training (minimum 40 hours)	95%	95%	95%
2) The number of eligible workers assigned to details as compared to the number of sentenced inmates assigned to Minimum Security building	95%	95%	95%

This is a State mandated function.



## EMERGENCY MEDICAL SERVICE

DEPARTMENT NUMBER: 333

The personnel of the Horry County Fire/Rescue Department are committed to assuring the residents, guests, and visitors in our county a secure and superior quality of life to the best of our abilities. We accomplish this by maintaining a high state of readiness, dedication, and compassion in order to minimize emotional, physical and economic loss.

In our organization, we strive to make a difference in our people by creating an atmosphere of teamwork and fellowship while recognizing the individual attributes and responding to the needs of each other.

We acknowledge the empathy toward human suffering requires special individuals who realize the importance if their unselfish contribution and personal commitment to the welfare of the team and community.

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Deputy Fire/Rescue Chief	2	2	2
Assistant Fire/Rescue Chief	1	1	1
Radio System Manager	0	1	0
Battalion Chief	3	3	3
Division Chief	1	1	0
Office Manager	1	1	1
Captain	2	2	2
Training Officer	4	4	4
Medical Captain/Compliance Coord	1	1	1
Medical Officer	3	3	3
Lieutenant	12	12	12
Supervisor I	1	1	1
Network Technician	0	1	0
Firefighter/Paramedic	142	142	142
Paramedic	1	1	1
Automotive Mechanic	1	1	1
Emergency Medical Technician (EMT)	3	3	3
Accounting Clerk II	3	3	3
Administrative Assistant	3	3	3
Tradesworker	<u>1</u>	<u>1</u>	<u>1</u>
<b>TOTAL</b>	<b><u>185</u></b>	<b><u>187</u></b>	<b><u>184</u></b>

## EMERGENCY MEDICAL SERVICE (CONTINUED)

DEPARTMENT NUMBER: 333

BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$ 11,689,133	\$ 12,329,696	\$13,066,496
Contractual Services	503,285	503,522	852,023
Supplies & Materials	685,097	760,390	788,820
Business & Transportation	565,229	831,243	781,970
Capital Outlay	123,271	133,750	148,750
Contingency	62,757	-	-
Transfer Out	107,723	305,807	5,923
Other	523,029	584,892	662,692
TOTAL	<u>\$ 14,259,524</u>	<u>\$ 15,449,300</u>	<u>\$16,306,674</u>

## EMERGENCY MEDICAL SERVICE (CONTINUED)

DEPARTMENT NUMBER: 333

PERFORMANCE INDICATORS

<b>WORKLOAD INDICATORS:</b>	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY 2017</b>
<b>Total Calls</b>	<b>51,945</b>	<b>51,435</b>	<b>55,623</b>
Assault	1,428	1,636	1,785
Behavioral	2,518	2,127	2,595
Cardiac	4,735	4,917	5,095
Environmental	129	137	148
Fall	3,663	3,571	3,780
Fire	68	53	68
Motor Vehicle Accident	4,682	4,779	4,985
Motorcycle	679	566	690
Ob/Gyn	367	323	365
Other Medical	27,864	27,068	29,548
Other Trauma	1,109	985	1,223
Pediatric	124	149	152
Respiratory	4,579	5,124	5,189

<b>PERFORMANCE MEASURES:</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>TARGET 2017</b>
1) ALS Unit within 6 minutes	75%	81%	87%
2) 1 minute ambulance turn-out time	85%	88%	92%
3) 30 minute hospital turn-around	90%	89%	95%
4) EMS Training Hours	41,097	42,000	42,000
5) Stations	19	19	19
6) EMS Billable Calls	26,622	27,884	29,000
7) EMS Collections	\$6,736,956	\$8,597,520	\$9,300,000
8) Total EMS Billings (chargeable)	\$18,527,024	\$19,272,556	\$20,100,000

This is a State mandated function.

## ANIMAL CARE CENTER

DEPARTMENT NUMBER: 335

The Horry County Animal Shelter will provide care and shelter for unwanted and stray animals in the county. The Animal Shelter will accept animals picked up by Animal Control Officers, along with owner drop-offs. The Animal Shelter will provide food, water, shelter, and medical care, as appropriate. The Animal Shelter will continue to operate an Adoption Program to find homes for as many of these animals as possible.

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Shelter Director	1	1	1
Veterinarian	1	1	1
Part-Time Vet Tech	0	0	1
Operations Manager	1	1	1
Supervisor III	1	0	0
Supervisor I	1	2	2
Shelter Technician	3	2	2
Administrative Assistant	2	2	3
Custodial Worker II	3	3	3
Custodial Worker I	8	6	6
Part-Time Custodial Worker I	<u>5</u>	<u>5</u>	<u>5</u>
<b>TOTAL</b>	<b><u>26</u></b>	<b><u>23</u></b>	<b><u>25</u></b>
BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$ 833,444	\$ 751,143	\$ 964,130
Contractual Services	52,345	54,827	56,050
Supplies & Materials	119,167	117,000	137,149
Business & Transportation	25,408	16,900	19,628
Capital Outlay	-	-	-
Transfers Out	-	1,643	1,675
Other	11,756	2,000	25,000
<b>TOTAL</b>	<b><u>\$ 1,042,120</u></b>	<b><u>\$ 943,513</u></b>	<b><u>\$ 1,203,632</u></b>

## ANIMAL CARE CENTER (CONTINUED)

DEPARTMENT NUMBER: 335

PERFORMANCE INDICATORS

<b>WORKLOAD INDICATORS:</b>	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY 2017</b>
Annual # Canine Intakes	4,330	4,000	4,336
Annual # Feline Intakes	3,485	3,600	3,508
Annual # Other Animal Intakes	46	43	88
Annual # of Adoptions	1,204	1,304	1,584
Annual # Reclaimed Animals	432	500	510
Transfer to Other Agencies (Rescue)	1,207	1,500	1,180
Vaccination Clinics (animals vaccinated)	677	800	1,067
 <b>PERFORMANCE MEASURES:</b>	 <b>FY 2015</b>	 <b>FY 2016</b>	 <b>TARGET 2017</b>
Attend 1 Outreach event per month	18 events	12 events	13 events
Decrease euthanasia rate by 10%	53%	43%	44%
Increase spays & neuters by 10%	1026	1128	1384

## VETERAN AFFAIRS

DEPARTMENT NUMBER: 337

The Horry County Veterans Affairs Office is operated on a full-time basis to provide professional assistance and counseling to all veterans and their departments. To obtain benefits and services earned through Military Service and provided by the US Department of Veterans Affairs.

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Veteran Affairs Officer	1	1	1
Deputy Veteran Affairs Officer	1	1	1
VA Coordinator	<u>4</u>	<u>4</u>	<u>4</u>
<b>TOTAL</b>	<b><u>6</u></b>	<b><u>6</u></b>	<b><u>6</u></b>

BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$ 326,256	\$ 337,537	\$ 354,642
Contractual Services	3,957	5,038	5,855
Supplies & Materials	4,822	10,079	6,569
Business & Transportation	9,362	8,494	13,364
Capital Outlay	-	-	-
Other	-	-	-
<b>TOTAL</b>	<b><u>\$ 344,397</u></b>	<b><u>\$ 361,148</u></b>	<b><u>\$ 380,430</u></b>

This is a State mandated function.

## VETERAN AFFAIRS (CONTINUED)

DEPARTMENT NUMBER: 337

PERFORMANCE INDICATORS

<b>WORKLOAD INDICATORS:</b>	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY 2017</b>
Appointments Conducted	7,900	8,000	9,000
Electronic Contacts Made	2,500	3,500	5,000
Forms Completed	6,500	8,500	10,000
Miles Traveled	5,800	7,000	8,000

<b>PERFORMANCE MEASURES:</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>TARGET 2017</b>
1) Number of appointments conducted on a daily basis	45	48	48
2) Number of forms completed on a daily basis	65	85	150
3) Number of inquiries conducted on a daily basis	6	8	12
4) Number of outreach visits conducted on a monthly basis	5	7	10

**GENERAL FUND-  
INFRASTRUCTURE & REGULATION  
DIVISION**



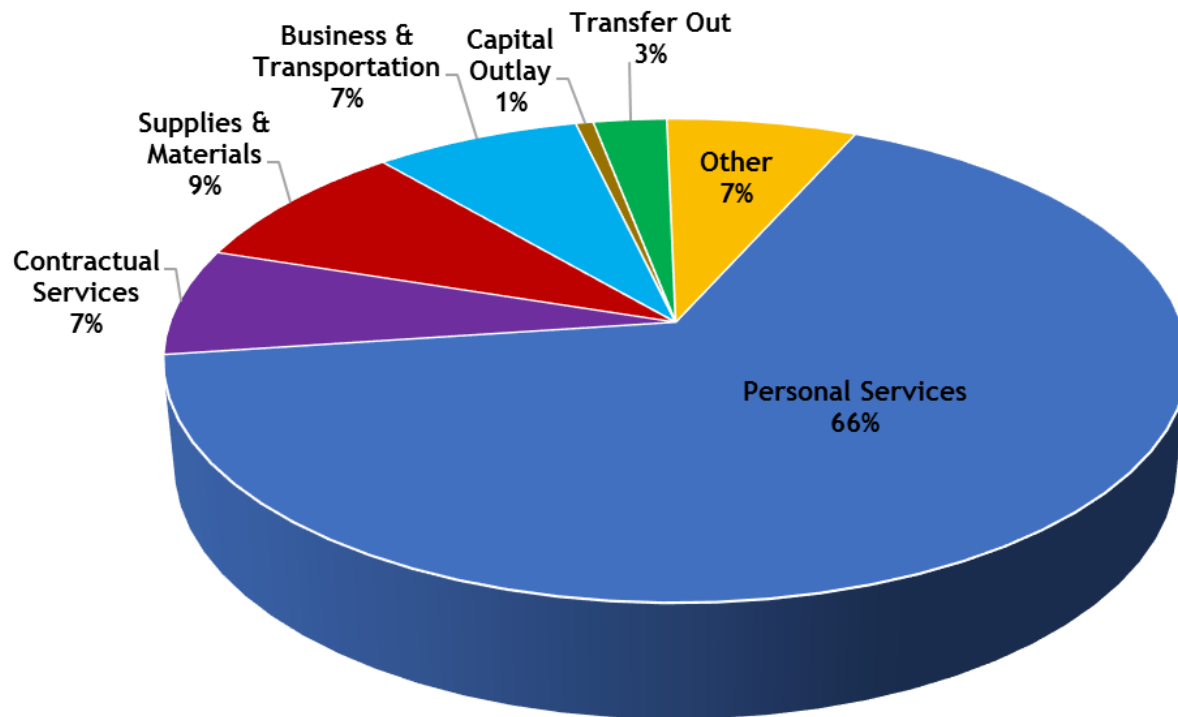
## INFRASTRUCTURE &amp; REGULATION DIVISION

BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$11,828,989	\$12,976,568	\$13,952,194
Contractual Services	1,426,635	1,472,298	1,511,355
Supplies & Materials	2,024,848	1,657,192	1,842,225
Business & Transportation	1,441,811	1,619,857	1,596,755
Capital Outlay	143,613	35,200	136,366
Transfer Out	525,041	547,233	568,374
Other	1,008,698	1,357,188	1,473,278
<b>TOTAL</b>	<b>\$18,399,635</b>	<b>\$19,665,536</b>	<b>\$21,080,547</b>

AUTHORIZED POSITIONS:	ACTUAL	BUDGET	BUDGET
DEPARTMENT	FY 2015	FY 2016	FY 2017
I & R Division	2	2	2
Engineering	17	16	16
Maintenance	75	75	75
Code Enforcement	46	46	46
Public Works Road Maintenance	85	85	85
Environmental Services	0	2	2
Planning & Zoning	<u>27</u>	<u>27</u>	<u>27</u>
<b>TOTAL</b>	<b><u>252</u></b>	<b><u>253</u></b>	<b><u>253</u></b>

## FY 2016-17 INFRASTRUCTURE & REGULATION DIVISION BY CATEGORY



## INFRASTRUCTURE &amp; REGULATION DIVISION

DEPARTMENT NUMBER: 500

The Public Works Division was initially created in July, 1996 at the direction of the County Administrator in an effort to provide direction and supervision to the following departments: Public Works, Engineering, Property Management, and Fleet Maintenance. In FY 1999 the Stormwater Department was established and added to the Public Works Division. In January 2000 the division was renamed Infrastructure & Regulation and expanded to include Code Enforcement, Planning and Zoning. Since that time the supervision of Maintenance, Parks & Recreation and Beach & Street Cleanup have been added.

The Mission Statement of the Assistant Administrator for the Infrastructure & Regulation Division is to provide leadership and coordination of activities and to provide quality services in an effective, efficient manner to all customers, internal and external, of Horry County.

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Assistant County Administrator	1	1	1
Office Manager	0	1	1
Executive Assistant	<u>1</u>	<u>0</u>	<u>0</u>
<b>TOTAL</b>	<u><b>2</b></u>	<u><b>2</b></u>	<u><b>2</b></u>
BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$ 230,322	\$ 230,376	\$ 254,492
Contractual Services	179,982	191,026	192,612
Supplies & Materials	1,883	2,500	2,500
Business & Transportation	2,488	3,164	3,164
Capital Outlay	-	-	-
Other	-	-	-
<b>TOTAL</b>	<u><b>\$ 414,675</b></u>	<u><b>\$ 427,066</b></u>	<u><b>\$ 452,768</b></u>

## INFRASTRUCTURE &amp; REGULATION DIVISION (CONTINUED)

DEPARTMENT NUMBER: 500

PERFORMANCE INDICATORS**WORKLOAD INDICATORS:**

	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY 2017</b>
Assist and coordinate management of Engineering (2 miles ) and Public Works (7 miles) road construction portion of road plan within budget	10.85 miles	9.9 miles	9 miles
Assist and coordinate completion of resurfacing program within budget	20 miles	23.1 miles	35 miles

**PERFORMANCE MEASURES:**

	<b>ACTUAL 2015</b>	<b>BUDGET 2016</b>	<b>TARGET 2017</b>
1) Attend all County Council meetings	100%	100%	100%
2) Respond to County Council and/or Administrator requests within 24 hours	95%	95%	95%
3) Respond to departmental and/or citizen's requests within 48 hours	95%	95%	95%
4) Coordinate preparation of agendas for I&R Division meetings	100%	100%	100%
5) Assure completion of plan and plat reviews within time frame of policy	100%	100%	100%
6) Manage and coordinate the implementation of the Local Option Sales Tax Program - \$425M - 100 miles of dirt roads; 67 miles resurfacing; Backgate Interchange; Hwy 707 widening; Aynor Overpass; Glenns Bay Road interchange & International Drive	Yes	Yes	Yes
7) Coordinate improvements to street ends and assure compliance with maintenance of beach renourishment per Army Corps of Engineers	Yes	Yes	Yes
8) Coordinate completion of minor capital projects for Construction & Maintenance and Recreation Department	Yes	Yes	Yes

## ENGINEERING

DEPARTMENT NUMBER: 501

The Engineering Department provides technical engineering support to various county departments as well as performing engineering design of select projects associated with transportation, storm drainage and site development. The County Engineer applies problem solving techniques to a variety of county-wide problems. The department is responsible for the research and preparation of county roadway easements, various survey and design projects, plan review of new development projects within the county, site assessments, construction inspections, environmental permitting, cost estimates, Horry County road inventory program, and issuing encroachment permits to public utilities/private citizens for work within Horry County rights-of-way or easements.

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Deputy Engineer	1	1	1
Road Planning Manager	1	1	1
Civil Engineer Associate II	0	3	3
Civil Engineer I	8	7	7
GIS Analyst	1	0	0
Supervisor II	0	1	1
Engineering Technician	3	1	1
Supervisor I	1	0	0
Plans Expediter	1	1	1
Administrative Assistant	<u>1</u>	<u>1</u>	<u>1</u>
<b>TOTAL</b>	<b><u>17</u></b>	<b><u>16</u></b>	<b><u>16</u></b>
BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$ 787,878	\$ 1,020,630	\$ 1,128,053
Contractual Services	261,404	202,154	202,682
Supplies & Materials	17,048	10,785	11,440
Business & Transportation	33,126	42,980	42,450
Capital Outlay	-	-	-
Transfers Out	-	3,382	3,450
Other	14,400	14,400	13,200
<b>TOTAL</b>	<b><u>\$ 1,113,856</u></b>	<b><u>\$ 1,294,331</u></b>	<b><u>\$ 1,401,275</u></b>

## ENGINEERING (CONTINUED)

DEPARTMENT NUMBER: 501

PERFORMANCE INDICATORS

<b>WORKLOAD INDICATORS:</b>	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY 2017</b>
Construction Inspections (Subdivision, Roadway, and Resurfacing Inspections)	1,642	1,000	1,400
Miles of Roadway Paved (Private Construction) - does not include CTC funding	1.91	3.00	3.10
Miles of Roadway Paved (Local Option Sales Tax Program Group 4)	0.00	27.75	N/A - will be close to completion
Miles of Roadway Resurfaced (Private Construction)	15.08	23.50	35.55
Miles of Roadway Resurfaced (Local Option Sales Tax Program Group 5 & 6)	0.32	6.33	N/A - will be close to completion
Easements Prepared/Ownership Determined (approved for programming years 20 & 21)	511	1,000	750
Plan Review of (New Developments, Preliminary Plans, Plats, Asbuilts, and Resubmits)	1,021	850	1,100
Encroachment Permits Issued	267	250	280
Encroachment Permit Inspections	550	450	600
Road Construction Cost Estimates Prepared	118	54	150
Hotline Workorders Received (by eng dept)	73	39	80
Beach Renourishment Mtgs / Inspections	20	5	25
<b>PERFORMANCE MEASURES:</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>TARGET 2017</b>
1) % of encroachment permit applications processed within 14 days	98.5%	100%	100%
2) % of budgeted miles of roadway resurfaced	43%	100%	100%
3) % of paved roadway miles that are in fair or better condition	90%	85%	85%
4) Programmed / Completed miles of private road construction in Road Plan (includes CTC funding)	3.9/1.91	3.9/3.9	4.0/4.0
5) % of subdivision plan submittals reviewed within 10 business days (15 allowed per regulations)	92%	95%	95%
6) % of annual traffic calming budget expended on installation of traffic calming devices	100%	100%	100%

## PUBLIC WORKS ROAD MAINTENANCE

DEPARTMENT NUMBER: 502

Improve and maintain County Rights-of-Way utilizing sound engineering practices and the most cost effective, proactive methods available.

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Director of Public Works	1	1	1
Deputy Director of Public Works	1	1	1
Business Analyst	1	1	1
Logistics & Asset Manager	1	1	1
GIS Analyst	1	1	1
Supervisor III	5	5	5
Operations Manager	1	1	1
Engineering Technician	1	1	1
HEO III	5	5	5
Administrative Assistant II	2	2	2
HEO II	43	43	43
Part-Time HEO II	7	7	7
Fuel Truck/Service Operator	2	2	2
HEO I	<u>14</u>	<u>14</u>	<u>14</u>
<b>TOTAL</b>	<b><u>85</u></b>	<b><u>85</u></b>	<b><u>85</u></b>
BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$ 3,757,857	\$ 4,101,176	\$ 4,383,296
Contractual Services	412,782	331,493	325,332
Supplies & Materials	1,311,850	973,900	1,022,221
Business & Transportation	1,187,658	1,315,703	1,282,203
Capital Outlay	-	-	-
Transfer Out	-	2,568	2,619
Other	892,737	1,193,515	1,341,950
<b>TOTAL</b>	<b><u>\$ 7,562,884</u></b>	<b><u>\$ 7,918,355</u></b>	<b><u>\$ 8,357,621</u></b>

## PUBLIC WORKS ROAD MAINTENANCE (CONTINUED)

DEPARTMENT NUMBER: 502

PERFORMANCE INDICATORS

<b>WORKLOAD INDICATORS:</b>	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY 2017</b>
Paved Road Network (miles)	1,827	1,827	1,827
Miles of dirt road maintained	1,505,770	1,505,770	1,505,770
Service Requested	108	108	108

<b>PERFORMANCE MEASURES:</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>TARGET 2017</b>
1) Improve minimum of 4% unpaved roads with coquina, etc., annually	3.22%	4%	4%
2) Grade and perform regular road maintenance every 2 to 3 weeks as conditions require on 635 miles of unpaved roads	100%	100%	100%
3) Complete Work Orders of Asphalt Patching < 5 (sy) within 3 working days	100%	100%	100%
4) Mow county road network 2 times per year	100%	100%	100%



## CODE ENFORCEMENT

DEPARTMENT NUMBER: 503

The Code Enforcement Department of Horry County was established to insure that all new erections, additions, alterations, repairs, removal and demolition of buildings are done in compliance with the referenced standards of the Standard Building Code, the National Electric Code, the Federal Emergency Management Agency, and various county ordinances. Compliance with these minimum standards is a necessity to ensure and promote public safety, health, and general welfare in Horry County.

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Director of Codes Enforcement	1	1	1
Dep. Director of Codes Enforc.	1	1	1
Office Manager	1	1	1
Chief Code Enforcement Insp.	3	4	4
Flood Hazard Control Officer	1	1	1
Plan Reviewer	6	5	5
Code Enforcement Inspector	22	22	22
Supervisor I	1	1	1
Plans Expediter	2	2	2
Administrative Assistant	<u>8</u>	<u>8</u>	<u>8</u>
<b>TOTAL</b>	<u><b>46</b></u>	<u><b>46</b></u>	<u><b>46</b></u>

BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$ 2,330,952	\$ 2,578,328	\$ 2,730,218
Contractual Services	46,468	54,915	50,115
Supplies & Materials	29,928	41,600	58,077
Business & Transportation	98,909	116,988	116,957
Capital Outlay	-	-	-
Other	55,123	65,603	71,208
<b>TOTAL</b>	<u><b>\$ 2,561,380</b></u>	<u><b>\$ 2,857,434</b></u>	<u><b>\$ 3,026,575</b></u>

## CODE ENFORCEMENT (CONTINUED)

DEPARTMENT NUMBER: 503

PERFORMANCE INDICATORS**WORKLOAD INDICATORS:**

	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY 2017</b>
Inspections - performed the next working day	65,954	76,303	79,223
Fire Inspections - performed on all new commercial structures	1,032	1,102	1,439
Routine Fire Inspections - performed on existing commercial structures	4,495	4,440	1,957
Flood Zone Reviews - Plan Reviewers for structures located within the flood zone	180	118	145
Flood Zone Subdivision Reviews - Code review for new subdivision approval	264	600	458
Flood Zone Determinations - flood zone determinations for new permits	2,921	5,414	5,913
Commercial Plan Reviews - reviews commercial plans for construction within 20 working days	828	641	572
Residential Reviews - reviews single family plans within five working days	2,141	2,892	3,050
Abatement / Complaints - initiate investigations of complaint / abatements within one day and issue corrective measures within five working days	1,802	1,344	1,172
Building Permits - issued within one working day	8,407	9,766	10,217

**PERFORMANCE MEASURES:**

	<b>FY 2015</b>	<b>FY 2016</b>	<b>TARGET 2017</b>
1) Process commercial permits for construction within 20 working days	99%	99%	98%
2) Complete all single family reviews within five working days	98%	98%	97%
3) Initiate investigations within five working days	99%	99%	98%
4) Building without permits/citations within 30 working days	100%	100%	99%
5) Permits that do not require plan review are issued within 1 hour	97%	97%	96%

## PLANNING &amp; ZONING

DEPARTMENT NUMBER: 504

The Planning & Zoning Department shall be responsible for the implementation of the county's Comprehensive Plan and various other documents, studies and reports designed to evaluate, guide and improve the quality of life of all residents and businesses within Horry County. Additionally, the Department shall prepare, periodically amend, and administer the Land Development Regulations and Zoning Ordinance to ensure that adequate guidelines exist for the physical and spatial development of the County. These activities shall be designed to promote the public health, safety, prosperity, general welfare of the citizens, businesses and visitors in Horry County.

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Planning Director/Legal Council	1	1	1
Deputy Planning Director	1	1	1
Principal Planner	1	1	1
Zoning Administrator	1	1	1
Community Development Planner	0	1	1
Senior Planner	5	4	4
Chief Plan Reviewer	1	1	1
GIS Planning App. Analyst	1	1	1
Plan Reviewer	3	3	3
Planning Assistant	1	1	1
Assistant Zoning Administrator	1	1	1
Supervisor I	2	2	2
Zoning Inspector	2	2	2
Plan Expediter	2	2	2
Addressing Technician	1	1	1
Administrative Assistant II	<u>4</u>	<u>4</u>	<u>4</u>
<b>TOTAL</b>	<b><u>27</u></b>	<b><u>27</u></b>	<b><u>27</u></b>
BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$ 1,636,886	\$ 1,688,521	\$ 1,788,869
Contractual Services	36,279	46,052	45,842
Supplies & Materials	8,540	16,100	18,342
Business & Transportation	21,246	20,675	22,440
Capital Outlay	20,684	-	-
Transfers Out	10,755	-	-
Other	-	4,400	4,400
<b>TOTAL</b>	<b><u>\$ 1,734,390</u></b>	<b><u>\$ 1,775,748</u></b>	<b><u>\$ 1,879,893</u></b>

## PLANNING &amp; ZONING (CONTINUED)

DEPARTMENT NUMBER: 504

PERFORMANCE INDICATORS

<b>WORKLOAD INDICATORS:</b>	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY 2017</b>
Business License Zoning Compliances	1,623	1,500	1,600
Minor Plats Reviewed	1,110	1,100	1,100
Major Projects New	30	30	40
Commercial Reviews	506	450	564
Rezoning Actions	76	80	52
ZBA Actions	114	120	134
Number of Addressing Actions	5,382	5,000	5,000
Telecommunications Permits	4	3	3
Mining Permits-Major	3	3	3
Zoning Text Amendments	4	10	8
Develop Area/Corridor/General Plans	3	2	2
Develop Comp Plan Element Updates	2	2	2
Develop CE Credit hours of staff/board training	3	3	3
<b>PERFORMANCE MEASURES:</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>TARGET 2017</b>
1) Average Review time for review of Minor Plats (days)	4.5 days	4 days	4 days
2) Average Review time for review of Commercial Plans (days)	12 days	12 days	11 days
3) Process rezoning proposals (Capacity of 25 per month by council ordinance)	25% capacity	27% capacity	20% capacity
4) Process requests for Zoning Board of Appeals (Capacity of 15 per month based on current staffing)	63% capacity	67% capacity	74% capacity
5) Grant Projects Managed	\$355,450.00	\$735,044.80	\$336,204.00

## RAILROAD

DEPARTMENT NUMBER: 510

The responsibility of the railroad department is to maintain existing rights of way and improvements thereto in order to provide the mode for safe and efficient rail traffic to areas served by rail line owned by Horry County.

BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Contractual Services	\$ 26,573	\$ 300	\$ -
Supplies & Materials	640	49,700	-
Capital Outlay	-	5,000	-
TOTAL	<u>\$ 27,213</u>	<u>\$ 55,000</u>	<u>\$ -</u>

## MAINTENANCE

DEPARTMENT NUMBER: 511

The Maintenance Department is responsible for maintaining all buildings used by Horry County Government (except Airport) by performing various specialized skills and trades and for renovations and new construction as approved by County Council. This department also serves as a liaison between contractors, architects, engineers, etc. to facilitate new building construction and other projects. To keep pace with the growth of county services and associated facilities, the department has evolved into two divisions, repairs and maintenance and Capital Project Management.

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Director of Construction and Maintenance	1	1	1
Deputy Director	1	1	1
Supervisor III	5	5	5
Controls Technician	1	1	1
Supervisor II	1	1	1
Facilities Supervisor	0	0	2
Admin Support Supervisor	0	0	1
Carpenter	4	4	3
Crew Chief	5	5	5
Plumber	1	1	0
Crew Chief-Custodial	3	3	2
Maintenance Technician	2	2	2
Painter	1	1	1
Administrative Assistant	2	2	2
Trades Worker	13	13	13
Custodial Worker II	9	9	9
Custodial Worker I	<u>26</u>	<u>26</u>	<u>26</u>
<b>TOTAL</b>	<b><u>75</u></b>	<b><u>75</u></b>	<b><u>75</u></b>
BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$ 2,968,286	\$ 3,244,910	\$ 3,547,671
Contractual Services	434,836	582,198	645,517
Supplies & Materials	606,036	546,357	647,640
Business & Transportation	98,383	120,347	129,541
Capital Outlay	122,929	30,200	136,366
Transfer Out	514,286	541,283	562,304
Other	46,438	46,120	42,520
<b>TOTAL</b>	<b><u>\$ 4,791,194</u></b>	<b><u>\$ 5,111,415</u></b>	<b><u>\$ 5,711,559</u></b>

## MAINTENANCE (CONTINUED)

DEPARTMENT NUMBER: 511

PERFORMANCE INDICATORS**WORKLOAD INDICATORS:**

	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY 2017</b>
HVAC Units Maintained	1,827	1,827	1,827
Buildings Maintained by SF	1,505,770	1,505,770	1,505,770
Buildings Maintained	108	108	108
Plumbing Fixtures	2,390	2,390	2,390
Building TOTAL SF serviced by custodial	1,108,088	1,108,088	1,108,088
Total Work Order Count	7,366	7,477	7,500

**PERFORMANCE MEASURES:**

	<b>FY 2015</b>	<b>FY 2016</b>	<b>TARGET 2017</b>
1) Complete standard repair work order with-in 48 hours	100%	100%	100%
2) Perform small construction projects for county departments at reduced cost	100%	100%	100%
3) Replace aged HVAC equipment units to reduce corrective maintenance	95%	95%	95%

## ENVIRONMENTAL SERVICES

DEPARTMENT NUMBER: 512

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Supervisor III	0	1	1
Supervisor I	<u>0</u>	<u>1</u>	<u>1</u>
TOTAL	<u>0</u>	<u>2</u>	<u>2</u>
BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$ 116,807	\$ 112,627	\$ 119,595
Contractual Services	604	12,560	12,560
Supplies & Materials	22,438	15,000	15,000
Business & Transportation	-	-	-
Capital Outlay	-	-	-
Other	-	-	-
TOTAL	<u>\$ 139,849</u>	<u>\$ 140,187</u>	<u>\$ 147,155</u>



## ENVIRONMENTAL SERVICES (CONTINUED)

DEPARTMENT NUMBER: 512

PERFORMANCE INDICATORS

<b>WORKLOAD INDICATORS:</b>	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY 2017</b>
-----------------------------	---------------------------	---------------------------	---------------------------

Miles of Unincorporated Beach	11	13	13
Number of Trash Barrels	173	173	173
Number of Beach Accesses	4	22	22

<b>PERFORMANCE MEASURES:</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>TARGET 2017</b>
------------------------------	--------------------	--------------------	------------------------

Tourist Season:

1) Barrels dumped daily	100%	100%	100%
2) Beaches raked daily	100%	100%	100%
3) Runoff areas maintained 5x / week	100%	100%	100%
4) Beach accesses cleaned daily	100%	100%	100%

Off Season:

1) Barrels dumped 3x / week	100%	100%	100%
2) Beaches raked 1x / week	100%	100%	100%
3) Runoff areas maintained 2x / week	100%	100%	100%
4) Beach accesses cleaned 3x / week	100%	100%	100%

## PARKING PROGRAM

DEPARTMENT NUMBER: 514

The responsibility of the Garden City and Shore Drive Parking Programs are to maintain a safe environment for citizens and visitors to park near Horry County beaches. Horry County's Beach Patrol Division has two (2) dedicated officers who are responsible for parking enforcement and routine maintenance of the county's five (5) parking pay stations located along Shore Drive and in Garden City. The revenue generated from these programs are used first to pay any expenses related to maintaining these parking areas and enforcement of both paid parking regulations and all other parking laws. Secondly, excess monies generated are retained for use in these specific areas in Horry County.

<b>Garden City-166</b>			
<b>BUDGET SUMMARY:</b>	<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET</b>
	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>
Contractual Services	\$ 7,460	\$ 18,545	\$ 20,345
Supplies & Materials	21,037	250	32,500
Contingency	-	17,205	-
<b>TOTAL</b>	<b>\$ 28,497</b>	<b>\$ 36,000</b>	<b>\$ 52,845</b>
<b>Shore Drive-251,295,296,297</b>			
<b>BUDGET SUMMARY:</b>	<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET</b>
	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>
Contractual Services	\$ 20,248	\$ 33,055	\$ 16,350
Supplies & Materials	5,447	1,000	34,505
Contingency	-	15,945	-
<b>TOTAL</b>	<b>\$ 25,695</b>	<b>\$ 50,000</b>	<b>\$ 50,855</b>

# SPECIAL REVENUE FUNDS

Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than major capital projects) that are restricted by law or administrative action to expenditures for specified purposes.

Annual budgets are established for the following Special Revenue Funds:

Fire	Mt. Gilead Road Maintenance
Fireman's	Socastee Community Recreation
E-911 Emergency Telephone	Arcadian Shores
Victim Witness Assistance	Hidden Woods Road Maintenance
Solicitor	Higher Education
Public Defender	Horry-Georgetown Tec
Road Maintenance	Senior Citizen
Beach Nourishment	Economic Development
County Recreation	Cool Springs Industrial Park
Waste Management Recycling	Tourism & Promotion (Accommodations Tax)
Stormwater Management	Admissions Tax
Watershed	Baseball Stadium

## FIRE FUND

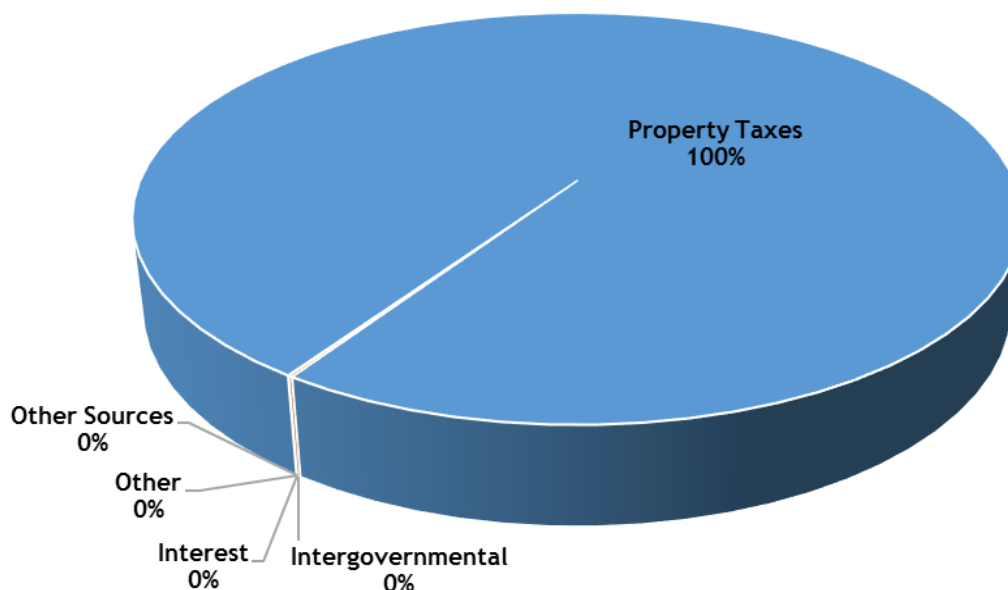
The Fire Fund represents revenue and expenditures for the purpose of providing fire protection and safety education in the unincorporated areas of the county. Property taxes are the major source of funding for the Fire Fund. The tax millage is not a county-wide millage and is only levied against areas of the county that are provided with fire protection. The revenues, expenditures and fund balance are reported in the Special Revenue Fund for annual financial reporting purposes.

The property tax rate for the Fire Fund for FY 2017 is 19.5 mills.

## FUND 400 - FIRE FUND SUMMARY - PUBLIC SAFETY FUNCTION

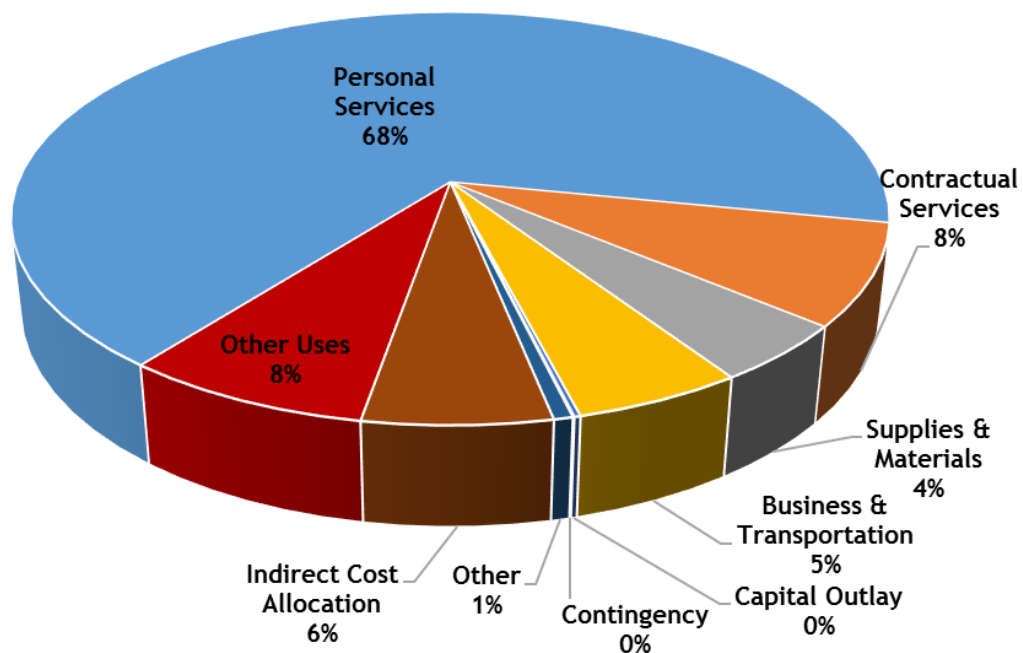
REVENUES:			
	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Property Taxes	\$19,772,982	\$20,114,026	\$20,307,024
Intergovernmental	36,183	26,594	26,594
Interest	6,188	7,000	6,100
Other	618	-	-
<b>TOTAL REVENUES</b>	<b>\$19,815,971</b>	<b>\$20,147,620</b>	<b>\$20,339,718</b>
Sale of Assets	-	-	-
Transfer In	-	-	-
Fund Balance	-	-	-
<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$19,815,971</b>	<b>\$20,147,620</b>	<b>\$20,339,718</b>

## FY 2016-17 FIRE FUND REVENUES



EXPENDITURES:			
	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$12,725,442	\$13,058,849	\$13,747,905
Contractual Services	1,322,726	1,402,776	1,614,345
Supplies & Materials	778,214	1,039,771	929,224
Business & Transportation	934,432	1,209,832	1,085,630
Capital Outlay	51,519	60,317	40,000
Contingency	-	483,352	9,498
Other	-	-	121,501
Indirect Cost Allocation	1,228,799	1,178,016	1,201,575
<b>TOTAL EXPENDITURES</b>	<b>\$17,041,132</b>	<b>\$18,432,913</b>	<b>\$18,749,678</b>
Transfers Out	2,012,540	1,714,707	1,590,041
Fund Balance	762,299	-	-
<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$19,815,971</b>	<b>\$20,147,620</b>	<b>\$20,339,719</b>

## FY 2016-17 FIRE FUND EXPENDITURES



## FIRE

DEPARTMENT NUMBER: 338

The personnel of the Horry County Fire/Rescue Department are committed to assuring the residents, guests, and visitors in our County a secure and superior quality of life to the best of our abilities. We accomplish this by maintaining a high state of readiness, dedication, and compassion in order to minimize emotional, physical and economic loss.

In our organization, we strive to make a difference in our people by creating an atmosphere of teamwork and fellowship while recognizing the individual attributes and responding to the needs of each other.

We acknowledge that empathy toward human suffering requires special individuals who realize the importance of their unselfish contribution and personal commitment to the welfare of the team and community.

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Fire Chief	1	1	1
Assistant Fire Chief	1	1	1
Battalion Chief	8	8	8
Chief Investigator	1	1	1
Fire Captain	23	23	23
Deputy Fire Investigator	1	1	1
Deputy Fire Investigator-PT	1	1	1
Training Officer	2	2	2
Compliance/Wellness Coordinator	1	1	1
Volunteer Coordinator	0	0	1
Public Education Specialist	1	1	1
Lieutenant	32	32	32
Technical Support Specialist	1	1	1
Heavy Equipment Mechanic	2	2	2
Firefighter	102	102	101
Part-Time Firefighter	30	30	30
Administrative Assistant	3	3	3
Trades Worker	<u>2</u>	<u>2</u>	<u>2</u>
<b>TOTAL</b>	<b><u>212</u></b>	<b><u>212</u></b>	<b><u>212</u></b>

## FIRE (CONTINUED)

DEPARTMENT NUMBER: 338

PERFORMANCE INDICATORS

<b>WORKLOAD INDICATORS:</b>	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY 2017</b>
Structure Fire	544	472	485
Auto Fire	201	361	385
Alarms	1,136	1,253	1,354
Medical Responses	21,846	24,612	36,201
Boat Calls	29	53	55
Haz-Tech Calls	50	62	65
Motor Vehicle Accidents	3,095	3,184	3,581
Brush/Woods Fire	1,312	1,276	1,400
Special Duty	2,862	3,277	3,358
Bomb Threat	4	1	2
Alert 1,2 & 3 (Aircraft Emergency)	3	2	2
Other Responses	462	517	550
Total Emergency Responses	31,544	35,070	47,438
<b>PERFORMANCE MEASURES:</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>Target 2017</b>
1) Engine arrival within 9 minutes-Urban	91%	96%	98%
2) Engine arrival within 14 minutes-Rural	78%	77%	80%
3) 2 minute engine turn-out time	71%	78%	80%
Public Education Programs Fire/EMS	1,974	2,258	2,270
Public Education Participants Fire/EMS	17,644	22,557	30,500
Training Man-hours	165,976	175,000	175,000
Stations	32	32	32



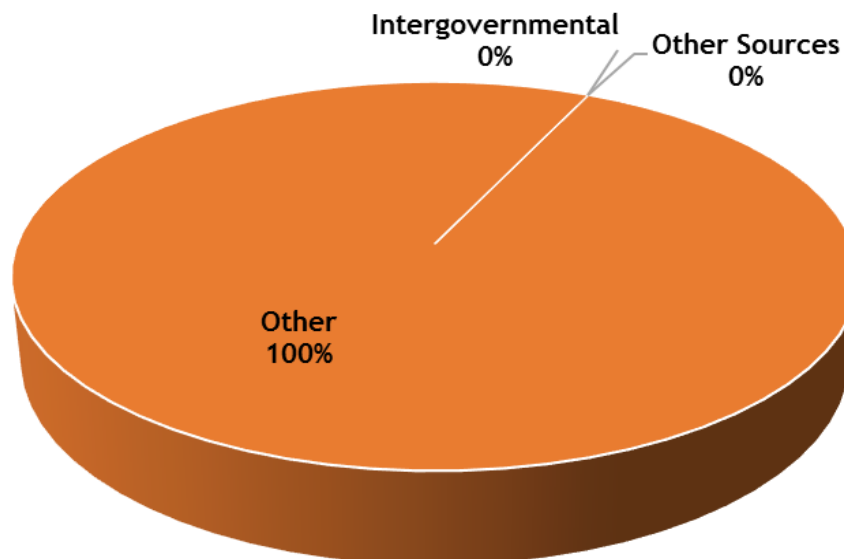
## FIREMAN'S FUND

In 1907, the S.C. General Assembly passed legislation called the Firemen's Insurance and Inspection Fund for "the betterment and maintenance of skilled and efficient fire departments within the county." The fund is a one-percent tax collected on all fire insurance premiums written in the state, and is commonly referred to as "one-percent money." The Department of Insurance distributes the "per-county" amount to the County Treasurers through the State Treasurer. Each County Treasurer then distributes the money to all qualified fire departments based on the percentage of the total assessed value of the county that constitutes the fire departments response or coverage area. Fire departments can only spend this money on retirement and insurance, training and education, and recruitment and retention.

## FUND 401 - FIREMAN'S FUND SUMMARY - PUBLIC SAFETY FUNCTION

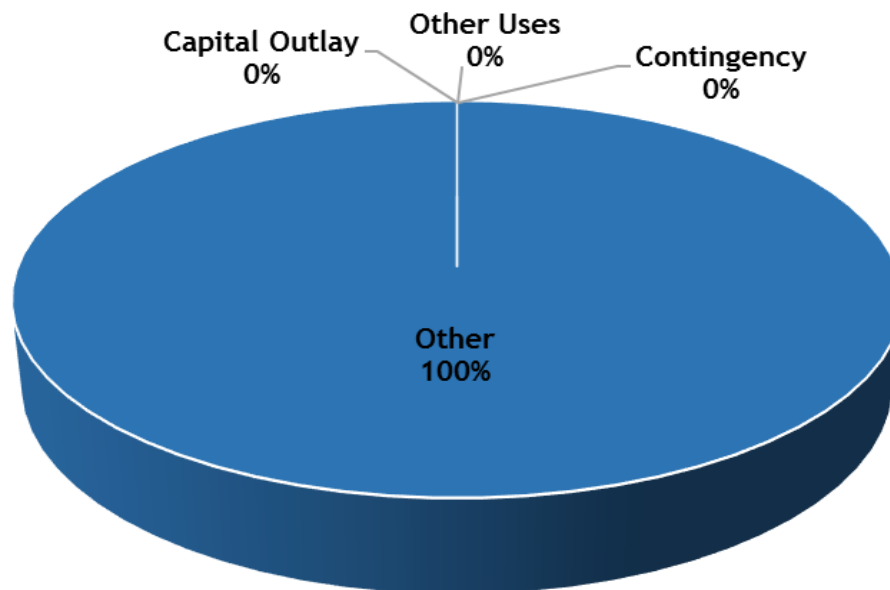
REVENUES:			
	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Intergovernmental	\$ -	\$ -	\$ -
Other	898,379	-	881,160
<b>TOTAL REVENUES</b>	<b>\$898,379</b>	<b>\$ -</b>	<b>\$881,160</b>
Fund Balance	33,910	-	-
<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$932,289</b>	<b>\$ -</b>	<b>\$881,160</b>

## FY 2016-17 FIREMAN'S FUND REVENUES



EXPENDITURES:			
	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Capital Outlay	\$ -	\$ -	\$ -
Contingency	-	-	-
Other	932,289	-	881,160
<b>TOTAL EXPENDITURES</b>	<b>\$932,289</b>	<b>\$ -</b>	<b>\$881,160</b>
Fund Balance	-	-	-
<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$932,289</b>	<b>\$ -</b>	<b>\$881,160</b>

## FY 2016-17 FIRMAN'S FUND EXPENDITURES



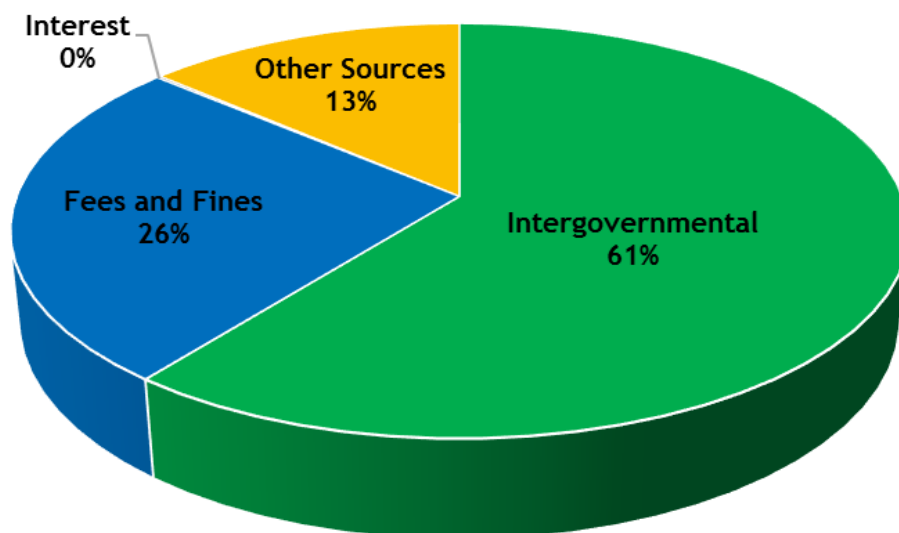
## **E-911 EMERGENCY TELEPHONE FUND**

The Emergency Telephone System was established in order to comply with Title 23, Chapter 47 of the South Carolina Code of Laws, which sets the system requirements for Public Safety Communications Centers. It mandates the collection and expenditure of funds for wireless and wireline telephones. Monies from this fund are totally restricted to use in the 911 system. This fund is to be included in the annual audit and reported to the State Auditor.

## FUND 402 - E-911 EMERGENCY TELEPHONE FUND SUMMARY - PUBLIC SAFETY FUNCTION

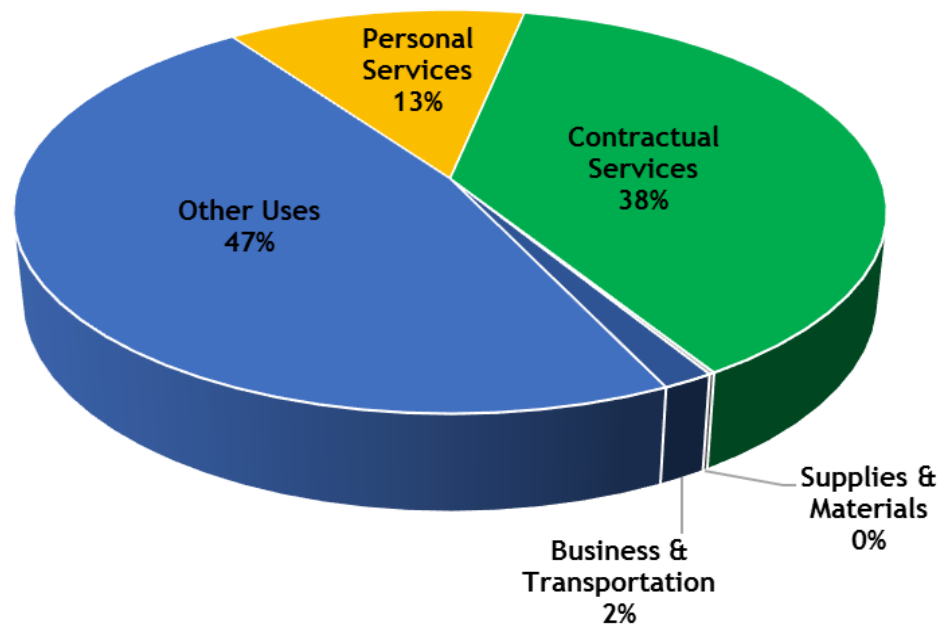
<b>REVENUES:</b>			
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET</b>
	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>
Intergovernmental	\$1,160,417	\$1,150,000	\$1,597,000
Fees and Fines	679,551	650,000	680,000
Interest	4,658	6,000	4,500
<b>TOTAL REVENUES</b>	<b>\$1,844,626</b>	<b>\$1,806,000</b>	<b>\$2,281,500</b>
Fund Balance	-	-	355,751
<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$1,844,626</b>	<b>\$1,806,000</b>	<b>\$2,637,251</b>

## FY 2016-17 E-911 EMERGENCY TELEPHONE FUND REVENUES



EXPENDITURES:			
	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$ 186,569	\$ 235,409	\$ 341,081
Contractual Services	837,432	954,600	1,001,300
Supplies & Materials	2,222	4,650	4,680
Business & Transportation	10,306	39,900	43,190
Contingency	-	321,441	-
<b>TOTAL EXPENDITURES</b>	<b>\$1,036,529</b>	<b>\$1,556,000</b>	<b>\$1,390,251</b>
Transfers Out	110,000	250,000	1,247,000
Fund Balance	698,097	-	-
<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$1,844,626</b>	<b>\$1,806,000</b>	<b>\$2,637,251</b>

## FY 2016-17 E-911 EMERGENCY TELEPHONE FUND EXPENDITURES



## E-911 EMERGENCY TELEPHONE

DEPARTMENT NUMBER: 330

The mission of the Emergency Telephone Fund is to provide our citizens and visitors with a reliable state-of-the-art, Enhanced 9-1-1 system, manned by well-trained, courteous call takers. We will provide timely, lifesaving assistance in all emergencies. We will handle emergency and non-emergency calls efficiently and provide accurate information to internal and external customers. We will make timely and accurate revisions to the telephone database.

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Asst. Director of Communications	1	1	1
MSAG Specialist	1	1	1
E-911 Training Officer	0	0	1
Quality Assurance Specialist	1	1	1
Administrative Assistant	<u>1</u>	<u>1</u>	<u>1</u>
<b>TOTAL</b>	<u>4</u>	<u>4</u>	<u>5</u>

PERFORMANCE INDICATORS

WORKLOAD INDICATORS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
<u>Telephone Calls:</u>			
9-1-1 Lines	250,681	235,000	258,000
Non-Emergent Lines	280,063	350,000	290,000
Outgoing Lines	144,494	122,000	150,000
# Public Safety Information Requests	353	310	375
# Solicitor's Office Information Requests	224	300	250

PERFORMANCE MEASURES:	FY 2015	FY 2016	TARGET 2017
1) % 911 Calls answered within 10 seconds	71%	87%	88%
2) Freedom of Information Act Requests/% Completed in 15 Days	215/100%	225/100%	220/100%

## **VICTIM WITNESS ASSISTANCE FUND**

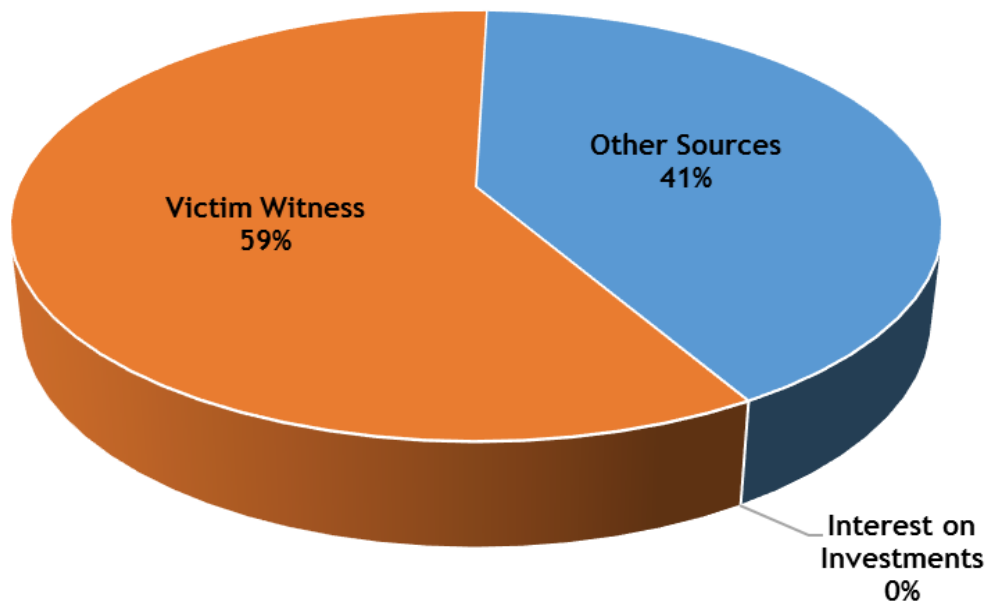
The Victim Witness Fund was established pursuant to the Victim Bill of Rights Act as passed by the State of South Carolina. This act mandated the collection, use and restriction of certain portions of the fines and special assessments collected in the Circuit and Magistrate Court process. The revenues, expenditures and fund balance are reported in the Special Revenue Fund for annual financial reporting purposes.



## FUND 403 - VICTIM WITNESS ASSISTANCE FUND SUMMARY - PUBLIC SAFETY FUNCTION

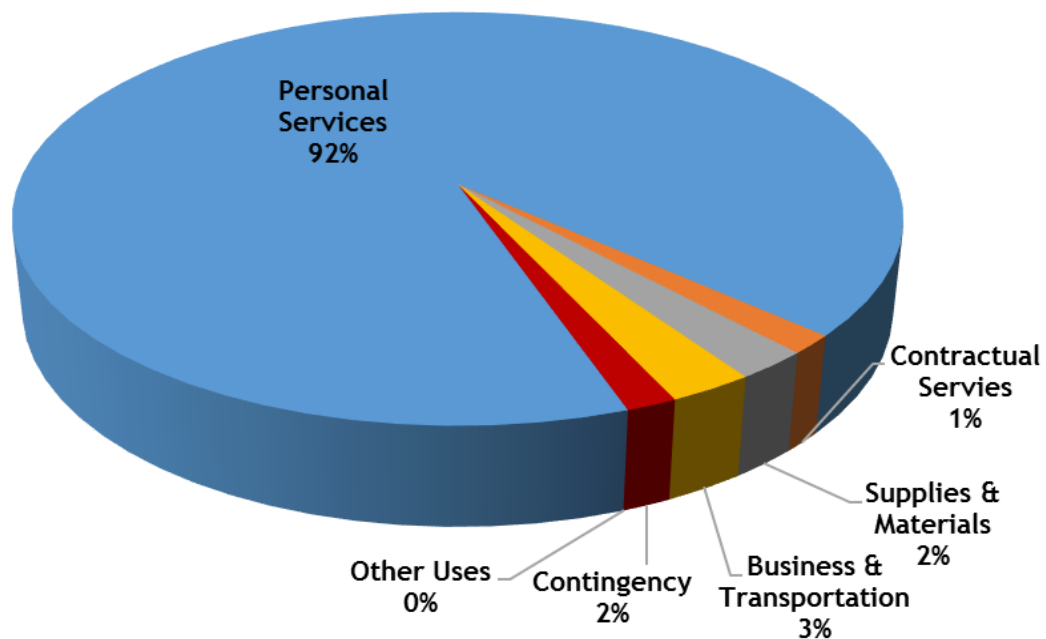
<b>REVENUES:</b>			
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET</b>
	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>
Victim Witness	\$373,414	\$366,510	\$375,395
Interest on Investments	69	-	-
<b>TOTAL REVENUES</b>	<b>\$373,483</b>	<b>\$366,510</b>	<b>\$375,395</b>
Transfer In	102,102	190,094	263,277
Fund Balance	134,500	30,175	-
<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$610,085</b>	<b>\$586,779</b>	<b>\$638,672</b>

## FY 2016-17 VICTIM WITNESS ASSISTANCE FUND REVENUES



<b>EXPENDITURES:</b>			
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET</b>
	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>
Personal Services	\$599,114	\$551,723	\$587,353
Contractual Servies	5,018	9,482	9,424
Supplies & Materials	4,397	8,579	14,705
Business & Transportation	1,556	16,995	16,995
Contingency	-	-	10,195
<b>TOTAL EXPENDITURES</b>	<b>\$610,085</b>	<b>\$586,779</b>	<b>\$638,672</b>
Transfers Out	-	-	-
Fund Balance	-	-	-
<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$610,085</b>	<b>\$586,779</b>	<b>\$638,672</b>

## FY 2016-17 VICTIM WITNESS ASSISTANCE FUND EXPENDITURES



## VICTIM WITNESS ASSISTANCE - SOLICITOR

DEPARTMENT NUMBER: 301

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Supervisor III	1	1	1
Victim's Advocate	<u>4</u>	<u>4</u>	<u>4</u>
<b>TOTAL</b>	<u><b>5</b></u>	<u><b>5</b></u>	<u><b>5</b></u>

BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$326,718	\$272,589	\$311,790
Contractual Services	1,611	2,971	2,971
Supplies & Materials	-	3,329	6,842
Business & Transportation	1,069	6,345	6,345
<b>TOTAL</b>	<u><b>\$329,398</b></u>	<u><b>\$285,234</b></u>	<u><b>\$327,948</b></u>

PERFORMANCE INDICATORS

WORKLOAD INDICATORS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Victims Served	9,700	9,725	10,400
# of victims served per advocate	2,441	2,431	2,600
# of parole hearings attended by Director	17	20	20
# of restitution hearings attended by Advocates	25	25	28

PERFORMANCE MEASURES:	FY 2015	FY 2016	TARGET 2017
1) Enter and mail Victim Impact Statements within 48 hours of receipt of case in Solicitor's Office	97%	97%	97%
2) Forward new cases and victim information to the Prosecutors	97%	97%	97%
3) Contact victims and verify restitution within ten days	100%	100%	100%

This is a State mandated function.

## VICTIM WITNESS ASSISTANCE - GEORGETOWN SOLICITOR

DEPARTMENT NUMBER: 304

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Victim's Advocates	<u>1</u>	<u>1</u>	<u>1</u>
<b>TOTAL</b>	<u><b>1</b></u>	<u><b>1</b></u>	<u><b>1</b></u>
<b>BUDGET SUMMARY:</b>			
	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$48,488	\$49,222	\$51,165
Contractual Services	585	788	730
Supplies & Materials	956	1,000	2,000
Business & Transportation	488	3,500	3,500
<b>TOTAL</b>	<u><b>\$50,517</b></u>	<u><b>\$54,510</b></u>	<u><b>\$57,395</b></u>

PERFORMANCE INDICATORS

WORKLOAD INDICATORS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Victims served	2,030	2,050	2,200
# of victims served per advocate	2,030	2,013	2,150
# of parole hearings attended by Director	8	10	10
# of restitution hearings attended by Advocates	11	10	10

Note: Performance Measures are included with Department Number 301

This is a State mandated function.

## VICTIM WITNESS ASSISTANCE - DETENTION

DEPARTMENT NUMBER: 332

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Supervisor III-Detention	1	1	1
Victim's Advocates-Detention	<u>3</u>	<u>3</u>	<u>3</u>
<b>TOTAL</b>	<u><b>4</b></u>	<u><b>4</b></u>	<u><b>4</b></u>

BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$223,908	\$229,912	\$224,398
Contractual Services	2,822	5,723	5,723
Supplies & Materials	3,441	4,250	5,863
Business & Transportation	-	7,150	7,150
Contingency	-	-	10,195
<b>TOTAL</b>	<u><b>\$230,171</b></u>	<u><b>\$247,035</b></u>	<u><b>\$253,329</b></u>

PERFORMANCE INDICATORS

WORKLOAD INDICATORS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
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Number of case files and court appearances	14,754	16,500	16,500
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PERFORMANCE MEASURES:	FY 2015	FY 2016	TARGET 2017
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1) Notify victims of release of a defendant within one hour of the defendant's release	98%	100%	100%
2) Schedule Bond hearings within 24 hours of a defendant's arrest	98%	100%	100%
3) Attend mandatory 12 hours of annual training to maintain Victim Service Providers certification as it is mandated by the State of South Carolina	100%	100%	100%

This is a State mandated function.

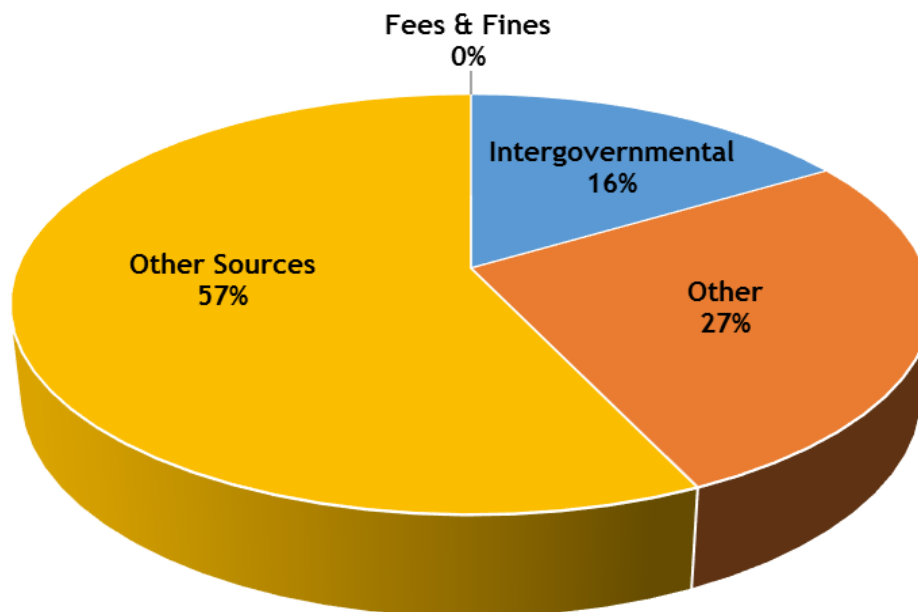
## SOLICITOR FUND

The Solicitor Fund accounts for revenue derived from the State, Horry County, Georgetown County, client fines and fees from Intervention Programs and seized monies from the Drug Enforcement Unit. Revenues, expenditures, and fund balances of this fund are reported in the Special Revenue Fund for annual financial reporting purposes.

## FUND 405 - SOLICITOR FUND SUMMARY - PUBLIC SAFETY FUNCTION

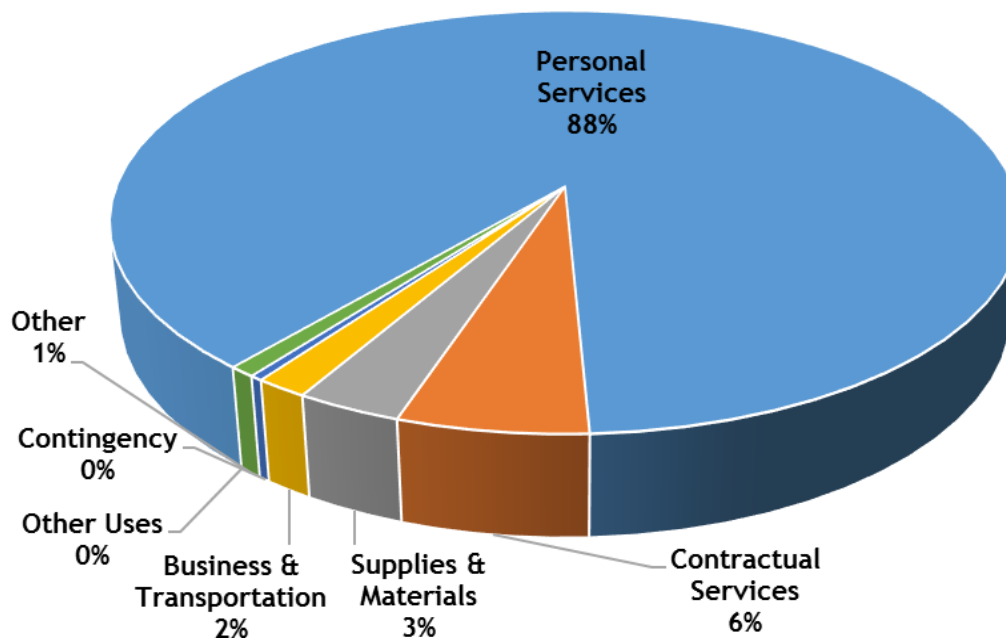
REVENUES:			
	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Intergovernmental	\$1,686,708	\$1,446,755	\$1,227,768
Fees and Fines	15,664	-	-
Other	1,722,028	2,216,809	2,019,253
<b>TOTAL REVENUES</b>	<b>\$3,424,400</b>	<b>\$3,663,564</b>	<b>\$3,247,021</b>
Transfers In	3,585,713	3,874,909	4,025,798
Fund Balance	37,469	-	263,899
<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$7,047,582</b>	<b>\$7,538,473</b>	<b>\$7,536,718</b>

## FY 2016-17 SOLICITOR FUND REVENUES



EXPENDITURES:			
	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$5,904,121	\$6,736,570	\$6,644,275
Contractual Services	375,421	360,789	437,338
Supplies & Materials	194,986	243,525	243,290
Business & Transportation	92,699	124,019	121,003
Contingency	-	-	29,455
Other	480,355	73,570	61,357
<b>TOTAL EXPENDITURES</b>	<b>\$7,047,582</b>	<b>\$7,538,473</b>	<b>\$7,536,718</b>
Fund Balance	-	-	-
<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$7,047,582</b>	<b>\$7,538,473</b>	<b>\$7,536,718</b>

## FY 2016-17 SOLICITOR FUND EXPENDITURES





## SOLICITOR

DEPARTMENT NUMBER: 301

The Solicitor's Office is responsible for administering the criminal laws in the State of South Carolina, Counties of Horry and Georgetown (15th Judicial Circuit) as follows: representing the State to prosecute persons committing major crimes, representing the State in all Family Court proceedings, processing all laws regarding extradition and interstate agreements and proceedings, handling all magistrate court appeals in Civil Court, prosecuting all driving cases and violent crime cases in Central Jury Court (Magistrate level offenses), and representing all police departments who have seized assets and/or money in drug cases in Common Pleas.

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Deputy Solicitor	1	1	1
Senior Attorney	4	5	5
Staff Attorney	12	13	13
Director/Worthless Check Unit	1	1	1
Chief Investigator	1	1	1
Investigator	2	2	2
Supervisor III	1	2	2
Supervisor II	1	0	1
Executive Assistant	1	1	1
Supervisor I	3	3	3
Administrative Assistant	<u>14</u>	<u>14</u>	<u>13</u>
<b>TOTAL</b>	<u><b>41</b></u>	<u><b>43</b></u>	<u><b>43</b></u>
BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$2,862,929	\$3,137,695	\$3,219,736
Contractual Services	219,222	160,118	224,118
Supplies & Materials	54,464	46,500	64,063
Business & Transportation	61,105	58,703	58,703
Other	<u>15,900</u>	<u>18,700</u>	<u>13,700</u>
<b>TOTAL</b>	<u><b>\$3,213,620</b></u>	<u><b>\$3,421,716</b></u>	<u><b>\$3,580,320</b></u>

## SOLICITOR (CONTINUED)

DEPARTMENT NUMBER: 301

PERFORMANCE INDICATORS

<b>WORKLOAD INDICATORS:</b>	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY 2017</b>
General Sessions	8,300	8,500	8,600
Magistrate Court (CJC AND CDV)	2,550	2,500	2,600
Family Court	3,600	3,200	3,400
Bench Warrant	800	825	900
Bond Estreatments	91	125	125
Drug Forfeiture	311	350	375
Expungements	1,311	1,350	1,400
Warrants Disposed	8,452	9,200	9,300
Investigations	157	225	225
<b>PERFORMANCE MEASURES:</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>TARGET 2017</b>
1) Within 45 days of arrest, a plea offer and discovery is forwarded to the defense attorney	96%	96%	96%
2) Within 90 days of arrest, a bill of indictment is prepared in each case	96%	96%	96%
3) Within 180 days of arrest, a warrant is disposed or continued	80%	76%	82%

This is a State mandated function.

## SOLICITOR - DRUG COURT

DEPARTMENT NUMBER: 302

The Horry County Drug Court is sponsored by the 15th Circuit Solicitor's Office. The mission is to offer society a judicially supervised drug treatment program that benefits both the addict and the community. The addicts are assisted in breaking the bonds of addiction and the community benefits through reduced crime rate costs to the criminal justice system.

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Manager Drug Court Programs	1	1	1
Drug Court Counselor	2	3	3
Compliance Officer	1	0	0
Administrative Assistant	<u>1</u>	<u>1</u>	<u>1</u>
<b>TOTAL</b>	<b><u>5</u></b>	<b><u>5</u></b>	<b><u>5</u></b>

BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$ 261,959	\$ 315,995	\$ 324,528
Contractual Services	66,447	50,639	50,639
Supplies & Materials	52,770	69,660	69,660
Business & Transportation	6,583	14,979	14,979
Other	5,000	9,200	17,657
<b>TOTAL</b>	<b><u>\$ 392,759</u></b>	<b><u>\$ 460,473</u></b>	<b><u>\$ 477,463</u></b>

## SOLICITOR - DRUG COURT (CONTINUED)

DEPARTMENT NUMBER: 302

PERFORMANCE INDICATORS

<b>WORKLOAD INDICATORS:</b>	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY 2017</b>
Drug Court cases	250	265	280
 <b>PERFORMANCE MEASURES:</b>	 <b>FY 2015</b>	 <b>FY 2016</b>	 <b>TARGET 2017</b>
1) Clients who complete program	80%	80%	80%

## SOLICITOR - DRUG ENFORCEMENT UNIT

DEPARTMENT NUMBER: 303

The 15th Circuit Drug Enforcement Unit (DEU) is designed to coordinate all local law enforcement officers directly involved in the enforcement of laws concerning the trafficking, dealing and use of illegal drugs. The program operates with the advantage of shared intelligence, concerted efforts and elimination of duplicate efforts.

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Commander	1	1	1
Assistant Commander	1	1	1
Administrative Assistant	<u>1</u>	<u>1</u>	<u>1</u>
<b>TOTAL</b>	<b><u>3</u></b>	<b><u>3</u></b>	<b><u>3</u></b>
BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$ 221,295	\$ 230,284	\$ 232,149
Contractual Services	55,521	59,209	54,873
Supplies & Materials	50,775	50,000	50,756
Business & Transportation	7,329	2,500	6,500
Other	<u>20,774</u>	<u>31,200</u>	<u>21,200</u>
<b>TOTAL</b>	<b><u>\$ 355,694</u></b>	<b><u>\$ 373,193</u></b>	<b><u>\$ 365,478</u></b>

## SOLICITOR - DRUG ENFORCEMENT UNIT (CONTINUED)

DEPARTMENT NUMBER: 303

PERFORMANCE INDICATORS

<b>WORKLOAD INDICATORS:</b>	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY 2017</b>
Drug Enforcement Unit Arrests	419	400	425
 <b>PERFORMANCE MEASURES:</b>	 <b>FY 2015</b>	 <b>FY 2016</b>	 <b>TARGET 2017</b>
1) Within 10 days of arrest a completed criminal case file will be forwarded to the Solicitor's Office	96%	96%	96%
2) Within 10 days of arrest a completed seizure packet will be forwarded to the Solicitor's asset forfeiture attorney	96%	96%	96%

## SOLICITOR - GEORGETOWN

DEPARTMENT NUMBER: 304

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Deputy Solicitor	1	1	1
Senior Attorney	1	1	1
Staff Attorney	3	4	3
Investigator	1	1	1
Supervisor III	1	1	1
Supervisor II	1	1	1
Administrative Assistant	<u>5</u>	<u>5</u>	<u>5</u>
<b>TOTAL</b>	<b><u>13</u></b>	<b><u>14</u></b>	<b><u>13</u></b>

BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$829,067	\$ 971,108	\$ 945,626
Contractual Services	22,941	34,751	35,213
Supplies & Materials	30,171	20,000	20,000
Business & Transportation	15,925	21,759	17,521
Contingency	-	-	29,455
Other	3,800	8,800	8,800
<b>TOTAL</b>	<b><u>\$901,904</u></b>	<b><u>\$1,056,418</u></b>	<b><u>\$1,056,615</u></b>

## SOLICITOR - GEORGETOWN (CONTINUED)

DEPARTMENT NUMBER: 304

PERFORMANCE INDICATORS**WORKLOAD INDICATORS:**

	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY 2017</b>
General Sessions	2,654	3,200	3,200
Family Court	337	375	400
Bench Warrants	138	100	125
Bond Estreatments	20	30	25
Drug Forfeiture	27	30	30
Expungements	140	175	225
Magistrate's Court	601	700	750

**PERFORMANCE MEASURES:**

	<b>FY 2015</b>	<b>FY 2016</b>	<b>TARGET 2017</b>
1) Within 45 days of arrest, a plea offer and discovery is forwarded to defense attorney	96%	96%	96%
2) Within 90 days of arrest, a bill of indictment is prepared in each case	96%	96%	96%
3) Within 180 days of arrest, a warrant is disposed or continued	80%	82%	82%

This is a State mandated function.



## SOLICITOR - PRE-TRIAL INTERVENTION

DEPARTMENT NUMBER: 305

The Solicitor's Pre-Trial Intervention Program (PTI) is a rehabilitation program which allows a person to have a criminal charge expunged after successful completion of the program. PTI provides for a client to evaluate their lifestyle and make changes to lower their risk of future problems with law enforcement.

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
PTI Director	1	1	1
Deputy Director PTI	1	1	1
Juvenile Diversion Director	1	1	1
Administrative Officer	0	1	1
Case Managers	6	7	6
Administrative Assistant	4	3	4
Part-Time Administrative Assistant	1	1	1
Youth Mentor	<u>1</u>	<u>1</u>	<u>1</u>
<b>TOTAL</b>	<u><b>15</b></u>	<u><b>16</b></u>	<u><b>16</b></u>

BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$697,922	\$832,832	\$785,039
Contractual Services	3,557	4,137	4,674
Business & Transportation	67	1,000	1,000
Other	5,670	5,670	-
<b>TOTAL</b>	<u><b>\$707,216</b></u>	<u><b>\$843,639</b></u>	<u><b>\$790,713</b></u>

## SOLICITOR - PRE-TRIAL INTERVENTION (CONTINUED)

DEPARTMENT NUMBER: 305

PERFORMANCE INDICATORS

<b>WORKLOAD INDICATORS:</b>	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY 2017</b>
PTI Cases	2,850	3,000	3,000
 <b>PERFORMANCE MEASURES:</b>	 <b>FY 2015</b>	 <b>FY 2016</b>	 <b>TARGET 2017</b>
1) Open new case files and schedule clients for orientation within ten days of referral from prosecutors	97%	98%	98%

This is a State mandated function.

## SOLICITOR - STATE APPROPRIATION

DEPARTMENT NUMBER: 306

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Senior Attorney	1	0	0
Staff Attorney	2	3	3
Office Manager	1	1	1
Supervisor I	2	2	2
Victim Advocate	0	1	1
Administrative Assistant	<u>6</u>	<u>5</u>	<u>5</u>
<b>TOTAL</b>	<b><u>12</u></b>	<b><u>12</u></b>	<b><u>12</u></b>

BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$ 689,628	\$802,338	\$763,615
Contractual Services	842	22,399	38,029
Supplies & Materials	2,988	40,000	20,000
Business & Transportation	-	11,278	10,000
Other	429,211	-	-
<b>TOTAL</b>	<b><u>\$1,122,669</u></b>	<b><u>\$876,015</u></b>	<b><u>\$831,644</u></b>

Note: The Performance Indicators are included with Department Number 301.

This is a State mandated function.

## SOLICITOR - VICTIMS WITNESS

DEPARTMENT NUMBER: 307

The Victim's Services will provide appropriate assistance to all victims of crimes, with a special emphasis placed on victims of violent crimes.

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Victim Advocate	1	1	1
Administrative Assistant	<u>3</u>	<u>3</u>	<u>3</u>
<b>TOTAL</b>	<u><b>4</b></u>	<u><b>4</b></u>	<u><b>4</b></u>

BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$164,147	\$186,267	\$ 96,259
Service Contracts	104	116	116
Supplies & Materials	648	1,884	1,884
Business & Transportation	368	2,000	2,000
<b>TOTAL</b>	<u><b>\$165,267</b></u>	<u><b>\$190,267</b></u>	<u><b>\$100,259</b></u>

Note: The Performance Indicators are included within the Victim Witness Fund with Department Number 301.

This is a Sate mandated function.

## SOLICITOR - WORTHLESS CHECK UNIT

DEPARTMENT NUMBER: 308

The Solicitor's Worthless Check Program was established under Proviso 33.6 of Act 248, R.333, and H.4925 of 2004. It allows the Solicitor to establish a Check Unit for the purpose of processing worthless checks and to assist the victims of these cases in the collection of restitution. Another purpose of the program is to dispose of as many of these cases as possible without involving the court system.

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Administrative Officer	2	2	2
Accountant	0	0	1
Administrative Assistant	1	2	1
Part-Time Administrative Assistant	<u>1</u>	<u>0</u>	<u>0</u>
<b>TOTAL</b>	<b><u>4</u></b>	<b><u>4</u></b>	<b><u>4</u></b>

BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$177,174	\$183,648	\$204,646
Contractual Services	6,787	8,171	8,184
Supplies & Materials	3,170	3,781	5,227
Business & Transportation	1,321	2,800	1,300
Other	-	-	-
<b>TOTAL</b>	<b><u>\$188,452</u></b>	<b><u>\$198,400</u></b>	<b><u>\$219,357</u></b>

## SOLICITOR - WORTHLESS CHECK UNIT (CONTINUED)

DEPARTMENT NUMBER: 308

PERFORMANCE INDICATORS

<b>WORKLOAD INDICATORS:</b>	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY 2017</b>
Worthless checks	1,792	2,000	1,900
 <b>PERFORMANCE MEASURES:</b>	 <b>FY 2015</b>	 <b>FY 2016</b>	 <b>TARGET 2017</b>
1) Within 180 days of receipt of check, restitution has been collected or a warrant has been issued	99%	99%	99%

## SOLICITOR - GEORGETOWN DRUG ENFORCEMENT UNIT

DEPARTMENT NUMBER: 315

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Assistant Commander	<u>0</u>	<u>1</u>	<u>1</u>
<b>TOTAL</b>	<b><u>0</u></b>	<b><u>1</u></b>	<b><u>1</u></b>
BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$ -	\$ 76,403	\$ 72,677
Contractual Services	-	21,249	21,492
Supplies & Materials	-	11,700	11,700
Business & Transportation	-	9,000	9,000
<b>TOTAL</b>	<b><u>\$ -</u></b>	<b><u>\$ 118,352</u></b>	<b><u>\$ 114,869</u></b>

PERFORMANCE INDICATORS

WORKLOAD INDICATORS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Drug Enforcement Unit Arrests	N/A	150	160

PERFORMANCE MEASURES:	FY 2015	FY 2016	TARGET 2017
1) Within 10 days of arrest, a completed criminal case file will be forwarded to Solicitor's Office	N/A	96%	96%
2) Within 10 days of arrest, a completed seizure packet will be forwarded to Solicitor's Asset Forfeiture Attorney	N/A	96%	96%

## **PUBLIC DEFENDER FUND**

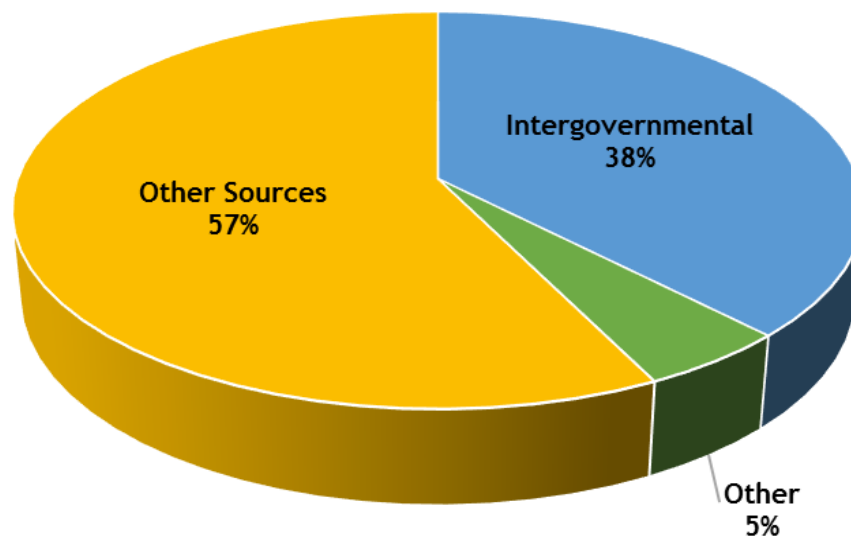
The Public Defender Fund accounts for revenue derived from the State, Horry County and Georgetown County. Revenues, expenditures, and fund balances of this fund are reported in the Special Revenue Fund for annual financial reporting purposes.



## FUND 406 - PUBLIC DEFENDER FUND SUMMARY - PUBLIC SAFETY FUNCTION

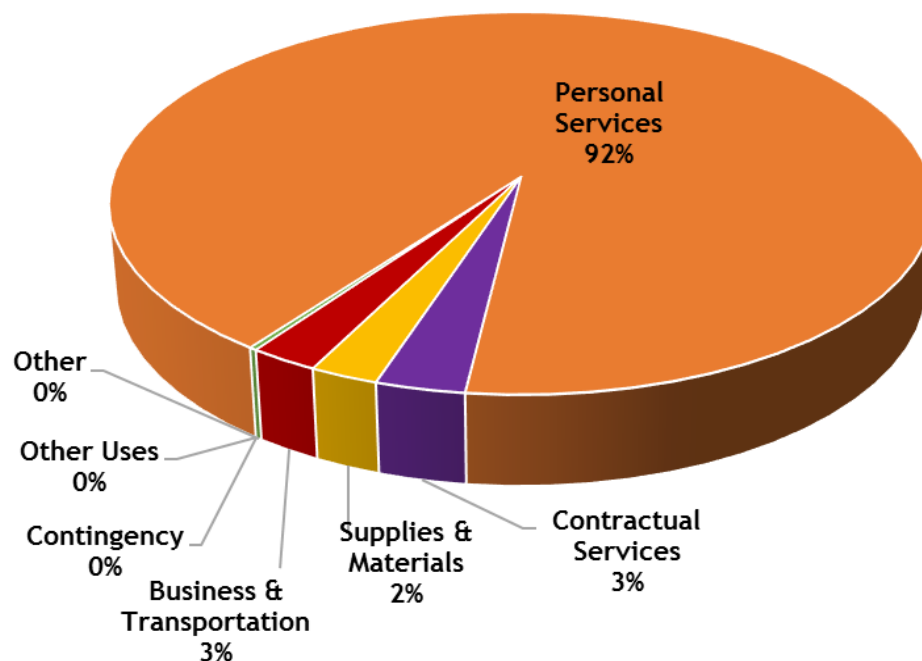
<b>REVENUES:</b>			
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET</b>
	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>
Intergovernmental	\$ 877,123	\$ 707,800	\$ 731,777
Other	96,377	96,100	96,100
<b>TOTAL REVENUES</b>	<b>\$ 973,500</b>	<b>\$ 803,900</b>	<b>\$ 827,877</b>
Transfers In	1,002,483	1,051,437	1,092,214
Fund Balance	-	-	17,441
<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$1,975,983</b>	<b>\$1,855,337</b>	<b>\$1,937,532</b>

## FY 2016-17 PUBLIC DEFENDER FUND REVENUES



EXPENDITURES:			
	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$1,609,255	\$1,697,640	\$1,780,276
Contractual Services	87,403	59,991	60,056
Supplies & Materials	40,150	45,900	45,900
Business & Transportation	37,179	46,300	46,300
Contingency	2,000	506	-
Other	32,218	5,000	5,000
<b>TOTAL EXPENDITURES</b>	<b>\$1,808,205</b>	<b>\$1,855,337</b>	<b>\$1,937,532</b>
Transfers Out	-	-	-
Fund Balance	167,778	-	-
<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$1,975,983</b>	<b>\$1,855,337</b>	<b>\$1,937,532</b>

## FY 2016-17 PUBLIC DEFENDER FUND EXPENDITURES



## PUBLIC DEFENDER

DEPARTMENT NUMBER: 309

The 15th Judicial Circuit's Public Defender's Office is responsible for providing a quality legal defense for clients in the Circuit. The Public Defender's Office represents Court appointed indigent persons in General Sessions, Family Court and Interstate Agreements and Proceedings.

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Deputy Public Defender	1	1	1
Chief Public Defender	1	1	1
Senior Trial Attorney	4	4	4
Staff Attorney	4	4	4
Chief Investigator	1	1	1
Office Manager	1	1	1
Executive Assistant	1	1	2
Administrative Assistant	5	5	5
Part-Time Administrative Assistant	<u>0</u>	<u>1</u>	<u>0</u>
<b>TOTAL</b>	<b><u>18</u></b>	<b><u>19</u></b>	<b><u>19</u></b>

BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$1,407,500	\$1,489,646	\$1,566,442
Contractual Services	85,255	53,991	54,056
Supplies & Materials	34,168	38,400	38,400
Business & Transportation	33,990	42,400	42,400
Other	22,582	5,000	5,000
<b>TOTAL</b>	<b><u>\$1,583,495</u></b>	<b><u>\$1,629,437</u></b>	<b><u>\$1,706,298</u></b>

## PUBLIC DEFENDER (CONTINUED)

DEPARTMENT NUMBER: 309

PERFORMANCE INDICATORS

<b>WORKLOAD INDICATORS:</b>	<b>ACTUAL FY2015</b>	<b>BUDGET FY2016</b>	<b>BUDGET FY2017</b>
General Sessions	8,000	8,200	8,400
Family Court	3,300	3,500	3,700
Bench Warrants	475	500	525
Warrants Disposed	7,900	8,200	8,400
<b>PERFORMANCE MEASURES:</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>TARGET 2017</b>
1) Within 7 days of application a file is opened and client notified	93%	93%	93%
2) Within 90 days discovery received from Solicitor and client interviewed	96%	96%	96%
3) Within 180 days file disposed of if Solicitor has called the case	75%	75%	75%

This is a State mandated function.

## GEORGETOWN PUBLIC DEFENDER

DEPARTMENT NUMBER: 310

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Chief Public Defender	1	1	1
Staff Attorney	<u>1</u>	<u>1</u>	<u>1</u>
<b>TOTAL</b>	<u><b>2</b></u>	<u><b>2</b></u>	<u><b>2</b></u>
BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$201,755	\$207,994	\$213,834
Contractual Services	2,148	6,000	6,000
Supplies & Materials	5,982	7,500	7,500
Business & Transportation	3,189	3,900	3,900
Contingency	2,000	506	-
Other	9,637	-	-
<b>TOTAL</b>	<u><b>\$224,711</b></u>	<u><b>\$225,900</b></u>	<u><b>\$231,234</b></u>

## GEORGETOWN PUBLIC DEFENDER (CONTINUED)

DEPARTMENT NUMBER: 310

PERFORMANCE INDICATORS

WORKLOAD INDICATORS:	ACTUAL	BUDGET	BUDGET
	FY2015	FY2016	FY2017
General Sessions	1,300	1,500	1,500
Family Court	220	250	250
Bench Warrants	160	175	180
Magistrate's Court	130	150	150

PERFORMANCE MEASURES:	FY	FY	TARGET
	2015	2016	2017
1) Within 7 days of application a file is opened and client notified	93%	93%	93%
2) Within 90 days discovery received from Solicitor and client interviewed	96%	96%	96%
3) Within 180 days file disposed of if Solicitor has called the case	75%	75%	75%

This is a State mandated function.

## ROAD MAINTENANCE FUND

The Road Maintenance Fund is used to account for the revenues collected and transfers in from the following:

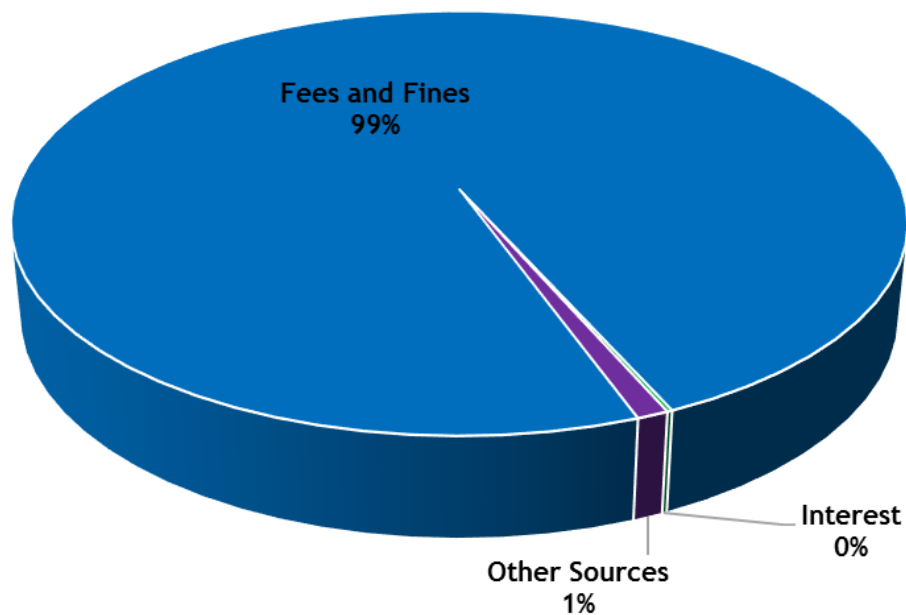
- \$50 fee charged for each motorized vehicle licensed within the county
- CTC Allocations (Transfer In)
- Stormwater (Transfer In)

Funds are earmarked for the maintenance and/or improvement of the County's road system and public works operation. The revenues, expenditures and fund balance are reported in the Special Revenue Fund for annual financial reporting purposes.

## FUND 410 - ROAD MAINTENANCE FUND SUMMARY - INFRASTRUCTURE &amp; REGULATION FUNCTION

REVENUES:			
	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Fees and Fines	\$12,056,690	\$13,503,897	\$14,904,240
Interest	24,250	24,000	25,000
<b>TOTAL REVENUES</b>	<b>\$12,080,940</b>	<b>\$13,527,897</b>	<b>\$14,929,240</b>
Transfers In	296,817	150,000	150,000
Fund Balance	-	-	-
<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$12,377,757</b>	<b>\$13,677,897</b>	<b>\$15,079,240</b>

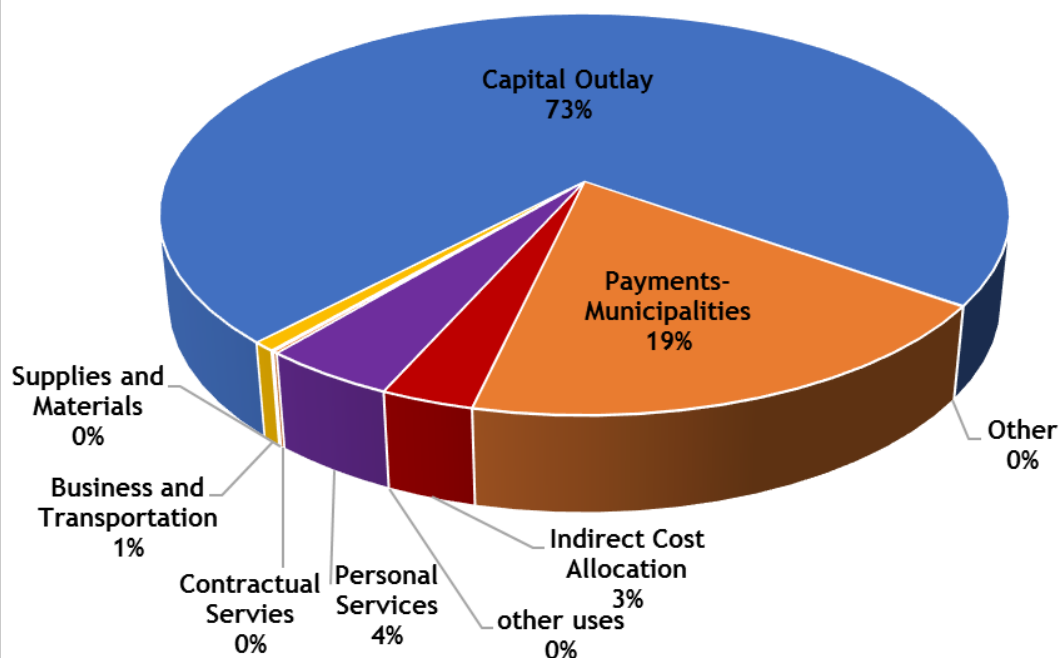
## FY 2016-17 ROAD MAINTENANCE FUND REVENUES





EXPENDITURES:			
	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$ 590,825	\$ 646,198	\$ 662,575
Contractual Servies	81,586	28,795	25,186
Supplies and Materials	11,325	9,900	14,150
Business and Transportation	71,952	86,700	113,600
Capital Outlay	4,609,053	9,554,435	10,963,809
Other	286,371	240,327	10,000
Payments-Municipalities	1,680,800	2,686,100	2,829,346
Indirect Cost Allocation	459,927	425,442	460,574
<b>TOTAL EXPENDITURES</b>	<b>\$ 7,791,839</b>	<b>\$13,677,897</b>	<b>\$15,079,240</b>
Transfers Out	750,000	-	-
Fund Balance	3,835,918	-	-
<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$12,377,757</b>	<b>\$13,677,897</b>	<b>\$15,079,240</b>

## FY 2016-17 ROAD MAINTENANCE FUND EXPENDITURES



## ENGINEERING

DEPARTMENT NUMBER: 501

The Engineering Department provides, several levels of service to the community involving: Resurfacing County Maintained Roadways, Paving County Maintained Dirt Roads, and Traffic Calming which consist of a Speed Hump Program.

BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Contractual Services	\$ 50,000	\$ -	\$ -
Capital Outlay	2,877,525	7,754,641	8,587,424
Transfer Out	750,000	-	-
Cost Allocation	345,353	330,000	346,000
<b>TOTAL</b>	<b>\$4,022,878</b>	<b>\$8,084,641</b>	<b>\$8,933,424</b>

## PUBLIC WORKS - CONSTRUCTION

DEPARTMENT NUMBER: 509

Improve county maintained roads by means of constructing and paving roads. This includes, but is not limited to, installing tile for roadside drainage, clearing and grubbing, drainage design and improvements, subgrade preparation, base preparation, fine grading, testing and seeding.

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Supervisor III	2	2	2
Heavy Equipment Operator III	4	4	4
Heavy Equipment Operator II	<u>6</u>	<u>6</u>	<u>6</u>
<b>TOTAL</b>	<u><b>12</b></u>	<u><b>12</b></u>	<u><b>12</b></u>
BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$ 590,825	\$ 646,198	\$ 662,575
Contractual Services	31,586	28,795	25,186
Supplies & Materials	11,325	9,900	14,150
Business & Transportation	71,952	86,700	113,600
Capital Outlay	1,731,528	1,799,794	2,376,385
Transfer Out	-	-	-
Cost Allocation	114,574	95,442	114,574
Other	286,371	240,327	10,000
<b>TOTAL</b>	<u><b>\$2,838,161</b></u>	<u><b>\$2,907,156</b></u>	<u><b>\$3,316,470</b></u>

## PUBLIC WORKS - CONSTRUCTION (CONTINUED)

DEPARTMENT NUMBER: 509

PERFORMANCE INDICATORS

WORKLOAD INDICATORS:	ACTUAL	BUDGET	BUDGET
	FY 2015	FY 2016	FY 2017
Funded mileage to be paved	7.00	6.00	5.00
PERFORMANCE MEASURES:	FY	FY	TARGET
	2015	2016	2017
1) Miles completed	3.52	6.00	5.00

## BEACH NOURISHMENT FUND

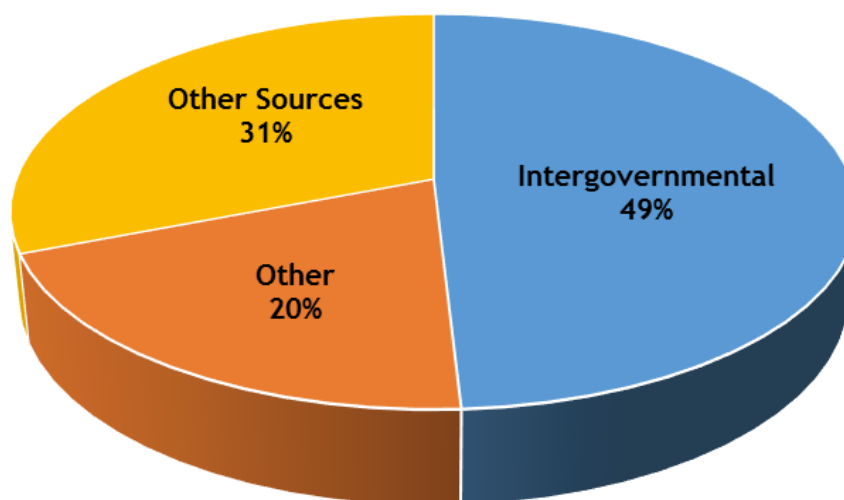
The Beach Nourishment Fund is used to account for revenues and expenditures for beach nourishment and re-nourishment projects on the unincorporated beaches of the County. Revenues, expenditures, and fund balances of this fund are reported in the Special Revenue Fund for annual financial reporting purposes.

Beach Nourishment is funded from Local and State Accommodations Tax and a transfer from the General Fund.

## FUND 412 - BEACH NOURISHMENT FUND SUMMARY - INFRASTRUCTURE &amp; REGULATION FUNCTION

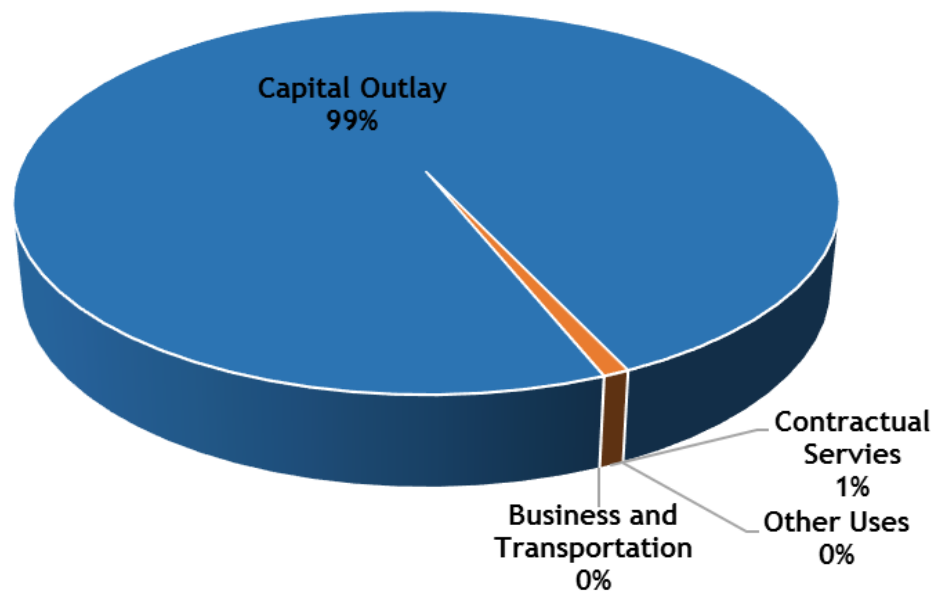
REVENUES:			
	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Intergovernmental	\$743,108	\$ 641,566	\$ 4,918,739
Fees and Fines	-	-	-
Interst	6,604	100,000	-
Other	-	-	1,994,769
<b>TOTAL REVENUES</b>	<b>\$749,712</b>	<b>\$ 741,566</b>	<b>\$ 6,913,508</b>
Transfers In	193,227	195,109	182,432
Fund Balance	-	1,228,228	2,917,405
<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$942,939</b>	<b>\$2,164,903</b>	<b>\$10,013,345</b>

## FY 2016-17 BEACH NOURISHMENT FUND REVENUES



EXPENDITURES:			
	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Contractual Servies	\$ 83,663	\$ 89,725	\$ 89,725
Business and Transportation	-	500	590
Capital Outlay	-	2,074,678	9,923,030
<b>TOTAL EXPENDITURES</b>	<b>\$ 83,663</b>	<b>\$2,164,903</b>	<b>\$10,013,345</b>
Fund Balance	859,276	-	-
<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$942,939</b>	<b>\$2,164,903</b>	<b>\$10,013,345</b>

### FY 2016-17 BEACH NOURISHMENT FUND EXPENDITURES



## COUNTY RECREATION FUND

The County Recreation Fund was established July 1, 2001. Prior to then the Recreation Program was operated as a part of the General Fund. County Council established a separate millage to ensure that the current level of commitment to recreation was maintained in the future. The revenues, expenditures and fund balance are reported in the Special Revenue Fund for annual financial reporting purposes.

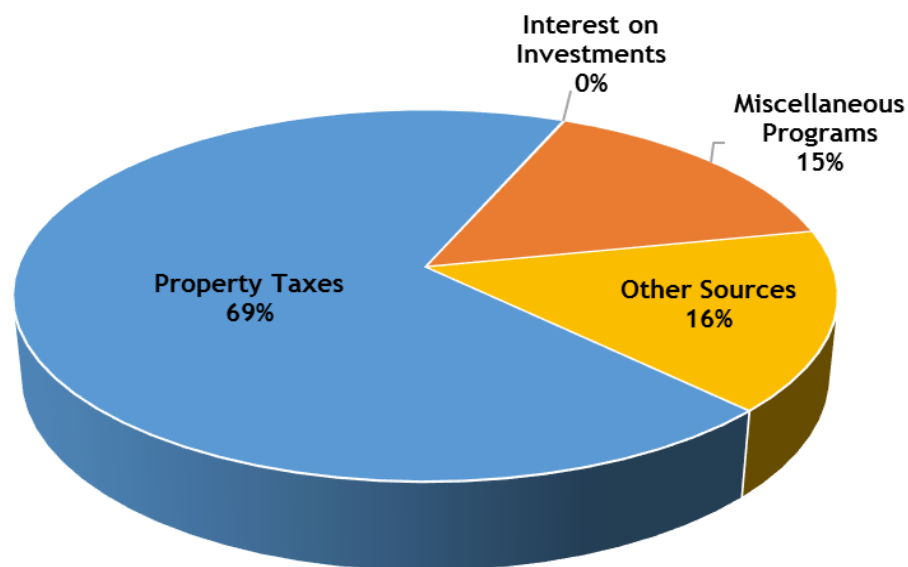
The property tax rate for the County Recreation Fund for FY 2017 is 1.7 mills.



## FUND 413 - COUNTY RECREATION FUND SUMMARY - INFRASTRUCTURE &amp; REGULATION FUNCTION

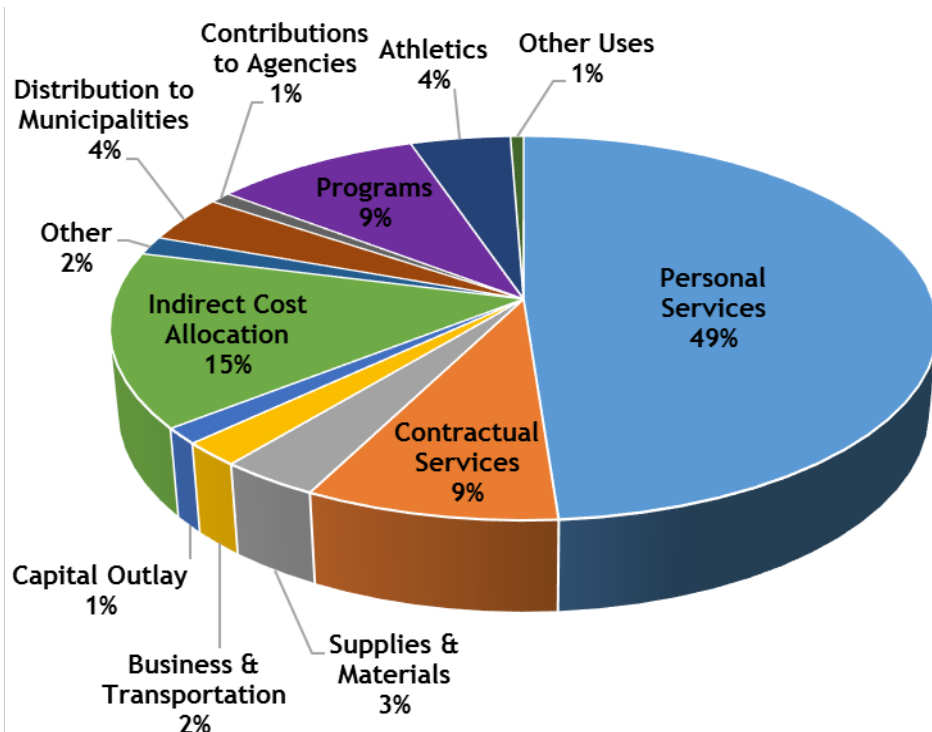
<b>REVENUES:</b>			
	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY 2017</b>
Property Taxes	\$3,414,414	\$3,459,488	\$3,491,912
Interest on Investments	3,523	4,000	3,500
Intergovernmental	4,573	-	-
Miscellaneous Programs	767,956	850,000	780,000
Other	55	-	-
<b>TOTAL REVENUES</b>	<b>\$4,190,521</b>	<b>\$4,313,488</b>	<b>\$4,275,412</b>
Sale of Property	-	-	-
Transfers In	47,717	20,960	21,589
Fund Balance	369,263	507,800	777,099
<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$4,607,501</b>	<b>\$4,842,248</b>	<b>\$5,074,100</b>

## FY 2016-17 COUNTY RECREATION FUND REVENUES



EXPENDITURES:			
	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$2,076,344	\$2,307,600	\$2,478,154
Contractual Services	411,443	417,877	437,361
Supplies & Materials	162,932	216,000	172,532
Business & Transportation	119,348	121,700	103,450
Capital Outlay	23,545	39,000	69,000
Contingency	-	-	-
Indirect Cost Allocation	791,966	750,500	750,000
Other	139,293	39,799	79,000
Distribution to Municipalities	200,000	200,000	200,000
Contributions to Agencies	-	9,000	49,000
Programs	597,836	461,500	476,000
Athletics	90	233,500	229,500
<b>TOTAL EXPENDITURES</b>	<b>\$4,522,797</b>	<b>\$4,796,476</b>	<b>\$5,043,997</b>
Transfers Out	84,704	45,772	30,103
Fund Balance	-	-	-
<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$4,607,501</b>	<b>\$4,842,248</b>	<b>\$5,074,100</b>

### FY 2016-17 COUNTY RECREATION FUND EXPENDITURES



## RECREATION

DEPARTMENT NUMBER: 505

The mission of the Horry County Parks and Recreation Department is to offer a diversified county-wide recreation program comprised of quality programs and facilities to meet the emotional, mental, and physical recreational needs of the citizens of Horry County.

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Parks & Recreation Director	1	1	1
Dep Director Parks & Rec	0	0	1
Recreation Superintendent	2	2	2
District Supervisor	4	4	4
Supervisor III	1	1	1
Administrative Services Coordinator	0	1	1
Program Specialist	1	1	1
Supervisor II	1	1	1
Crew Chief/Grounds	4	4	3
Administrative Assistant	1	0	0
Program Coordinator	10	10	10
Tradesworker	5	5	5
Part-Time Tradesworker	5	5	5
Part-Time Recreation Leader	<u>89</u>	<u>89</u>	<u>89</u>
<b>TOTAL</b>	<u><b>124</b></u>	<u><b>124</b></u>	<u><b>124</b></u>

## RECREATION (CONTINUED)

DEPARTMENT NUMBER: 505

PERFORMANCE INDICATORS**WORKLOAD INDICATORS:**

	<b>ACTUAL FY2015</b>	<b>BUDGET FY2016</b>	<b>BUDGET FY2017</b>
Boat Landings Maintained	28	29	29
Playgrounds Maintained	22	23	23
Outdoor Courts Maintained	16	22	22
Passive Parks Maintained	19	22	22
Athletic Fields Maintained	60	62	62
Evaluation of Park Safety Standards	Monthly	Monthly	Bi-Monthly
Athletic Programs	27	29	30
Athletic Programs Participants	18,000	18,000	18,000
Athletic Tournaments	30	30	26
Non-Athletic Programs	190	200	205
Afterschool and Summer Camp Participants	1,000	1,000	1,000

**PERFORMANCE MEASURES:**

	<b>FY 2015</b>	<b>FY 2016</b>	<b>TARGET 2017</b>
1) Boat Landings-Performed maintenance every 14 days	95%	95%	95%
2) Playgrounds- Performed maintenance every 10 days	100%	100%	100%
3) Outdoor courts- Perform maintenance every 10 days	100%	100%	100%
4) Athletic fields- Performed maintenance every 10 days	100%	100%	100%
5) Increase programs offered	5%	5%	10%

## WASTE MANAGEMENT RECYCLING FUND

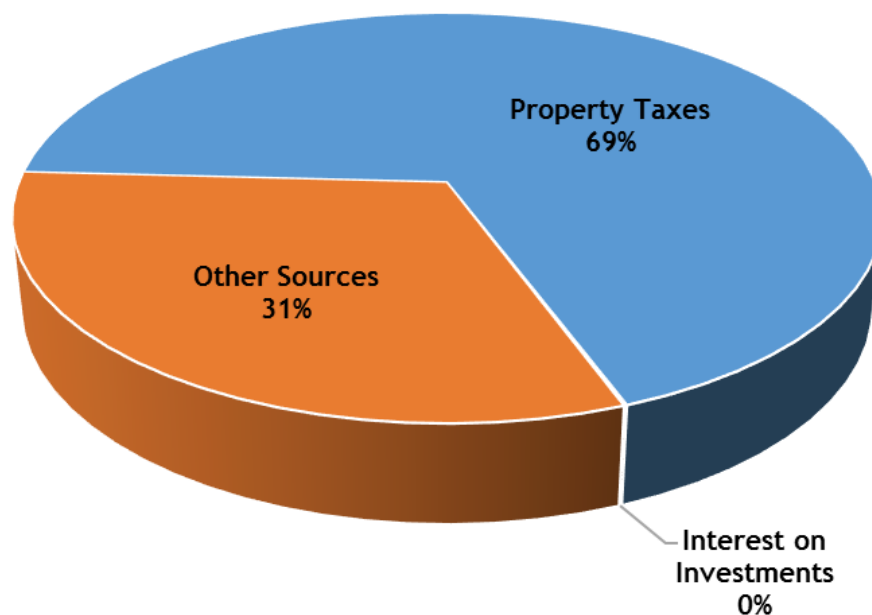
The Waste Management Recycling Fund was established in fiscal year 1993 to accumulate the revenues and expenditures related to solid waste collection and recycling. Operations of this fund are financed with property tax millage levied on the unincorporated areas of the county. The revenues, expenditures and fund balance are reported in the Special Revenues Fund for annual financial reporting purposes.

The property tax rate for the Waste Management Fund for FY 2017 is 6.0 mills.

## FUND 414 - WASTE MANAGEMENT RECYCLING FUND SUMMARY

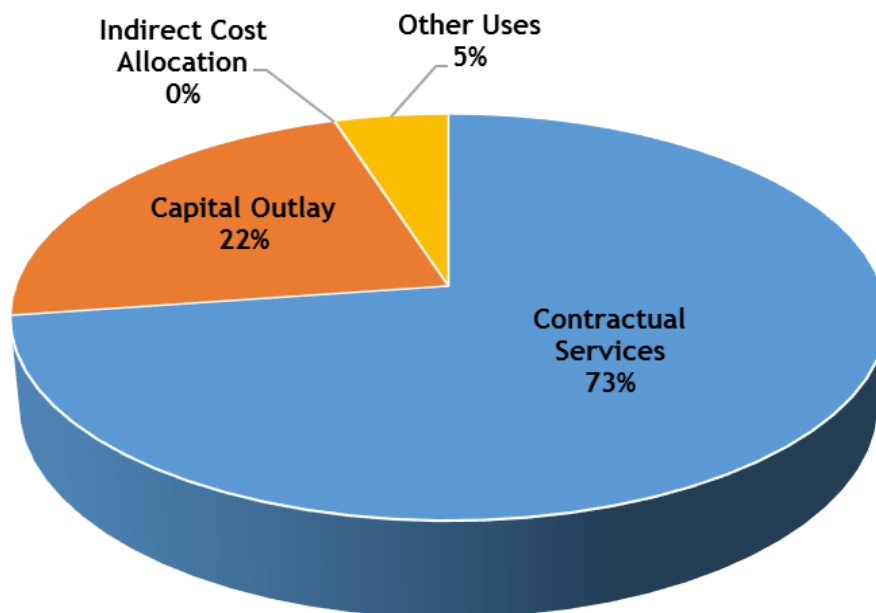
<b>REVENUES:</b>			
	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY 2017</b>
Property Taxes	\$6,819,754	\$6,930,082	\$ 7,045,522
Intergovernmental	226,630	-	-
Interest on Investments	10,770	12,300	10,000
Other	-	-	-
<b>TOTAL REVENUES</b>	<b>\$7,057,154</b>	<b>\$6,942,382</b>	<b>\$ 7,055,522</b>
Transfer In	-	-	-
Fund Balance	-	1,871,306	3,235,414
<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$7,057,154</b>	<b>\$8,813,688</b>	<b>\$10,290,936</b>

## FY 2016-17 WASTE MANAGEMENT RECYCLING FUND REVENUES



EXPENDITURES:			
	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Contractual Services	\$6,388,064	\$7,319,788	\$ 7,480,866
Capital Outlay	-	295,000	2,306,000
Indirect Cost Allocation	4,069	3,900	4,070
<b>TOTAL EXPENDITURES</b>	<b>\$6,392,133</b>	<b>\$7,618,688</b>	<b>\$ 9,790,936</b>
Transfer Out	-	1,195,000	500,000
Fund Balance	655,021	-	-
<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$7,047,154</b>	<b>\$8,813,688</b>	<b>\$10,290,936</b>

### FY 2016-17 WASTE MANAGEMENT RECYCLING FUND EXPENDITURES



## STORMWATER MANAGEMENT FUND

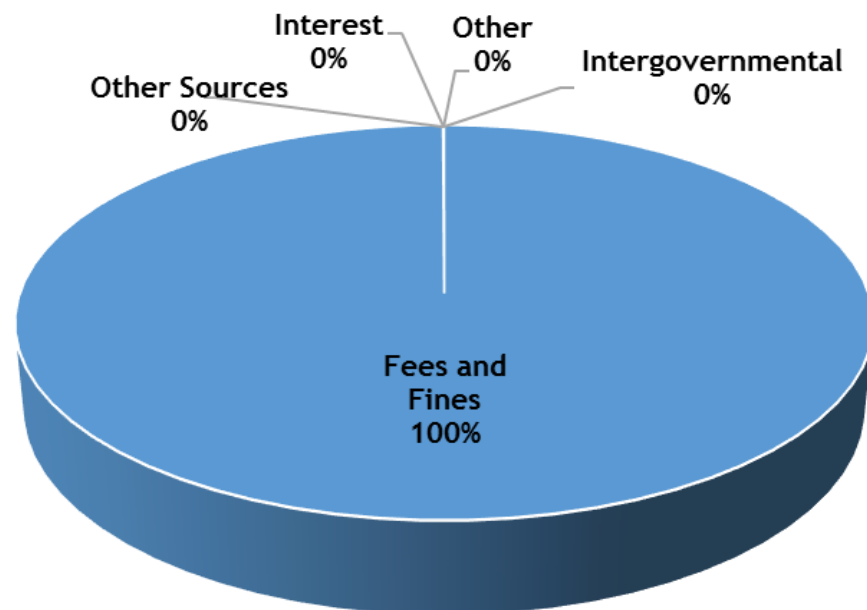
The Stormwater Management Fund began operation July 1, 1999, to account for the revenues and expenses related to the project construction, maintenance, and development of the county's stormwater management program. The revenues, expenses and retained earnings are reported in the Special Revenue Fund for annual financial reporting purposes.



## FUND 420 - STORMWATER MANAGEMENT FUND SUMMARY

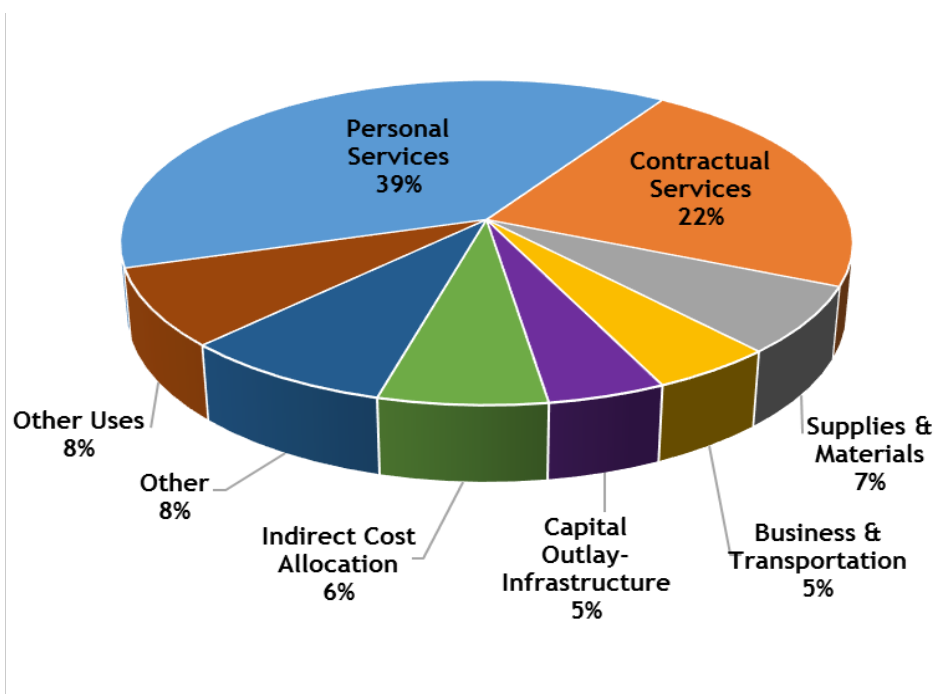
REVENUES:			
	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Fees and Fines	\$4,858,763	\$4,735,798	\$4,999,001
Intergovernmental	82,285	-	-
Interest	3,186	3,091	3,100
Other	607	-	-
<b>TOTAL REVENUES</b>	<b>\$4,944,841</b>	<b>\$4,738,889</b>	<b>\$5,002,101</b>
Fund Balance	-	-	-
<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$4,944,841</b>	<b>\$4,738,889</b>	<b>\$5,002,101</b>

## FY 2016-17 STORMWATER MANAGEMENT FUND REVENUES



EXPENDITURES:			
	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$1,695,041	\$1,864,004	\$1,942,523
Contractual Services	1,211,396	1,081,409	1,120,536
Supplies & Materials	569,623	301,700	338,800
Business & Transportation	267,853	257,800	238,800
Capital Outlay	-	25,000	-
Capital Outlay-Infrastructure	-	200,000	228,998
Contingency	-	80,185	-
Indirect Cost Allocation	278,092	327,570	327,570
Other	227,129	323,600	412,200
<b>TOTAL EXPENDITURES</b>	<b>\$4,249,134</b>	<b>\$4,461,268</b>	<b>\$4,609,427</b>
Transfers Out	342,539	277,621	392,674
Fund Balance	353,168	-	-
<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$4,944,841</b>	<b>\$4,738,889</b>	<b>\$5,002,101</b>

### FY 2016-17 STORMWATER MANAGEMENT FUND EXPENDITURES



## STORMWATER MANAGEMENT

DEPARTMENT NUMBER: 506

The mission of the Drainage and Stormwater Management Department is to develop, implement, operate, and adequately and equitably fund the acquisition, construction, operation, maintenance, and regulation of county stormwater drainage systems. The program shall strive to safely and efficiently control runoff, enhance public health and safety, facilitate mobility and access to homes and businesses during and after storm events, protect lives and property, complement and support other local, county and state programs and priorities, seek to reduce and eliminate the discharge of pollutants to receiving waters, protect the beach resources of the community, and enhance the natural resources of the community.

Stormwater Management Department is also responsible for mosquito eradication throughout Horry County. This will be accomplished by ground spraying, coordinating aerial spraying and larvicide.

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Stormwater Manager	1	1	1
Deputy Stormwater Manager	1	1	1
Civil Engineer I	7	7	7
GIS Analyst I	1	1	1
Field Operations Foreman	1	1	1
Civil Engineer Associate	1	1	1
Senior GIS Technician	1	0	0
Accountant	1	1	1
Supervisor I	1	1	1
HEO III	7	7	7
Stormwater Inspector	0	1	1
HEO II	2	2	2
Administrative Assistant	1	1	1
HEO I	4	4	3
Mosquito Control Technician	<u>0</u>	<u>0</u>	<u>1</u>
<b>TOTAL</b>	<b><u>29</u></b>	<b><u>29</u></b>	<b><u>29</u></b>

## STORMWATER MANAGEMENT (CONTINUED)

DEPARTMENT NUMBER: 506

PERFORMANCE INDICATORS

<b>WORKLOAD INDICATORS:</b>	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY 2017</b>
Ditches cleaned	101 Miles	150 Miles	100 Miles
Vegetation Control of ditches	39 Miles	20 Miles	20 Miles
Bush-hog ditches	69 Miles	82 Miles	70 Miles
Hand clean ditches	55 Miles	36 Miles	36 Miles
Installation of storm drain	3,200 LF	1,000 LF	1,000 LF
Hotline Service Requests	1,316	1,000	1,000
Stormwater Permits and Inspections	1,449	750	750
Mosquito Control Aerial Spraying	150,000 Acres	165,000 Acres	200,000 Acres

<b>PERFORMANCE MEASURES:</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>TARGET 2017</b>
1) Percentage of complaints responded to within 2 working days	90%	80%	90%
2) Develop and implement solutions for major drainage problems	6 projects	5 projects	4 projects
3) Continue detailed drainage system inventory & mapping	Jun-15	Jun-16	Jun-17
4) Continue to implement NPDES program components	Jun-15	Jun-16	Jun-17
Mosquito Abatement:			
5) Check and treat monthly abandoned swimming pools for larvae	100%	100%	100%
6) Monitor ball fields/parks on a two-week rotation basis	100%	100%	100%

## WATERSHED FUNDS

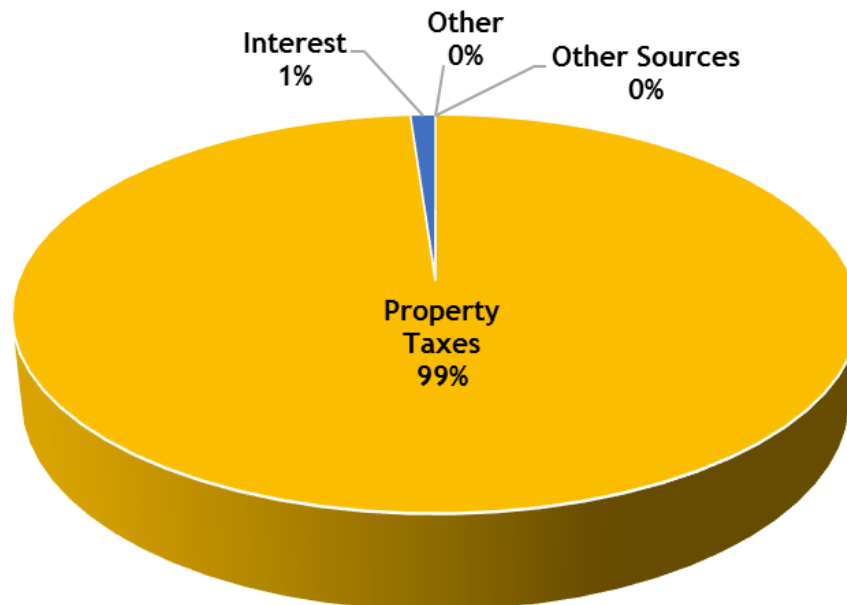
The Watersheds Fund account for the maintenance of Cartwheel, Buck Creek, Crab Tree, Gapway, Simpson Creek and Todd Swamp Watersheds. The revenues, expenditures, and fund balance are reported in the Special Revenue Fund for annual financial reporting purposes.

The property tax rate for FY 2017 of the six watersheds are as follows: Cartwheel Watershed is 3.4 mills, Buck Creek Watershed is 3.2 mills, Crab Tree Watershed is 3.2 mills, Gapway Watershed is 3.1 mills, Simpson Creek Watershed is 2.9 mills, and Todd Swamp Watershed is 3.1 mills.

## FUNDS 421, 422, 423, 424, 425, 426 - WATERSHED FUNDS SUMMARY

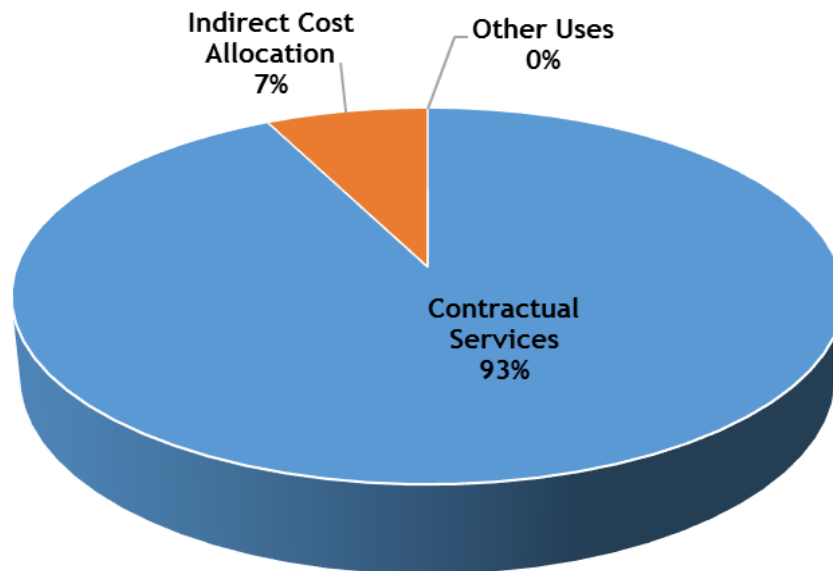
REVENUES:			
	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Property Taxes	\$ 96,871	\$ 94,407	\$ 96,328
Interest	1,141	1,060	1,090
Other	-	-	-
<b>TOTAL REVENUES</b>	<b>\$ 98,012</b>	<b>\$ 95,467</b>	<b>\$ 97,418</b>
Fund Balance	-	-	-
<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$ 98,012</b>	<b>\$ 95,467</b>	<b>\$ 97,418</b>

## FY 2016-17 WATERSHED FUNDS REVENUES



<b>EXPENDITURES:</b>			
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET</b>
	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>
Contractual Services	\$ 5,225	\$ 89,265	\$ 90,298
Indirect Cost Allocation	7,119	6,202	7,120
<b>TOTAL EXPENDITURES</b>	<b>\$ 12,344</b>	<b>\$ 95,467</b>	<b>\$ 97,418</b>
Fund Balance	85,668	-	-
<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$ 98,012</b>	<b>\$ 95,467</b>	<b>\$ 97,418</b>

### FY 2016-17 WATERSHED FUNDS EXPENDITURES



## MT. GILEAD ROAD MAINTENANCE FUND

The Mt. Gilead Road Maintenance Fund accounts for revenue derived from property taxes for road improvements in the Mt. Gilead Community. Revenues, expenditures, and fund balances of this fund are reported in the Special revenue Fund for annual financial reporting purposes.

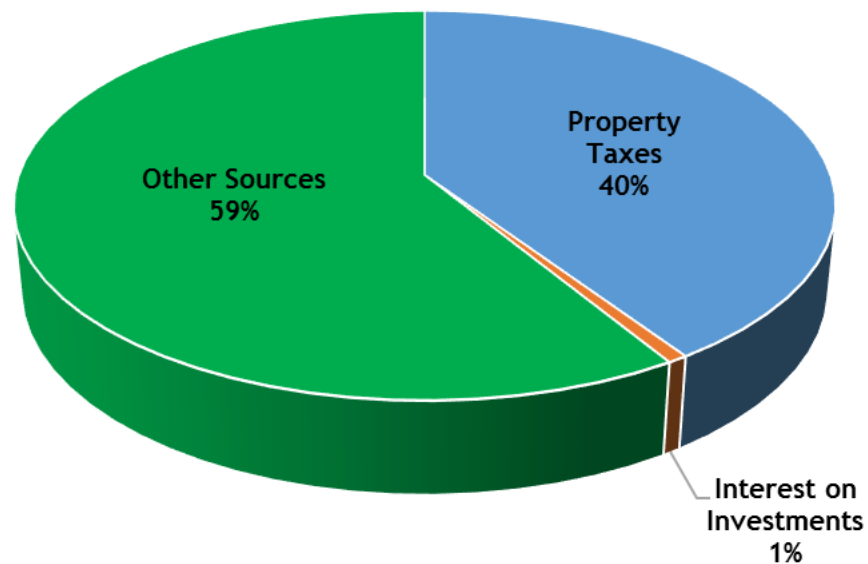
The property tax rate for FY 2017 Mt. Gilead Road Maintenance is 7.0 mills.



## FUND 440 - MT. GILEAD ROAD MAINTENANCE FUND SUMMARY

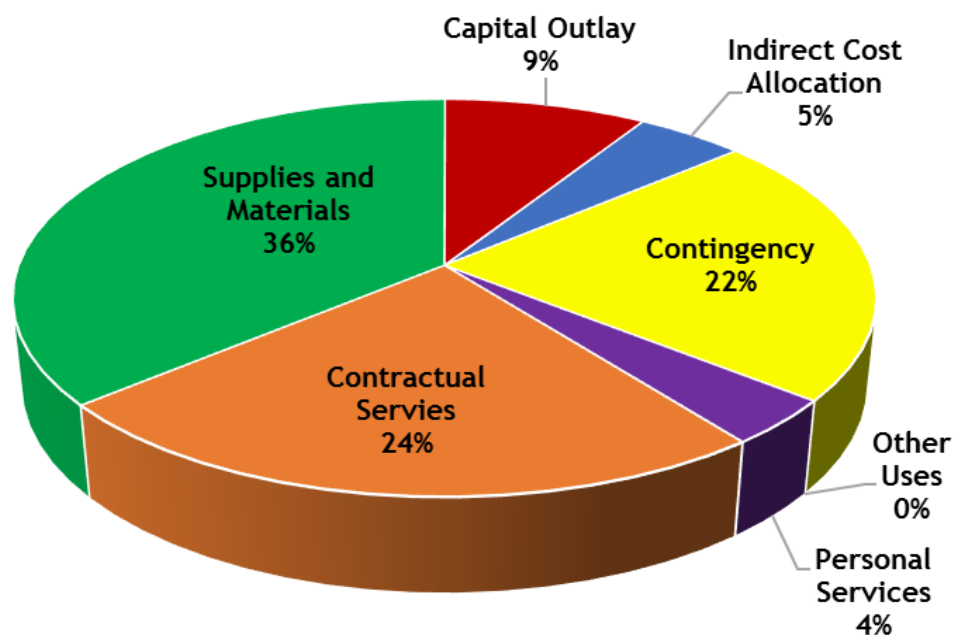
REVENUES:			
	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Property Taxes	\$28,324	\$28,578	\$27,432
Interest on Investments	474	500	470
<b>TOTAL REVENUES</b>	<b>\$28,798</b>	<b>\$29,078</b>	<b>\$27,902</b>
Fund balance	-	36,124	39,706
Transfers In	-	-	-
<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$28,798</b>	<b>\$65,202</b>	<b>\$67,608</b>

## FY 2016-17 MT. GILEAD ROAD MAINTENANCE FUND REVENUES



EXPENDITURES:			
	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$ 602	\$ 602	\$ 2,550
Contractual Servies	13,019	16,350	16,350
Supplies and Materials	3,265	24,500	24,500
Capital Outlay	-	6,000	6,000
Indirect Cost Allocation	3,207	2,750	3,208
Contingency	-	15,000	15,000
<b>TOTAL EXPENDITURES</b>	<b>\$20,093</b>	<b>\$65,202</b>	<b>\$67,608</b>
Transfers Out	-	-	-
Fund Balance	8,705	-	-
<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$28,798</b>	<b>\$65,202</b>	<b>\$67,608</b>

## FY 2016-17 MT. GILEAD ROAD MAINTENANCE FUND EXPENDITURES



## SOCASLEE COMMUNITY RECREATION FUND

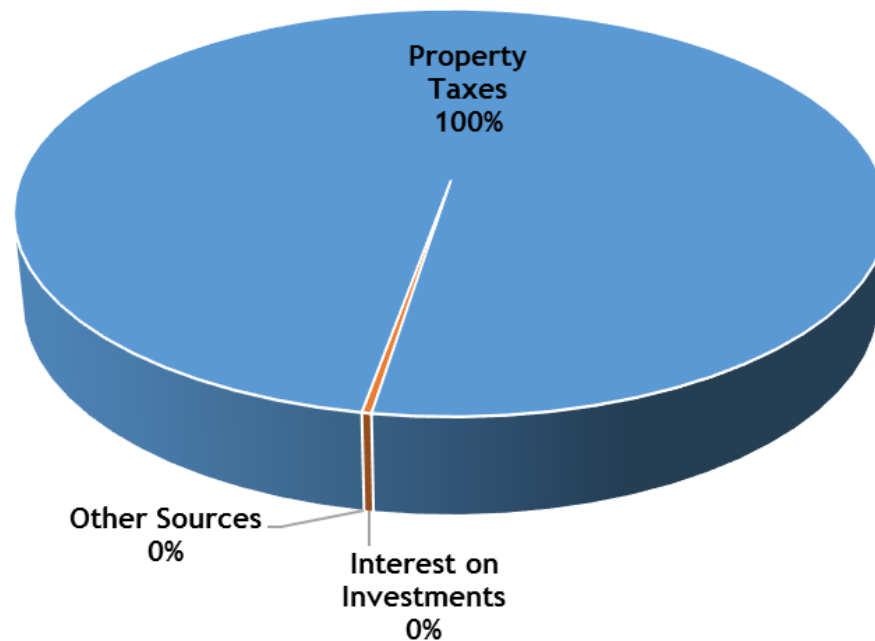
The Socaslee Community Recreation Fund accounts for revenue derived from property taxes earmarked for recreation facilities in the Socaslee Community. Revenues, expenditures, and fund balances of this fund are reported in the Special revenue Fund for annual financial reporting purposes.

The property tax rate for FY 2017 Socaslee Community Recreation is 1.8 mills.

## FUND 441 - SOCASTEE COMMUNITY RECREATION FUND SUMMARY

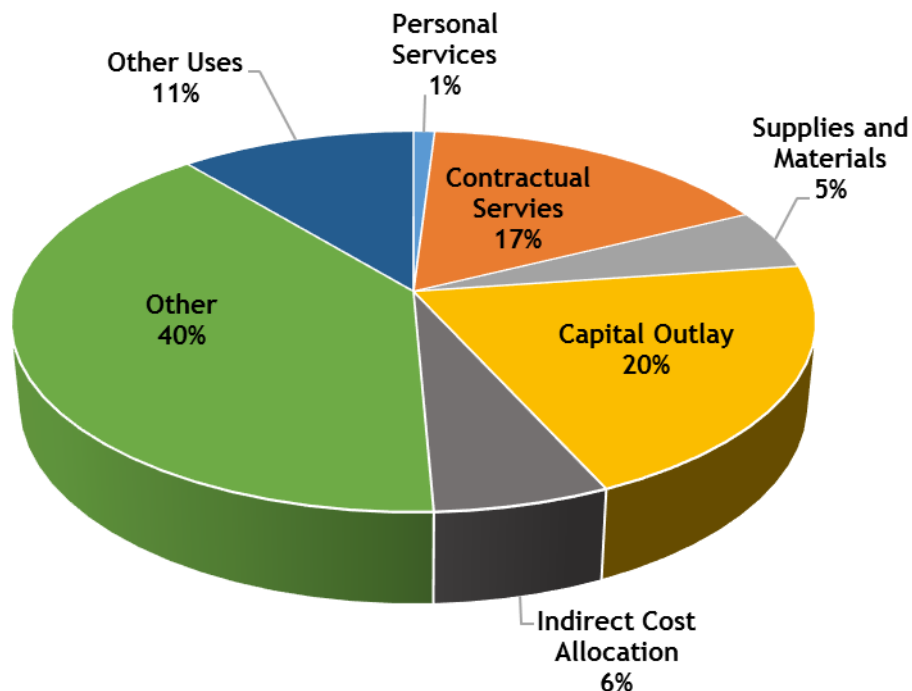
REVENUES:			
	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Property Taxes	\$194,528	\$194,217	\$195,400
Interest on Investments	604	500	600
Other	-	-	-
<b>TOTAL REVENUES</b>	<b>\$195,132</b>	<b>\$194,717</b>	<b>\$196,000</b>
Fund Balance	-	1,204	-
<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$195,132</b>	<b>\$195,921</b>	<b>\$196,000</b>

## FY 2016-17 SOCASTEE COMMUNITY RECREATION FUND REVENUES



EXPENDITURES:			
	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$ 1,932	\$ 1,932	\$ 1,932
Contractual Servies	23,025	44,822	32,724
Supplies and Materials	34,816	10,000	10,000
Capital Outlay	-	37,082	40,000
Indirect Cost Allocation	9,333	12,000	12,000
Other	66,194	69,125	77,755
<b>TOTAL EXPENDITURES</b>	<b>\$135,300</b>	<b>\$174,961</b>	<b>\$174,411</b>
Transfers Out	20,717	20,960	21,589
Fund Balance	39,115	-	-
<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$195,132</b>	<b>\$195,921</b>	<b>\$196,000</b>

## FY 2016-17 SOCASTEE COMMUNITY RECREATION FUND EXPENDITURES



## ARCADIAN SHORES FUND

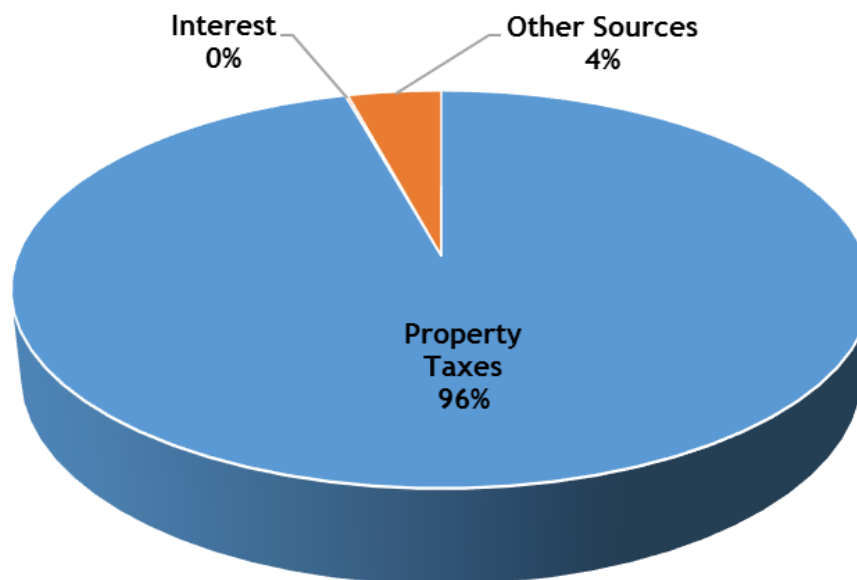
The Arcadian Shores Fund accounts for revenue derived from property taxes earmarked for infrastructure improvements within the Arcadian Shores Special Tax District. Revenues, expenditures, and fund balances of this fund are reported in the Special Revenue Fund for annual financial reporting purposes.

The property tax rate for FY 2017 Arcadian Shores Fund is 35.0 mills.

## FUND 442 - ARCADIAN SHORES FUND SUMMARY

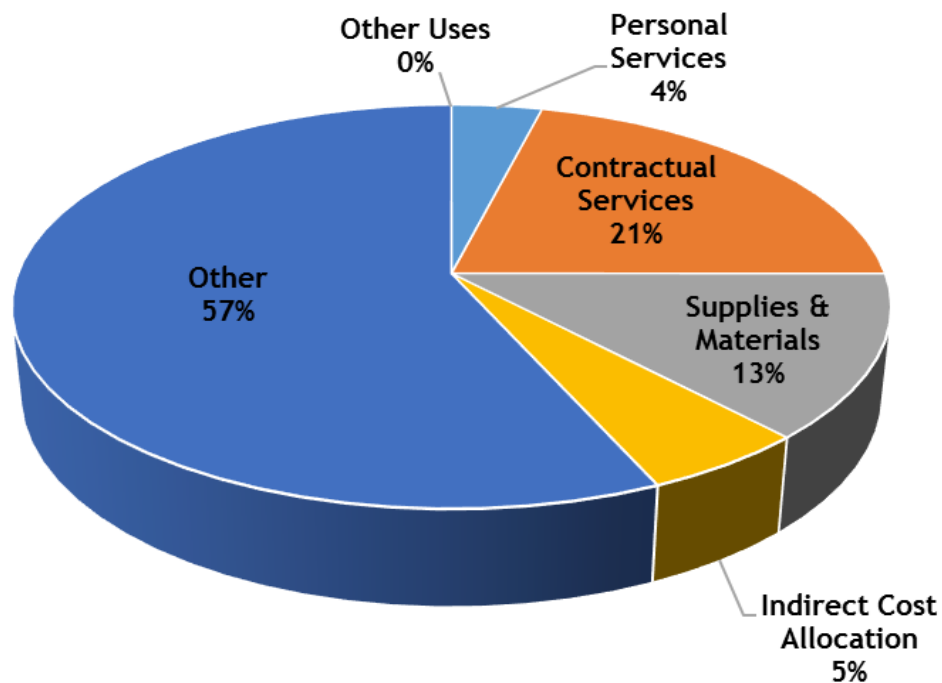
REVENUES:			
	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Property Taxes	\$61,203	\$62,725	\$62,720
Interest	87	90	85
Other	-	-	-
<b>TOTAL REVENUES</b>	<b>\$61,290</b>	<b>\$62,815</b>	<b>\$62,805</b>
Fund Balance	-	-	2,697
<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$61,290</b>	<b>\$62,815</b>	<b>\$65,502</b>

## FY 2016-17 ARCADIAN SHORES FUND REVENUES



<b>EXPENDITURES:</b>			
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET</b>
	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>
Personal Services	\$ 602	\$ 602	\$ 2,550
Contractual Services	12,345	13,840	13,840
Supplies & Materials	7,250	8,580	8,580
Indirect Cost Allocation	3,453	2,715	3,454
Other	9,086	37,078	37,078
<b>TOTAL EXPENDITURES</b>	<b>\$32,736</b>	<b>\$62,815</b>	<b>\$65,502</b>
Fund Balance	28,554	-	-
<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$61,290</b>	<b>\$62,815</b>	<b>\$65,502</b>

### FY 2016-17 ARCADIAN SHORES FUND EXPENDITURES





## HIDDEN WOODS ROAD MAINTENANCE FUND

The Hidden Woods road Maintenance Fund accounts for revenue derived from property taxes for road improvements in the Hidden Woods Community. Revenues, expenditures, and fund balances of this fund are reported in the Special Revenue Fund for annual financial reporting purposes.

The property tax rate for FY 2017 Hidden Woods maintenance is 0.0 mills.

**FUND 443 - HIDDEN WOODS ROAD MAINTENANCE FUND SUMMARY**

The Hidden Woods Road Maintenance Fund is used to account for the revenues that were collected from 84.6 mills levied on real property within the district. The Hidden Woods special tax district collected the amount of revenue needed for the districts improvement projects. There is no millage for FY17, as the tax district has been dissolved.

<b>REVENUES:</b>			
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET</b>
	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>
Property Taxes	\$ 86,159	\$ 2,940	\$ -
Interest on Investments	192	-	-
Other	-	-	-
<b>TOTAL REVENUES</b>	<b>\$ 86,351</b>	<b>\$ 2,940</b>	<b>\$ -</b>
Fund Balance	148,560	-	-
Transfers In	-	-	-
<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$234,911</b>	<b>\$ 2,940</b>	<b>\$ -</b>
<b>EXPENDITURES:</b>			
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET</b>
	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>
Personal Services	\$ 602	\$ 602	\$ -
Contractual Services	10,435	-	-
Contingency	-	2,191	-
Indirect Cost Allocation	4,308	147	-
<b>TOTAL EXPENDITURES</b>	<b>\$ 15,345</b>	<b>\$ 2,940</b>	<b>\$ -</b>
Transfers Out	219,566	-	-
Fund Balance	-	-	-
<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$234,911</b>	<b>\$ 2,940</b>	<b>\$ -</b>

## HIGHER EDUCATION FUND

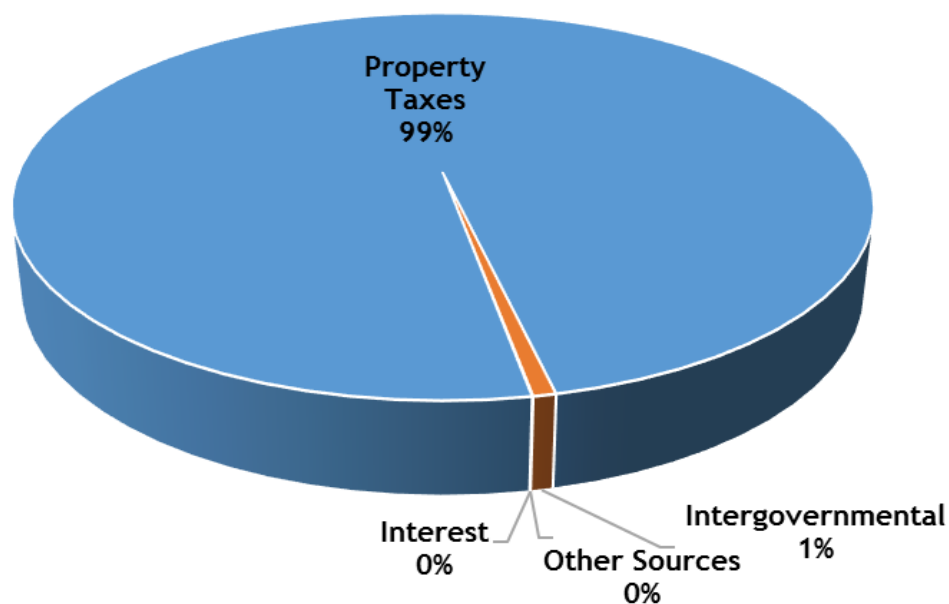
The Higher Education Fund accounts for revenue derived from property taxes for debt payment requirements of the college and for the purpose of providing some funds for tuition assistance for students. Revenues, expenditures, and fund balance of this fund are reported in the Special Revenue Fund for annual financial reporting purposes.

The total property tax rate for FY 2017 Higher Education is .7 mills.

## FUND 460 - HIGHER EDUCATION FUND SUMMARY

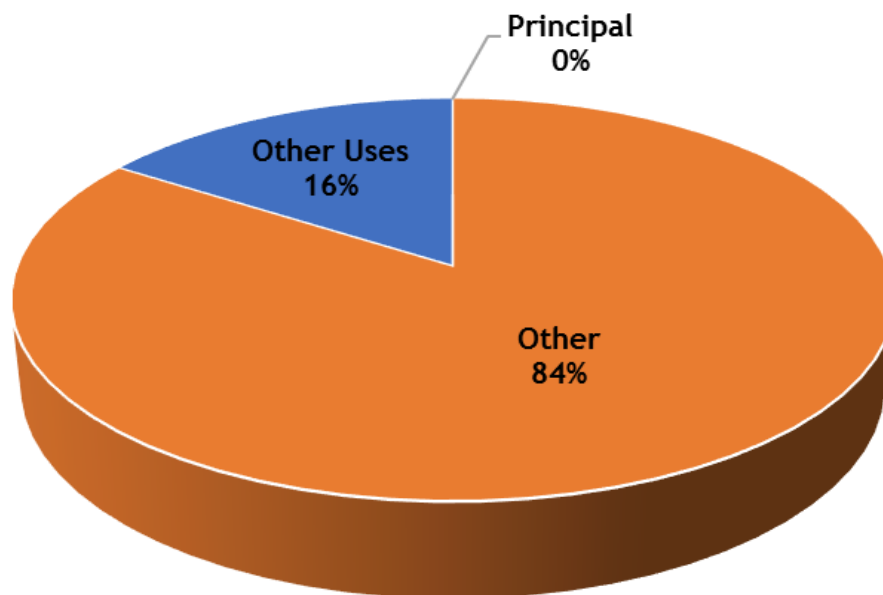
REVENUES:			
	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Property Taxes	\$1,406,636	\$1,423,714	\$1,437,740
Intergovernmental	13,297	10,638	10,638
Interest	437	400	400
Other	-	-	-
<b>TOTAL REVENUES</b>	<b>\$1,420,370</b>	<b>\$1,434,752</b>	<b>\$1,448,778</b>
Refunded Debt	-	-	-
Fund Balance	7,824	-	-
<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$1,428,194</b>	<b>\$1,434,752</b>	<b>\$1,448,778</b>

## FY 2016-17 HIGHER EDUCATION FUND REVENUES



<b>EXPENDITURES:</b>			
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET</b>
	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>
Debt Service Principal	\$ -	\$ 531,036	\$ -
Other	1,204,444	680,216	1,220,078
<b>TOTAL EXPENDITURES</b>	<b>\$1,204,444</b>	<b>\$1,211,252</b>	<b>\$1,220,078</b>
Transfer Out	223,750	223,500	228,700
Fund Balance	-	-	-
<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$1,428,194</b>	<b>\$1,434,752</b>	<b>\$1,448,778</b>

### FY 2016-17 HIGHER EDUCATION FUND EXPENDITURES



## HORRY-GEORGETOWN TEC FUND

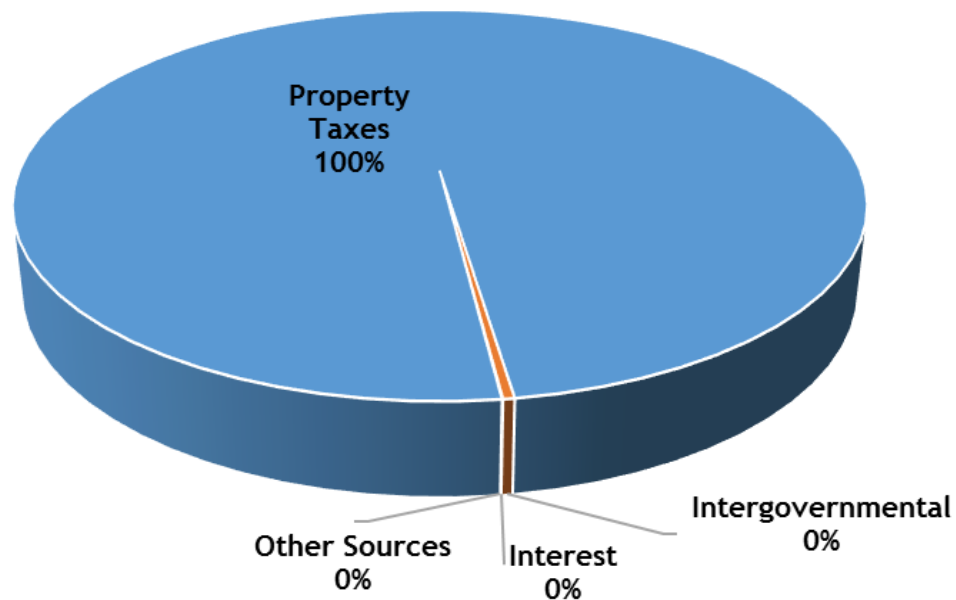
The Horry-Georgetown TEC Fund accounts for revenue derived from property taxes for debt payment requirements of the college and for the purpose of providing maintenance on the grounds and buildings occupied by the college. Revenues, expenditures, and fund balances of this fund are reported in the Special Revenue Fund for annual financial reporting purposes.

The total property tax rate for FY 2017 Horry-Georgetown TEC is 1.8 mills.

## FUND 461 - HORRY-GEORGETOWN TEC FUND SUMMARY

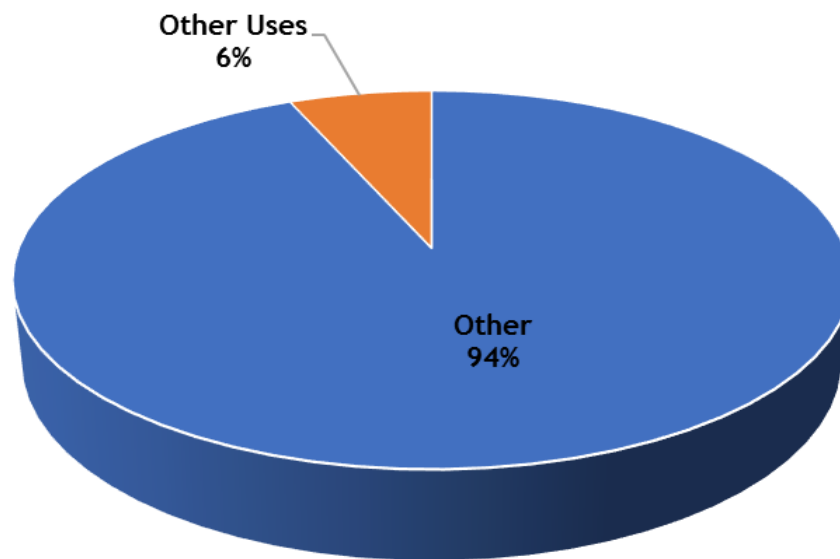
<b>REVENUES:</b>			
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET</b>
	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>
Property Taxes	\$3,616,168	\$3,661,580	\$3,693,316
Intergovernmental	17,351	13,880	13,880
Interest	1,168	1,000	1,000
<b>TOTAL REVENUES</b>	<b>\$3,634,687</b>	<b>\$3,676,460</b>	<b>\$3,708,196</b>
Fund Balance	4,663	-	-
<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$3,639,350</b>	<b>\$3,676,460</b>	<b>\$3,708,196</b>

## FY 2016-17 HORRY-GEORGETOWN TEC FUND REVENUES



<b>EXPENDITURES:</b>			
	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY 2017</b>
Other	\$3,423,000	\$3,438,410	\$3,468,346
<b>TOTAL EXPENDITURES</b>	<b>\$3,423,000</b>	<b>\$3,438,410</b>	<b>\$3,468,346</b>
Transfer Out	216,350	238,050	239,850
Fund Balance	-	-	-
<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$3,639,350</b>	<b>\$3,676,460</b>	<b>\$3,708,196</b>

### FY 2016-17 HORRY-GEORGETOWN TEC FUND EXPENDITURES





## SENIOR CITIZEN FUND

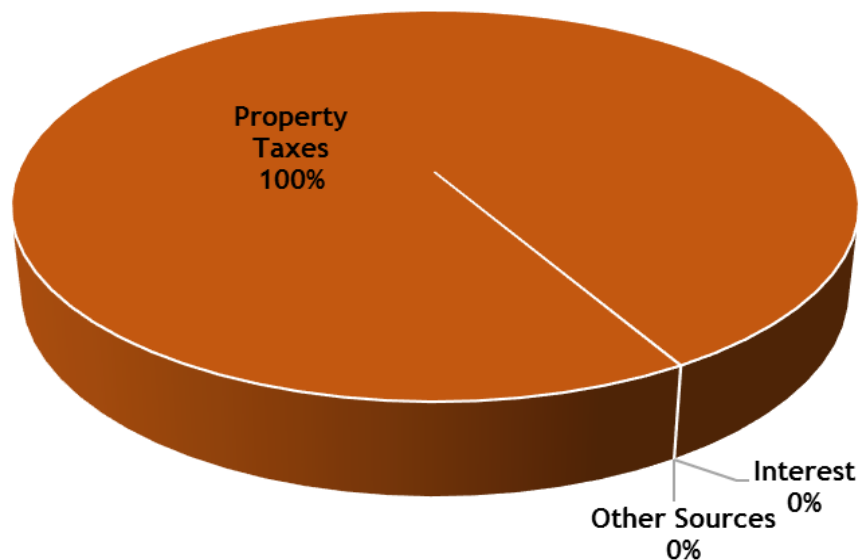
The Senior Citizen Fund accounts for revenue derived from property taxes earmarked for senior citizen programs. Revenues, expenditures, and fund balances of this fund are reported in the Special Revenue Fund for annual financial reporting purposes.

The property tax rate for FY 2017 Senior Citizen Fund is .4 mills.

## FUND 462 - SENIOR CITIZEN FUND SUMMARY

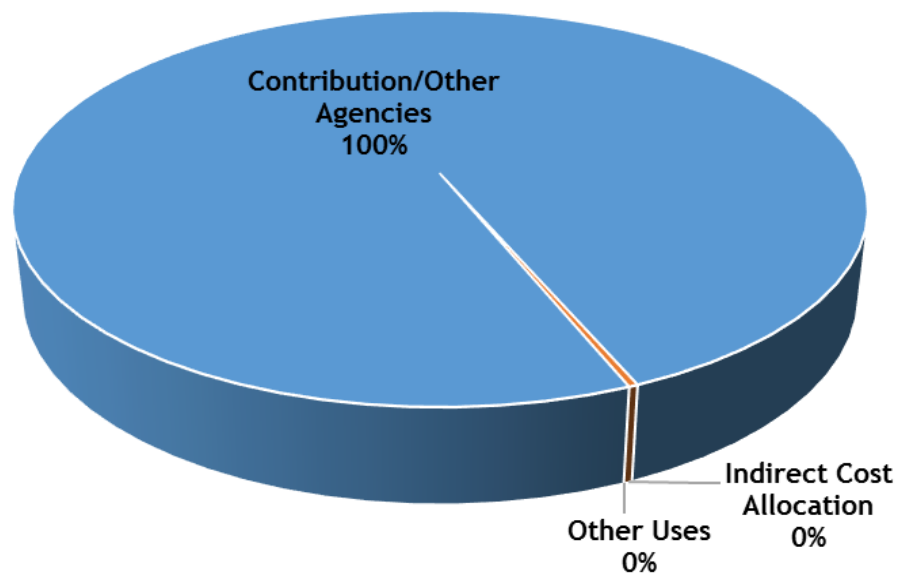
REVENUES:			
	ACTUAL	BUDGET	BUDGET
	FY 2015	FY 2016	FY 2017
Property Taxes	\$803,497	\$813,513	\$820,540
Interest	122	140	121
<b>TOTAL REVENUES</b>	<b>\$803,619</b>	<b>\$813,653</b>	<b>\$820,661</b>
Fund Balance	-	-	-
<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$803,619</b>	<b>\$813,653</b>	<b>\$820,661</b>

## FY 2016-17 SENIOR CITIZEN FUND REVENUES



<b>EXPENDITURES:</b>			
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET</b>
	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>
Contribution/Other Agencies	\$784,437	\$810,403	\$818,211
Indirect Cost Allocation	2,442	3,250	2,450
<b>TOTAL EXPENDITURES</b>	<b>\$786,879</b>	<b>\$813,653</b>	<b>\$820,661</b>
Fund Balance	16,740	-	-
<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$803,619</b>	<b>\$813,653</b>	<b>\$820,661</b>

### FY 2016-17 SENIOR CITIZEN FUND EXPENDITURES



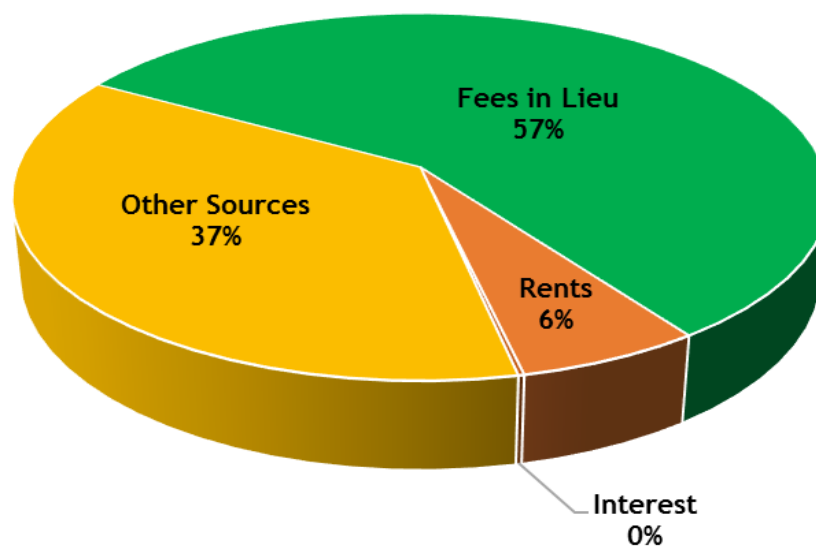
## ECONOMIC DEVELOPMENT FUND

The Economic Development Fund began operation July 1, 1998, to account for the revenues and expenses related to the rental, maintenance, development and sale of property at the Atlantic Center and 701 Industrial Parks, which are owned and operated by Horry County. These industrial parks are marketed and maintained to encourage future economic development within Horry County. The revenues, expenses and retained earnings are reported in the Special Revenue Fund for annual financial reporting purposes.

## FUND 470 - ECONOMIC DEVELOPMENT FUND SUMMARY

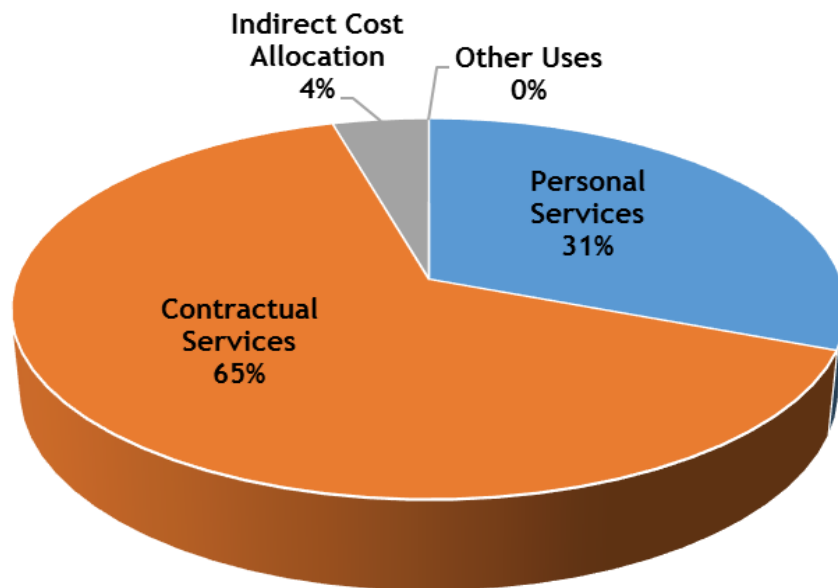
<b>REVENUES:</b>			
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET</b>
	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>
Sale of Property	-	-	-
Fees in Lieu	587,570	588,200	656,637
Rents	69,182	69,182	72,985
Interest	2,369	2,300	2,300
Intergovernmental	400,000	-	-
<b>TOTAL REVENUES</b>	<b>1,059,121</b>	<b>659,682</b>	<b>731,922</b>
Transfers In	52,044	183,823	276,271
Fund Balance	-	503,247	146,359
<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>1,111,165</b>	<b>1,346,752</b>	<b>1,154,552</b>

## FY 2016-17 ECONOMIC DEVELOPMENT FUND REVENUES



EXPENDITURES:			
	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$ -	\$ -	\$ 356,718
Contractual Services	704,311	1,306,752	747,834
Supplies & Materials	25,734	-	-
Indirect Cost Allocation	49,124	40,000	50,000
<b>TOTAL EXPENDITURES</b>	<b>\$ 779,169</b>	<b>\$1,346,752</b>	<b>\$1,154,552</b>
Transfers Out	-		
Fund Balance	331,996		
<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>1,111,165</b>	<b>1,346,752</b>	<b>1,154,552</b>

## FY 2016-17 ECONOMIC DEVELOPMENT FUND EXPENDITURES



## ECONOMIC DEVELOPMENT

DEPARTMENT NUMBER: 601

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
President/CEO (MBREDC)	0	0	1
Director of Marketing & Membership Serv	0	0	1
Director of Operations & Project Manager	<u>0</u>	<u>0</u>	<u>1</u>
TOTAL	<u>0</u>	<u>0</u>	<u>3</u>

## COOL SPRING INDUSTRIAL PARK FUND

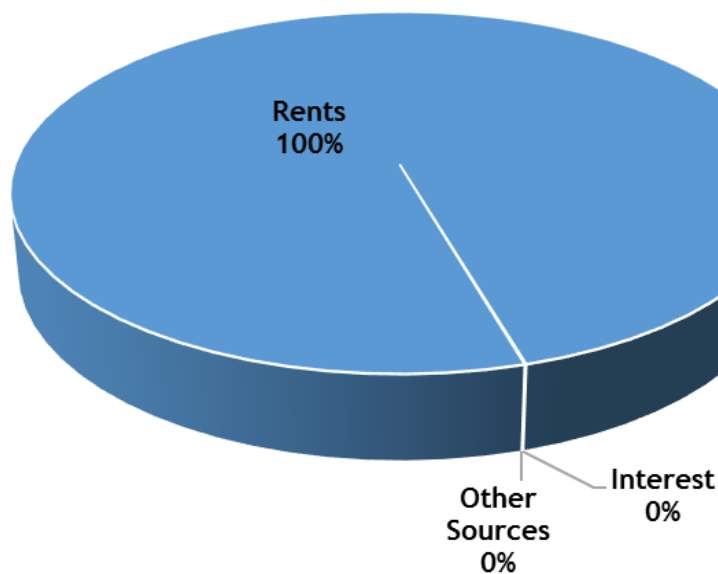
The Cool Spring Industrial Park was developed in 2005 through the County's Multi County Business Park and Development agreement with the Burroughs and Chapin Company. Phase 1 of the park consists of approximately 90 acres. The park is marketed and maintained to encourage future economic development within Horry County. The revenues, expenses and retained earnings are reported in the Special Revenue Fund for annual financial reporting purposes.



## FUND 471 - COOL SPRING INDUSTRIAL PARK FUND SUMMARY

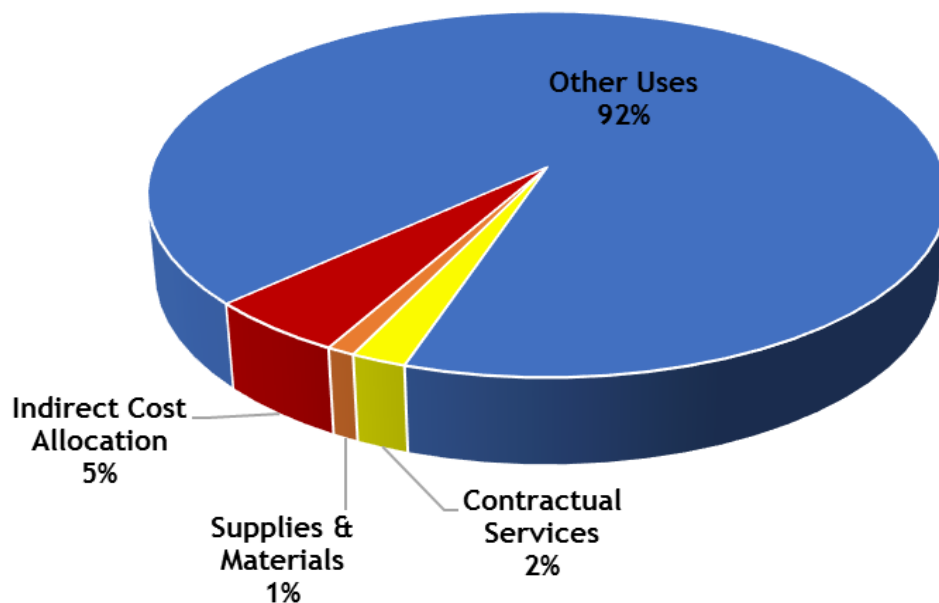
<b>REVENUES:</b>			
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET</b>
	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>
Rents	\$71,875	\$207,500	\$300,000
Interest	148	200	148
<b>TOTAL REVENUES</b>	<b>\$72,023</b>	<b>\$207,700</b>	<b>\$300,148</b>
Transfers In	-	-	-
Fund Balance	-	-	-
<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$72,023</b>	<b>\$207,700</b>	<b>\$300,148</b>

## FY 2016-17 COOL SPRING INDUSTRIAL PARK FUND REVENUES



<b>EXPENDITURES:</b>			
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET</b>
	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>
Contractual Services	\$ 5,763	\$ 5,877	\$ 5,877
Supplies & Materials	-	3,000	3,000
Indirect Cost Allocation	14,216	15,000	15,000
<b>TOTAL EXPENDITURES</b>	<b>\$19,979</b>	<b>\$ 23,877</b>	<b>\$ 23,877</b>
Transfers Out	52,044	183,823	276,271
Fund Balance	-	-	-
<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$72,023</b>	<b>\$207,700</b>	<b>\$300,148</b>

### FY 2016-17 COOL SPRING INDUSTRIAL PARK FUND EXPENDITURES



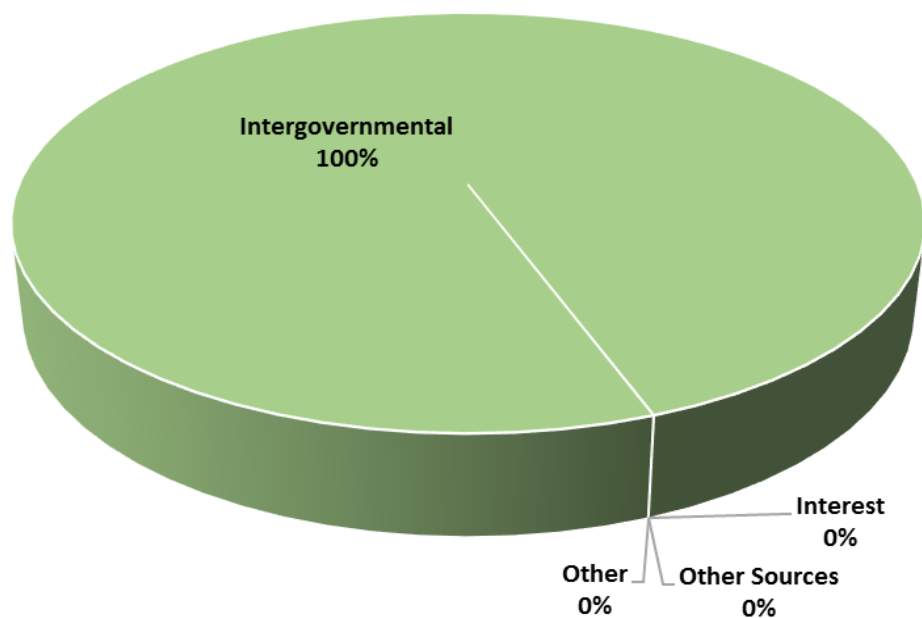
## TOURISM & PROMOTION (ACCOMMODATIONS TAX) FUND

The Tourism & Promotion Fund is used to account for the revenues allocated to the fund by state law for the specific purpose of promoting tourism in Horry County and for other tourism related expenditures. Revenues are derived from a state-wide 2% room tax which is collected by the state and distributed to recipient counties, less the South Carolina Department of Revenue and Taxation administrative fee and funds withheld for other counties. The revenues, expenditures, and fund balance are reported in the Special Revenue Fund for annual financial reporting purposes.

## FUND 480 - TOURISM &amp; PROMOTION (ACCOMMODATIONS TAX) FUND SUMMARY

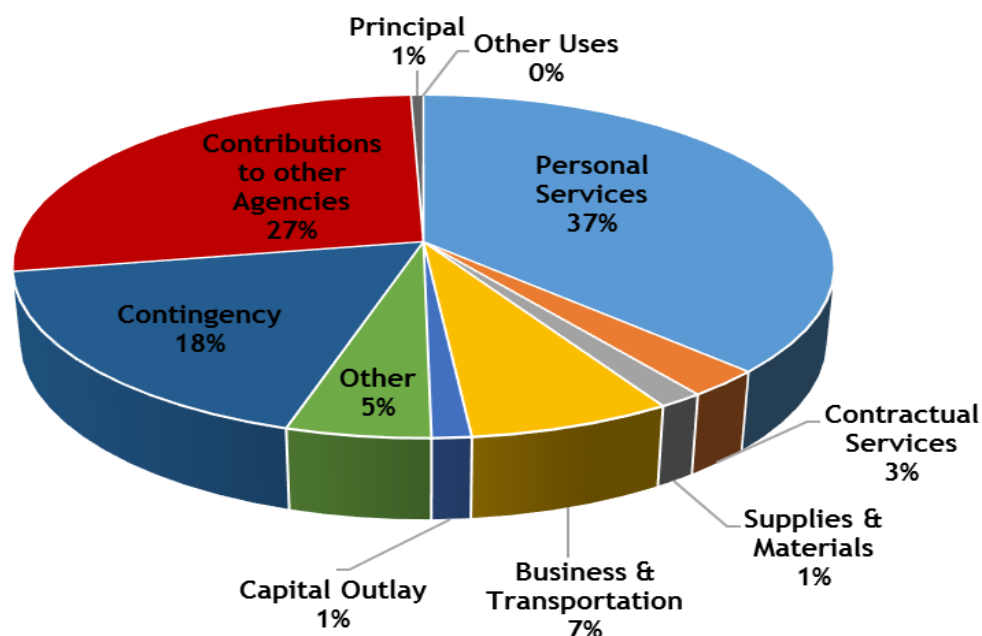
<b>REVENUES:</b>			
	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY 2017</b>
Intergovernmental	\$3,161,318	\$3,528,425	\$4,022,666
Interest	514	-	-
Other	599	-	-
<b>TOTAL REVENUES</b>	<b>\$3,162,431</b>	<b>\$3,528,425</b>	<b>\$4,022,666</b>
Fund Balance	150,339	290,000	-
<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$3,312,770</b>	<b>\$3,818,425</b>	<b>\$4,022,666</b>

## FY 2016-17 TOURISM &amp; PROMOTION FUND REVENUES



EXPENDITURES:			
	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$1,253,762	\$1,450,426	\$1,498,663
Contractual Services	112,392	114,627	104,267
Supplies & Materials	55,091	50,205	61,512
Business & Transportation	180,841	266,738	281,423
Capital Outlay	143,163	20,500	54,575
Other	67,000	135,306	199,617
Contingency	-	609,971	705,386
Contributions to other Agencies	1,401,974	1,170,652	1,094,593
Principal	21,789	-	22,630
Interest	840	-	-
<b>TOTAL EXPENDITURES</b>	<b>\$3,236,852</b>	<b>\$3,818,425</b>	<b>\$4,022,666</b>
Transfers Out	75,918	-	-
Fund Balance	-	-	-
<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$3,312,770</b>	<b>\$3,818,425</b>	<b>\$4,022,666</b>

## FY 2016-17 TOURISM &amp; PROMOTION FUND EXPENDITURES



## BEACH SERVICES

DEPARTMENT NUMBER: 340

The Beach Services Beach Patrol is responsible for enforcing all county laws that apply to the beaches of Horry County. The officers of Beach Patrol are certified police with the power to make arrests if necessary. These officers also patrol the surrounding areas of the beach.

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Sergeant	1	1	1
Corporal	2	2	2
Supervisor I	1	1	1
Patrolman First Class	<u>10</u>	<u>10</u>	<u>10</u>
<b>TOTAL</b>	<u><b>14</b></u>	<u><b>14</b></u>	<u><b>14</b></u>

BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$ 779,675	\$ 843,553	\$ 885,703
Contractual Services	17,288	24,516	25,532
Supplies & Materials	10,211	28,925	35,110
Business & Transportation	64,312	130,738	131,423
Capital Outlay	99,582	20,500	54,575
Transfer Out	-	-	-
Other	67,000	51,768	142,667
<b>TOTAL</b>	<u><b>\$1,038,068</b></u>	<u><b>\$1,100,000</b></u>	<u><b>\$1,275,010</b></u>

## BEACH SERVICES (CONTINUED)

DEPARTMENT NUMBER: 340

PERFORMANCE INDICATORS

<b>WORKLOAD INDICATORS:</b>	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY 2017</b>
Calls Taken	7,500	10,344	11,378
Medical	150	94	104
Marine Response	30	57	63
Lost Persons	135	127	140
Rescues	15	3	5
Surfer Calls/Warnings	1,000	1,502	1,653
Lifeguard Calls	180	199	219
Towed Vehicles	70	19	21
Parking Warnings	1,500	737	811
Parking Violations	1,000	1,119	1,231
Fireworks Calls	800	839	923
Golf Cart Calls	800	1,583	1,742

<b>PERFORMANCE MEASURES:</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>TARGET 2017</b>
1) Maintain a level of proficiency as it pertains to Advance Lifesaving, First Aid and CPR certification	100%	100%	100%
2) Maintain five hours a week as it pertains to assignment on all-terrain vehicles for patrol of oceanfront	100%	100%	100%
3) Bi-annual training on departmental watercraft	100%	100%	100%

## BEACH &amp; STREET CLEANUP

DEPARTMENT NUMBER: 513

The Beach Clean Program is responsible for overall maintenance of the unincorporated portions of the beach. This includes the emptying of littler barrels, picking up loose litter, raking the beach, and maintaining the stormwater runoff areas. These employees also pick up loose litter at the main beach connector roads as well as the beach access areas.

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Supervisor I	1	1	1
Environmental Technician	6	7	6
HEO II	<u>0</u>	<u>0</u>	<u>1</u>
<b>TOTAL</b>	<b><u>7</u></b>	<b><u>8</u></b>	<b><u>8</u></b>
BUDGET SUMMARY:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$474,087	\$606,873	\$612,960
Contractual Services	95,104	90,111	78,735
Supplies & Materials	44,880	21,280	26,402
Business & Transportation	116,529	136,000	150,000
Capital Outlay	43,581	-	-
Transfer Out	29,418	-	-
Debt Service Principal	21,789	-	22,630
Debt Service Interest	840	-	-
Other	-	83,538	56,950
<b>TOTAL</b>	<b><u>\$826,228</u></b>	<b><u>\$937,802</u></b>	<b><u>\$947,677</u></b>



## BEACH &amp; STREET CLEANUP (CONTINUED)

DEPARTMENT NUMBER: 513

PERFORMANCE INDICATORS

<b>WORKLOAD INDICATORS:</b>	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY 2017</b>
Miles of Unincorporated Beach	11	12.8	12.8
Number of Trash Barrels	173	173	173
Number of Beach Accesses	4	22	22

<b>PERFORMANCE MEASURES:</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>TARGET 2017</b>
<u>Tourist Season:</u>			
1) Barrels dumped daily	100%	100%	100%
2) Beaches raked daily	100%	100%	100%
3) Runoff areas maintained 5x / week	100%	100%	100%
4) Beach accesses cleaned daily	100%	100%	100%
<u>Off Season:</u>			
1) Barrels dumped 3x / week	100%	100%	100%
2) Beaches raked 1x / week	100%	100%	100%
3) Runoff areas maintained 2x / week	100%	100%	100%
4) Beach accesses cleaned 3x / week	100%	100%	100%

## ADMISSIONS TAX FUND

The Admissions Tax Fund accounts for revenue derived from Admissions Tax District established in the Fantasy Harbour area. These funds are earmarked by state law for infrastructure improvements in that area. Revenues, expenditures, and fund balances of this fund are reported in the Special revenue Fund for annual financial reporting purposes.

## FUND 481 - ADMISSIONS TAX FUND SUMMARY

REVENUES:			
	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Intergovernmental	\$ -	\$ -	\$ -
Interst	760	-	-
<b>TOTAL REVENUES</b>	<b>\$ 760</b>	<b>\$ -</b>	<b>\$ -</b>
Fund Balance	261,771	-	-
<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$ 262,531</b>	<b>\$ -</b>	<b>\$ -</b>
EXPENDITURES:			
	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Supplies & Materials	\$ 262,531	\$ -	\$ -
Contingency	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>\$ 262,531</b>	<b>\$ -</b>	<b>\$ -</b>
Fund Balance	-	-	-
<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$ 262,531</b>	<b>\$ -</b>	<b>\$ -</b>

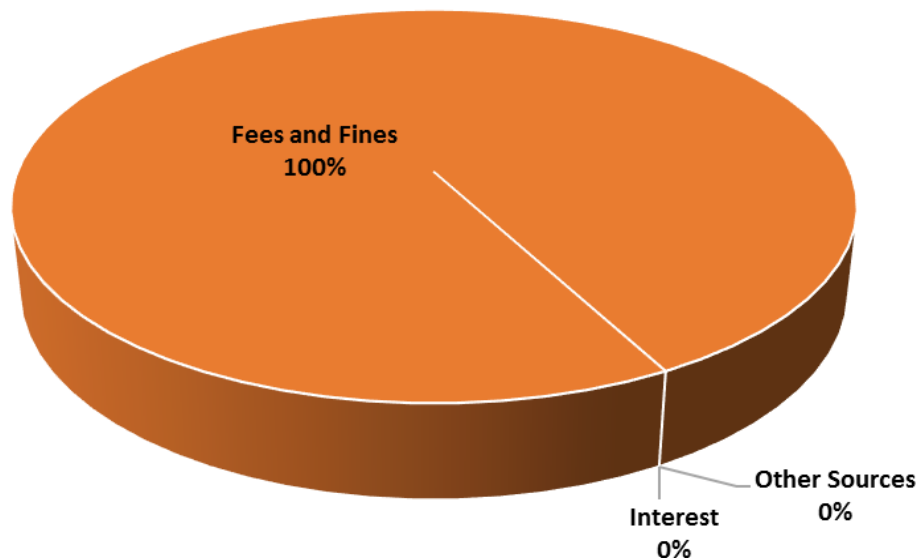
## BASEBALL STADIUM FUND

The Baseball Stadium Fund was established pursuant to a Baseball Management Agreement dated September 1, 1998 with the City of Myrtle Beach, South Carolina and the county. The city has an undivided 70% ownership interest and the county has an undivided 30% ownership interest in the Project. The county agreed to make payments of an amount equal to 30% of the required debt service requirements of the Certificates of Participation, Series 1998 that were originally issued for \$10,295,000. The county's proportionate interest in the debt service requirements of the Certificates initial amount was \$3,088,500.

## FUND 482 - BASEBALL STADIUM FUND SUMMARY

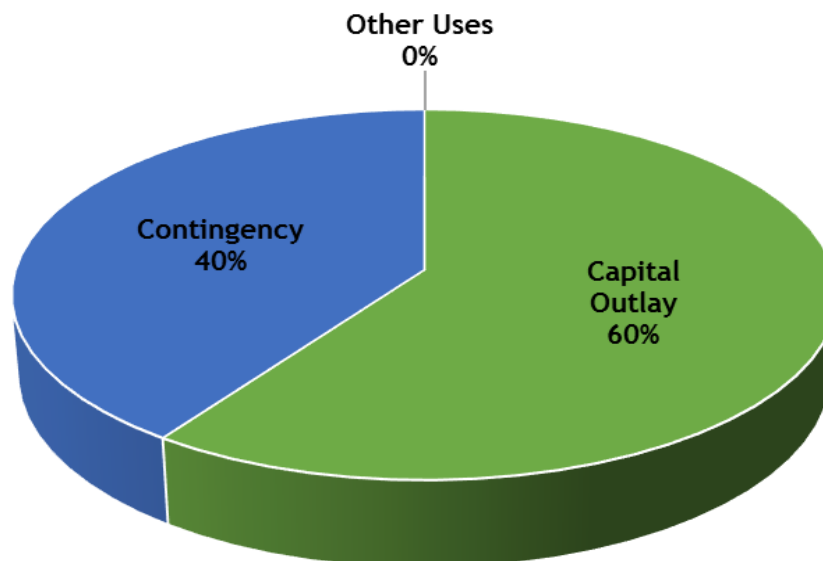
<b>REVENUES:</b>			
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET</b>
	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>
Interest	\$ -	\$ -	\$ -
Fees and Fines	286,512	110,000	158,500
<b>TOTAL REVENUES</b>	<b>\$ 286,512</b>	<b>\$ 110,000</b>	<b>\$ 158,500</b>
Transfers In			
Fund Balance	3,727	63,000	-
<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$ 290,239</b>	<b>\$ 173,000</b>	<b>\$ 158,500</b>

## FY 2016-17 BASEBALL STADIUM FUND REVENUES



EXPENDITURES:			
	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Contractual Services	\$ 25,383	\$ -	\$ -
Supplies & Materials	35,251	-	-
Capital Outlay	227,912	123,000	94,500
Contingency	-	50,000	64,000
Other	1,693	-	-
<b>TOTAL EXPENDITURES</b>	<b>\$ 290,239</b>	<b>\$ 173,000</b>	<b>\$ 158,500</b>
Fund Balance	-	-	-
<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$ 290,239</b>	<b>\$ 173,000</b>	<b>\$ 158,500</b>

### FY 2016-17 BASEBALL STADIUM FUND EXPENDITURES



# CAPITAL PROJECT FUNDS

Capital Project Funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities and/or equipment (other than those financed by the enterprise and fiduciary fund).

Capital Project Funds have been established for the following functions:

Capital Improvement Projects

Fire Apparatus Replacement

## CAPITAL IMPROVEMENT PROJECTS FUND

The Capital Improvement Projects Fund is used to account for financial resources to be used for the acquisition or construction of major capital projects other than those financed by the Airport, Road Maintenance, Fire Apparatus, Fleet Replacement and Heavy Equipment Replacement Funds.

Proceeds of bond issues of the county and grants from other governmental units are maintained by the County Treasurer until such funds are required for their designated purposes.

Revenues, expenditures, and fund balances are reported in the Capital Projects Fund for annual financial reporting purposes.



## FUND 200 - CAPITAL IMPROVEMENT PROJECTS FUND SUMMARY

<b>REVENUES:</b>			
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET</b>
	<b>2015</b>	<b>2016</b>	<b>2017</b>
Interest	\$ 45,274	\$ -	\$ -
Solid Waste Disposal Fee	709,972	686,250	-
Intergovernmental	1,147,728	883,476	785,000
Other	159,120	-	486
<b>TOTAL REVENUES</b>	<b>\$ 2,062,094</b>	<b>\$ 1,569,726</b>	<b>\$ 785,486</b>
Transfers In	3,234,636	7,290,733	8,798,200
Lease Financing	4,675,963	4,550,000	1,100,000
Bond Proceeds	-	-	-
Sales of Assets	-	-	-
Fund Balance	8,099,823	756,480	835,518
<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$ 18,072,516</b>	<b>\$ 14,166,939</b>	<b>\$ 11,519,204</b>
<b>EXPENDITURES:</b>			
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET</b>
	<b>2015</b>	<b>2016</b>	<b>2017</b>
Construction Projects and Capital Outlay	\$ 13,775,279	\$ 9,140,427	\$ 6,561,647
Capital Lease Principal	\$ -	\$ 3,524,622	\$ 3,964,366
Capital Lease Interest	\$ -	\$ 738,376	\$ 310,673
Other	4,037,154	535,000	-
<b>TOTAL EXPENDITURES</b>	<b>\$ 17,812,433</b>	<b>\$ 13,938,425</b>	<b>\$ 10,836,686</b>
Fund Balance	-	-	-
Transfers Out	260,083	228,514	682,518
<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$ 18,072,516</b>	<b>\$ 14,166,939</b>	<b>\$ 11,519,204</b>

## CAPITAL IMPROVEMENT PROJECTS FUND-PROJECTS SUMMARY

<u>Project</u>	<u>Total Funding</u>
Energy Performance Contract	\$567,592
Lifecycle Maintenance	\$559,497
Recreation Facilities	\$535,000
Waste Collection System	\$500,000
Fire/Rescue Capital Plan	\$1,350,000
Aerial Photography	\$340,161
Data Protection-Backup & Disaster Recover	\$75,000
Core Infrastructure Replacements	\$741,989
Register of Deeds Software	\$75,000
ERP Software	\$2,870,407
Panasonic Laptop Computers	\$759,847
Council Audiovisual System	\$225,000
Public Safety Computer Aided Dispatch Software	\$487,193
SCBA Breathing Apparatus	\$250,000
E-911 System Upgrade & Replacement	\$1,247,000
Criminal Justice Information Systems Security	\$100,000
Fiber Relocations	\$153,000
P-25 Radio Infrastructure	\$682,518
<b>FY 2016-2017 CAPITAL PROJECT TOTAL:</b>	<b>\$11,519,204</b>

Note: Project descriptions start on page 296

**CAPITAL IMPROVEMENT PROGRAM**

The Capital Improvements Program (CIP) is a short-range schedule of public improvement projects planned by County Government to occur over a five-year period and includes project descriptions, costs and sources of funding. The Capital Budget is the first year of the CIP and includes those projects for which funds have been appropriated. The subsequent four years included in the program reflect planned activity, subject to budget approval by the Council in the respective future year. These four years are subject to change due to changing circumstances and funding uncertainties, and should be viewed only as a plan. The following CIP policies are intended to guide funding decisions during the CIP review process:

1. The County will prepare and adopt a five-year Capital Improvements Program (CIP), update it annually, and make all capital improvements in accordance with the Capital Budget.
2. The County will attempt to budget as pay-as-you-go funding (current year transfer of funds from General Fund) for capital improvements an amount equal to at least 3% of General Fund operating revenues.
3. The County will annually review the adequacy of the debt service millage in relation to the need for debt funding of capital projects. This review will also include consideration of potential financial benefits of debt refundings.
4. A capital project in the CIP shall have all of the following applicable characteristics:
  - a. The project will fall in to one of the following categories:
    - the government's public infrastructure, including technology infrastructure;
    - vertical and horizontal construction;
    - vehicles and equipment with a projected useful life of more than ten years, which meet the dollar threshold criteria, exclusive of those included in an existing replacement plan;
    - major capital acquisitions which would distort financial resources trend data if not reported separately from the County's operating activities.
  - b. The project will include infrequent expenditures with an individual project cost totaling \$100,000 or more. Projects of less than \$100,000 will generally be included when required for State or Federal funding; and multiple projects in a single category, when bid as a single item of \$100,000 or more, will also be considered if they meet other applicable characteristics.
  - c. The project will result in a newly constructed facility or expanded facility or a major repair of a fixed asset.
  - d. Acquisition of land for future projects (land banking) will be eligible when it has been identified as a need in the five-year CIP, in the County Comprehensive Plan, or when it can be shown as necessary and based on recent growth trends or Council policy decisions.
5. All capital projects will be consistent with the County Comprehensive Plan, the County's Region Plans, and the approved County Facility Plans, as applicable.
6. Any capital project that is or may be the recipient of federal funding will comply with the County's Title VI Plan. The Title VI Coordinator and Department Title VI Liaison will be involved in the project development and implementation process to ensure Title VI compliance.
7. Projects scheduled in previously approved CIP's should be considered when establishing priorities for future CIP programs.
8. A Capital Improvements Program Committee (CIP Committee) will be formed to develop a staff recommended CIP to be presented to the County Council for their consideration. Technology related projects will be recommended to the CIP Committee by the County's technology steering

committee. The following criteria will be used by the CIP Committee to evaluate the merits of each approved capital project:

- a. The CIP will consider the "Community Concept" of the County Comprehensive Plan by directing capital investments to designated growth areas.
  - b. Capital projects will implement a component of an approved facility plan.
  - c. Projects will be consistent and timed with other capital projects.
  - d. Projects generally should not duplicate other County public facilities or services.
  - e. Projects will be implemented in a timely manner.
  - f. Projects will reduce the cost of operations or energy consumption whenever possible.
  - g. Projects will provide for the health and welfare of the community.
9. Eligible capital costs will include land acquisition, easements, site improvements, design, construction, inspection/overhead, equipment, project management, fiber/software/hardware costs communications implementation costs (including data conversion), initial training costs, ancillary costs necessary to place the asset in its intended location (freight charges), and ancillary costs necessary to place the asset in its intended condition for use (installation and site preparation charges).
  10. All capital costs listed in the CIP will be presented in current dollars for the initial year, then inflated when applicable for each subsequent year presented. Any change in project costs and inflation factor from the previously approved CIP must be justified in writing and include a new project summary form along with the reasons for the change in the project cost.
  11. Following completion of a project, remaining surplus capital funds will revert to the capital projects fund, fund balance account, and will be allocated by the County Administrator to other approved capital projects, as appropriate.
  12. The County shall consider the operating cost impact of the projects considered and will adequately account for their impact in future budgets.
  13. Any budget transfer within the General Capital Projects Fund from one project to another project that exceeds \$100,000 must first be approved by County Council through a resolution before the transfer is completed. These resolutions are not required to first go through a Council Committee.
  14. All new capital project requests must be submitted through the annual CIP process.
  15. The County will attempt to match timing of bond issues with construction needs. Use of General Fund surplus to forward -fund projects will be limited to the extent possible. The feasibility of establishing lines-of-credit and other short-term borrowings will be investigated to control cash flow requirements.
  16. Construction of a project must be forecast within two years of completion of design work or funding for design will not be approved.
  17. When construction funds are approved and construction is not undertaken within two years, the CIP Committee will consider whether the project should be dropped from the Program and treated as a new request in future years, unless the project includes grant funding that has been accepted by County Council designated for said project.
  18. The County funds equipment replacement reserves in various operating funds, which are not included in the Capital Improvement Plan. Vehicles and heavy equipment that represent new additions to the current fleet are included in the Capital Improvement Plan.
  19. A Fleet Replacement Program is budgeted in the Fleet Internal Service Fund and provides replacement vehicles funded through user charges over a three - five year period, including funding for ambulances, police cars and other County vehicles.

A Fire Apparatus Replacement Program began in FY 2014 and is budgeted in a separate Fire Apparatus Replacement Fund. Replacement of apparatus is based on standards established by

the Insurance Services Office (ISO). This replacement fund is funded through a separate dedicated millage.

Stormwater and Public Works have been budgeting an equipment replacement program for heavy equipment, which was previously budgeted in the Stormwater and General Funds, but beginning in FY 2012, this Heavy Equipment Replacement Program is being budgeted in a Heavy Equipment Internal Service Fund.

20. An Information Technology Replacement Program that provides for replacing of IT infrastructure and computers shall be proposed for inclusion in the FY 2017 budget.

## **CIP REVIEW PROCESS**

**Review and Adoption of CIP Policies** - In September, the County Council reviews and adopts CIP policies that will guide funding decisions during the CIP review process.

**Departmental Submittal** - In October, capital projects requested for the next five years are submitted by all departments for review. The CIP Committee carries out this review.

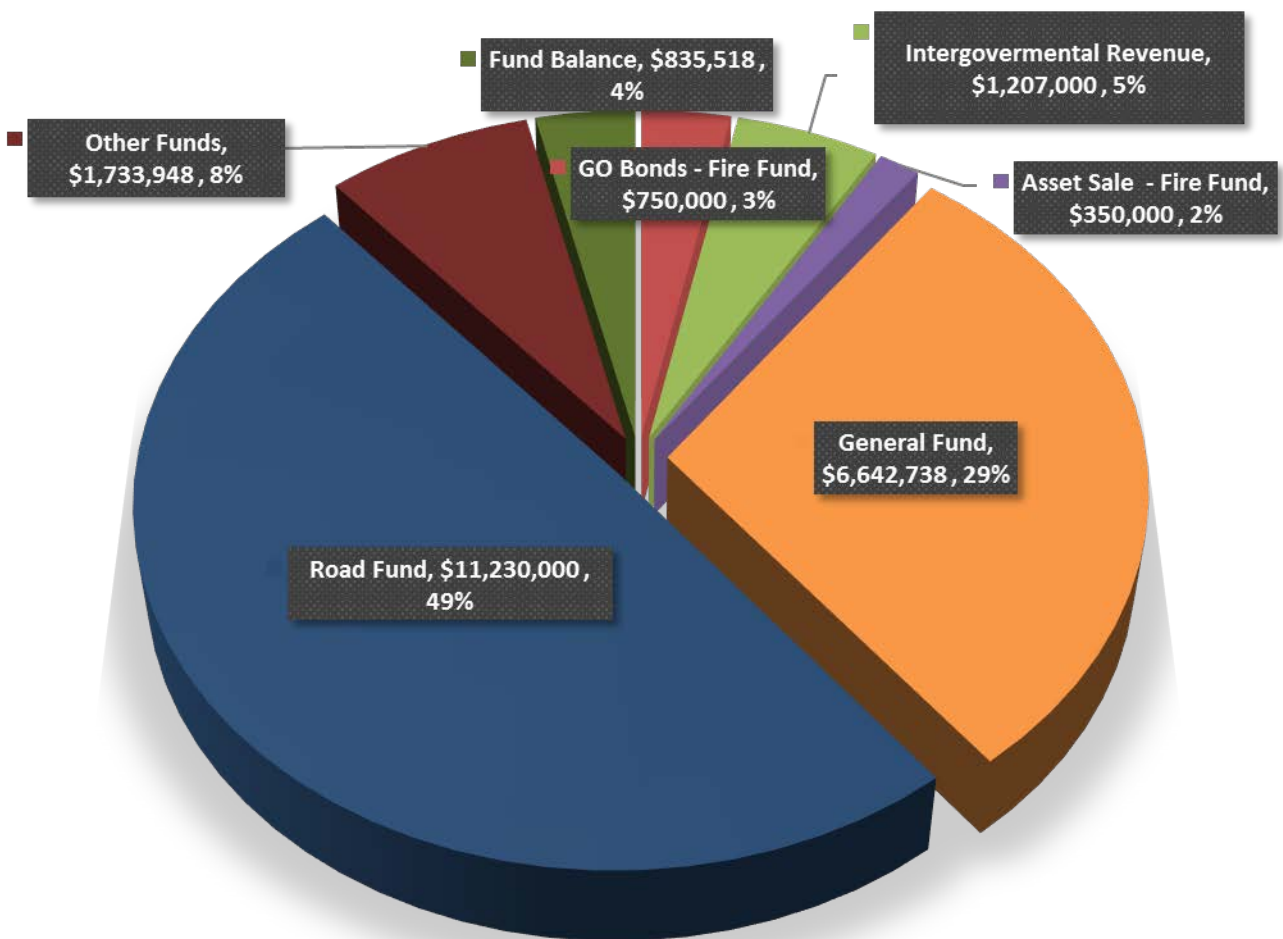
**Staff Recommended CIP** - The CIP Committee reviews all the departmental requests and then prepares a staff-recommended CIP based upon a number of factors which include: consistency with the Comprehensive Plan; projected populations and development; consistency with the last approved CIP; current funding resources; and debt affordability.

**County Planning Commission Review** - The Planning Commission reviews the Staff-Recommended CIP for consistency with the Comprehensive Plan, timing of projects and their need. A public hearing is held in which the public may make comments. Departmental directors are also present to comment on the CIP. The comments of the Planning Commission are submitted to the County Council for their consideration.

**County Council Public Hearing** – Several public meetings are held on the CIP and Capital Budget (first year of the CIP) prior to the hearing. A public hearing is held on the County Council Proposed Capital Budget in June.

**FY 2016-17 CAPITAL BUDGET REVENUES**

The total funding for the FY 2017 Capital Budget includes \$11,519,204 from the Capital Improvement Projects Fund and \$11,230,000 from the Road Fund. Funding is derived from the following sources:

**TOTAL FY 2017 CAPITAL BUDGET REVENUES: \$22,749,204**

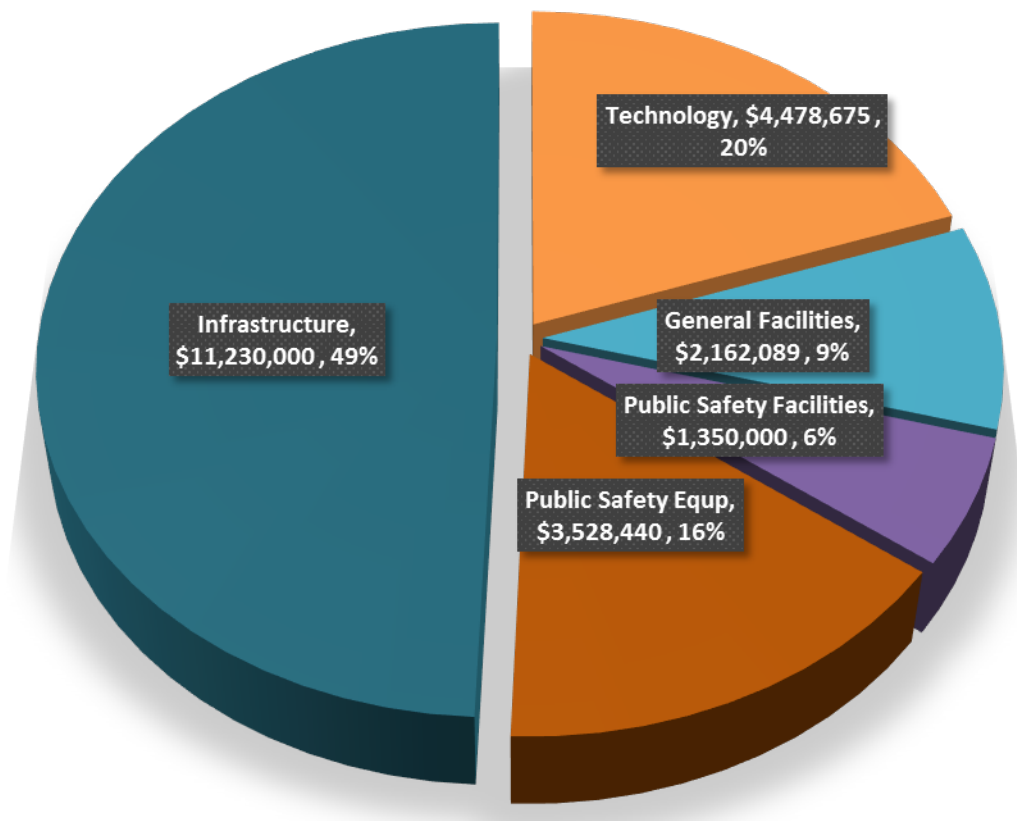
Fund availability is determined through the County's Five-Year Financial Forecast. Estimates of current year and future year funding are based on historic trends. Projects are also scheduled to maintain established benchmarks on fund health (fund balance requirements, coverage ratios, etc.). The amounts in the chart above have been listed in each specific fund.

***Debt Issuances***

The FY 2017 Capital Budget includes one debt issuance of \$750,000 Aynor fire station rebuild (\$250,000 land provided by Town of Aynor and \$350,000 proceeds from the sale of University fire station). FY2016 fire station projects are projected to carry forward into FY2017 resulting in a combined Fire GO Bond issuance of up to \$3,000,000.

## FY 2016-17 CAPITAL BUDGET EXPENDITURES

TOTAL FY 2016-17 CAPITAL BUDGET EXPENDITURES: \$22,749,204

**Infrastructure (Total FY 2017 Funding: \$11,230,000)****Road Paving (\$11,230,000)**

The increased population and visitor growth has caused an acceleration of the wear and breakdown of roads as well as the need to pave roads. Currently, the County is responsible for the maintenance of more than 647 miles of unpaved roads, and 795 miles of paved roads. With normal use, a paved surface should last up to 10 to 12 years, or even longer if the use is less than normal. The County's CIP addresses both dirt road paving (8.0 miles) and repaving paving (34.6 miles) per year. In addition FY 2018 has earmarked \$6,000,000 for an access road at the planned Bucksport Marine Park.

	Total Project	Prior	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
<b>Expenditures:</b>							
Dirt road paving	\$ 19,150,000	-	3,830,000	3,830,000	3,830,000	3,830,000	3,830,000
Repaving	35,000,000	-	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000
Drainage-Bay Road	1,100,000	300,000	400,000	400,000	-	-	-
Bucksport Marine Park - Access Road	6,000,000	-	-	6,000,000	-	-	-
<b>Total Expenditures</b>	<b>61,250,000</b>	<b>300,000</b>	<b>11,230,000</b>	<b>17,230,000</b>	<b>10,830,000</b>	<b>10,830,000</b>	<b>10,830,000</b>
<b>Funding Sources:</b>							
Road Fund	55,250,000	300,000	11,230,000	11,230,000	10,830,000	10,830,000	10,830,000
Road Funding TBD	6,000,000	-	-	6,000,000	-	-	-
<b>Total Funding</b>	<b>\$ 61,250,000</b>	<b>300,000</b>	<b>11,230,000</b>	<b>17,230,000</b>	<b>10,830,000</b>	<b>10,830,000</b>	<b>10,830,000</b>

**General Facilities (Total FY 2017 Funding: \$2,162,089)**

**Energy Performance Contract (\$567,592):** Pepco Energy Services has completed, at a cost of \$8.6 million, the installation of 12 Energy Conservation Measures impacting most Horry County facilities, exclusive of the Horry County Department of Airports' facilities. This project included nearly \$4 million in optimized lighting upgrades (93% of these upgrades use LED technology), almost \$1 million in plumbing improvements, \$2.4 million in mechanical equipment replacements and improvements, and \$1.67 million used to improve 21 facilities' building management systems (BMS) adding 7 buildings to the existing County wide system and 3 facilities building management systems being completely replaced. Current appropriation is for year 2 of 16 of the lease purchase funded entirely from energy savings achieved through the improvements.

	Total Project	Prior	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
<b>Expenditures:</b>							
Pepco Contract	\$ 11,175,077	4,578,695	567,592	578,994	590,625	602,489	672,910
<b>Funding Sources:</b>							
General Fund	7,479,435	1,568,126	508,644	518,862	529,285	539,917	603,024
Fire Fund	316,695	66,393	21,537	21,970	22,411	22,862	25,534
Other	3,378,947	2,944,176	37,410	38,162	38,928	39,710	44,352
<b>Total Funding</b>	\$ 11,175,077	4,578,695	567,592	578,994	590,625	602,489	672,910

**Lifecycle Maintenance (\$559,497):** The County's provision of services to its constituents necessitates physical building structures located throughout Horry County. Based on the age of these structures, normal wear requires periodic renovation and replacement for both systems (HVAC, electrical, plumbing, roofs, entrance, parking, elevators, etc.) and finishes (flooring, wall covering, furnishings, signage, etc.). This proactive periodic reinvestment is designed to provide a sustainable long-term minimal cost for these structures through efficient operations, reduced maintenance costs, maximizing utility and function, and extension of useful life. Priorities are determined annually through an evaluation by the facilities staff. This is an ongoing long-term program funded through the General Fund.



	Total Project	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
<b>Expenditures:</b>						
Lifecycle Maintenance	\$ 2,559,497	559,497	500,000	500,000	500,000	500,000
<b>Funding Sources:</b>						
General Fund	\$ 2,559,497	559,497	500,000	500,000	500,000	500,000



**Recreation Facilities (\$535,000):** Horry County is committed to ongoing upgrades to parks, fields and other amenities to meet the demand from the public. The \$535,000 appropriated for 2017 will provide for sports lighting at athletic fields, upgrades at Vereen Memorial Garden and Carolina Forest parks, and the development of multipurpose fields and amenities at Socastee Recreation Park.



## FY 2016-17 OPERATING BUDGET

## HORRY COUNTY, SOUTH CAROLINA

	Total Project	Prior	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
<b>Expenditures:</b>							
Vereen Memorial Gardens	\$ 500,000	200,000	100,000	-	-	100,000	100,000
10 Oaks Huger Park	291,550	91,550	-	100,000	100,000	-	-
Carolina Forest Recreation	1,110,167	530,167	80,000	80,000	80,000	80,000	80,000
Socastee Recreation	372,921	102,921	45,000	45,000	45,000	45,000	45,000
Sports Lighting	1,960,000	100,000	310,000	310,000	310,000	310,000	310,000
Total Expenditures	<u>4,234,638</u>	<u>1,024,638</u>	<u>535,000</u>	<u>535,000</u>	<u>535,000</u>	<u>535,000</u>	<u>535,000</u>
<b>Funding Sources:</b>							
Intergovernmental	4,234,638	1,024,638	535,000	535,000	535,000	535,000	535,000
Total Funding	\$ <u>4,234,638</u>	<u>1,024,638</u>	<u>535,000</u>	<u>535,000</u>	<u>535,000</u>	<u>535,000</u>	<u>535,000</u>

**Waste Collection System (\$500,000):** Horry County is committed to providing for solid waste collection facilities in its unincorporated areas. The CIP plan has funding budgeting for \$500,000 for a new facility land acquisition in the Carolina Forest/Postal Way area. The McDowell Shortcut property was acquired in FY2016.



	Total Project	Prior	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
<b>Expenditures:</b>							
Land Purchase	\$ <u>741,107</u>	<u>241,107</u>	<u>500,000</u>	-	-	-	-
<b>Funding Sources:</b>							
Waste Mngt Fund	\$ <u>741,107</u>	<u>241,107</u>	<u>500,000</u>	-	-	-	-

**Public Safety Facilities (Total FY 2017 Funding: \$1,350,000)**

**Fire/Rescue Capital Plan (\$1,350,000):** Fire Station 24 – Aynor is currently located at 640 9<sup>th</sup> Ave in Aynor. The Town of Aynor and surrounding areas are protected by this station. This relocation is a second phase of a multi-year capital plan to address the more urgent station replacement or expansion needs. The table below outlines the current program which includes new relocated stations at University, Aynor, and Longs; expansions at Socastee and Forestbrook; and consolidations at Shell/Redbluff, and Nixonville/Wampee.

	Total Project	Prior	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
<b>Expenditures:</b>							
University	\$ 1,600,000	1,600,000	-	-	-	-	-
Training Center	1,000,000	1,000,000	-	-	-	-	-
Aynor	1,350,000	-	1,350,000	-	-	-	-
Longs	1,460,000	-	-	1,460,000	-	-	-
Socastee Exp	750,000	-	-	-	750,000	-	-
Forestbrook Exp	500,000	-	-	-	500,000	-	-
Shell/Red Bluff	1,570,000	-	-	-	-	1,570,000	-
Nixonville/Wampee	1,570,000	-	-	-	-	-	1,570,000
Total Expenditures	<u>9,800,000</u>	<u>2,600,000</u>	<u>1,350,000</u>	<u>1,460,000</u>	<u>1,250,000</u>	<u>1,570,000</u>	<u>1,570,000</u>
<b>Funding Sources:</b>							
Fire GO Bonds	8,700,000	2,100,000	750,000	1,460,000	1,250,000	1,570,000	1,570,000
Intergovernmental	250,000	-	250,000	-	-	-	-
Asset Sale	350,000	-	350,000	-	-	-	-
Fund Balance	500,000	500,000	-	-	-	-	-
Total Funding	\$ <u>9,800,000</u>	<u>2,600,000</u>	<u>1,350,000</u>	<u>1,460,000</u>	<u>1,250,000</u>	<u>1,570,000</u>	<u>1,570,000</u>

**Technology (Total FY 2017 Funding: \$5,087,404)**

**Aerial Photography (\$340,161):** This project is the basis for updating the county's base GIS mapping. The aerial images are used by all departments for accurate GIS information and is the base layer used for 911 Dispatching, Code Enforcement, Planning, Stormwater billing, and Public Works. This information is the base layer for all county GIS applications. The \$340,161 appropriated for 2017 is funds the biannual flyover. Funding is shared by the General Fund and Stormwater Fund. Annual contributions are estimated at \$225,000 annually to

maintain the data current.

	<u>Total Project</u>	<u>Prior</u>	<u>FY 2017</u>	<u>FY 2018</u>	<u>FY 2019</u>	<u>FY 2020</u>	<u>FY 2021</u>
<b>Expenditures:</b>							
Aerial Photography	\$ <u>1,690,161</u>	<u>450,000</u>	<u>340,161</u>	<u>225,000</u>	<u>225,000</u>	<u>225,000</u>	<u>225,000</u>
<b>Funding Sources:</b>							
Stormwater Fund	700,000	200,000	100,000	100,000	100,000	100,000	100,000
General Fund	<u>990,161</u>	<u>250,000</u>	<u>240,161</u>	<u>125,000</u>	<u>125,000</u>	<u>125,000</u>	<u>125,000</u>
<b>Total Funding</b>	\$ <u>1,690,161</u>	<u>450,000</u>	<u>340,161</u>	<u>225,000</u>	<u>225,000</u>	<u>225,000</u>	<u>225,000</u>

**Data Protection – Backup and Disaster Recovery (\$75,000):** The County's existing backup solution is reaching end of life (EOL). To upgrade to the new pricing model on the existing solution would not include taking advantage of state of the art technology. New solutions would provide a number of options for reducing the DC footprint and managing more effectively the backup data protection requirements. Many of the requirements are now being driven by CJIS data protection requirements. Additionally, the County needs to prioritize the line of business applications necessary for operations should a disaster strike. The \$75,000 appropriated for 2017 will provide the design requirements for the disaster recovery plan and solution implemented. Cost of the project is initially estimated at \$950,000 and would commence in fiscal year 2018 and complete in fiscal year 2019.

	<u>Total Project</u>	<u>FY 2017</u>	<u>FY 2018</u>	<u>FY 2019</u>	<u>FY 2020</u>	<u>FY 2021</u>
<b>Expenditures:</b>						
Software/Hardware	\$ <u>1,850,000</u>	<u>75,000</u>	<u>500,000</u>	<u>375,000</u>	<u>900,000</u>	<u>-</u>
<b>Funding Sources:</b>						
General Fund	\$ <u>1,850,000</u>	<u>75,000</u>	<u>500,000</u>	<u>375,000</u>	<u>900,000</u>	<u>-</u>

**Core Infrastructure Replacements (\$741,989):** Apart from the Strategic Plan which considers network servers, storage, Operating system (OS) and SQL licensing, the department has also undertaken a long range plan to replace EOSL (end of service life) hardware and software. This includes the core switches, firewalls (both internal and external), wireless access points and switches throughout the county complexes. It is critical for a secure datacenter and to meet rapidly changing CJIS, FTI and PCI requirements that end of service life (ESOL) hardware be replaced or risk losing access to critical CJIS information.

	<u>Total Project</u>	<u>FY 2017</u>	<u>FY 2018</u>	<u>FY 2019</u>	<u>FY 2020</u>	<u>FY 2021</u>
<b>Expenditures:</b>						
Software/Hardware	\$ <u>2,495,989</u>	<u>741,989</u>	<u>454,000</u>	<u>475,000</u>	<u>300,000</u>	<u>525,000</u>
<b>Funding Sources:</b>						
General Fund	\$ <u>2,495,989</u>	<u>741,989</u>	<u>454,000</u>	<u>475,000</u>	<u>300,000</u>	<u>525,000</u>

*Register of Deeds (ROD) (\$75,000):* THE ROD Software was implemented ten (10) years ago. The current solution provider has undergone a number of ownership changes, which has significantly impacted quality and timeliness of support. The software version currently in use, has not been enhanced with any new functionality for a number of years. Upgrading to the newest version leaves the county with the same dissatisfactory support from the Vendor. The IT/GIS Department and ROD see the need to engage in a requirements gathering (based on changes to overall technology and goals) and then proceeding with the implementation of a new solution. The \$75,000 appropriated for 2017 is for requirements gathering and request for proposal development. Cost of the project is initially estimated at \$725,000 and would commence in fiscal year 2018 and complete in fiscal year 2019. Ongoing annual maintenance is estimated at an initial \$50,000 additional cost over existing contracts.

	<u>Total Project</u>	<u>FY 2017</u>	<u>FY 2018</u>	<u>FY 2019</u>	<u>FY 2020</u>	<u>FY 2021</u>
<b>Expenditures:</b>						
Software	\$ <u>725,000</u>	<u>75,000</u>	<u>350,000</u>	<u>300,000</u>	<u>-</u>	<u>-</u>
<b>Funding Sources:</b>						
General Fund	\$ <u>725,000</u>	<u>75,000</u>	<u>350,000</u>	<u>300,000</u>	<u>-</u>	<u>-</u>

*ERP Software (\$2,870,407):* Year 3 of 8 of the Enterprise Resource Planning (ERP) system acquisition through lease-purchase. This project is continuing to replace the current legacy system programs used for in financial applications. Initial phases included general ledger, cash receipts, cash disbursements, procurement, billing, fixed assets, tax billing and collection, human resources, and payroll. Additional phases planned for fiscal year 2017 include time and attendance, business license, and fleet (including inventory). The \$506,525 appropriated for 2017 is payments 6 and 7 of the lease-purchase. Cost of the project is estimated at \$6.2 million.

	<u>Total Project</u>	<u>Prior</u>	<u>FY 2017</u>	<u>FY 2018</u>	<u>FY 2019</u>	<u>FY 2020</u>	<u>FY 2021</u>
<b>Expenditures:</b>							
Software/Hardware	\$ <u>6,039,598</u>	<u>3,169,191</u>	<u>2,870,407</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Funding Sources:</b>							
Dept of Airports	500,000	500,000	-	-	-	-	-
Capital Proj Fund	593,475	593,475	-	-	-	-	-
General Fund	4,846,123	1,975,716	2,870,407	-	-	-	-
Other	<u>100,000</u>	<u>100,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Total Funding</b>	\$ <u>6,039,598</u>	<u>3,169,191</u>	<u>2,870,407</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>



*Panasonic Laptop Computers (\$759,847):* Police and Emergency Medical Services utilize ruggedized laptop computers in their patrol and ambulance vehicles. The lifespan of these computers are estimated at four(4) years. The County rotates a 25% of the units on an annual basis. This is a continuing program to replace 52 Police units and 7 EMS units annually. FY 2017 is budgeted at \$410,000 and is paid for by a transfer from the General Fund. Purchases of these computers prior to FY 2016 were accomplished by a lease purchase and currently two (2) lease have remaining payments.

	<u>Total Project</u>	<u>Prior</u>	<u>FY 2017</u>	<u>FY 2018</u>	<u>FY 2019</u>	<u>FY 2020</u>	<u>FY 2021</u>
<b>Expenditures:</b>							
Computers	\$ 2,150,000	-	410,000	420,000	430,000	440,000	450,000
2014 Lease	383,128	287,346	95,782	-	-	-	-
2015 Lease	<u>635,162</u>	<u>381,097</u>	<u>254,065</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Total Expenditures</b>	<u>3,168,290</u>	<u>668,443</u>	<u>759,847</u>	<u>420,000</u>	<u>430,000</u>	<u>440,000</u>	<u>450,000</u>
<b>Funding Sources:</b>							
General Fund	<u>3,168,290</u>	<u>668,443</u>	<u>759,847</u>	<u>420,000</u>	<u>430,000</u>	<u>440,000</u>	<u>450,000</u>

**Council Audiovisual System (\$225,000):** In 2002, the County Complex was completed and Council Chambers was equipped with an A/V system and studio components for the purpose of broadcasting Council meetings over cable channels. The electronic voting system was installed at the same time. A number of minor upgrades have been accomplished to system components, but the technology and scope of broadcasting meetings has changed dynamically. Meetings are now streamed live or recorded from not only Council Chambers, Council Conference Rooms, but also Multi-Purpose Rooms. The past year has seen some major issues with the system and compatibility between older components and technologies with newer digital technologies being used. The project will replace the entire system with newer technology incorporating all aspects of the system.

	<u>Total Project</u>	<u>FY 2017</u>	<u>FY 2018</u>	<u>FY 2019</u>	<u>FY 2020</u>	<u>FY 2021</u>
<b>Expenditures:</b>						
Council AV System	\$ <u>225,000</u>	<u>225,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Funding Sources:</b>						
General Fund	\$ <u>225,000</u>	<u>225,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

**Public Safety Equipment (Total FY 2017 Funding: \$2,919,711)**

**Public Safety Computer Aided Dispatch (CAD) software (\$487,193):** Year 5 of 5 for the PSA (Public Safety Application) Suite Upgrade including Law Enforcement Records, Interface to Court records and Solicitor records, Mobile data, Jail records, Fire/EMS records. This upgrade is critical to the delivery of public safety services to Horry County citizens. This suite provides an integrated approach to technology, resulting in more efficient service. The \$487,193 appropriated for 2017 complete the five year acquisition for the software through lease-purchase from Motorola at a total cost of \$2.44 million. Staff is currently evaluating the timing for replacement of the foundational public safety software which will impact future CIP's budgets.

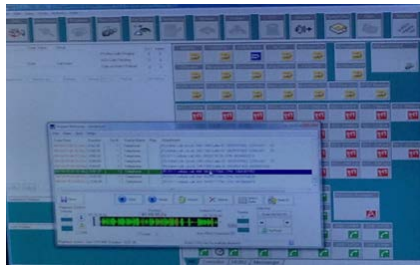


	<u>Total Project</u>	<u>Prior</u>	<u>FY 2017</u>	<u>FY 2018</u>	<u>FY 2019</u>	<u>FY 2020</u>	<u>FY 2021</u>
<b>Expenditures:</b>							
Software	\$ <u>2,435,965</u>	<u>1,948,772</u>	<u>487,193</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Funding Sources:</b>							
General Fund	\$ <u>2,435,965</u>	<u>1,948,772</u>	<u>487,193</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

**SCBA breathing apparatus (\$250,000):** A self-contained breathing apparatus, or SCBA, sometimes referred to as a compressed air breathing apparatus, or simply breathing apparatus, is a device worn by rescue workers, firefighters, and others to provide breathable air in an "Immediately Dangerous to Life or Health" atmosphere. This will appropriate year 2 of 4 for the plan to upgrade and standardize the Fire/Rescue apparatus. Total cost over the 4 year plan is estimated at \$1,000,000.



	<u>Total Project</u>	<u>Prior</u>	<u>FY 2017</u>	<u>FY 2018</u>	<u>FY 2019</u>	<u>FY 2020</u>	<u>FY 2021</u>
<b>Expenditures:</b>							
SCBA	\$ <u>750,000</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Funding Sources:</b>							
Fire Fund	\$ <u>750,000</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>	<u>-</u>	<u>-</u>	<u>-</u>



**E-911 System Upgrade and Replacement (\$1,247,000):** E911 system is required to update various components in response to the County's Radio System upgrade to the P-25 Digital platform. New communication consoles are required at the 911, Myrtle Beach, and North Myrtle Beach call centers. Upgrade is required in the Recording System to the digital platform. Additional upgrades are planned to add "Text to 911" functionality and provide wireless accuracy testing to enhance First Responder service to precisely locate cell callers. The 911 System was upgraded in FY 2012. As the system is primarily

computer based, the estimated useful life is five (5) to seven (7) years. The County is therefore projecting a system replacement in FY 2018 with initial vendor independent engineering, design, requirements, and selection beginning in FY 2017 at an estimated cost of \$250,000. The purchase of the system is estimated at \$4,000,000 and is anticipated to include an extended warranty/maintenance contract procured with the purchase. The System is located at 911, Myrtle Beach, and North Myrtle Beach call centers. Restricted Funding is available for these improvements from the County's E911 Special Revenue Fund as well as reimbursement from the State. The source of both these funding options is the E911 surcharge added to monthly subscriber statements for wired and wireless phone bills and shared by the State and County. For items qualifying for reimbursement from the State, reimbursement rates range from 40% to 100% based on the nature of the expenditure and available funding.

	Total Project	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
<b>Expenditures:</b>						
Text to 911	\$ 135,000	135,000	-	-	-	-
Digital Recording	110,000	110,000	-	-	-	-
Wireless Accuracy	110,000	110,000	-	-	-	-
911 System	4,250,000	250,000	4,000,000	-	-	-
Consoles (Motorola)	642,000	642,000	-	-	-	-
Tele-consoles	415,000	-	-	415,000	-	-
Future Functionality	500,000	-	-	-	250,000	250,000
<b>Total Expenditures</b>	<b>6,162,000</b>	<b>1,247,000</b>	<b>4,000,000</b>	<b>415,000</b>	<b>250,000</b>	<b>250,000</b>
<b>Funding Sources:</b>						
Intergovernmental	2,388,000	422,000	1,600,000	166,000	100,000	100,000
E911 Fund	3,774,000	825,000	2,400,000	249,000	150,000	150,000
<b>Total Funding</b>	<b>\$ 6,162,000</b>	<b>1,247,000</b>	<b>4,000,000</b>	<b>415,000</b>	<b>250,000</b>	<b>250,000</b>



**Criminal Justice Information Systems Security (\$100,000):** This is phase III of the Criminal Justice Information Systems mandate by the federal government. New additional mandates now require email encryption for all email regarding CJIS. The CJIS Requirements are becoming stringent each year. 2016 Budget and beyond is impacted by the new requirement that no End of Life (EOL) hardware or software will be allowed on the County's network. The

newest requirements to monitor, log and review all activities on the network require software solutions as well as additional appliances or services to meet these requirements. The EOL requirement will make it necessary to continue to fund this CIP over the long term to reduce the future impact of complete infrastructure replacements in any one budget year. The \$100,000 appropriated for 2017 is year 3 of the program with an estimated cost of \$795,000.

	Total Project	Prior	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
<b>Expenditures:</b>							
Software/Hardware	\$ 795,000	195,000	100,000	100,000	100,000	100,000	100,000
<b>Funding Sources:</b>							
General Fund	\$ 795,000	195,000	100,000	100,000	100,000	100,000	100,000



**Fiber Relocations (\$153,000):** The County owns and maintains a fiber optic network supporting the data and communications between public safety agencies within Horry County. Also utilizing this network are County operations located in close proximity to the network for data and communications. Road widening, construction, or modifications may necessitate the relocation of various or all utility infrastructure located within the road right of way. Horry County as the owner of this fiber network is required to fund for the relocation of its lines if preexisting rights do not exist within a given road right of way similar to the other utility providers.

	<u>Total Project</u>	<u>Prior</u>	<u>FY 2017</u>	<u>FY 2018</u>	<u>FY 2019</u>	<u>FY 2020</u>	<u>FY 2021</u>
<b><u>Expenditures:</u></b>							
Backgate	\$ 317,547	317,547	-	-	-	-	-
Glenn's Bay Road	607,644	607,644	-	-	-	-	-
6th Ave NMB	37,206	37,206	-	-	-	-	-
Singleton Ridge Rd	90,000	-	90,000	-	-	-	-
SC 905 & SC 9	63,000	-	63,000	-	-	-	-
US501& Robert Grissom	68,000	-	-	68,000	-	-	-
SC905/Old Reaves Ferry	22,500	-	-	22,500	-	-	-
US17/10 AveS Surfside	30,000	-	-	30,000	-	-	-
Palmetto Point/SC544	70,000	-	-	-	-	70,000	-
Hwy 701N Widening	1,125,000	-	-	-	-	-	1,125,000
US501 Widening	934,594	259,594	-	-	-	-	675,000
Contingency	476,100	-	-	-	-	-	476,100
CBPkwY Extension	237,000	-	-	-	-	-	237,000
<b>Total Expenditures</b>	<u>4,078,591</u>	<u>1,221,991</u>	<u>153,000</u>	<u>120,500</u>	<u>-</u>	<u>70,000</u>	<u>2,513,100</u>
<b><u>Funding Sources:</u></b>							
General Fund	1,412,491	1,221,991	-	120,500	-	70,000	-
GO Bonds	2,513,100	-	-	-	-	-	2,513,100
CIP Fund Balance	153,000	-	153,000	-	-	-	-
<b>Total Funding</b>	<u>\$ 4,078,591</u>	<u>1,221,991</u>	<u>153,000</u>	<u>120,500</u>	<u>-</u>	<u>70,000</u>	<u>2,513,100</u>



**P-25 Radio Infrastructure (\$682,518):** Horry County's current analog SmartNet System, operational for over 20 years, is nearing the end of life, and is no longer sufficient to meet the needs of County's first responders. Mission critical communications systems that provide interoperable communications with other public safety agencies are more important than ever. Horry County has contracted with Motorola Solutions to provide mission critical radio communications compliant with Homeland Security Standards for Public Safety Digital Radio Communications while providing interoperability with thousands of other responders in South Carolina.

This project was funded with \$16,000,000 in FY2016. The FY2017 amount of \$682,518 is the unspent amount of Solid Waste Host Fee previously received within the CIP and initially identified to assist with the P-25 capital cost. As the County has selected a pay-as-you-go funding source for the capital cost over lease purchase, the accumulated funds are being transferred to the new Internal Service Fund for P-25 radio system to cover additional operating needs.

	<u>Total Project</u>	<u>FY 2017</u>	<u>FY 2018</u>	<u>FY 2019</u>	<u>FY 2020</u>	<u>FY 2021</u>
<b><u>Expenditures:</u></b>						
P-25 Radio Infrastructure	\$ <u>682,518</u>	<u>682,518</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b><u>Funding Sources:</u></b>						
Solid Waste Host Fee	\$ <u>682,518</u>	<u>682,518</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

**FUTURE YEAR CIP PROJECTS (FY2018 to FY2021)**

**General Facilities (\$0):** Future growth needs for the various County operations are in the planning stages and call for construction of a Police Training Facility, construction of an office building for a new fifth (5<sup>th</sup>) Police Precinct (location to be determined), and replacement/expansion of the current County Complex building currently located on 21<sup>st</sup> Avenue in Myrtle Beach.

	<u>Total Project</u>	<u>Prior</u>	<u>FY 2017</u>	<u>FY 2018</u>	<u>FY 2019</u>	<u>FY 2020</u>	<u>FY 2021</u>
<b>Expenditures:</b>							
West Precinct Bldg	\$ 597,750	597,750	-	-	-	-	-
Police Training Facility	1,500,000	-	-	-	-	-	1,500,000
Fifth Precinct Bldg	1,300,000	-	-	-	-	-	1,300,000
Central Coast Complex	20,000,000	-	-	-	-	-	20,000,000
<b>Total Expenditures</b>	<u>23,397,750</u>	<u>597,750</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>22,800,000</u>
<b>Funding Sources:</b>							
GO Bonds	22,800,000	-	-	-	-	-	22,800,000
General Fund	597,750	597,750	-	-	-	-	-
<b>Total Funding</b>	<u>\$ 23,397,750</u>	<u>597,750</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>22,800,000</u>

**Police Firing Range (\$0):** The County Police are in need of an expanded practice firing range. The budget of \$500,000 assumes the facility will be located on property already owned by Horry County.

	<u>Total Project</u>	<u>FY 2017</u>	<u>FY 2018</u>	<u>FY 2019</u>	<u>FY 2020</u>	<u>FY 2021</u>
<b>Expenditures:</b>						
Police Firing Range	\$ <u>500,000</u>	<u>-</u>	<u>500,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Funding Sources:</b>						
General Fund	\$ <u>500,000</u>	<u>-</u>	<u>500,000</u>	<u>-</u>	<u>-</u>	<u>-</u>

**Solicitor (\$0):** The Solicitor's Office currently uses a software solution called Spartan Technologies. It has been in place over six years. Updates and enhancements to the current version are no longer being developed. The current vendor recommended next step is to upgrade to the newest software version. However, the upgrade (which would have to be completed before a new solution would be in place) does not address the rapidly changing technology. The Solicitor's Office is requesting a replacement software and would fund the project over a two (2) year period. The project will replace the SQL server environment with current hardware, software, and licensing to bring the County into compliance with Microsoft licensing requirements. The \$50,000 appropriated for 2017 is for requirements gathering and request for proposal development. Cost of the project is initially estimated at \$550,000 and would commence in fiscal year 2018 and complete in fiscal year 2019. Ongoing annual maintenance is estimated at an initial \$25,000 additional cost over existing contracts.

	<u>Total Project</u>	<u>Prior</u>	<u>FY 2017</u>	<u>FY 2018</u>	<u>FY 2019</u>	<u>FY 2020</u>	<u>FY 2021</u>
<b>Expenditures:</b>							
Software	\$ <u>550,000</u>	<u>-</u>	<u>-</u>	<u>50,000</u>	<u>250,000</u>	<u>250,000</u>	<u>-</u>
<b>Funding Sources:</b>							
General Fund	<u>550,000</u>	<u>-</u>	<u>-</u>	<u>50,000</u>	<u>250,000</u>	<u>250,000</u>	<u>-</u>
<b>Total Funding</b>	<u>\$ 550,000</u>	<u>-</u>	<u>-</u>	<u>50,000</u>	<u>250,000</u>	<u>250,000</u>	<u>-</u>

**County Telephone System (\$0):** In 2002, the County implemented its current Voice over IP system connecting operations with connections to the County's fiber network. The County estimates that the system will need replacing in FY 2021.

	<u>Total Project</u>	<u>FY 2017</u>	<u>FY 2018</u>	<u>FY 2019</u>	<u>FY 2020</u>	<u>FY 2021</u>
<b>Expenditures:</b>						
Software/Hardware	\$ <u>900,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>900,000</u>
<b>Funding Sources:</b>						
General Fund	\$ <u>900,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>900,000</u>

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**RELATIONSHIP TO OPERATING BUDGET**

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The County's Operating Budget provides for services of a recurring nature and funds these services with recurring revenues. Some of these expenditures are for "operating" capital outlays, defined as any item with a useful life greater than two years and a unit cost of \$5,000 or more. The nature of capital items such as vehicles and equipment requires that they be planned for and replaced on a recurring basis. The Operating Budget is the medium chosen for their replacement.

The impact of the CIP on the Operating Budget is reflected in three areas:

- Pay-as-you-go financing reflected in the Operating Budget, which impacts fund balance or available funds for operating needs;
- Debt service payments on any bond instrument that may be issued to finance capital improvements; and
- Staffing and other operating expenses that may be required once a capital improvement is completed.



**PROJECTED OPERATING BUDGET IMPACT**

The Capital Improvement Program projected that the following personnel and operating expenses might be necessary to maintain and operate the projects in the CIP. Please note that not all items listed in the subsequent schedules were funded due to the availability of funds. The subsequent schedules are solely a projection and are subject to appropriation by County Council and the availability of funds.

	<u>Project Cost</u>	<u>Debt Amount</u>	<u>Type</u>	<u>Projected Annual Impact</u>	<u>Operating</u>	<u>Debt Service</u>	<u>In-service</u>
<b><u>Expenditures:</u></b>							
<b><u>Increased Technology Maintenance Costs</u></b>							
ROD Software	\$ 725,000		Replacement	50,000	-		FY2020
Data Protection	1,850,000		New	75,000	-		FY2020
Server /Storage	1,952,289		Replacement	75,000	-		FY2017
Core Infrastructure	893,000		Replacement	235,000	-		FY2017
E911-Text to 911	135,000		New	65,000	-		FY2017
Solicitor Software	550,000		Replacement	20,000	-		FY2020
Council A/V	225,000		Replacement	25,000	-		FY2017
<b><u>Increased Facility Operational Costs</u></b>							
University	1,600,000	1,100,000	Replacement	48,000	80,940		FY2018
Training Center	1,000,000	1,000,000	Replacement	30,000	73,582		FY2018
Aynor	1,350,000	750,000	Replacement	40,500	55,186		FY2018
Longs	1,460,000	1,460,000	Replacement	43,800	107,429		FY2019
Socastee Exp	750,000	750,000	Expansion	75,000	55,186		FY2019
Forestbrook Exp	500,000	500,000	Expansion	50,000	36,791		FY2019
Shell/Red Bluff	1,570,000	1,570,000	Consolidation	47,100	115,523		FY2020
Nixonville/Wampee	1,570,000	1,570,000	Consolidation	47,100	115,523		FY2021
Recycle Center 2017	500,000	-	New	235,000	-		FY2017
Central Coast Complex	20,000,000	20,000,000	Replace/Expand	800,000	1,471,635		FY2022
<b><u>Increased Infrastructure Maintenance</u></b>							
Dirt Road Paving	19,150,000			539,499	-		
Bucksport Marine Park	6,000,000			169,034	-		
<b>Total Expenditures</b>	<b>\$ 61,780,289</b>			<b>2,670,033</b>	<b>2,111,796</b>		
<b><u>Funding Sources:</u></b>							
Fire Fund	\$			381,500	640,161		
General Debt				-	1,471,635		
Waste Management				235,000	-		
E911 Fund				65,000	-		
Road Fund				708,533	-		
General Fund				1,280,000	-		
<b>Total Funding</b>	<b>\$</b>			<b>2,670,033</b>	<b>2,111,796</b>		

## CIP SUMMARY SCHEDULE BY PROJECT

FY 2017 to FY 2021 Capital Improvement Plan						
DESCRIPTION	ADDITIONAL INFORMATION	Budgeted Expenditures				
		FY2017	FY2018	FY2019	FY2020	FY2021
New						
Fire/Rescue Capital Plan	Aynor Station Rebuild	\$1,350,000				
Fire/Rescue Capital Plan	Longs Station Rebuild		\$1,460,000			
Fire/Rescue Capital Plan	Socastee Station Renovation			\$750,000		
Fire/Rescue Capital Plan	Forestbrook Station Renovation			\$500,000		
Fire/Rescue Capital Plan	Shell Station Rebuild				\$1,570,000	
Fire/Rescue Capital Plan	Nixonville/Wampee Consolidation					\$1,570,000
Central Coast Complex	Funding for expansion/ improvements to County facilities located in the City of Myrtle Beach					\$20,000,000
Public Safety Training	Firing Range Construction		\$500,000			
Public Safety Training	Training Building Expansion for Police					
Police	Construct Facility for the 5th Precinct					
Register of Deeds	Software Replacement	\$75,000	\$350,000	\$300,000		
Solicitor	Case Management Software Yr 1-2 of 2		\$50,000	\$250,000	\$250,000	
Waste Management Recycling	New Facility Land Acquisition - Carolina Forest	\$500,000				
Road Paving/Construction	Bucksport Marine Park - Access Road		\$6,000,000			
Subtotal - New		\$1,925,000	\$8,360,000	\$1,800,000	\$1,820,000	\$21,570,000

FY 2017 to FY 2021 Capital Improvement Plan						
DESCRIPTION	ADDITIONAL INFORMATION	Budgeted Expenditures				
		FY2017	FY2018	FY2019	FY2020	FY2021
Recurring						
Fire/Rescue Capital Plan	SCBA Breathing Apparatus	\$250,000	\$250,000			
Panasonic Laptops	Purchase 52 Police, 7 EMS	\$410,000	\$420,000	\$430,000	\$440,000	\$450,000
Communications	Transfer to Internal Service Fund	\$682,518				
E-911	9-1-1 System Upgrades	\$1,247,000	\$4,000,000	\$415,000	\$250,000	\$250,000
Security Enhancements	Security Enhancements	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
Communications	Fiber Relocations	\$153,000	\$120,500		\$70,000	\$2,513,100
IT/GIS	Data Protection/Disaster Recovery	\$75,000	\$500,000	\$375,000	\$900,000	
IT/GIS	Server/Storage Replacement	\$365,989	\$287,000	\$375,000	\$225,000	\$350,000
IT/GIS	Core Infrastructure Replacements	\$376,000	\$167,000	\$100,000	\$75,000	\$175,000
IT/GIS	Telecommunication System					\$900,000
IT/GIS	Council A/V System	\$225,000				
Aerial Photography	Aerial photography	\$340,161	\$225,000	\$225,000	\$225,000	\$225,000
Recreation	Vereen memorial gardens	\$100,000			\$100,000	\$100,000
Recreation	10 Oaks Huger Pk		\$100,000	\$100,000		
Recreation	Carolina Forest Recreation	\$80,000	\$80,000	\$80,000	\$80,000	\$80,000
Recreation	Socastee Recreation	\$45,000	\$45,000	\$45,000	\$45,000	\$45,000
Recreation	Sports Lighting (Tourism Parks)	\$310,000	\$310,000	\$310,000	\$310,000	\$310,000
Infrastructure	Dirt road paving (8.0 miles)	\$3,830,000	\$3,830,000	\$3,830,000	\$3,830,000	\$3,830,000
Infrastructure	Repaving (34.6 miles)	\$7,000,000	\$7,000,000	\$7,000,000	\$7,000,000	\$7,000,000
Infrastructure	Drainage Improvements - Bay Road	\$400,000	\$400,000			
Lifecycle Maintenance	FY2017 Needs, FY18-27 Annual Funding	\$559,497	\$500,000	\$500,000	\$500,000	\$500,000
Subtotal - Recurring		\$16,549,165	\$18,334,500	\$13,885,000	\$14,150,000	\$16,828,100

## FY 2017 to FY 2021 Capital Improvement Plan

DESCRIPTION	ADDITIONAL INFORMATION	Budgeted Expenditures				
		FY2017	FY2018	FY2019	FY2020	FY2021
Lease Payments						
Public Safety Technology Improvements, Phase 3	PSA Suite Upgrade, Year 5 of 5	\$487,193				
Toughbooks	Balance of payments on prior leases	\$198,729				
New Financial System	Payment 6 -15 of 17 GL, HR, AP, Purchasing, Payroll, T&A, Tax, Fleet, Parks & Rec, training, data and services	\$506,525				
	Early Payoff of Leases	\$2,515,000				
Energy Performance Contract	Payment year 2-6 of 15 EPC - PEPCO	\$567,592	\$578,994	\$590,625	\$602,489	\$672,910
Subtotal - Lease Payments		\$4,275,039	\$578,994	\$590,625	\$602,489	\$672,910

DESCRIPTION	Budgeted Expenditures					
	FY2017	FY2018	FY2019	FY2020	FY2021	Totals
<b>New Projects</b>	\$1,925,000	\$8,360,000	\$1,800,000	\$1,820,000	\$21,570,000	\$35,475,000
<b>Recurring Projects</b>	\$16,549,165	\$18,334,500	\$13,885,000	\$14,150,000	\$16,828,100	\$79,746,765
<b>Lease Payments</b>	\$4,275,039	\$578,994	\$590,625	\$602,489	\$672,910	\$6,720,057
<b>Total Expenditures</b>	<b>\$22,749,204</b>	<b>\$27,273,494</b>	<b>\$16,275,625</b>	<b>\$16,572,489</b>	<b>\$39,071,010</b>	<b>\$121,941,822</b>

DESCRIPTION	Budgeted Expenditures					
	FY2017	FY2018	FY2019	FY2020	FY2021	Totals
Technology	\$4,478,675	\$1,579,000	\$1,625,000	\$1,675,000	\$1,650,000	\$11,007,675
General Facilities	\$2,162,089	\$1,613,994	\$1,625,625	\$1,637,489	\$21,707,910	\$28,747,107
Public Safety Facilities	\$1,350,000	\$1,960,000	\$1,250,000	\$1,570,000	\$1,570,000	\$7,700,000
Public Safety Equip	\$3,528,440	\$4,890,500	\$945,000	\$860,000	\$3,313,100	\$13,537,040
Infrastructure	\$11,230,000	\$17,230,000	\$10,830,000	\$10,830,000	\$10,830,000	\$60,950,000
<b>Total by Category</b>	<b>\$22,749,204</b>	<b>\$27,273,494</b>	<b>\$16,275,625</b>	<b>\$16,572,489</b>	<b>\$39,071,010</b>	<b>\$121,941,822</b>

## CIP SUMMARY SCHEDULE BY FUNDING SOURCE

DESCRIPTION	Budgeted Revenues					
	FY2017	FY2018	FY2019	FY2020	FY2021	Totals
GO Bonds					\$22,513,100	\$22,513,100
GO Bonds - Fire Fund	\$750,000	\$1,460,000	\$1,250,000	\$1,570,000	\$1,570,000	\$6,600,000
Intergovernmental Revenue	\$672,000	\$1,600,000	\$166,000	\$100,000	\$100,000	\$2,638,000
Intergovernmental-Sunday Liquor Permits	\$535,000	\$535,000	\$535,000	\$535,000	\$535,000	\$2,675,000
Asset Sale - Fire Fund	\$350,000					\$350,000
Road Funding - To Be Determined		\$6,000,000				\$6,000,000
<b>Subtotal - Revenues</b>	<b>\$2,307,000</b>	<b>\$9,595,000</b>	<b>\$1,951,000</b>	<b>\$2,205,000</b>	<b>\$24,718,100</b>	<b>\$40,776,100</b>
General Fund	\$6,642,738	\$3,638,362	\$3,084,285	\$3,224,917	\$3,203,024	\$19,793,327
Road Fund	\$11,230,000	\$11,230,000	\$10,830,000	\$10,830,000	\$10,830,000	\$54,950,000
Waste Management Fund	\$500,000	\$0	\$0	\$0	\$0	\$500,000
Fire Fire	\$271,538	\$271,970	\$22,411	\$22,862	\$25,534	\$614,315
E911 Fire	\$825,000	\$2,400,000	\$249,000	\$150,000	\$150,000	\$3,774,000
Stormwater Fire	\$102,674	\$102,727	\$102,782	\$102,838	\$103,170	\$514,190
Recreation Fund	\$30,103	\$30,708	\$31,325	\$31,954	\$35,689	\$159,780
Fleet Fund	\$4,147	\$4,231	\$4,316	\$4,402	\$4,917	\$22,012
CDBG Fund	\$486	\$496	\$506	\$516	\$576	\$2,580
Fund Balance	\$835,518					
<b>Subtotal - Transfers</b>	<b>\$20,442,204</b>	<b>\$17,678,494</b>	<b>\$14,324,625</b>	<b>\$14,367,489</b>	<b>\$14,352,910</b>	<b>\$81,165,722</b>
<b>Total Revenues</b>	<b>\$22,749,204</b>	<b>\$27,273,494</b>	<b>\$16,275,625</b>	<b>\$16,572,489</b>	<b>\$39,071,010</b>	<b>\$121,941,822</b>

## STRATEGIC GOAL IMPLEMENTATION

All projects in the Capital Improvement Program correspond to one of the County's goals and priorities to show how the County is furthering its long-term strategic vision.

## COMPREHENSIVE PLAN IMPLEMENTATION

All projects in the Capital Improvement Program were linked to one of the goals listed in the "Community Facilities & Service Element" listed in the County's Comprehensive Plan "Envision 2025 – Planning Horry County's future today!".

**Solid Waste Management** – Minimize the amount of solid waste generated within the County & dispose of all solid waste in a manner that maintains public health, reduce management costs, and protect the natural environment.

- **Assess population growth to meet solid waste management needs for Horry County.**

**Public Safety** – Protect the health, safety, and welfare of County residents and visitors through the provision of responsive, highly trained staff that are adequately equipped to provide public safety services.

- **Identify and prioritize technology needs.**
- **Provide adequate public facilities to accommodate the Public Safety Division.**
- **Reduce the vulnerability and exposure of the public from losses due to emergency or disaster through emergency preparedness & management.**

**General Government Facilities** – Provide for administrative facilities of sufficient space and functionality to maintain the efficient delivery of government operations and promote the aesthetic character of the County.

- **Improve and expand government offices to accommodate the growing service demand of the County.**

**Parks and Recreation Facilities** – Provide a balanced system of developed park properties for both active and passive uses including specialized recreational, cultural and arts facilities. Promote a variety of recreational programming and cultural arts events.

- **Consider options for the expansion of recreation opportunities.**
- **Develop and maintain parks, recreational facilities, trails and open space areas appropriate for the type of use and nature of the facility.**

## UNFUNDED PROJECTS

Not all project requests submitted could be funded with the current and projected availability of funds. The subsequent table lists project requests not included in this CIP. This list is updated annually as new projects are requested.

Project:	Funding					Projected Annual Impact			
	Project Cost	Debt Amount	Grants	Pay-go	Type	Operating	Debt Service	One-time	
								Equipment	
Critical Services Building	\$ 25,000,000	20,000,000	5,000,000	-	Consolidation/ Expansion	1,000,000	1,471,635	TBD	
Police Training Facility	1,500,000	1,500,000	-	-	New	60,000	110,373	TBD	
Police 5th Precinct	1,650,000	1,650,000	-	-	New	2,000,000	121,410	1,000,000	
Loris Outdoor Park	2,000,000	-	-	2,000,000	New	TBD	-	included	
Equestrian Center	13,000,000	13,000,000	-	-	New	TBD	956,563	TBD	
Public Firing Range	1,400,000	-	1,100,000	300,000	New	TBD	-	included	
Aynor Recreation Center	6,000,000	6,000,000	-	-	New	510,000	441,491	TBD	
Green Sea Recreation Center	6,000,000	6,000,000	-	-	New	510,000	441,491	TBD	
Loris Community Center	6,000,000	6,000,000	-	-	New	510,000	441,491	TBD	
Socastee Multipurpose Fields	2,000,000	2,000,000	-	-	Expansion	170,000	147,164	included	
Ice Ring	9,000,000	9,000,000	-	-	New	765,000	662,236	TBD	
South Strand Auxiliary Gym	2,000,000	2,000,000	-	-	Expansion	170,000	147,164	TBD	
North Strand Auxiliary Gym	2,000,000	2,000,000	-	-	Expansion	170,000	147,164	TBD	
Carolina Forest Auxiliary Gym	2,000,000	2,000,000	-	-	Expansion	170,000	147,164	TBD	
Socastee Recreation Center	3,000,000	3,000,000	-	-	New	255,000	220,745	TBD	
Recreation Park Improvements	2,000,000	-	-	2,000,000	Expansion	160,000	-	included	
Sports Lighting (Non-Tourism)	3,500,000	-	-	3,500,000	Expansion	TBD	-	included	
Recreation Department Offices	500,000	500,000	-	-	Renovation	30,000	36,791	included	
Veterans Affairs Offices	TBD	TBD	-	-	Relocation	TBD	TBD	TBD	
West Conway Fire/EMS	1,570,000	1,570,000	-	-	New	1,000,000	115,523	900,000	
Total	\$ 90,120,000	76,220,000	6,100,000	7,800,000		7,480,000	5,608,401	1,900,000	

## FIRE APPARATUS REPLACEMENT FUND

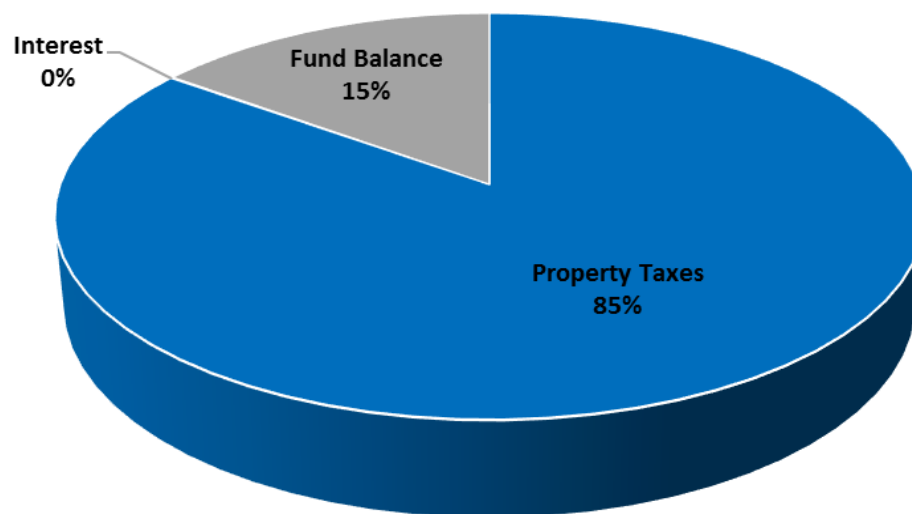
The Fire Apparatus Replacement Fund represents revenue and expenditures for the purpose of providing fire apparatus replacement (pumpers, air trucks, aerials (ladders), brush trucks, tankers and heavy rescue) in the unincorporated area of the County. Property taxes are the major source of funding for the Fire Apparatus Replacement Fund. The tax millage is not a county-wide millage and is only levied against areas of the county that are provided with fire protection. The revenues, expenditures and fund balance are reported in the Capital Improvement Fund for annual financial reporting purposes.

The property tax rate for the Fire Apparatus Replacement Fund for FY 2017 is 1.7 mills.

## FUND 203 - FIRE APPARATUS REPLACEMENT FUND SUMMARY

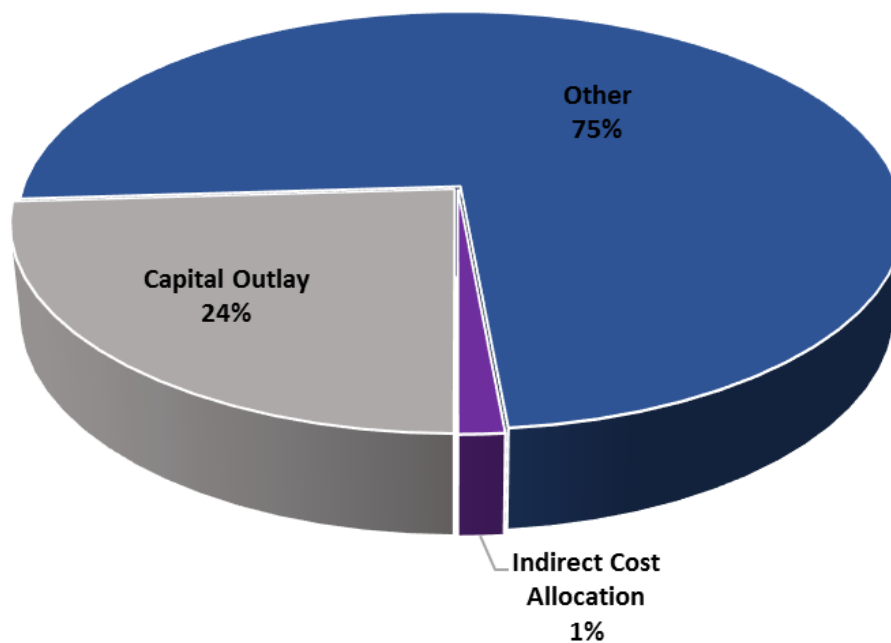
<b>REVENUES:</b>			
	<b>ACTUAL 2015</b>	<b>BUDGET 2016</b>	<b>BUDGET 2017</b>
Property Taxes	1,716,106	1,745,963	1,767,570
Interest	2,419	-	2,000
Other	-	-	-
<b>TOTAL REVENUES</b>	<b>1,718,525</b>	<b>1,745,963</b>	<b>1,769,570</b>
Sale of Assets	-	-	-
Lese Financing	7,750,000	5,621,033	-
Fund Balance	-	663,537	310,727
<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>9,468,525</b>	<b>8,030,533</b>	<b>2,080,297</b>

## FY 2016-17 FIRE APPARATUS REPLACEMENT FUND REVENUES



EXPENDITURES:			
	ACTUAL 2015	BUDGET 2016	BUDGET 2017
Capital Outlay	7,996,084	6,740,533	500,000
Other	460,739	1,260,000	1,550,297
Indirect Cost Allocation	-	30,000	30,000
<b>TOTAL EXPENDITURES</b>	<b>8,456,823</b>	<b>8,030,533</b>	<b>2,080,297</b>
Fund Balance	1,011,702	-	-
<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>9,468,525</b>	<b>8,030,533</b>	<b>2,080,297</b>

## FY 2016-17 FIRE APPARATUS REPLACEMENT FUND EXPENDITURES





# DEBT SERVICE FUNDS

Debt Service Funds are used to account for the accumulation of resources for and the payment of general long-term debt principal and interest. The main source of revenue is taxes levied against real and personal property. Revenues, expenditures, and fund balances are reported in the Debt Service Fund for annual financial reporting purposes.

The total property tax rate for FY 2016 debt service funds is 5.0 mills allocated as General Debt Service Fund.

Debt Service Funds have been established for the following functions:

General Debt Service

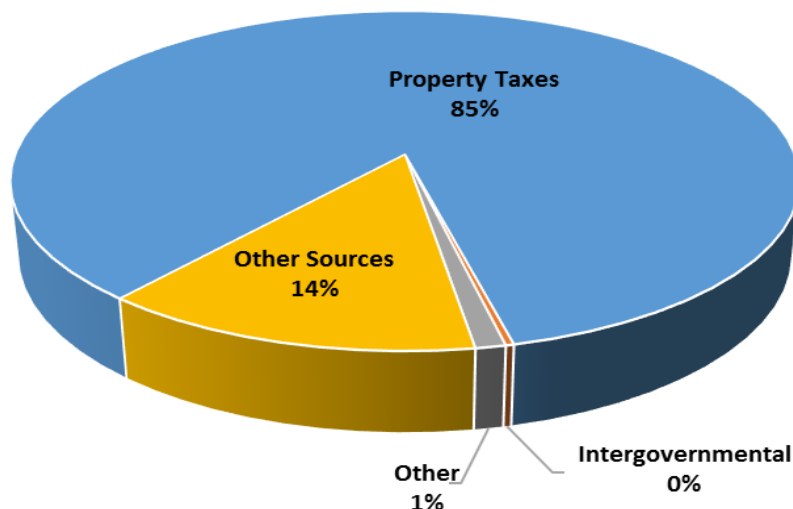
Special Revenue Debt Service

Ride Plan Debt Service

**FUND 300 - GENERAL DEBT SERVICE FUND**

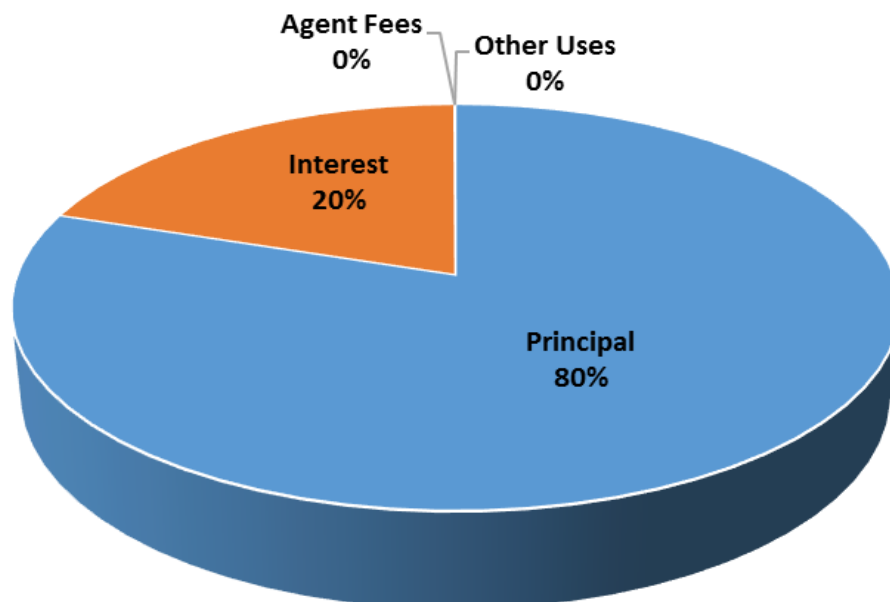
The General Debt Service Fund is responsible for the accumulation of sufficient resources to meet the debt payment requirements of the County in compliance with the South Carolina State Constitution, Article X, Section 14 effective December 1, 1977, as amended. This section provides that a local unit cannot at any time have total debt outstanding in an amount that exceeds 8 percent of its assessed property value without benefit of referendum. Excluded from the limitation are: bonded indebtedness levies assessed on properties located in an area receiving special benefits from the taxes collected; indebtedness payable only from a revenue-producing project or from a special source; and bonded indebtedness existing on December 1, 1977. Payments include principal, interest, and fees obligated by General Obligation Bonds.

REVENUES:			
	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Property Taxes	\$10,044,965	\$10,172,886	\$10,286,385
Intergovernmental	43,783	35,026	35,026
Other	130,194	132,000	129,674
<b>TOTAL REVENUES</b>	<b>\$10,218,941</b>	<b>\$10,339,912</b>	<b>\$10,451,085</b>
Issuance of Refunded Debt	29,500,000	15,420,000	-
Transfer In	2,486,670	1,643,434	1,627,053
Fund Balance	1,681,723	587,721	10,764
<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$43,887,334</b>	<b>\$27,991,067</b>	<b>\$12,088,902</b>

**GENERAL DEBT SERVICE FUND REVENUES**

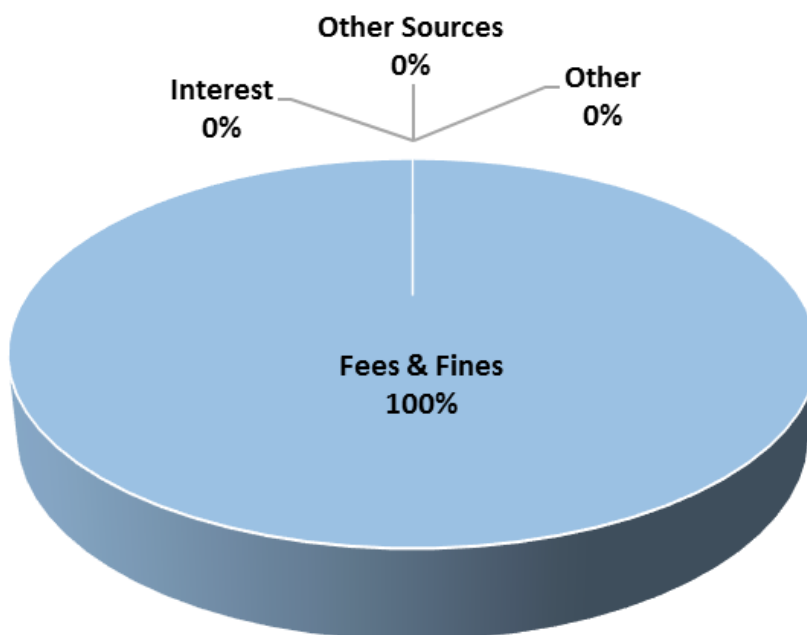
EXPENDITURES:			
	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Principal	\$10,425,342	\$ 9,963,752	\$ 9,682,965
Interest	3,959,274	2,601,937	2,399,937
Agent Fees	4,013	5,378	6,000
<b>TOTAL EXPENDITURES</b>	<b>\$14,388,628</b>	<b>\$12,571,067</b>	<b>\$12,088,902</b>
Bond Issue Costs	114,808	82,572	-
Escrow-Defeased Debt	29,383,898	15,337,428	-
Fund Balance	-	-	-
<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$43,887,334</b>	<b>\$27,991,067</b>	<b>\$12,088,902</b>

## GENERAL DEBT SERVICE FUND EXPENDITURES



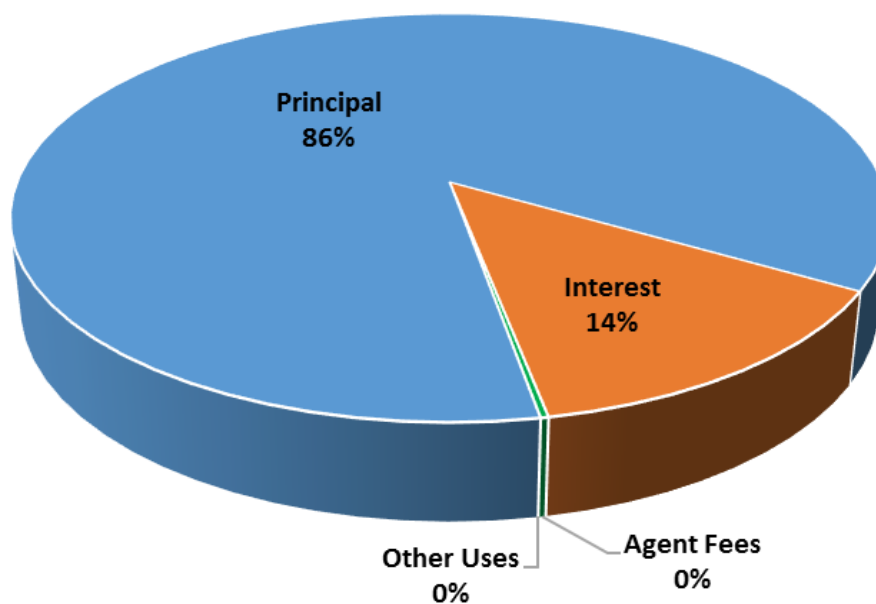
**FUND 301 - SPECIAL REVENUE DEBT SERVICE FUND**

<b>REVENUES:</b>			
	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY 2017</b>
Interest	\$ -	\$ -	\$ -
Fees & Fines	242,550	242,550	243,675
Other	-	-	-
<b>TOTAL REVENUES</b>	<b>\$242,550</b>	<b>\$242,550</b>	<b>\$243,675</b>
Transfer In	-	-	-
Fund Balance	-	525	-
<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$242,550</b>	<b>\$243,075</b>	<b>\$243,675</b>

**SPECIAL REVENUE DEBT SERVICE FUND REVENUE**

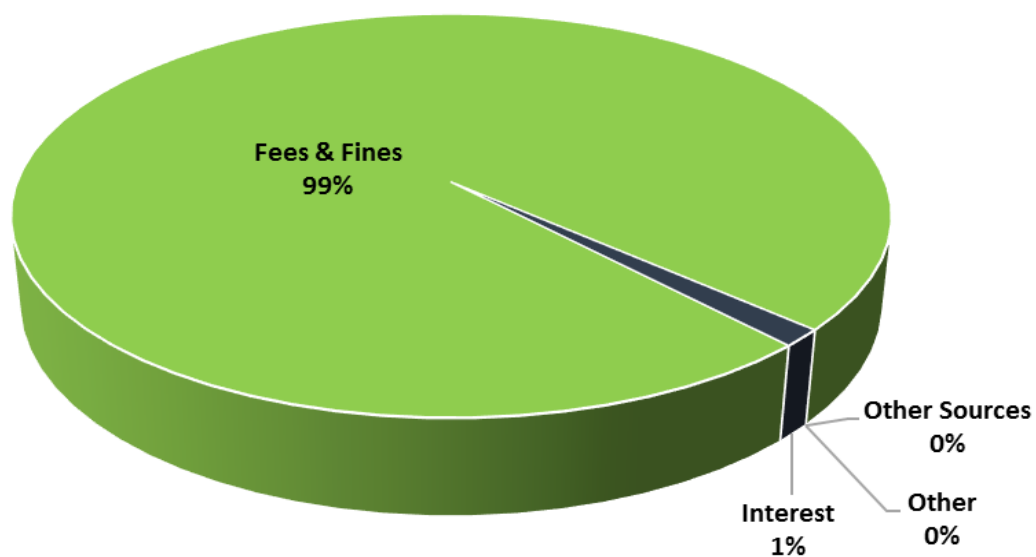
<b>EXPENDITURES:</b>			
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET</b>
	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>
Principal	\$190,500	\$199,500	\$210,000
Interest	47,813	43,050	33,075
Other	-	-	-
Agent Fees	-	525	600
<b>TOTAL EXPENDITURES</b>	<b>\$238,313</b>	<b>\$243,075</b>	<b>\$243,675</b>
Fund Balance	4,237	-	-
<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$242,550</b>	<b>\$243,075</b>	<b>\$243,675</b>

#### SPECIAL REVENUE DEBT SERVICE FUND EXPENDITURES



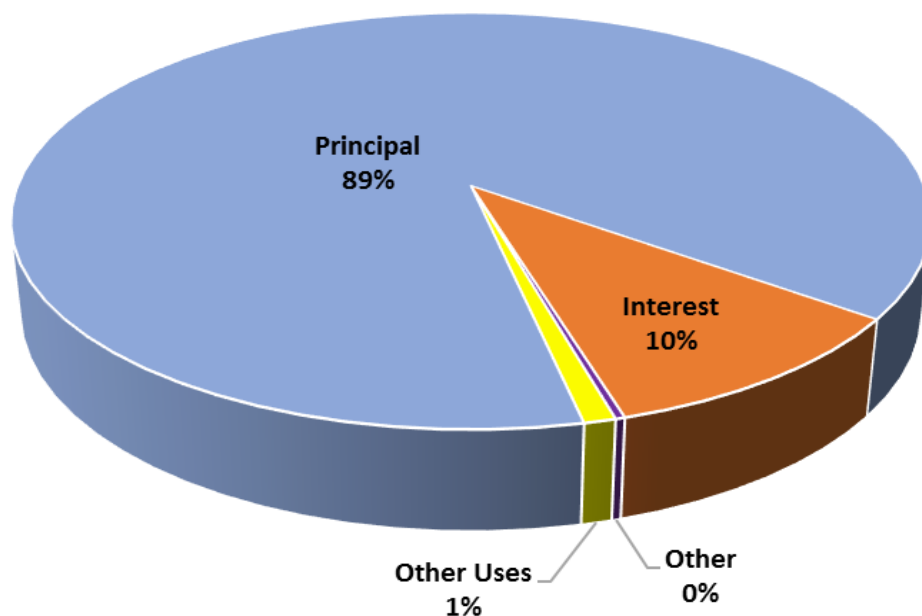
**FUND 302 - RIDE PLAN DEBT SERVICE FUND**

REVENUES:			
	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Interest	\$ 572,860	\$ 529,400	\$ 531,000
Fees & Fines	36,917,724	36,085,603	37,429,900
Other	-	-	-
<b>TOTAL REVENUES</b>	<b>\$37,490,584</b>	<b>\$36,615,003</b>	<b>\$37,960,900</b>
Fund Balance	-	-	-
<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$37,490,584</b>	<b>\$36,615,003</b>	<b>\$37,960,900</b>

**RIDE PLAN DEBT SERVICE FUND REVENUES**

EXPENDITURES:			
	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Principal	\$28,528,290	\$30,982,594	\$33,581,667
Interest	5,799,670	4,890,126	3,905,324
Other	-	390,415	109,010
<b>TOTAL EXPENDITURES</b>	<b>\$34,327,960</b>	<b>\$36,263,135</b>	<b>\$37,596,001</b>
Transfer Out	360,225	351,868	364,899
Fund Balance	2,802,399	-	-
<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$37,490,584</b>	<b>\$36,615,003</b>	<b>\$37,960,900</b>

#### RIDE PLAN DEBT SERVICE FUND EXPENDITURES



## DEBT MANAGEMENT

The County maintains an active debt management program to facilitate achieving the County's long-term goals and reinvest in capital infrastructure. The County's use of long-term debt and pay-as-you-go financing allows the County to have a flexible Capital Improvement Program that allows the organization to achieve its goals, while protecting its long-term financial position. As a result of prudent debt management, the County maintains high General Obligation bond ratings from each major rating agency:

Moody's Investors Service: Aa2

Standard and Poor's: AA

Fitch Ratings: AA+

The County's debt management practices are governed by the County's debt management policy (see page I-8), which promotes judicious use of debt. The County's debt management policy proscribes all policies and procedures related to debt to assure compliance with all applicable laws and to protect the County's financial position.

## CONSTITUTIONAL DEBT LIMIT

Title 5, Chapter 21, Article 1 of the Code of Laws of the State of South Carolina states that "the constitutional debt limit of a municipality may not exceed 8 percent of the locality's assessed valuation. Debt in excess of the limit must be authorized by a majority of qualified electors."

This limitation applies only to General Obligation indebtedness. Revenue bonds, General Obligation bonds issued for Special Purpose or Special Tax Districts, tax increment bonds, certificates of participation, and capital leases are not subject to this limitation.

## LEGAL DEBT MARGIN

	6/30/2015 <u>Actual</u>	6/30/2016 <u>Estimate</u>	6/30/2017 <u>Estimate</u>
Assessed value	\$ 2,158,870,000	\$ 2,180,458,700	\$ 2,180,458,700
Merchants' inventory for debt purposes	<u>10,571,000</u>	<u>10,571,000</u>	<u>10,571,000</u>
Total assessed value	2,169,441,000	2,191,029,700	2,191,029,700
Statutory debt limit based on 8% of total assessed value	173,555,280	175,282,376	175,282,376
Less, amount of debt applicable to debt limit	82,275,000	74,185,000	65,817,000
Legal debt margin	<u>\$ 91,280,280</u>	<u>\$ 101,097,376</u>	<u>\$ 109,465,376</u>



## SUMMARY OF DEBT PAYMENTS

Debt service is budgeted in the applicable fund for repayment. The following chart summarizes the principal and interest budgeted this year for each of the County's debt issues:

SUMMARY OF DEBT PAYMENTS					
		2014	2015	2016	2017
		<u>Actual</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
<b>GENERAL DEBT SERVICE FUND</b>					
2005A GO Refunding Bond (1999)	Principal	\$ 1,995,000	\$ 2,075,000	\$ 2,155,000	\$ -
	Interest	853,856	774,056	388,628	-
2007 GO Bond	Principal	690,000	715,000	745,000	780,000
	Interest	298,700	271,100	64,900	35,100
2008 GO Bond	Principal	3,520,000	3,630,000	3,755,000	3,885,000
	Interest	1,954,300	1,778,300	674,300	524,100
2009A GO Bond	Principal	480,000	490,000	505,000	520,000
	Interest	111,000	101,400	91,600	76,450
2009B GO Bond	Principal	-	-	-	-
	Interest	368,853	368,853	368,853	368,853
2010 GO Refunding Bond	Principal	1,235,000	1,265,000	1,305,000	1,345,000
	Interest	385,125	354,250	316,300	277,150
2010A GO Bond	Principal	71,351	73,342	-	-
	Interest	4,037	2,046	-	-
2015A GO Refunding (2005A)	Principal	-	-	-	1,825,000
	Interest	-	-	72,324	295,872
2015B GO Refunding (2007)	Principal	-	-	-	13,000
	Interest	-	-	62,269	74,474
2015C GO Refunding (2008)	Principal	-	-	-	-
	Interest	-	-	365,924	437,650
<b>TOTAL</b>		<b>\$ 11,967,222</b>	<b>\$ 11,898,347</b>	<b>\$ 10,870,098</b>	<b>\$ 10,457,649</b>
	Principal	7,991,351	8,248,342	8,465,000	8,368,000
	Interest	3,975,871	3,650,005	2,405,098	2,089,649
<b>FIRE FUND</b>					
2000 GO Bond	Principal	\$ 840,000	\$ 865,000	\$ -	\$ -
	Interest	65,050	34,600	-	-
2004A GO Bond	Principal	645,000	-	-	-
	Interest	25,800	-	-	-
2011A GO Refunding (2004A)	Principal	-	720,000	815,000	835,000
	Interest	169,988	169,988	148,388	123,938
2016 New GO Bond	Principal	-	-	99,536	103,518
	Interest	-	-	118,560	114,579
2017 New GO Bond	Principal	-	-	-	26,194
	Interest	-	-	-	31,200
<b>TOTAL</b>		<b>\$ 1,745,838</b>	<b>\$ 1,789,588</b>	<b>\$ 1,181,484</b>	<b>\$ 1,234,428</b>
	Principal	1,485,000	1,585,000	914,536	964,712
	Interest	260,838	204,588	266,948	269,716
<b>SPECIAL DEBT SERVICE FUND</b>					
1998 STADIUM COPs	Principal	\$ 181,500	\$ 190,500	\$ 199,500	\$ 210,000
	Interest	61,378	52,575	43,050	33,075
2009 Hospitality Refunding Bond	Principal	1,860,000	-	-	-
	Interest	58,404	-	-	-
<b>TOTAL</b>		<b>\$ 2,161,282</b>	<b>\$ 243,075</b>	<b>\$ 242,550</b>	<b>\$ 243,075</b>
	Principal	2,041,500	190,500	199,500	210,000
	Interest	119,782	52,575	43,050	33,075

			<b>2014</b>		<b>2015</b>		<b>2016</b>		<b>2017</b>
			<b>Actual</b>		<b>Actual</b>		<b>Budget</b>		<b>Budget</b>
<b>HIGHER EDUCATION FUND</b>									
2010 GO Refunding Bond (2001B)	Principal	\$	170,000	\$	175,000	\$	180,000	\$	190,000
	Interest		53,000		48,750		43,500		38,100
<b>TOTAL</b>		<b>\$</b>	<b>223,000</b>	<b>\$</b>	<b>223,750</b>	<b>\$</b>	<b>223,500</b>	<b>\$</b>	<b>228,100</b>
<b>HGTC FUND</b>									
2004B GO Bond	Principal	\$	140,000	\$	-	\$	-	\$	-
	Interest		6,300		-		-		-
2011B GO Refunding Bond (2004B)	Principal		-		165,000		190,000		195,000
	Interest		51,350		51,350		48,050		44,250
<b>TOTAL</b>		<b>\$</b>	<b>197,650</b>	<b>\$</b>	<b>216,350</b>	<b>\$</b>	<b>238,050</b>	<b>\$</b>	<b>239,250</b>
	Principal		140,000		165,000		190,000		195,000
	Interest		57,650		51,350		48,050		44,250
<b>HIDDEN WOODS FUND</b>									
2014 GO Bond	Principal	\$	-	\$	252,000	\$	-	\$	-
	Interest		-		4,582		-		-
<b>TOTAL</b>		<b>\$</b>	<b>-</b>	<b>\$</b>	<b>256,582</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>
<b>RIDE DEBT SERVICE FUND</b>									
RIDE 1	Principal	\$	13,339,835	\$	13,778,692	\$	14,231,987	\$	14,700,194
	Interest		1,660,165		1,221,308		768,013		299,806
RIDE 2	Principal		13,026,821		14,749,598		16,750,607		18,881,473
	Interest		4,980,833		4,578,362		4,122,112		3,605,518
<b>TOTAL</b>		<b>\$</b>	<b>33,007,654</b>	<b>\$</b>	<b>34,327,960</b>	<b>\$</b>	<b>35,872,718</b>	<b>\$</b>	<b>37,486,991</b>
	Principal		26,366,656		28,528,290		30,982,594		33,581,667
	Interest		6,640,998		5,799,670		4,890,125		3,905,324
<b>CAPITALIZED LEASES</b>									
Verizon-Fiber Ring	Principal	\$	420,722	\$	441,809	\$	-	\$	-
	Interest		43,231		22,144				
Motorola - CAD	Principal		437,263		449,244		461,553		474,200
	Interest		49,930		37,949		25,640		12,993
BB&T - Optic Fiber Ring	Principal		339,243		-		-		-
	Interest		6,649		-		-		-
Ontario - Panasonic Laptops	Principal		115,895		-		-		-
	Interest		19,200		-		-		-
BB&T - Panasonic Laptops	Principal		88,000		89,476		90,976		-
	Interest		4,117		2,642		1,141		
BB&T - Panasonic Laptops	Principal		91,804		92,228		93,505		94,800
	Interest		3,978		3,554		2,277		982
BB&T - JD Tractors	Principal		21,688		21,789		22,090		22,396
	Interest		940		840		538		232
BofA - ERP Software	Principal		211,790		430,323		439,472		2,840,161
	Interest		41,472		76,202		67,053		30,310
TD - Energy Performance Contract	Principal		-		-		221,050		330,244
	Interest		-		-		541,845		237,348
TD - 2015 Fire Apparatus	Principal		-		387,500		775,000		775,000
	Interest		-		73,239		149,385		133,660
Motorola - P-25 Radios & Mobile Video	Principal		-		553,318		487,582		501,629
	Interest		-		41,514		107,249		93,202
US Bank - Panasonic Laptops	Principal		-		48,874		98,702		252,424
	Interest		-		2,600		4,245		1,641
2016 - Fire Apparatus	Principal		-		-		-		550,000
	Interest		-		-		-		91,636
<b>TOTAL</b>		<b>\$</b>	<b>1,895,923</b>	<b>\$</b>	<b>2,775,241</b>	<b>\$</b>	<b>3,589,304</b>	<b>\$</b>	<b>6,442,859</b>
	Principal		1,726,406		2,514,559		2,689,931		5,840,855
	Interest		169,517		260,683		899,372		602,004

			<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>
			<b><u>Actual</u></b>	<b><u>Actual</u></b>	<b><u>Budget</u></b>	<b><u>Budget</u></b>
<b>AIRPORT</b>						
Revenue Bond 2010A	Principal	\$	1,215,000	\$ 1,270,000	\$ 1,320,000	\$ 1,370,000
	Interest		2,373,913	2,325,313	2,274,513	2,221,713
Revenue Bond 2010B	Principal		-	-	-	-
	Interest		712,282	712,282	712,282	712,282
<b>TOTAL</b>			<b>\$ 4,301,195</b>	<b>\$ 4,307,595</b>	<b>\$ 4,306,795</b>	<b>\$ 4,303,995</b>
	Principal		1,215,000	1,270,000	1,320,000	1,370,000
	Interest		3,086,195	3,037,595	2,986,795	2,933,995
<b>AIRPORT CAPITAL LEASES</b>						
Generator Lease #1 - \$.425M	Principal	\$	46,363	\$ 47,988	\$ 41,274	\$ -
	Interest		3,951	2,326	654	-
Generator Lease #2 - \$.559M	Principal		53,136	53,747	54,365	59,148
	Interest		6,012	5,401	4,783	-
<b>TOTAL</b>			<b>\$ 109,462</b>	<b>\$ 109,462</b>	<b>\$ 101,076</b>	<b>\$ 59,148</b>
	Principal		3,951	2,326	654	-
	Interest		99,499	101,735	95,639	59,148
<b>TOTAL ALL FUNDS</b>						
			<b>\$ 55,609,225</b>	<b>\$ 56,147,949</b>	<b>\$ 56,625,575</b>	<b>\$ 60,695,494</b>

## Notes:

- (1) Capital Leases are included in Capital Project Funds and P25 Radio System Fund/Communications Cost Recovery Fund.  
 (2) Airport Debt and Capital Leases are included in the Proprietary Fund.

## SUMMARY OF DEBT OUTSTANDING

Bonds payable in FY 2017 are comprised of the following issues:

General Obligation Bonds	Total Interest Cost	06/30/15 Balance	06/30/16 Balance	06/30/17 Balance
<b>GO Bonds of 2005 (Series A)</b> dated September 1 for \$30 million with interest at 3.5% to 4.125% - Judicial Center Refunding	3.5253%	17,190,000	-	-
<b>G.O. Bonds of 2007</b> dated April 11 for \$11 million with interest at 4% to 4.5% - Health Department/Museum	4.0413%	1,525,000	780,000	-
<b>G.O. Bonds of 2008</b> dated May 20 for \$62 million with interest at 4% to 5% - Detention Center & Libraries	3.9940%	15,850,000	12,095,000	8,210,000
<b>G.O. Bonds of 2009 (Series A)</b> dated December 30 for \$5.04 million with interest at 2% to 3% - Recreation and Library	2.4913%	2,680,000	2,175,000	1,655,000
<b>G.O. Bonds of 2009 (Series B)</b> , Build America Bonds, dated December 30 for \$6.96 million with interest at 2% to 3% - Recreation and Library	3.4713%	6,960,000	6,960,000	6,960,000
<b>G.O. Bonds of 2010 (Series A)</b> dated June 3 for \$12.2 million with interest at 2.5% to 4.0% - Series 2001 A&B Refunding - S.S. Complex, Libraries & Court House	2.6180%	8,570,000	7,265,000	5,920,000
<b>GO Bonds of 2015 (Series A)</b> dated Dec 4 for \$15.41 million with interest at 1.92% - Series 2005A Refunding for Government & Justice Center	1.9200%	-	15,410,000	13,585,000
<b>G.O. Bonds of 2015 (Series B)</b> dated April 30 for \$4.774 M with interest at 1.56% - Series 2007 Refunding	1.5600%	4,774,000	4,774,000	4,761,000
<b>G.O. Bonds of 2015 (Series C)</b> dated April 30 for \$24.7 M with interest at 1.77% - Series 2008 Refunding	1.7450%	24,726,000	24,726,000	24,726,000
<b>Total</b>		<b>82,275,000</b>	<b>74,185,000</b>	<b>65,817,000</b>
<b>Special Purpose Districts (District Millage)</b>				
<b>G.O. Bonds of 2010 (Series B)</b> dated June 3 for \$1.67 million with interest at 2.5% to 4.0% - Series 2001 A&B Refunding-Higher Ed	2.6180%	1,180,000	1,000,000	810,000
<b>G.O. Bonds of 2011 (Series B)</b> dated December 6 for \$2.1M with interest at 2% to 3% - Series 2004B Refunding - HGTC	2.2723%	1,935,000	1,745,000	1,550,000
<b>Total</b>		<b>3,115,000</b>	<b>2,745,000</b>	<b>2,360,000</b>
<b>Fire GO Bonds (Fire Millage)</b>				
<b>G.O. Bonds of 2011 (Series A)</b> dated December 6 for \$6.64M with interest at 2% to 4% - Series 2004A Refunding - Fire Protection District	2.0508%	5,920,000	5,105,000	4,270,000
<b>Planned - GO Bonds 2016</b>			2,964,000	2,864,464
<b>Planned - GO Bonds 2017</b>				780,000
<b>Total</b>		<b>5,920,000</b>	<b>8,069,000</b>	<b>7,914,464</b>
<b>TOTAL GENERAL OBLIGATION BONDS OUTSTANDING</b>		<b>91,310,000</b>	<b>84,999,000</b>	<b>76,091,464</b>

		06/30/15	06/30/16	06/30/17
	<u>Total Interest Cost</u>	<u>Balance</u>	<u>Balance</u>	<u>Balance</u>
<b>Hospitality Bonds (1% Hospitality)</b>				
Dated September 1, 1998 for \$3.088M with interest at 3% to 5% - Baseball Stadium	3.0000%	861,000	661,500	451,500
<b>Total</b>		<b>861,000</b>	<b>661,500</b>	<b>451,500</b>
<b>RIDE Plan IGA - \$547.6M (1.5% Hospitality)</b>				
<b>Ride #1</b>	3.2500%	28,932,181	14,700,194	-
<b>Ride #2</b>	3.2500%	146,240,240	129,489,633	110,608,161
<b>Total</b>		<b>175,172,421</b>	<b>144,189,827</b>	<b>110,608,161</b>
<b>Capitalized Leases</b>				
Public safety CAD software - \$2.25M	2.7400%	935,753	474,200	-
Public safety Panasonic laptops - \$.355M	1.6700%	90,976	-	-
Public safety Panasonic laptops-\$.375M	1.3800%	188,305	94,800	-
Beach cleanup tractors-\$.085M	1.3800%	44,486	22,396	-
Financial system software-\$3.92M	2.1150%	3,279,634	2,840,162	-
Energy performance contract-\$8.16M	3.0260%	8,160,000	7,938,950	7,608,705
Fire apparatus-\$7.75M	2.0290%	7,362,500	6,587,500	5,812,500
Public safety Panasonic laptops-\$.4M	1.3000%	351,126	252,424	-
Public safety Motorola radios-\$4.28M	2.8810%	3,722,645	3,235,063	2,733,434
Fire apparatus-\$5.5M	1.7400%		5,500,000	4,950,000
<b>Total</b>		<b>24,135,425</b>	<b>21,445,494</b>	<b>16,154,639</b>
<b>Airport Revenue Bonds</b>				
<b>Revenue Bond 2010A Series</b> dated November 17 for \$50.87 million, with interest at 4.375% to 5% due 2011-2040	4.8359%	49,655,000	48,385,000	47,065,000
<b>Revenue Bond 2010B Series</b> dated November 17 for \$9.72 million, with interest at 7.328% due 2011-2040	4.0300%	9,720,000	9,720,000	9,720,000
<b>Total</b>		<b>59,375,000</b>	<b>58,105,000</b>	<b>56,785,000</b>
<b>Airport Capital Leases</b>				
Generator Lease #1 - \$.425M	2.8700%	41,274	-	-
Generator Lease #2 - \$.559M	1.1500%	442,970	388,605	329,457
<b>Total</b>		<b>484,244</b>	<b>388,605</b>	<b>329,457</b>

#### COMPLIANCE WITH DEBT MANAGEMENT POLICY

Since adoption of the revised Debt Management Policy, the County is in compliance of the following features:

1. Total debt-related expenditures in the General Fund are below 20% (2.31%).
2. General Obligation debt has not been used to support enterprise functions.
3. Current General Obligation debt outstanding is below the 8% legal margin required by State law.
4. No debt has been issued to support operating deficits.
5. Long-term debt service has been modeled in the five-year financial forecast and all new long-term debt issues have been included in the Capital Improvement Program.
6. The County has complied with all arbitrage requirements and no rebate was necessary.
7. The County has met its disclosure requirements to applicable parties.

EXCERPTS FROM THE FINANCIAL POLICY OF HORRY COUNTY

## SECTION 2-70.9. DEBT MANAGEMENT.

(1) Debt Management Plan. A Comprehensive Debt Management Plan shall be developed and presented annually by staff encompassing all debt of the County and including, but not limited to:

- Detail on the sources of funding for all debt
- Current and future debt capacity analysis
- Issues to be addressed for sound debt management

(2) Use of and Types of Debt Financing. All financings are to be issued in accordance with the applicable State and Federal Laws.

(a) Short-Term Debt. If it is determined by the Finance and Budget and Revenue Departments that the General Fund cash flow requirements will be in a deficit position prior to receiving property tax revenues in November, the County may either request authorization from County Council to use fund balance or issue short-term debt to meet the anticipated cash flow requirements. When financing a capital project, Bond Anticipation Notes may be issued if such financings will result in a financial benefit to the County. Before issuing short-term debt the County Council must authorize the financing or allocation of fund balance by adopting an ordinance or amending the current budget ordinance.

(b) Bonds and other Long-Term Obligations. The County will attempt to meet its capital maintenance, replacement or acquisition requirements on a pay as you go basis. If the dollar amount of the capital requirement cannot be met on a pay as you go basis, it is financially beneficial to issue bonds or certificates of participation when the project has been determined to benefit future citizens the County will evaluate the feasibility of issuing a long-term debt financing instrument.

(c) All long-term financings shall provide the County with an identifiable asset or be as a result of a mandate by the Federal or State Government or court. Under no circumstances will current operations be funded from the proceeds of long-term borrowing.

(d) When issuing debt, the County will follow State and Federal laws and shall utilize the services of a Financial Advisor and/or Bond Counsel.

(e) If capital expenditures are anticipated to be incurred prior to the issuance of the debt, the County Council shall authorize the County Administrator to execute a reimbursement resolution with regard to such expenditure in accordance with IRS regulations. The reimbursement resolution must express the County's reasonable expectations that it will issue debt to reimburse the described expenditures. It must contain a general description of the project and state the estimated principal amount of obligations expected to be issued to finance the project.

(f) The following are the different types of financings the County may use to fund its major capital acquisitions or improvements.

1. Revenue Bonds may be used when allowed by State and Federal Law, to finance public improvements which can be shown to be self-supported by dedicated revenue sources, needed for infrastructure or economic development or approved by the County Council for specific purposes.

(a) Revenue supported bonds are to be used to limit the dependency on property taxes for those projects with available revenue sources, whether self-generated or dedicated from other sources.

- (b) Adequate financial feasibility studies are to be performed for each project to determine the adequacy of the dedicated revenue source.
2. General Obligation Bonds (G.O. bonding) will be used to finance capital projects which have been determined to be essential to the maintenance or development of the County.
- (a) Capital improvement projects will be analyzed, prioritized and designated as to essential characteristics through the annual budget process.
- (b) Use of G.O. bonding will only be considered after exploring alternative funding sources such as Federal and State grants and project revenues.
3. Installment Purchase Revenue Bonds may be used as allowed by State and Federal law as an option to issuing debt that will be applied against the 8% constitutional debt limit. This type of financing transaction requires a nonprofit corporation (the "Corporation") to be established for the sole purpose of issuing the installment purchase revenue bonds (the "Bonds"). The County would lease real property upon which the financed facilities are to be located to the Corporation. The County and the Corporation would enter into an Installment Purchase and Use Agreement under which the County would agree to make annual installment purchase payments in amounts sufficient to pay debt service. In return for the annual purchase payments, the County would receive undivided ownership interests in the financed facilities and the right to use the facilities. The Corporation would enter into a Trust Agreement, pursuant to which the Bonds would be issued. In the Trust Agreement, the Corporation pledges its rights under the Installment Purchase and Use Agreement to the trustee for the benefit of bondholders (including the right to receive annual payments). In an installment purchase revenue bond transaction, the County has the right to nonappropriate, in which case the facilities would be partitioned between the County and the Corporation. Because the annual payments are made for the purpose of purchasing an ownership interest in the facilities, the annual payment can, at the County's option, be made from the proceeds of general obligation bonds issued on an annual basis. This procedure allows the County's payment to be reflected in debt service millage, rather than operational millage. This treatment of the millage can be a significant advantage to the County in light of the operations millage cap established by the legislature.
4. Lease-Purchases or Certificate of Participation will be considered as a financing method if Revenue bonding or G.O. bonding is not feasible. Lease purchase shall be considered only when the useful life of the item is equal to or greater than the length of the lease. If the item may become technologically obsolete or is likely to require major repair during the lease purchase period, then the item should be either purchased or placed on a straight lease. All leases as reported in the County's CAFR under the Other General Long-Term Obligations will be limited as follows:
- (a) All lease-purchases will be limited to the economic life of the capital acquisition or improvement and in no cases shall exceed 20 years.
- (b) All lease-purchases must fit within the County's mission, goals and objectives or governmental role.
- (c) All annual lease-purchase payments must be included in the originating Departments' approved budget.
5. Refundings or Advance Refundings will be done if there is a present value savings of 3% or more or if the restructuring of the financing will benefit the County based on recommendations from financial advisors or bond counsel.

6. Intergovernmental agreements with the State of South Carolina, other counties and municipalities. Industrial Revenue Bonds and Tax Exempt Aviation Bonds which comply with the Industrial Revenue Bond Act, S.C. Code of Laws, Title 4, Chapter 29 Sections 4-29-10 through 4-29-150, as amended; and the Jobs-Economic Development Authority Act, S.C. Code of Laws, Title 41, Chapter 43, Sections 41-43-10 through 41-43-280.

7. It is the policy of the County Council to act as an "Issuer" of conduit financing for any private college, university, hospital, or non-profit organization that is located in Horry County and is eligible to use this type of financing. The County will charge a fee of \$1.00 per \$1,000 of bonds issued or \$10,000, whichever is greater, to act as an issuer for the organization. This fee is to offset any administrative costs that may be incurred by the County when acting as an issuer. The County will retain bond counsel to represent the County on any legal issues including any risks associated with the conduit financing. The organization will be assessed an additional fee to cover any bond counsel expenses incurred by the County. In addition to the fees established above, the organization must have a Moody's rating of Baa or better or BBB rating from Standard and Poor's and must not condone any discriminatory practices or policies. The County Council must approve each conduit financing issue.

8. External financial advisors, underwriters and bond counsel will be selected in accordance with the County's Administrative Procedures and Procurement Policy. Long-term debt financing shall not be considered appropriate for current operating and maintenance expenditures or any other recurring purpose.

(3) Charter Limits on Issuance of Debt. Outstanding general obligation indebtedness of the County, other than enterprise revenue backed bonds, shall not exceed the percentage of the assessed value of the taxable property within Horry County as permitted by the South Carolina Constitution.

(4) Self Imposed/Council Limits on Issuance of Debt.

(a) Except for the enterprise funds, Capital Project Sales Tax, and IGA RIDE debt, debt service for long-term issues (greater than 5 years) shall not exceed 20% of the combined operating and capital budgets.

(b) Refunding bonds may be authorized by the County Council provided such refunding does not result in an increase in the interest rate and does result in savings over the life of the bonds or if the restructuring of the financing will benefit the County based on recommendations from financial advisors or bond counsel.

(c) All bonds will be sold at public sale; unless provisions under State law for private sale are met and the County Council deems it to be in the best interest of Horry County to utilize a private sale. The County reserves the right to reject any and all bids.

(d) The County will not utilize variable rate debt.

(e) The County will not utilize debt-related derivative.



# PROPRIETARY FUND

The Proprietary Funds are different in purpose from the government funds and designed to be like business financial reporting. Since they are like business accounting, records are kept on activities regardless of the duration of the activity. The idea is to determine if the fund is breaking even considering all activities by using accrual accounting.

## **HORRY COUNTY DEPARTMENT OF AIRPORTS (AIRPORT ENTERPRISE) FUND**

The Horry County Department of Airports Fund is used to accumulate the revenues and expenses related to the operation of the county's four airports. Operations are financed primarily with fees collected for services, leases, grants, and other airport related services. The revenues, expenses and retained earnings are reported in the Proprietary Fund for annual financial reporting purposes.

AIRPORT TERMINOLOGY

The following abbreviations are referenced throughout the Airport Enterprise Fund. These are standard abbreviations used in the industry.

1. FBO - Fixed Based Operations
2. CFC - Contract Facility Charges
3. PFC - Passenger Facility Charges
4. FAA - Federal Aviation Administration
5. ATCT - Air Traffic Control Tower
6. ARFF - Aircraft Rescue and Firefighting
7. GA - General Aviation
8. FIS - Federal Inspection Station
9. HCDA - Horry County Department of Airports
10. AIP - Airport Improvement Plan

## HORRY DEPARTMENT OF AIRPORTS

The Department of Airports, operating as an Enterprise Fund, is responsible for planning, developing, operating and maintaining four (4) airports under the jurisdiction of Horry County: Conway (HYW), Loris (5J9), Grand Strand (CRE), and the Myrtle Beach International Airport (MYR). The Department is responsible for administering all aeronautical activities as required by the Federal, State, County and local laws, regulations, ordinances and statutes. It is responsible for the positive growth of all aeronautical activities and development of all airports under its jurisdiction in the county. It is responsible for normal and emergency operations, security and maintenance at all Horry County airports. It provides for parking and fueling services for general aviation aircraft at MYR through its FBO, Myrtle Beach Aviation. Fueling and hangar services are provided for at Conway airport through Myrtle Beach Aviation. The Department also provides fueling services to commercial airlines at MYR. It is responsible for the administration of all contracts and agreements entered into by Horry County for use and support of all airport facilities within the Horry County Airport System.

## GOALS AND OBJECTIVES

The Department of Airports completed Phase II of the Terminal Capacity Enhancement Project (TCEP) on Concourse B which included renovations to 5 gate areas, lighting, fire alarms, restrooms, HVAC and skylight. Completed in 2013, Phase I of the TCEP included a new 240,000 square foot passenger terminal building, a free-standing car rental facility as well as redesigned roadways and parking lots at MYR. The Department's objective is to operate an airport system that is efficient yet maximizes both the internal and external customer expectations. In the coming year the Department of Airports will launch several critical construction projects which will allow the airport system to continue operating efficiently and safely. Each scheduled project will be strategically timed to meet projected activity forecasts within the approved budget while maintaining full compliance with all FAA requirements. Further, it is the goal of the Department to complete ongoing and initiate new projects in accordance with the approved master plan for each airport in an effort to continue the development of all airports.

The Department will also continue to take a lead role, along with its partners at the Myrtle Beach Area Chamber of Commerce and Myrtle Beach Golf Holiday, to further maintain and improve air service levels at Myrtle Beach International Airport with the goal of "expanding the brand" of Myrtle Beach and the Grand Strand to new, non-stop markets through new carrier attraction efforts as well as fostering new, expanded opportunities with its existing airline partners. It will continue its efforts to develop the section of airport property known as iTAP and to recruit new prospective tenants.

Recognizing the airports position as one of the key economic engines in the Grand Strand region, the Department will:

- Work to maintain a reasonable, fair, market based and competitive fee structure for all services provided to its customers and the public, and
- Provide a sound financial foundation to support the County's airport system development needs, and
- Work toward an overall goal of making each airport within the airport system financially self-sufficient.

## FUND 700 - HORRY COUNTY DEPARTMENT OF AIRPORTS FUND SUMMARY

<b>OPERATING REVENUES:</b>	<b>BUDGET FY 2017</b>
Landing and Apron Fees	\$ 2,241,138
Airline Terminal Rents	6,222,312
Terminal Concessions	9,340,545
Security Fees	240,036
Baggage Handling System	899,000
Leases/MBIA	756,689
MBIA/Other	196,523
Airline Services	616,000
FBO/General Aviation Fuel Services	5,095,444
FBO/Other	682,991
Loris/ Misc Revenue	720
Leases/Conway	27,320
Leases/Grand Strand	77,330
Total Operating Revenues	<u>\$ 26,396,048</u>
<b>NON-OPERATING:</b>	
Interest Income	\$ 200,000
Interest Income - Bond	
Gain/Loss Disposal of Assets	-
AIP Federal Revenue/TSA	8,656,116
CFC's	3,185,000
PFC's	4,255,000
State Grant Revenue	-
Redevelopment Authority Grant Revenue	-
Intergovernmental Revenues	2,000,000
Intergovernmental Revenues/transfer Industrial Park	-
Building Demolition	
Legal Settlement	
Airline Profit Sharing / Capital Reim	(1,300,000)
Contributed Capital - City of MB - Land	
Other Non-operating Income (Expenses)	(100,000)
Total Non-Operating Revenues	<u>\$ 16,896,116</u>
<b>TOTAL REVENUES</b>	<b><u>\$ 43,292,164</u></b>

<b>OPERATING EXPENSES:</b>	<b>BUDGET FY 2017</b>
Salaries and Benefits	\$ 9,622,091
Utilities	1,690,263
Professional Services	1,154,421
Maintenance and Supplies	1,668,744
Baggage Handling System	899,000
Equipment	293,630
Insurance	445,118
Cost of Sales	3,105,164
Office Supplies	50,700
Business and Travel	309,845
Vehicle Expense	162,000
Depreciation	11,280,000
County Allocation	400,000
Bond Amortization	-
Bad Debt Expense	-
Total Operating Expenses	<b>31,080,976</b>
<b>NON-OPERATING EXPENSES</b>	
Interest Subsidy on the Recovery Zone Economic Bonds	(298,730)
Lease Buyback	
Compensated absences accrual	
Grant expenditures	
Interest Expense	2,945,001
Total Non-Operating Expenses	<b>\$ 2,646,271</b>
<b>NET INCOME (LOSS)</b>	<b><u>\$ 9,564,917</u></b>
<b>NON REVENUE &amp; EXPENSE BUDGET ITEMS:</b>	
Capital Projects	(15,470,680)
Capital Purchases & Deferred Capital	(1,185,500)
Debt Service - Principal	(1,370,000)
Change in Net Position	8,461,263

## AIRPORT ADMINISTRATION

DEPARTMENT NUMBER: 700

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Director of Airports	1	1	1
Assistant Director of Airports	3	3	3
Director of Admin and Finance	1	1	0
Director of Air Service & Business Development	0	0	1
Director of Development	0	1	1
Airport Construction Manager	1	0	0
Business Development Manager	1	1	0
Finance Manager	1	1	1
Financial Analyst	3	3	1
Airport Technology Manager	1	1	1
Airport Project Manager	1	1	1
Public Information Officer	1	1	1
Business Coordinator	2	1	1
Executive Assistant	1	1	1
Airport Network Technician	3	3	3
Airport Mgmt Analyst/DBELO	0	0	1
Audit & Budget Manager	0	0	1
Director of Special Projects	0	0	1
Fiance & Special Projects Manager	0	0	1
Assistant Airport IT Manager	0	0	1
Construction Manager	0	0	1
SMS & Security Manager	<u>0</u>	<u>0</u>	<u>1</u>
TOTAL	<u>20</u>	<u>19</u>	<u>23</u>

## AIRLINE SERVICES

DEPARTMENT NUMBER: 701

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Fueling Compliance Manager/Auditor	1	1	1
Airport Fuel Technician	9	9	9
Airport Fuel Technician (PT)	<u>2</u>	<u>2</u>	<u>1</u>
<b>TOTAL</b>	<b><u>12</u></b>	<b><u>12</u></b>	<b><u>11</u></b>

## GENERAL AVIATION

DEPARTMENT NUMBER: 702

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Director of General Aviation	1	1	0
General Aviation Manager	0	0	1
FBO Manager	1	1	1
Customer Service Manager	1	1	0
Customer Service Supervisor	0	0	2
FBO Flightline Technician	6	6	11
FBO Flightline Technician (PT)	5	4	3
Administrative Assistant	3	3	0
Customer Service Reps	0	0	5
Administrative Assistant (PT)	2	1	0
Customer Service Reps (PT)	<u>0</u>	<u>0</u>	<u>2</u>
<b>TOTAL</b>	<b><u>19</u></b>	<b><u>17</u></b>	<b><u>25</u></b>



## AIR RESCUE/FIREFIGHTER

DEPARTMENT NUMBER: 703

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Chief-ARFF/Safety & Emergency	1	1	1
Deputy ARFF Chief	0	0	1
Shift Captain	3	3	3
Airport Firefighter	<u>9</u>	<u>9</u>	<u>9</u>
TOTAL	<u>13</u>	<u>13</u>	<u>14</u>

## AIRPORT POLICE

DEPARTMENT NUMBER: 704

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Sergeant	1	1	1
Patrol Officer	1	1	1
Airport Police	11	11	9
Airport Corporal	<u>0</u>	<u>0</u>	<u>2</u>
TOTAL	<u>13</u>	<u>13</u>	<u>13</u>

## MAINTENANCE-FACILITIES

DEPARTMENT NUMBER: 705

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Director of Facilities	1	1	1
Deputy Director of Facilities	1	1	1
Airport Airfield Manager	1	1	0
Senior Crew Chief	1	2	2
Supervisor I	1	0	0
Building Services Manager	0	1	1
Crew Chief/Airport Maintenance	1	0	0
Grounds Maintenance Manager	0	1	1
Crew Chief/Electrician	1	1	0
Airfield Technician	13	13	0
Crew Chief Custodian	2	2	2
Airport Technician	11	10	12
Administrative Assistant	1	1	0
Airport Custodian	16	16	16
Airport Custodian (PT)	<u>1</u>	<u>4</u>	<u>1</u>
TOTAL	<u>51</u>	<u>54</u>	<u>37</u>

## AIRPORT-OPS &amp; COMMUNICATION CENTER

DEPARTMENT NUMBER: 706

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Airport Operations Manager	1	1	0
Operations/Safety Manager	0	0	1
Airport Operations Supervisor	3	4	3
Airport Specialist	0	0	1
Communication Center Manager	1	1	1
Security Control Technician	6	6	6
Security Control Technician (PT)	<u>1</u>	<u>1</u>	<u>1</u>
<b>TOTAL</b>	<b><u>12</u></b>	<b><u>13</u></b>	<b><u>13</u></b>

## MAINTENANCE-AIRFIELDS

DEPARTMENT NUMBER: 707

AUTHORIZED POSITIONS:	BUDGET FY 2015	BUDGET FY 2016	BUDGET FY 2017
Director of Facilities	0	0	0
Deputy Director of Facilities	0	0	0
Airfield Manager	0	0	1
Airport Maintenance Supervisor	0	0	0
Senior Crew Chief	0	0	0
Supervisor I	0	0	0
Building Services Manager	0	0	0
Crew Chief/Airport Maintenance	0	0	0
Grounds Maintenance Manager	0	0	0
Crew Chief/Electrician	0	0	0
Airfield Technician	0	0	11
Crew Chief Custodian	0	0	0
Airport Technician	0	0	0
Business Analyst	0	0	1
Airport Custodian	0	0	0
Airport Custodian (PT)	0	0	0
Airport Escort/Maint Assistant	0	0	0
Airfield Crew Chief	<u>0</u>	<u>0</u>	<u>1</u>
<b>TOTAL</b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>14</u></b>

## HORRY COUNTY DEPARTMENT OF AIRPORTS

## OPERATING SUMMARY BY DEPARTMENT

	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY 2017</b>
Administration	14,334,531	15,346,671	16,454,204
FBO-General Aviation	2,326,866	1,625,819	1,434,407
ARFF	908,270	1,081,316	1,056,271
Police	651,740	763,829	836,191
Maintenance	5,415,559	6,344,450	6,657,987
Airline Services	576,506	827,751	795,363
Security	654,340	796,439	841,389
<b>TOTAL</b>	<b>24,867,812</b>	<b>26,786,275</b>	<b>28,075,812</b>

**WORKLOAD INDICATORS:**

	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY 2017</b>
Passengers Handled - Total - all airports	2,238,155	2,194,019	2,426,946
Passengers Handled - MYR Air Carrier	1,772,690	1,920,000	1,938,208
Passengers Handled - MYR General Aviation	367,875	139,476	386,269
Passengers Handled - CRE	97,590	134,543	102,470
Passengers Handled - HYW	-	-	-
Passengers Handled - 5J9			
Number of Leases/Contracts - Total - all airports	78	77	60
Number of Leases/Contracts - MYR - Terminal	60	55	35
Number of Leases/Contracts - MYR GA*	7	11	12
Number of Leases/Contracts - CRE	6	7	9
Number of Leases/Contracts - HYW	5	4	4
Number of Leases/Contracts - 5J9	0	0	0
Aircraft Operations- Total - all airports**	205,671	146,115	215,955
Aircraft Operations-MYR Air Carriers	19,485	36,507	20,459
Aircraft Operations-MYR General Aviation	147,150	55,791	154,508
Aircraft Operations- CRE	39,036	53,817	40,988
Aircraft Operations- HYW		-	
Aircraft Operations- 5J9		-	
Major Capital Projects - Total all airports	12	8	15
Major Capital Projects - MYR	9	3	9
Major Capital Projects - MYR General Aviation	0	2	2
Major Capital Projects - CRE	1	0	1
Major Capital Projects - HYW	2	1	1
Major Capital Projects - 5J9	0	2	2

## HORRY COUNTY DEPARTMENT OF AIRPORTS

<b>PERFORMANCE MEASURES:</b>	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY 2017</b>
<b>Operational Budget and Passenger:</b>			
<b>MYR, CRE, HYW &amp; 5J9</b>			
Operating Budget	24,867,812	26,786,275	28,075,812
Passengers Handled - All Airports	2,238,155	2,194,019	2,426,946
<b>Operational Budget Per Aircraft Operations:</b>			
<b>MYR, CRE, HYW &amp; 5J9</b>			
Operating Budget	24,867,812	26,786,275	28,075,812
Aircraft Operations	205,671	146,115	215,955
Cost Per Operation	120.91	183.32	130.01
<b>Cost Per Enplaned Passenger at MYR</b>			
Terminal Rents	6,171,723	6,108,903	6,228,168
Landing Fees	1,198,226	2,093,509	2,241,138
Security Fees	207,781	204,154	240,036
Airline Credits/Incentives	(785,259)	(1,300,000)	(1,300,000)
<b>TOTAL</b>	<b>6,792,471</b>	<b>7,106,566</b>	<b>7,409,342</b>
Enplanements MYR	886,345	960,000	969,104
Cost per Enplaned Passenger at MYR	7.66	7.40	7.65

## Horry County Department of Airports (HCDA)

### FY 2017 Project Narratives

#### 1. MYR - Conduct Master Plan Study & FAA Airports Geographic Information System (GIS) Data Collection

The previous MYR Airport Master Plan Study was completed in 2001. The Airport Master Plan is a comprehensive study of the Airport and describes the short, medium, and long term plans for airport development in a report format. The Airport Layout Plan (ALP) will be updated to reflect the graphic representation of the Airport's long-term development plan goals and objectives via GIS Data Collection efforts conforming to FAA standards. The FAA requires airport sponsors to conduct a comprehensive airport master planning effort every 15 years or as conditions of the airport environment evolve to meet FAA Grant Assurance Requirements.

Estimated Cost: \$2,500,000

Project Budget: \$2,500,000

**Funding:**

FAA AIP Entitlement	\$2,250,000
HCDA Funds	\$ 250,000

#### 2. MYR - Conduct Pavement Maintenance Management Study (PMMS)

MYR requires a pavement study to meet FAA Grant Assurance Requirements. This study will identify priorities for capital investments related to airfield pavement and provide the county with a pavement maintenance plan for MYR.

Estimated Cost: \$400,000

Project Budget: \$400,000

**Funding:**

FAA AIP Entitlement	\$360,000
HCDA Funds	\$ 40,000

### 3. MYR - General Aviation (GA) Ramp Rehabilitation - Phase 2

The General Aviation (GA) Ramp encompasses all aircraft parking aprons associated with the FBO and GA tenants. The vast majority of the apron is over forty (40) years old and was the primary aircraft parking apron for the United States Air Force (USAF). HCDA completed a Pavement Maintenance Management Study (PMMS) in 2009 which identified future capital requirements based on the functional and structural conditions of the airfield pavement at MYR. MYR Maintenance performed crack repairs and joint sealing over the years. A major rehabilitation and/or reconstruction of the entire GA ramp is recommended. A multi-phased approach to reduce stakeholder operational impacts will be used to deliver the project.

In an effort to accommodate tenants and optimally position the project to compete for FAA AIP Discretionary Grant Funding ("Funds"), the scope of Phase 1 & 2 reconstruction was determined after consultations with the FAA. The FAA distributes Funds for airport projects according to a FAA priority ranking system. The current ranking systems establishes the highest priority to airport projects involving safety, security, reconstruction, capacity, and standards. High priority projects receive a higher ranking for funding over projects with lower priority rankings.

To be eligible to receive FAA Discretionary funds, the FAA requires that airports have completed design documents and a shovel ready project that can be bid. HCDA will complete the design and have bid documents ready and in a position to qualify for available Discretionary Funds when they become available to complete phase 2.

Estimated Cost:	\$640,129
Project Budget:	\$640,129
Funding:	
FAA AIP Entitlement	\$576,116
HCDA Funds	\$ 64,013

### 4. MYR - Passenger Boarding Bridge (PBB) Improvements

Airline traffic operational frequency continues to grow at MYR. HCDA has determined existing PBBs may require additional repairs, upgrades, and monitoring to ensure the Airport is prepared for the increase in PBB utilization. In addition, HCDA has identified the oldest PBBs may require comprehensive upgrades to meet the changing fleet mix of our existing airlines.

Estimated Cost:	\$750,000
Project Budget:	\$750,000
Funding:	
HCDA Funds	\$750,000

5. MYR - Terminal B Roof Replacement Areas Outside of TCEP Façade Scope

The roof on Terminal B is over 20 years old and in need of rehabilitation. HCDA has determined an immediate need to replace areas of the roof outside of the TCEP Façade Scope.

Estimated Cost: \$500,000

Project Budget: \$500,000

Funding:  
HCDA Funds \$500,000

6. MYR - Terminal B Interior Improvements - Phase 2

HCDA will allocate funds to demolish the existing ticket counters and airline office spaces in Terminal B to prepare the space for development. HCDA has identified numerous uses for the space. Once additional uses for the space are identified and approved, HCDA will utilize the remaining allowances to initiate development activities.

Estimated Cost: \$150,000

Project Budget: \$150,000

Funding:  
HCDA Funds \$150,000

7. MYR - Parking Capacity Improvements (Overflow Lot - Phase 1)

HCDA is experiencing an increase in passenger traffic and utilization of the existing parking lots, resulting in limited or no available parking during peak periods of passenger traffic. As locally and regionally passenger traffic grows, HCDA anticipates an increased demand in parking capacity. To prepare for future growth and alleviate peak parking demand periods, HCDA will design and construct an Overflow Parking Lot with a minimum of 240 paved parking spaces. Future phases will be designed to ensure integration into Phase 1 of the Overflow Lot.

Estimated Cost: \$800,000

Project Budget: \$800,000

Funding:  
HCDA Funds \$800,000



**8. MYR - Customs FIS Facility Improvements**

U.S. Customs and Border Protection (CBP) Facilities Management and Engineering Office has identified necessary improvements of the existing Federal Inspection Services (FIS) facility to meet CBP compliance standards based upon updated federal design standards. HCDA will coordinate with CBP to determine required improvements to meet evolving federal design standards and develop a multi-phased approach if necessary.

Estimated Cost: \$200,000

Project Budget: \$200,000

Funding:  
HCDA Funds \$200,000

**9. MYR - FAA CAT II SA Approach Coordination**

The FAA has identified HCDA as an airport partner for future airport technologies, including the Enhanced Low Visibility Operations (ELVO) Program. The FAA is interested in developing Special Authorization Category II Approach Capabilities (SA CAT II) at MYR. This project will allow aircraft with the required equipment and training to land at MYR during low visibility conditions beyond the capabilities of MYR's existing CAT I Approach.

Estimated Cost: \$100,000

Project Budget: \$100,000

Funding:  
HCDA Funds \$100,000

**10. MYR - Information Technology Improvements**

HCDA has identified Information Technology Improvements necessary to meet evolving technology requirements and growing demands.

Estimated Cost: \$100,000

Project Budget: \$100,000

Funding:  
HCDA Funds \$100,000

**11. General Aviation Facility Development**

HCDA has identified demands and requirements for general aviation facilities at MYR, CRE, HYW, and 5J9. HCDA has immediate needs for existing GA facilities, including the repair of existing hangars at Grand Strand Airport, a maintenance shed at Grand Strand Airport, and improvements to the Grand Strand Airport FBO. HCDA will identify potential GA facility developments and integrate those developments with the GA System Plan. Identified development options at this time include hangar development activities at MYR and CRE. Once a development plan has been chosen, HCDA will utilize funds to initiate development activities.

Estimated Cost: \$3,000,000

Project Budget: \$3,000,000

Funding:  
     HCDA Funds \$3,000,000

**12. CRE - Improve Grading, Erosion Control, Drainage in Airport Operations Area**

HCDA has identified a requirement to complete a wildlife hazard assessment (WHA) and focused environmental assessment (focused EA) for the development of an Airfield Drainage Master Plan and the associated capital infrastructure. CRE requires the development of a capital project to improve the drainage issues at CRE through an assessment of existing grading, erosion control, and drainage systems. Due to the close proximity of the surrounding community and the Intracoastal Waterway to the airport environment, an environmental review beyond a Categorical Exclusion (CATEX) is required.

The grading, erosion control, and existing drainage system does not adequately move Stormwater to the outflows. The lack of adequate drainage promotes ponding, and subsequently, attracts a large number of birds and wildlife to the approach ends of the runways. The hazardous wildlife poses a risk to aviation operations. FAA requires airport owners to maintain compatible land use to ensure on-airport property or off-airport property in the immediate vicinity of the Airport is limited to activities and purposes compatible with normal airport operations including landing and takeoff of aircraft.

Estimated Cost: \$5,333,333

Project Budget: \$5,333,333

Funding:  
     FAA AIP Entitlement \$ 300,000  
     FAA AIP Discretionary \$4,500,000  
     HCDA Funds \$ 533,333

**13. HYW - Construct Service Road - Phase 1**

The design and installation of approved perimeter road to assist HCDA Airfield Maintenance with airfield access and perimeter security checks along the fence line. This project is subject to FAA approval.

Estimated Cost: \$349,998

Project Budget: \$349,998

**Funding:**

FAA AIP Entitlement	\$300,000
HCDA Funds	\$ 49,998

**14. 5J9 - Rehabilitate Apron - Phase 1**

The design and rehabilitation of the existing airfield apron. This project is subject to FAA approval.

Estimated Cost: \$243,888

Project Budget: \$243,888

**Funding:**

FAA AIP Entitlement	\$202,000
HCDA Funds	\$ 41,888

**15. 5J9 - Construct Taxiway Geometry - Phase 1**

The design and construction of taxiway geometry to meet FAA standards. This project is subject to FAA approval.

Estimated Cost: \$203,332

Project Budget: \$203,332

**Funding:**

FAA AIP Entitlement	\$168,000
HCDA Funds	\$ 35,332

**16. Design Contingency Account**

This account is established for the funding of Engineering, Surveying and Construction of projects that may arise during the year. In addition, the FAA has updated the requirements to qualify for Discretionary Funds and now requires a project to be designed and ready to procure before grant award. This account will also be used for the Engineering, Surveying and Construction of projects which may become necessary, but unforeseen.

Budget Request	\$150,000
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**Funding:**

HCDA Funds	\$150,000
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**17. Environmental Contingency Account**

This account is established for the funding of Sampling, Testing, Engineering, Surveying and Mitigation efforts of environmental projects, which may occur throughout the year and are necessary. The HCDA is required to take immediate action to remediate any environmental issue that may occur.

Budget Request	\$ 50,000
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**Funding:**

HCDA Funds	\$ 50,000
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Note: The Airport will “roll” capital budgets from previous years for all capital projects that are currently underway and have not been completed.

# INTERNAL SERVICE FUNDS

Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the county on a cost reimbursement basis. Expenses of these funds are included in the budgets of the respective departments and agencies that use the services.

Internal Service Funds have been established for the following functions:

Fleet Maintenance

Fleet Replacement

Heavy Equipment Replacement

P25 Radio System/Communications Cost Recovery

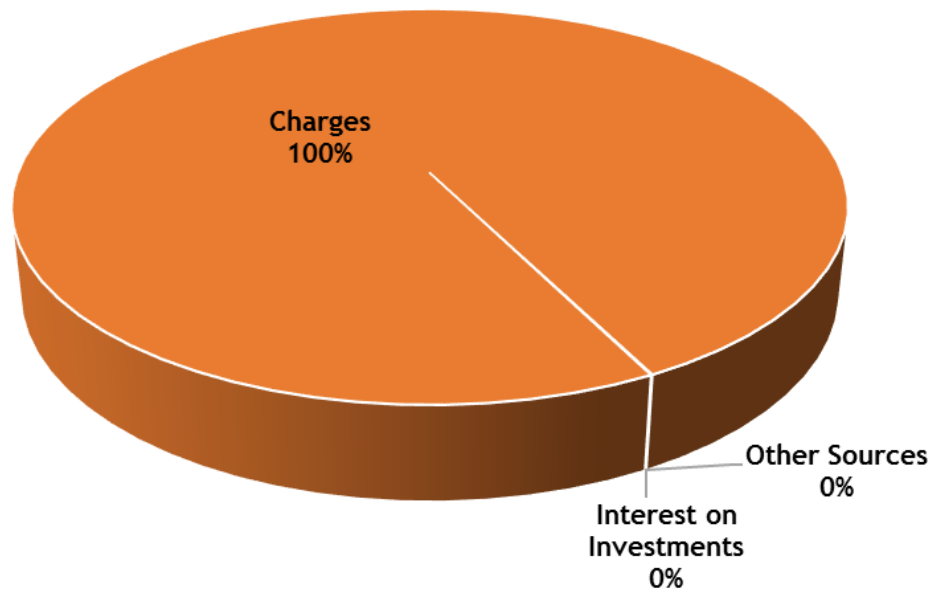
## **FLEET MAINTENANCE FUND**

The Fleet Maintenance Internal Service Fund began operation July 1, 1993, to account for the revenues and expenses related to the maintenance of all vehicles and heavy equipment owned and operated by Horry County. Operations of this fund are financed with fees collected for services from other county departments.

## FUND 600 - FLEET MAINTENANCE FUND SUMMARY

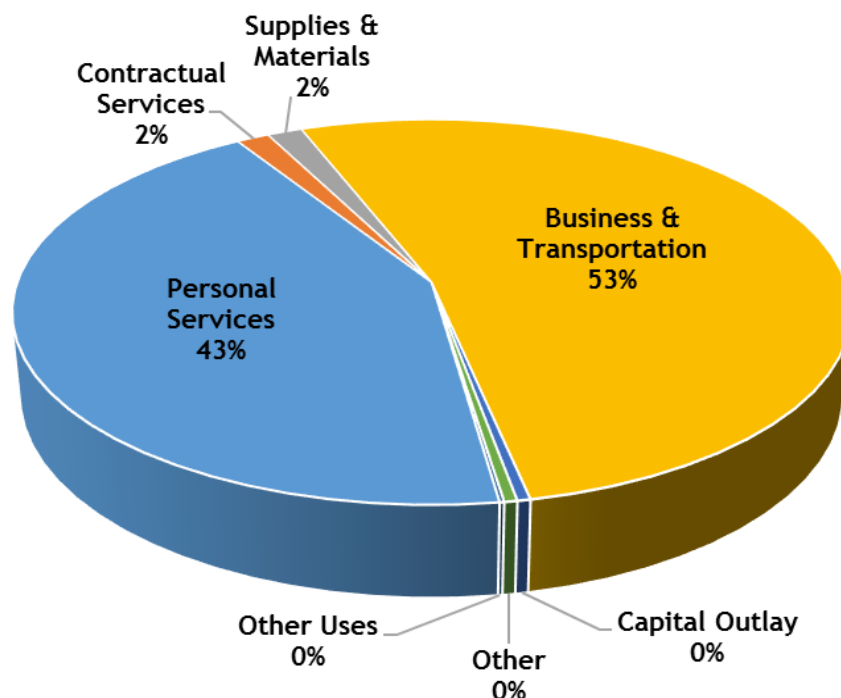
REVENUES:			
	ACTUAL 2015	BUDGET 2016	BUDGET 2017
Intergovernmental	\$ -	\$ -	\$ -
Charges	2,456,968	2,153,651	2,765,916
Interest on Investments	1,263	1,500	1,300
Other	-	-	-
<b>TOTAL REVENUES</b>	<b>\$2,458,231</b>	<b>\$2,155,151</b>	<b>\$2,767,216</b>
Transfers In	-	-	-
Fund Balance	-	694,701	-
<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$2,458,231</b>	<b>\$2,849,852</b>	<b>\$2,767,216</b>

## FY 2016-17 FLEET MAINTENANCE FUND REVENUES



EXPENDITURES:			
	ACTUAL 2015	BUDGET 2016	BUDGET 2017
Personal Services	\$ 931,770	\$1,156,814	\$1,199,425
Contractual Services	32,403	37,975	40,446
Supplies & Materials	31,194	43,664	43,252
Business & Transportation	1,383,988	1,387,537	1,455,743
Capital Outlay	-	18,419	12,131
Other	11,072	12,072	12,072
<b>TOTAL EXPENDITURES</b>	<b>\$2,390,427</b>	<b>\$2,656,481</b>	<b>\$2,763,069</b>
Vehicle Replacement Reserve			
Transfers Out	1,694	193,371	4,147
Fund Balance	66,110	-	-
<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$2,458,231</b>	<b>\$2,849,852</b>	<b>\$2,767,216</b>

## FY 2016-17 FLEET MAINTENANCE FUND EXPENDITURES





## FLEET MAINTENANCE

DEPARTMENT NUMBER: 508

The Fleet Maintenance Department provides major and minor repairs on county automotive and heavy equipment. The department purchases parts that are needed for repairs as well as maintaining purchase orders, work orders and warranty files. Fleet service has established a Preventative Maintenance Program for all vehicles and equipment. This program helps extend vehicle life and lowers major repair costs. With all county vehicles placed under Fleet Service, the implementation of this program allows Fleet Service to control when vehicles will be brought to the shop for service and repairs. This increases shop efficiency and shortens vehicle down time. Fleet Maintenance is committed to meet the goals outlined in the strategic plan.

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Director of Fleet Operations	1	1	1
Asst. Director of Fleet Operations	1	1	1
Supervisor III	1	1	1
Supervisor II	0	1	1
Heavy Equipment Mechanic	6	6	6
Automotive Mechanic	3	3	3
Parts Manager	1	1	1
Installer	0	2	2
Heavy Equip. Service Technician	1	1	1
Service Technician	1	1	1
Administrative Assistant	1	1	1
Tire Repairer	1	1	1
Parts Clerk	<u>1</u>	<u>1</u>	<u>1</u>
<b>TOTAL</b>	<b><u>18</u></b>	<b><u>21</u></b>	<b><u>21</u></b>

## FLEET MAINTENANCE (CONTINUED)

DEPARTMENT NUMBER: 508

PERFORMANCE INDICATORS

<b>WORKLOAD INDICATORS:</b>	<b>ACTUAL FY 2015</b>	<b>BUDGET FY 2016</b>	<b>BUDGET FY 2017</b>
Road calls made	356	400	400
Small vehicles maintained	809	775	815
Heavy equipment maintained	402	300	412
Repair orders processed	8,263	8,000	8,000
Minor Service "A"	2,476	2,500	2,500
Major Service "C"	263	275	275

<b>PERFORMANCE MEASURES:</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>TARGET 2017</b>
1) Percentage of small vehicle repairs completed in 24 hours	89%	92%	95%
2) Percentage of small vehicle repairs that were schedule 24 hours in advance	89%	89%	92%
3) Percentage of heavy vehicle repairs completed within 24 hours	68%	70%	70%

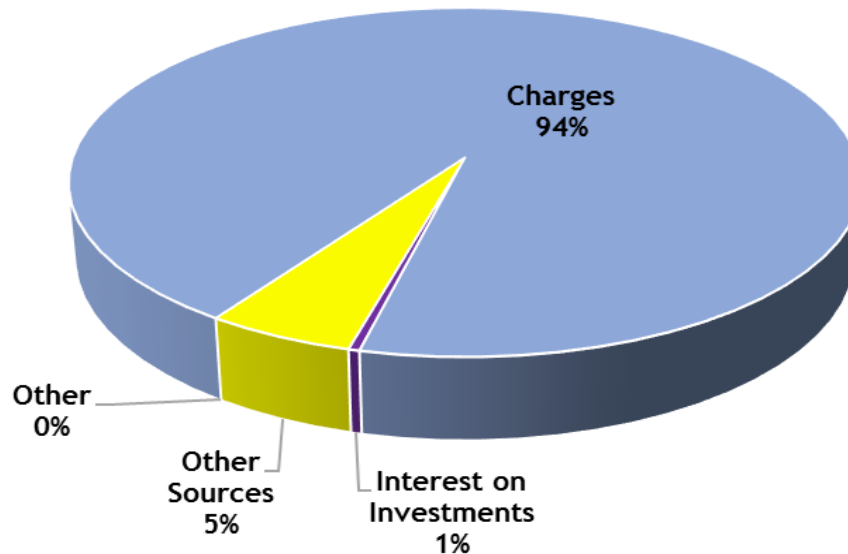
## **FLEET REPLACEMENT FUND**

The Fleet Replacement Fund accounts for the replacement of county vehicles including some light equipment. Financing of this fund comes from fees collected from other county departments based on the life of the asset to be replaced.

## FUND 601 - FLEET REPLACEMENT FUND SUMMARY

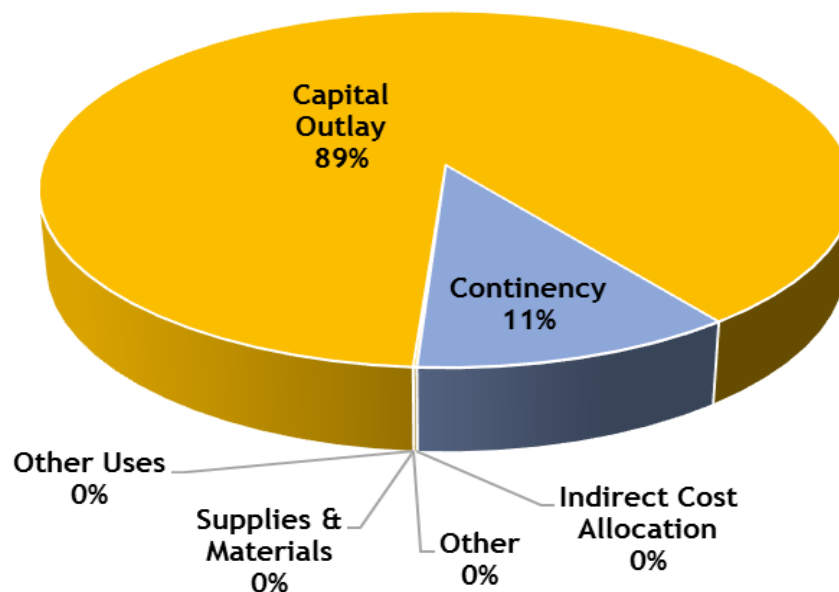
REVENUES:			
	ACTUAL 2015	BUDGET 2016	BUDGET 2017
Charges	\$ 2,466,423	\$2,615,548	\$2,830,289
Interest on Investments	11,863	12,000	12,000
Other	246,937	-	-
<b>TOTAL REVENUES</b>	<b>\$ 2,725,223</b>	<b>\$2,627,548</b>	<b>\$2,842,289</b>
Gain (Loss) on Disposable of Assets	-	-	-
Transfers In	79,418	367,914	160,000
Fund Balance	-	-	-
<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$ 2,804,641</b>	<b>\$2,995,462</b>	<b>\$3,002,289</b>

## FY 2016-17 FLEET REPLACEMENT FUND REVENUES



EXPENDITURES:			
	ACTUAL 2015	BUDGET 2016	BUDGET 2017
Supplies & Materials	\$ 151	\$ -	\$ -
Capital Outlay	-	2,367,914	2,660,000
Contingency	-	624,448	338,536
Indirect Cost Allocation	3,753	3,100	3,753
Other	2,131,612	-	-
<b>TOTAL EXPENDITURES</b>	<b>\$ 2,135,516</b>	<b>\$2,995,462</b>	<b>\$3,002,289</b>
Transfers Out	-	-	-
Fund Balance	669,125		
<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$ 2,804,641</b>	<b>\$2,995,462</b>	<b>\$3,002,289</b>

## FY 2016-17 FLEET REPLACEMENT FUND EXPENDITURES



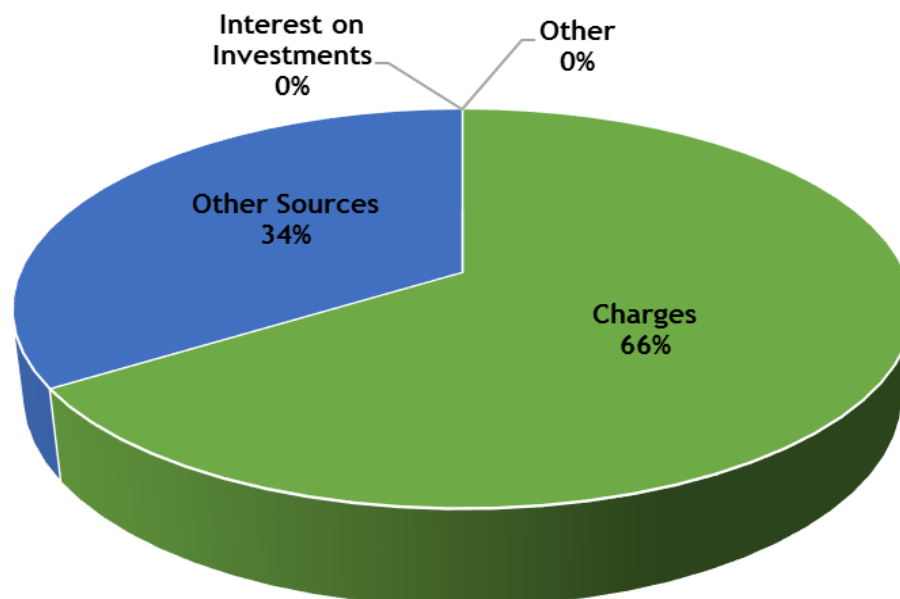
## **HEAVY EQUIPMENT REPLACEMENT FUND**

The Heavy Equipment Replacement Fund accounts for the replacement of heavy-duty vehicles and equipment. Financing of this fund comes from fees collected from other county departments based on the life of the asset to be replaced.

## FUND 602 - HEAVY EQUIPMENT REPLACEMENT FUND SUMMARY

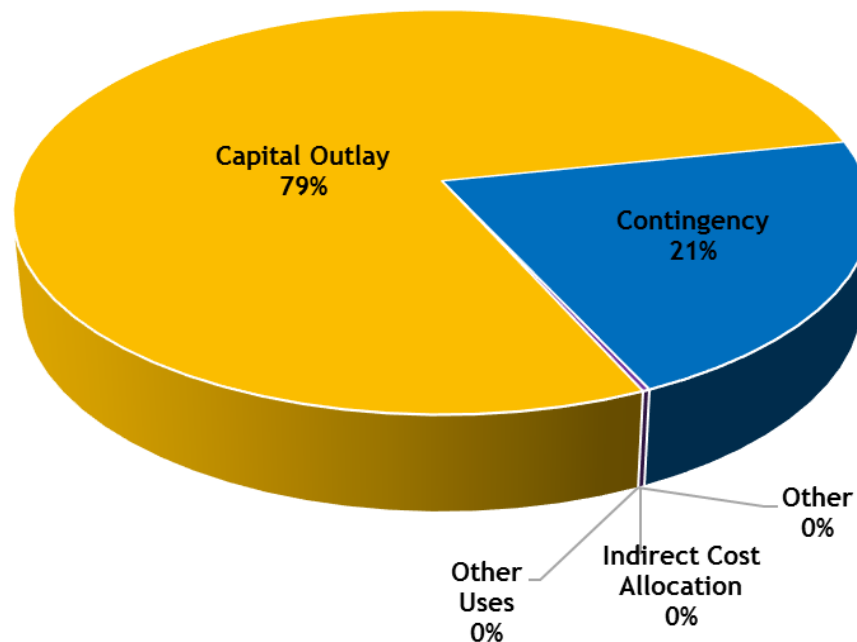
REVENUES:			
	ACTUAL 2015	BUDGET 2016	BUDGET 2017
Charges	\$1,295,577	\$1,646,242	\$1,710,300
Interest on Investments	11,064	-	-
Other	3,705	830,000	-
<b>TOTAL REVENUES</b>	<b>\$1,310,346</b>	<b>\$2,476,242</b>	<b>\$1,710,300</b>
Gain (Loss) on Disposable of Assets	-	-	650,000
Transfers In	20,000	-	140,000
Fund Balance	333,400	129,456	96,720
<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$1,663,746</b>	<b>\$2,605,698</b>	<b>\$2,597,020</b>

## FY 2016-17 HEAVY EQUIPMENT REPLACEMENT FUND REVENUES



EXPENDITURES:			
	ACTUAL 2015	BUDGET 2016	BUDGET 2017
Capital Outlay	\$ -	\$2,571,650	\$2,036,000
Contingency	-	27,546	554,973
Indirect Cost Allocation	6,041	6,502	6,047
Other	1,657,705	-	-
<b>TOTAL EXPENDITURES</b>	<b>\$1,663,746</b>	<b>\$2,605,698</b>	<b>\$2,597,020</b>
Transfers Out	-	-	-
Fund Balance	-	-	-
<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$1,663,746</b>	<b>\$2,605,698</b>	<b>\$2,597,020</b>

## FY 2016-17 HEAVY EQUIPMENT REPLACEMENT FUND EXPENDITURES



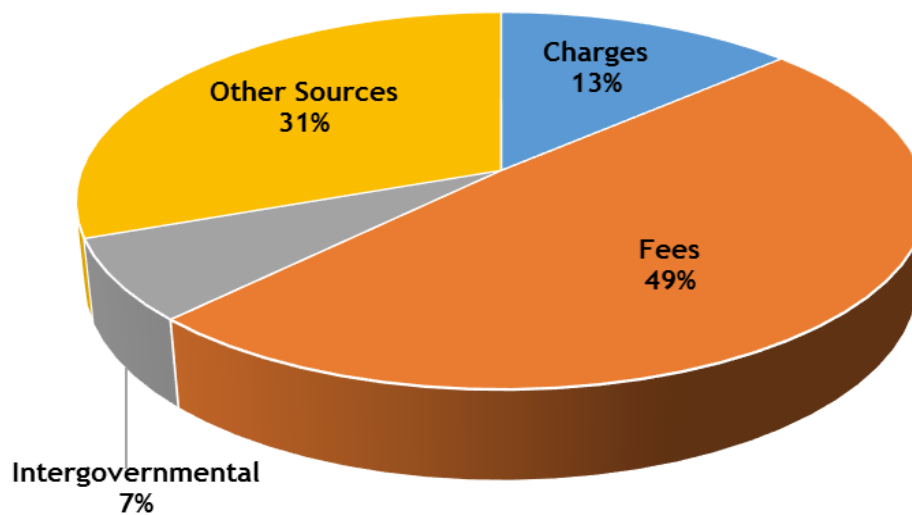


## **P25 RADIO SYSTEM/COMMUNICATIONS COST RECOVERY FUND**

The P25 Radio System and Communications Cost Recovery Fund began operation July 1, 2016, to account for the revenues and expenses related to providing a mission critical radio communications system compliant with Homeland Security Standards for Public Safety Digital Radio Communications while also providing interoperability with thousands of other responders in South Carolina. Operations of this fund are financed with fees collected for services from other county departments and municipalities. The system will also receive a portion of the annual revenue from the Host Fee paid to Horry County by the Solid Waste Authority (SWA).

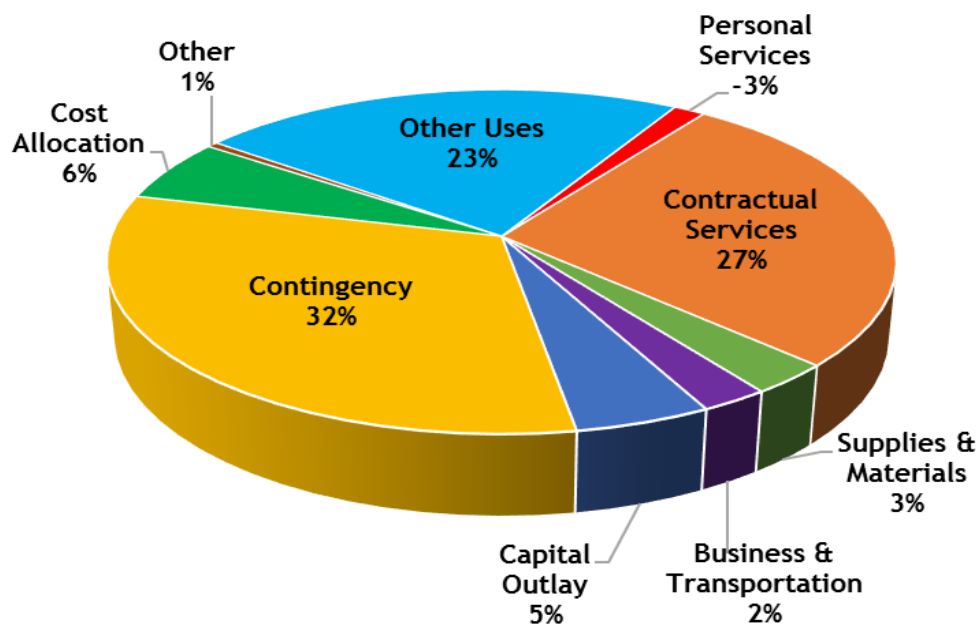
## FUNDS 610-611 - P25 RADIO SYSTEM/COMMUNICATIONS COST RECOVERY FUND SUMMARY

<b>REVENUES:</b>				
	<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET</b>	
	<b>2015</b>	<b>2016</b>	<b>2017</b>	
Charges	\$ -	\$ -	\$ 1,426,203	
Fees	-	-	738,000	
Intergovernmental	-	-	70,024	
<b>TOTAL REVENUES</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,234,227</b>	
Transfers In	-	-	682,518	
Fund Balance	-	-	-	
<b>TOTAL REVENUES AND OTHER SOURCES</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,916,745</b>	

FY 2016-17 P25 RADIO SYSTEM/COMMUNICATIONS COST RECOVERY FUND  
REVENUES

EXPENDITURES:			
	ACTUAL 2015	BUDGET 2016	BUDGET 2017
Personal Services	\$ -	\$ -	\$ 240,357
Contractual Services	-	-	808,808
Supplies & Materials	-	-	77,309
Business & Transportation	-	-	24,950
Capital Outlay	-	-	398,000
Contingency	-	-	471,851
Principal	-	-	501,629
Interest	-	-	93,202
Cost Allocation	-	-	60,069
Other	-	-	5,200
<b>TOTAL EXPENDITURES</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,681,375</b>
Transfers Out	-	-	235,370
Fund Balance	-	-	-
<b>TOTAL EXPENDITURES AND OTHER USES</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,916,745</b>

### FY 2016-17 P25 RADIO SYSTEM/COMMUNICATIONS COST RECOVERY FUND EXPENDITURES



## P25 RADIO SYSTEM

DEPARTMENT NUMBER: 326

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Director of Communications	0	0	1
Radio System Manager	0	0	1
Network Technician	<u>0</u>	<u>0</u>	<u>1</u>
<b>TOTAL</b>	<u>0</u>	<u>0</u>	<u>3</u>

PERFORMANCE INDICATORS**WORKLOAD INDICATORS:**

	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Radio Subscribers - County	1,619	1,619	1,619
Radio Subscribers - Non County	1,414	1,414	1,414
911 Consoles - County	11	11	12
911 Consoles- Non County	8	8	12
Annual Retuning of Radios to factory specs.	0	415	1,793
Back-Up Dispatch Consoletts	5	5	6
RF Radio Sites	6	6	7
Radio Repairs	47	54	75
Radio Pager Sites	2	2	6
Radio Decommissions	110	565	55

**PERFORMANCE MEASURES:**

	FY 2015	FY 2016	TARGET 2017
1) Reprogram all Horry County Public Safety radios to P25 standard March 2017	N/A	N/A	100%
2) Retune 25% of County Radios annually	N/A	92%	100%
3) Upgrade 25% of County Radio to new Firmware annually	N/A	100%	100%
4) Implementation of Radio Management Application Software	N/A	Started	Complete July 2017

# COMPONENT UNIT

Component Unit is a legally separate organization for which the elected officials of the primary government are financially accountable. A component unit may be a governmental organization (except those that meet the definition of a primary government), a nonprofit corporation, or a for-profit corporation.

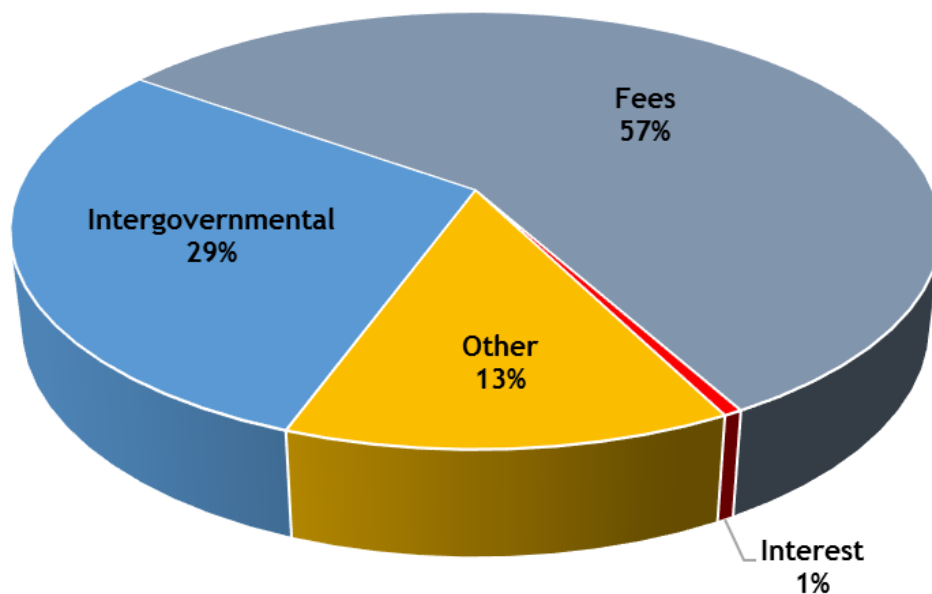
## SOLID WASTE AUTHORITY

The Solid Waste Authority Fund began operation July 1, 1992, to accumulate the revenues and expenses related to disposal of solid waste and recyclable materials. Operations of this department are financed primarily with tipping fees collected for disposal of solid waste. The revenues, expenses and retained earnings are reported as a component unit for annual financial reporting purposes.

## SOLID WASTE AUTHORITY SUMMARY

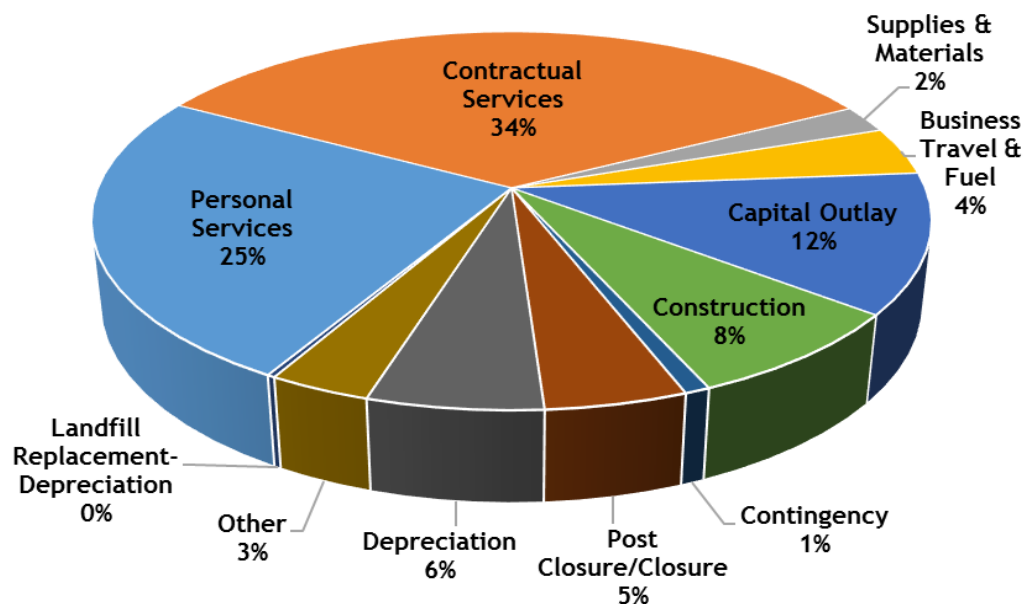
REVENUES:			
	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Intergovernmental	\$ 4,477,386	\$ 6,913,688	\$ 7,890,766
Fees	12,591,841	12,546,600	15,378,900
Interest	105,377	140,000	150,000
Other	1,112,110	17,899,562	3,521,750
<b>TOTAL REVENUES</b>	<b>\$ 18,286,714</b>	<b>\$ 37,499,850</b>	<b>\$ 26,941,416</b>

## FY 2016-17 SOLID WASTE AUTHORITY REVENUES



EXPENDITURES:			
	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Personal Services	\$ 6,031,570	\$ 6,264,953	\$ 6,674,823
Contractual Services	5,334,573	6,700,647	9,199,335
Supplies & Materials	355,980	590,759	632,239
Business Travel & Fuel	933,426	1,299,488	1,103,058
Capital Outlay	56,849	17,099,750	3,212,750
Construction	134,959	1,285,000	2,105,000
Contingency	13,050	186,990	224,663
Post Closure/Closure	3,052,944	1,167,150	1,260,580
Depreciation	2,415,743	1,314,210	1,554,648
Capital Recovery Fee	-	-	-
Other	877,172	851,803	904,900
Landfill Replacement-Depreciation	732,380	739,100	69,420
<b>TOTAL EXPENDITURES</b>	<b>\$ 19,938,646</b>	<b>\$ 37,499,850</b>	<b>\$ 26,941,416</b>
Retained Earnings	(1,651,932)	-	-
<b>TOTAL EXPENDITURES AND RETAINED EARNINGS</b>	<b>\$ 18,286,714</b>	<b>\$ 37,499,850</b>	<b>\$ 26,941,416</b>

## FY 2016-17 SOLID WASTE AUTHORITY REVENUES





## SOLID WASTE AUTHORITY

Horry County Solid Waste Authority is responsible for operating sanitary landfills for MSW and C&D materials, along with a resource recovery/recycling system that are environmentally safe and in accordance with state and federal regulations; thereby providing residential, commercial, industrial and institutional waste haulers with a place to dispose of solid waste. The Authority is also responsible for providing comprehensive, cost effective integrated solid waste management utilizing environmentally sound methods and technology and educating the public on responsible waste management.

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
Board of Directors	7	7	7
Executive Director	1	1	1
Assistant Executive Director	1	1	0
Director-Finance & Administration	1	1	1
Director-Recycling & Corporate Affairs	1	1	1
Director-Operation & Planning	1	1	1
Director-Recycling Services & Special Programs	0	0	1
Deputy Director-Finance & Administration	1	1	1
Deputy Director-Operation & Planning	1	1	1
Deputy Director-Recycling & Corporate Affairs	1	1	1
Material recycling Facility Manager	1	1	1
Property & Environmental Management Manager	1	1	1
Fleet Manager	1	1	1
Human Resource Manager	1	1	1
Lead Operator	1	1	0
Recyclables Marketing Clerk	1	1	1
Material recycling Facility Supervisor	1	1	2
Environmental Specialist	1	1	1
Accounting Supervisor	1	1	1
Accountant	1	1	1
Accounting Clerk I	1	1	1
Recycling Programs Coordinator	2	2	2
Heavy Equipment Maintenance Tech	1	1	2
Maintenance Technician	2	2	2
Heavy Equipment Operator III	10	10	9
Heavy Equipment Operator III	11	11	9
Administrative Assistant	2	2	2
Tradesworker IV	1	1	1
Tradesworker III	4	4	4
Tradesworker II	3	3	3
Clerk II	1	1	1
Clerk I	3	3	3
Mechanic	1	1	1
Custodian/Grounds Keeper	1	1	1
Landfill Supervisor	<u>0</u>	<u>0</u>	<u>2</u>
<b>TOTAL</b>	<b><u>68</u></b>	<b><u>68</u></b>	<b><u>68</u></b>

## SOLID WASTE AUTHORITY (CONTINUED)

AUTHORIZED POSITIONS:	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017
<u>County Collections System:</u>			
Unincorporated Collection System Manager	1	1	1
Unincorporated Collection System Supervisor	1	1	1
USC Maintenance Supervisor	1	1	1
Heavy Equipment Operator II	1	1	1
Tradesworker I	29	29	29
Part-Time Tradesworker I	<u>28</u>	<u>28</u>	<u>42</u>
<b>TOTAL</b>	<u><b>129</b></u>	<u><b>129</b></u>	<u><b>143</b></u>

WORKLOAD INDICATORS:	ACTUAL FY 2015	BUDGET FY 2106	BUDGET FY 2017
Tons of Solid Waste	239,530	235,000	250,000
Tons of Shingles	7,185	133,000	5,500
Tons of Yard Waste & Land Clearing	37,728	34,000	34,500
Tons of Mixed Construction	76,014	70,000	78,000
Tons of C&D Recycling	11,060	9,000	9,200
Tons of Tires	2,092	2,010	2,190
Tons of Clean Wood	1,883	2,100	1,100
Tons of Concrete	15,178	15,000	14,500

STATE OF SOUTH CAROLINA            )  
   )  
 COUNTY OF HORRY                    )

ORDINANCE NUMBER 22-16

AN ORDINANCE TO RAISE REVENUE, MAKE APPROPRIATIONS AND ADOPT A BUDGET FOR HORRY COUNTY, SOUTH CAROLINA FOR FISCAL YEAR ENDING JUNE 30, 2017.

WHEREAS, 4-19-120 and 4-9-140 of the code of Laws of South Carolina require that a County Council shall adopt an annual budget, and shall act by Ordinance to adopt budgets and levy taxes.

NOW THEREFORE, be it ordained by County Council of Horry County in Council, duly assembled, and by the authority of the same:

SECTION 1. That the appropriations by activity in the amount of \$398,631,232 be, and the estimated revenue to support these appropriations, as well as other supporting documents contained in the recommended budget are hereby adopted, and is hereby made part thereof as fully as incorporated herein, and a copy thereof is attached hereto in Exhibit A.

SECTION 2. That a tax for the General Fund to cover the period from July 1, 2016 to June 30, 2017, both inclusive, is hereby levied upon all taxable property in Horry County, in a sufficient number of mills not to exceed forty-two and eight tenths (42.8) to be determined from assessment of the property herein.

SECTION 3. That the additional taxes, besides that noted above in Section 2, to cover the period from July 1, 2016 to June 30, 2017, both inclusive, is hereby levied upon all taxable property in Horry County for the following funds:

NAME	MILLS
Debt Service	5.0
Higher Education	.7
Horry-Georgetown Technical College	1.8
Senior Citizen	.4
Recreation	1.7

SECTION 4. That the additional taxes, besides that noted above in Sections 2 and 3, to cover the period from July 1, 2015 to June 30, 2016, both inclusive, is hereby levied upon all taxable property located within each of the following respective Special Tax Districts in Horry County for the following funds and restricted for the purpose stated:

SPECIAL TAX DISTRICT NAME	MILLS
Fire	19.5
Fire Apparatus Replacement	1.7
Waste Management Recycling	6.0
Arcadian Shores	35.0

Mt. Gilead	7.0
Socastee Recreation	1.8
Cartwheel Watershed	3.4
Buck Creek Watershed	3.2
Crab Tree Watershed	3.2
Gapway Watershed	3.1
Simpson Creek Watershed	2.9
Todd Swamp Watershed	3.1

SECTION 5. Mileage rate paid to County employees for Fiscal Year 2017 shall be forty-two cents (\$.42) per mile.

SECTION 6. Per Diem meal cost paid to County employees for Fiscal Year 2017 for traveling out of town and overnight shall be thirty-seven dollars and fifty cents (\$37.50) per day (*tip to be included*). There will be no in County meals without the prior approval of the appropriate Assistant County Administrator or Administrator.

SECTION 7. Effective July 1, 2016 a road maintenance fee of fifty (\$50) dollars on each motorized vehicle licensed in Horry County is scheduled to be included on motor vehicle tax notices with the proceeds going into the County Road Maintenance Fund and specifically used for the paving, resurfacing, maintenance and improvement of the County road system. Any interest earned on these funds shall accrue to this account. Any contracted Attorney's fees incurred as a result of litigation involving the road maintenance fee shall reduce the interest accrual. The cities shall continue to receive 85% of the road fee collected within their boundary.

SECTION 8. The Horry County Capital Improvement Plan shall be reviewed and revised by the County Council annually based on their established priorities and subject to availability of funding. The Fiscal Year 2017 plan covers the next five (5) years priority capital concerns. Upon approval of the Plan, the County Administrator shall be charged with the responsibility of administering the Plan, including any property acquisitions, sales or divestitures and leases, necessary to achieve the ultimate Plan goals as established by County Council.

SECTION 9. At fiscal year-end, June 30, 2016, any funds budgeted for the following purposes which have not been expended shall reflect as a commitment of fund balance in the Comprehensive Annual Financial Report and shall be brought forward in the fiscal year 2017 as budgeted fund balance and not represented in the approved revenue and expenditure budget amounts. This automatic re-budgeting shall not require a supplemental budget ordinance and shall be limited to the amount available above the required fund balance for the previous fiscal year: funds budgeted for Capital Improvement Projects; funds budgeted for Road Maintenance local road improvements; funds budgeted for Capital Project Sales Tax projects; funds budgeted for County Council expense accounts and recreation funds; funds budgeted for Grants or donations; funds budgeted for Stormwater capital projects, chemicals, and contract spraying; funds budgeted for Berm Height Study and Singleton Swash Capital Project; funds budgeted for Maintenance Life Cycle Program; funds budgeted for

Recreation capital improvements; funds budgeted for capital items authorized by purchase order but not received; funds budgeted for accommodations tax funds approved by the Accommodations Tax Committee and County Council; funds budgeted for ongoing capital projects at the baseball stadium; funds budgeted for directional signage; funds budgeted for County paid parking program; funds budgeted for Myrtle Beach Regional Economic Development Corporation (MBREDC); funds budgeted for offsite morgue; funds budgeted for infrastructure improvements in admission tax districts; funds budgeted for spoil basin maintenance and legal; funds budgeted for traffic lights; funds budgeted for Public Works asphalt and construction; funds budgeted for heavy equipment replacement; funds budgeted for infrastructure improvements in the Multi-County Business Park Rollback Fund; funds budgeted for Solicitor and Public Defender Circuit Offices; funds budgeted for Fire Apparatus Replacement; funds budgeted for Hidden Woods special tax district; funds budgeted for Prisoner Canteen proceeds; funds budgeted for home detention; funds budgeted for Museum gift shop net revenues; and funds budgeted for Library park pass fees.

SECTION 10. Any funds and proceeds received for the following purposes shall increase the original budget appropriation and shall not require a supplemental budget ordinance: new grants accepted and any required match; donations, reimbursements, and sponsorships accepted; Department of Social Service incentives a bond issue or lease approved by County Council; drug forfeitures; Detention canteen and concessions and home detention; net revenues from Museum gift shop; sale of Public Works heavy equipment and Fire/Rescue apparatus; Sunday liquor sales; energy rebates; tree mitigation ordinance; insurance reimbursements for claims for current fiscal year received during the current fiscal year; appropriations of Accommodations Tax Fund balances approved by County Council; intergovernmental cost share of railroad legal fees; spoil basin maintenance and legal; Delinquent Property Posting Fees; or State and local funding for Solicitor and Public Defender Circuit Offices. Proceeds from the sale of Public Works heavy equipment and Fire/Rescue apparatus shall be used to fund replacement equipment.

SECTION 11. Any moneys appropriated by budget ordinance for OPEB benefits (retiree insurance) remaining unspent at year end and fund balance of any governmental funds (Special Revenues, Capital Projects, Debt Service) which is not categorized as nonspendable or restricted shall be committed for that designated purpose in the Comprehensive Annual Financial Report. Amounts designated as cash management, revenue, or disaster reserves shall be categorized as committed for that designated purpose. Unrestricted fund balance resulting from revenue overages or expenditure savings in prior fiscal year, may be transferred by resolution of council to reduce long term liabilities or reduce future borrowings by partially funding major capital improvement plan items. This automatic re-budgeting shall not require a supplemental budget ordinance and shall be limited to the amount available above the required fund balance for the previous fiscal year.

SECTION 12. Revenues collected as a result of county paid parking programs shall first offset expenses for maintenance and operations of the parking program, excluding the parking enforcement expenses which are funded by Accommodations Tax. Excess revenues shall be calculated by deducting all expenditures, excluding parking enforcement expenditures paid by Accommodations Tax revenues, from the revenue collected as a result of the county paid parking program. Excess revenues shall be available for infrastructure improvements or other projects in the area where the revenues were generated (Garden City or Shore Drive area). Revenues not needed for the current fiscal year shall be brought forward in the next fiscal year and restricted for future use in the area generated. Projects may be allocated by an approved resolution of County Council.

SECTION 13. Funding for Coast RTA is contingent upon the entering into of a Funding Agreement, and upon compliance by Coast RTA with the terms and conditions contained therein. Funding will not be provided until such Agreement is entered into, and then only when its terms and conditions are complied with. Approval of the Agreement, and all future disbursements thereunder, will be by way of resolution of County Council.

SECTION 14. Authorizes the use of \$6,445,826 of 1% Hospitality revenue in the General Fund for the purpose of funding portions of Public Safety costs related to tourism. Authorizes the use of \$737,954 of 1% Hospitality revenue in the Tourism & Promotion Fund for Beach Patrol and Beach Cleanup related to tourism.

SECTION 15. Authorizes the County Administrator to make emergency adjustments to the Department of Airports budget as necessary to meet any required security or safety mandates issued by the Federal Government. The Administrator's authority to make such budget adjustments shall be limited to an aggregate amount not to exceed one million dollars. The Department of Airports' Financial Consultants, prior to any action by the Administrator, must approve all such budget adjustments. The Administrator shall advise Horry County Council of all necessary adjustments made pursuant to this section at the next regularly scheduled Council meeting.

SECTION 16. Authorizes the County Administrator to make changes to revenues and expenditures necessitated by Legislative Actions expanding the Murrells Inlet Garden City Fire District or similar Legislative Actions effective prior to or during the appropriations authorized by this ordinance.

SECTION 17. Equipment Leasing The County Administrator is authorized to negotiate and execute one or more lease agreements for the leasing of all or any of the items of equipment approved by County Council in the Expenditure budget for Fiscal Year 2017 by means of lease-purchase financing through a bank, vendor or otherwise. The effective interest rate payable in respect of any such financing shall not exceed 7% per annum. Such financings shall include a non-appropriation clause allowing the County to cancel such financing by failing to appropriate funds to pay such financing in future fiscal years. Such financing shall not pledge the full faith or credit or the taxing power of the County nor shall such financing constitute a pecuniary liability or an indebtedness of the County within the meaning of any statutory or constitutional restriction.

SECTION 18. Tax Anticipation Notes: In the event the County, anticipating ad valorem tax revenues or license fees, as yet uncollected, has inadequate funds for operational expenditures then needing to be made, and the County Administrator having determined that it is necessary to borrow monies for the purpose of meeting such expenses by issuing a note to be repaid from said anticipated revenues, and that it is advisable to issue and sell a tax anticipation note on behalf of the County, the Administrator is hereby authorized to issue and sell such tax anticipation note, by way of appropriate competitive procurement process, to mature not later than ninety days from the date on which such taxes or license fees may be paid without penalty, the specifics of such issuance and sale to be approved by way of Resolution of County Council.

SECTION 19. In accordance with Section 2-70.12 (Asset Capitalization Policy) of the Horry County Finance Policy, the dollar value at which assets shall be required to be capitalized for Fiscal Year 2017 is \$5,000.

SECTION 20. The County Administrator is instructed to continue a \$100 per month cap as the maximum amount Horry County will pay on behalf of county employees for the portion of employee-

only insurance coverage in the State Health Insurance Plan for health insurance. This portion is normally listed as the employee portion for employee-only insurance.

SECTION 21. For Fiscal Year 2017 the cap on employee insurance premiums (deductions) will remain 12% and shall continue to be applicable to only the savings and standard plans available under the State Health Insurance program. There is no cap on deductions under any other plan.

SECTION 22. The pay for volunteer firefighters shall be fifteen dollars (\$15) per call.

SECTION 23. Any increases for staff of elected officials shall be conditioned upon the adoption by those officers of a merit based pay system increase implemented by the County Administrator.

SECTION 24. If for any reason any sentence, clause or provision of this Ordinance shall be amended, such shall require a seventy-five percent (75%) vote of Council.

SECTION 25. If for any reason any sentence, clause or provision of this Ordinance shall be declared invalid, such shall not affect the remaining provisions thereof.

SECTION 26. This Ordinance shall become effective July 1, 2016.

AND IT IS SO ORDAINED this 7<sup>th</sup> day of June, 2016.

**HORRY COUNTY COUNCIL**

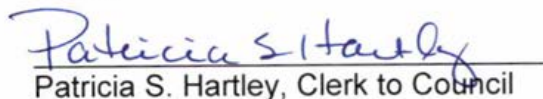


Mark Lazarus, Chairman

Harold G. Worley, District 1  
Bill Howard, District 2  
Jimmy Washington, District 3  
Gary Loftus, District 4  
Tyler Servant., District 5  
Cam Crawford, District 6

Vacant, District 7  
Johnny Vaught, District 8  
W. Paul Prince, District 9  
Jody Prince, District 10  
Al Allen, District 11

Attest:



Patricia S. Hartley, Clerk to Council

Date of First Reading: April 28, 2016  
Date of Second Reading: May 17, 2016  
Date of Public Hearing: June 7, 2016  
Date of Third Reading: June 7, 2016

**Exhibit A – Fiscal Year 2017 Budgeted Appropriations and Estimated Revenues**

<b>Fund</b>	<b>Revenue</b>	<b>Transfers In &amp; Other Sources</b>	<b>Fund Balance</b>	<b>Total Sources</b>	<b>Expenditures</b>	<b>Transfers Out</b>	<b>Total Uses</b>
<b>General Fund</b>	<b>149,680,340</b>	<b>695,269</b>	<b>2,515,000</b>	<b>152,890,609</b>	<b>140,684,150</b>	<b>12,206,459</b>	<b>152,890,609</b>
<b>Special Revenue</b>							
Fire	20,339,718			20,339,718	18,749,678	1,590,041	20,339,718
Fire Apparatus Replacement	1,769,570		310,727	2,080,297	2,080,297		2,080,297
Fireman's Fund	881,160			881,160	881,160		881,160
Tourism & Promotion	4,022,666			4,022,666	4,022,666		4,022,666
Waste Management Recycling	7,055,522		3,235,414	10,290,936	9,790,936	500,000	10,290,936
Higher Education	1,448,778			1,448,778	1,220,078	228,700	1,448,778
Watersheds	97,418			97,418	97,418		97,418
Horry-Georgetown Technical College	3,708,196			3,708,196	3,468,346	239,850	3,708,196
Mt. Gilead	27,902		39,706	67,608	67,608		67,608
Socastee Recreation	196,000			196,000	174,411	21,589	196,000
Road Maintenance	14,929,240	150,000		15,079,240	15,079,240		15,079,240
Beach Nourishment	6,913,508	182,432	2,917,405	10,013,345	10,013,345		10,013,345
Admission Tax District - Fantasy Har	-			-			-
Victim Witness Assistance	375,395	263,277		638,672	638,672		638,672
Senior Citizen	820,661			820,661	820,661		820,661
Arcadian Shores	62,805		2,697	65,502	65,502		65,502
Baseball Stadium	158,500			158,500	158,500		158,500
Economic Development	731,922	276,271	146,359	1,154,552	1,154,552		1,154,552
Stormwater Management	5,002,101			5,002,101	4,609,427	392,674	5,002,101
Cool Spring Industrial Park	300,148			300,148	23,877	276,271	300,148
Solicitor	3,247,021	4,025,798	263,899	7,536,718	7,536,718		7,536,718
Public Defender	827,877	1,092,214	17,441	1,937,532	1,937,532		1,937,532
E-911 Emergency Telephone	2,281,500		355,751	2,637,251	1,390,251	1,247,000	2,637,251
Recreation	4,275,413	21,589	777,098	5,074,100	5,043,997	30,103	5,074,100
<b>Special Revenue Total</b>	<b>79,473,021</b>	<b>6,011,581</b>	<b>8,066,497</b>	<b>93,551,100</b>	<b>89,024,872</b>	<b>4,526,227</b>	<b>93,551,100</b>
<b>Capital Improvement Projects</b>							
<b>Capital Improvement Projects</b>	<b>1,885,486</b>	<b>8,798,200</b>	<b>835,518</b>	<b>11,519,204</b>	<b>10,836,686</b>	<b>682,518</b>	<b>11,519,204</b>



<b>Fund</b>	<b>Revenue</b>	<b>Transfers In &amp; Other Sources</b>	<b>Fund Balance</b>	<b>Total Sources</b>	<b>Expenditures</b>	<b>Transfers Out</b>	<b>Total Uses</b>
<b>Debt Service</b>							
General Debt Service	10,451,085	1,627,053	10,764	12,088,902	12,088,902		12,088,902
Special Obligation Debt	243,675			243,675	243,675		243,675
Ride Program Debt Service	37,960,900			37,960,900	37,596,001	364,899	37,960,900
<b>Debt Service Total</b>	<b>48,655,660</b>	<b>1,627,053</b>	<b>10,764</b>	<b>50,293,477</b>	<b>49,928,578</b>	<b>364,899</b>	<b>50,293,477</b>
<b>Proprietary</b>							
<b>Department of Airports</b>	<b>43,690,894</b>		<b>8,461,263</b>	<b>52,152,157</b>	<b>52,152,157</b>		<b>52,152,157</b>
<b>Internal Service</b>							
Fleet Maintenance	2,767,216			2,767,216	2,763,069	4,147	2,767,216
Fleet Replacement	2,842,289	160,000		3,002,289	3,002,289		3,002,289
Heavy Equipment Replacement	2,360,300	140,000	96,720	2,597,020	2,597,020		2,597,020
P25 Radio System Fund	688,081	304,736		992,817	757,447	235,370	992,817
Communications Cost Recovery	1,546,146	377,782		1,923,928	1,923,928		1,923,928
<b>Internal Service Total</b>	<b>10,204,032</b>	<b>982,518</b>	<b>96,720</b>	<b>11,283,270</b>	<b>11,043,753</b>	<b>239,517</b>	<b>11,283,270</b>
<b>Component Unit</b>							
<b>Solid Waste Authority</b>	<b>26,941,416</b>			<b>26,941,416</b>	<b>26,941,416</b>		<b>26,941,416</b>
<b>Grand Total</b>	<b>360,530,849</b>	<b>18,114,621</b>	<b>19,985,763</b>	<b>398,631,232</b>	<b>380,611,612</b>	<b>18,019,621</b>	<b>398,631,232</b>

## GENERAL FUND

Projected Revenues, Expenditures and Changes in Fund Balances - Fund 10 as of April 19, 2016

**This projection is based on the attached assumptions, which may or may not reflect actual results. Readers must consider these assumptions when reviewing this projection.**

		Actual FY 2015	Approved Budget FY 2016	Projected FY 2016	Administrator Recommended FY 2017 Budget	Projected			
						FY 2018	FY 2019	FY 2020	FY 2021
	<i>Mils Levied</i>	35.6	42.8	42.8	42.8	42.8	42.8	42.8	42.8
Real		\$ 61,481,257	\$ 75,779,197	\$ 73,678,114	\$ 74,951,706	\$ 76,225,885	\$ 77,521,725	\$ 78,839,594	\$ 80,179,867
Personal		4,341,115	5,728,351	5,310,872	5,502,023	5,502,023	5,502,023	5,502,023	5,502,023
Vehicle		6,136,874	6,491,850	6,886,336	7,584,530	7,736,221	7,890,945	8,048,764	8,209,739
Fee in lieu of tax		2,573,185	2,543,616	3,162,532	2,807,531	2,855,259	2,903,798	2,953,163	3,003,367
Property Taxes		\$ 74,532,431	\$ 90,543,014	\$ 89,037,854	\$ 90,845,790	\$ 92,319,388	\$ 93,818,491	\$ 95,343,544	\$ 96,894,996
Intergovernmental		12,621,296	11,733,716	11,733,716	11,679,803	11,697,601	11,715,577	11,733,733	11,752,070
Fees & Fines		22,966,862	25,931,508	27,051,096	27,193,014	27,736,874	28,291,611	28,857,444	29,434,592
Documentary Stamps		3,822,777	3,918,420	4,280,000	4,280,000	4,494,000	4,718,700	4,954,635	5,202,367
Licenses & Permits		8,805,121	8,076,655	9,060,626	10,036,818	10,538,659	11,065,592	11,618,871	12,199,815
Interest on Investments		197,719	57,683	200,000	150,000	150,750	151,504	152,261	153,023
Indirect Cost Allocations		3,301,796	3,094,745	3,301,796	3,301,796	3,301,796	3,301,796	3,301,796	3,301,796
Other Revenue		3,502,372	1,990,147	4,338,211	2,058,312	2,058,312	2,058,312	2,058,312	2,058,312
<b>Total Revenue</b>		<b>\$ 129,750,374</b>	<b>\$ 145,345,888</b>	<b>\$ 149,003,299</b>	<b>\$ 149,545,533</b>	<b>\$ 152,297,379</b>	<b>\$ 155,121,583</b>	<b>\$ 158,020,596</b>	<b>\$ 160,996,971</b>
	<i>% Increase</i>					1.8%	1.9%	1.9%	1.9%
Personal Services		\$ 91,257,251	\$ 97,866,942	\$ 93,430,253	\$ 101,541,892	\$ 104,080,439	\$ 106,682,450	\$ 109,349,512	\$ 112,083,249
Contractual Services		13,648,398	15,765,720	15,403,484	17,234,725	17,493,246	17,755,645	18,021,979	18,292,309
Supplies & Materials		7,907,846	8,375,165	8,241,017	8,873,925	9,007,033	9,142,139	9,279,271	9,418,460
Business & Transportation		4,256,884	5,686,948	5,028,361	6,016,168	6,106,411	6,198,007	6,290,977	6,385,341
Capital Outlay		804,499	1,549,966	1,394,969	901,024	901,024	901,024	901,024	901,024
Other Expenses		6,258,897	6,155,920	7,943,984	5,806,770	5,806,770	5,806,770	5,806,770	5,806,770
<b>Total Funding Needs</b>		<b>\$ 124,133,775</b>	<b>\$ 135,400,661</b>	<b>\$ 131,442,069</b>	<b>\$ 140,374,504</b>	<b>\$ 143,394,923</b>	<b>\$ 146,486,035</b>	<b>\$ 149,649,533</b>	<b>\$ 152,887,154</b>
	<i>% Increase</i>					2.2%	2.2%	2.2%	2.2%
Excess of revenues over expenditures		\$5,616,599	\$9,945,227	\$17,561,230	\$9,171,029	\$8,902,456	\$8,635,549	\$8,371,064	\$8,109,818
<b>Other Financing Sources (Uses)</b>									
Sale of Equipment		95,498	100,000	95,000	95,000	95,000	95,000	95,000	95,000
Transfers in		1,334,702	580,382	595,414	600,269	600,269	600,269	600,269	600,269
Transfers to Capital Projects-Lease Repayment					(2,515,000)				
Transfers to Capital Projects Fund		(2,693,872)	(5,143,407)	(5,143,407)	(4,302,577)	(3,738,363)	(3,184,285)	(3,324,918)	(3,303,025)
Other Transfers Out		(4,926,781)	(5,482,202)	(5,562,220)	(5,563,721)	(5,702,814)	(5,845,384)	(5,991,519)	(6,141,307)
		(6,190,453)	(9,945,227)	(10,015,213)	(11,686,029)	(8,745,908)	(8,334,400)	(8,621,168)	(8,749,063)
<b>Net change in fund balance</b>		<b>(573,854)</b>	<b>0</b>	<b>7,546,018</b>	<b>(2,515,000)</b>	<b>156,548</b>	<b>301,149</b>	<b>(250,104)</b>	<b>(639,245)</b>
<b>Fund Balance Beginning of the Year</b>		<b>41,360,274</b>	<b>40,786,420</b>	<b>40,786,420</b>	<b>48,332,438</b>	<b>45,817,438</b>	<b>45,973,986</b>	<b>46,275,135</b>	<b>46,025,031</b>
<b>Fund Balance End of the Year</b>		<b>\$40,786,420</b>	<b>\$40,786,420</b>	<b>\$48,332,438</b>	<b>\$45,817,438</b>	<b>\$45,973,986</b>	<b>\$46,275,135</b>	<b>\$46,025,031</b>	<b>\$45,385,785</b>
<b>Reserve %</b>		15%	15%	25%	25%	25%	25%	25%	25%
<b>Reserves</b>		21,920,846	21,920,846	37,386,383	38,035,208	38,705,109	39,567,675	40,409,054	40,409,054
<b>Non-spendable &amp; Committed</b>		6,671,628	6,671,628	6,921,628	7,171,628	7,421,628	7,671,628	7,921,628	8,171,628
<b>Fund Balance above (below) stabilization reserve</b>		12,193,946	12,193,946	4,024,427	610,602	(152,751)	(964,168)	(2,305,652)	(3,194,897)

**ASSUMPTIONS AND NOTES REGARDING THE GENERAL FUND PROJECTION****NOTES regarding FY 2017 budget column:*****Funding Sources***

Real property and fee in lie of tax are assumed to increase at 1.7%. Vehicle taxes are assumed to increase 2% per year and personal property taxes at 1%.
Intergovernmental - assumed to increase 1% with the exception of Local Government Fund amount of \$9,900,000 remaining flat thru FY 2021.
Fees & Fines are assumed to increase 2% from the FY 2017 budget amount.
Documentary Stamps are assumed to increase 2% each year.
Licenses & Permits are assumed to increase 5% each year.
Interest on Investments assumes a .5% increase each year.
Other revenue are assumed to remain at the same amount as Administrator recommended FY 2017 Budget.
Sale of Equipment & Indirect Cost Allocation are assumed to remain at the same amount as Administrator recommended FY 2017 Budget.
Transfers in for FY 2017 - FY 2021 represent funds from Hospitality 1.5% allowed for General Fund administration - \$364,899 and a \$235,370 transfer from P-25 Radio System for fiber location and E-911 telecommunicators.
No use of Fund Balance is shown for FY 2019 - FY 2021.

***Uses of Funds***

Personal Services for FY17 are expected to increase as a result of anticipated 3% pay for performance raise, health insurance increases. For FY 2018 - FY 2021, Personal Services are assumed to increase 2.5% to cover the cost of inflation.
Contractual Services, Supplies & Materials, and Business & Transportation are assumed to increase 1.5% per year from Administrator recommended FY 2017 Budget.
Capital Outlay and Other Expenses for FY 2018 - FY 2021 is assumed remain at the same amount as Administrator recommended FY 2017 Budget.
Transfers to Capital Projects Fund are assumed to equal the amounts currently shown in the preliminary draft of the Capital Improvement Plan FY 2017 - FY 2021.
Transfers Out are to primarily fund the Solicitor and Public Defender Funds and are assumed to increase in a rate similar to the overall General Fund (2.5%).

					Projected				
					FY 2018	FY 2019	FY 2020	FY 2021	Total
			Net change in fund balance						
			Original		(453,924)	(256,850)	(756,629)	(1,145,770)	(2,613,173)
			Scenario 2 - Lease Repayment		156,548	301,149	(250,104)	(639,245)	(431,653)
			Difference		610,472	557,999	506,525	506,525	2,181,520

**Fire Fund - Operating Fund (See separate apparatus replacement fund)****Projected Revenues, Expenditures and Changes in Fund Balances as of April 19, 2016****This projection is based on the attached assumptions, which may or may not reflect actual results. Readers must consider these assumptions when reviewing this projection.**

	Actual FY 2015	Approved Budget FY 2016	Estimated Actual FY 2016	Administrator Recommended FY 2017 Budget	PROJECTED			
					FY 2018	FY 2019	FY 2020	FY 2021
Revenues <i>Mills Levied</i>	19.5	19.5	19.5	19.5	19.5	19.5	19.5	19.5
Real property taxes	\$ 16,106,095	\$ 16,474,546	\$ 16,289,216	\$ 16,443,397	\$ 16,722,935	\$ 17,007,225	\$ 17,296,347	\$ 17,590,385
Personal property taxes	1,354,566	1,416,300	1,415,420	1,467,658	1,467,658	1,467,658	1,467,658	1,467,658
Vehicle taxes	2,259,233	2,169,180	2,318,781	2,341,969	2,388,808	2,436,585	2,485,316	2,535,023
Fee in lieu of tax	53,089	54,000	54,000	54,000	54,918	55,852	56,801	57,767
Intergovernmental	36,183	26,594	26,594	26,594	26,594	26,594	26,594	26,594
Interest	6,188	7,000	7,000	6,100	6,131	6,161	6,192	6,223
Other	618		3,203	0	0	0	0	0
<b>Total Revenues</b>	<b>19,815,972</b>	<b>20,147,620</b>	<b>20,114,214</b>	<b>20,339,718</b>	<b>20,667,044</b>	<b>21,000,074</b>	<b>21,338,909</b>	<b>21,683,650</b>
<i>% Increase</i>		33.96%	33.74%	1.12%	1.61%	1.61%	1.61%	1.62%
Expenditures								
Public safety:								
Personal services	12,725,442	13,058,849	12,778,762	13,747,905	14,091,603	14,443,893	14,804,990	15,175,115
Additional Personnel Needs	0	0	0	0	390,000	307,500	307,500	248,563
Contractual services	1,322,726	1,402,776	1,304,980	1,614,345	1,638,560	1,663,138	1,688,085	1,713,406
Supplies & Materials	778,214	1,039,771	979,519	929,224	943,162	957,309	971,669	986,244
Business & Transportation	934,432	1,209,832	1,124,460	1,085,630	1,101,914	1,118,443	1,135,220	1,152,248
Capital outlay	51,519	60,317	60,317	40,000	40,000	40,000	40,000	40,000
Indirect cost allocation	1,228,799	1,178,016	1,178,016	1,201,575	1,201,575	1,201,575	1,201,575	1,201,575
Other		483,352	20,819	121,501	62,400	93,600	124,800	156,000
<b>Total Expenditures</b>	<b>17,041,132</b>	<b>18,432,913</b>	<b>17,446,873</b>	<b>18,740,180</b>	<b>19,469,214</b>	<b>19,825,458</b>	<b>20,273,839</b>	<b>20,673,150</b>
<i>% Increase</i>		43.57%	35.89%	7.41%	3.89%	1.83%	2.26%	1.97%
Excess of revenues over expenditures	<b>2,774,840</b>	<b>1,714,707</b>	<b>2,667,341</b>	<b>1,599,538</b>	<b>1,197,830</b>	<b>1,174,616</b>	<b>1,065,069</b>	<b>1,010,499</b>
<b>Other Financing Sources (Uses)</b>								
Transfers out - Capital Projects	(222,552)	(377,223)	(292,223)	(271,538)	(271,113)	(21,113)	(21,113)	(21,113)
Transfers out - Fleet		(156,000)	(156,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)
Transfers out - debt service	(1,789,988)	(963,388)	(963,388)	(959,538)	(960,538)	(973,138)	(540,138)	(520,438)
Transfers out - debt service (New CIP)	0	(218,096)	0	(198,965)	(310,692)	(406,348)	(526,492)	(646,636)
Total other financing sources (uses)	(2,012,540)	(1,714,707)	(1,411,611)	(1,590,040)	(1,702,342)	(1,560,598)	(1,247,743)	(1,348,187)
Net change in fund balance	762,300	0	1,255,730	9,498	(504,512)	(385,982)	(182,673)	(337,688)
<b>Fund Balance Beginning of the Year</b>	<b>5,133,699</b>	<b>5,895,999</b>	<b>5,895,999</b>	<b>7,151,729</b>	<b>7,161,227</b>	<b>6,656,715</b>	<b>6,270,732</b>	<b>6,088,059</b>
<b>Fund Balance End of the Year</b>	<b>5,895,999</b>	<b>5,895,999</b>	<b>7,151,729</b>	<b>7,161,227</b>	<b>6,656,715</b>	<b>6,270,732</b>	<b>6,088,059</b>	<b>5,750,371</b>
<b>Fund Balance restricted for Debt Service</b>	<b>590,742</b>	<b>481,694</b>	<b>579,251</b>	<b>635,615</b>	<b>689,743</b>	<b>533,315</b>	<b>583,537</b>	<b>596,287</b>
Reserve %	15%	15%	15%	25%	25%	25%	25%	25%
Reserve	2,844,920	2,684,264	2,875,758	4,975,082	5,001,643	5,113,738	5,213,566	5,285,579
FB Amount above (below) reserve policy	2,460,337	2,730,041	3,696,720	1,550,531	965,329	623,679	290,956	(131,494)

**ASSUMPTIONS REGARDING THE FIRE FUND PROJECTION*****Funding Sources***

Real property and fee in lieu of tax are assumed to increase at a 1.7% rate.

Vehicle taxes are assumed to increase at a 2% rate.

Personal Property Taxes are assumed to increase at a 1% rate.

Vehicle Taxes are assumed to increase for FY 2015 budget and then increase 1% for FY2016 - FY 2024 from the FY 2015 budget.

Intergovernmental Revenue assumes no increase/decrease.

Interest on Investments assumes a .5% increase each year.

***Uses of Funds***

Personal Services for FY 2016 are expected to increase as a result of step increases, anticipated health insurance and retirement rate contributions increases. Personal Services are assumed to increase 2.5% to cover the cost of inflation. Additional personnel cost projected beginning in FY 2018 (6) in response to ISO requirements.

Contractual Services are assumed to increase 1.5% per year from the Administrators recommended budget.

Supplies & Materials and Business & Transportation are assumed to increase 1.5% per year from Administrators recommended Budget.

Capital Outlay (Transfer to Fleet) assumes vehicle replacements with implementation of Fleet Replacement Program for light duty vehicles beginning in FY2017.

Capital Outlay (Transfer to Capital) assumes Breathing Apparatus Replacement at \$250,000 annually from FY2017 to FY2018 and transfer of \$21,538 annually from utility savings to fund the Energy Savings Contract Lease Payment.

Indirect Cost Allocation are assumed to remain flat as the allocation basis are refined and overall allocated expenses decrease. The charges are based upon expenditures that occurred two years prior in the central service departments.

Other Transfers Out includes the payment of the extising Fire Bond Debt and new debt service is projected from FY2016 through FY2021 for Fire CIP needs.

Fund Balance restricted for Debt Service - Per Horry County Code of Ordinances, Chapter 2, Division 5, Section 2-70.6 (1)(b), The Fund Balance should be sufficient to cover at least six months debt service for the Fire Fund.

Restricted Fund Balance - Per Horry County Code of Ordinances, Chapter 2, Division 5, Section 2-70.6 (1)(b), the Restricted Fund Balance should be maintained at a level of at least 15% of the Fire Special Revenue Fund Operating Budget. Council is considering a change to the Reserve requirment that could increase the amount to 25%.

## Fire Fund - Apparatus Replacement Fund

## Projected Revenues, Expenditures and Changes in Fund Balances as of April 19, 2016

**This projection is based on the attached assumptions, which may or may not reflect actual results. Readers must consider these assumptions when reviewing this projection.**

	Actual FY 2015	Approved Budget FY 2016	Estimated Actual FY 2016	Administrator Recommended Budget FY 2017	PROJECTED								
					FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
<i>Mills Levied</i>	1.7	1.7	1.7	1.7	1.7	1.7	1.7	1.7	1.7	1.7	1.7	1.7	1.7
<b>Revenues</b>													
Real property taxes	\$ 1,401,250	\$ 1,432,679	\$ 1,432,679	\$ 1,432,702	\$ 1,457,058	\$ 1,481,828	\$ 1,507,019	\$ 1,532,638	\$ 1,558,693	\$ 1,585,191	\$ 1,612,139	\$ 1,639,546	\$ 1,667,418
Personal property taxes	114,165	120,970	120,970	126,248	126,248	126,248	126,248	126,248	126,248	126,248	126,248	126,248	126,248
Vehicle taxes	196,477	189,314	189,314	204,420	208,508	212,679	216,932	221,271	225,696	230,210	234,814	239,511	244,301
Fee in lieu of tax	4,215	3,000	3,000	4,200	4,271	4,344	4,418	4,493	4,569	4,647	4,726	4,806	4,888
Additional Revenue				0	0	0	0	0	0	0	0	0	0
Intergovernmental	0	0	0	0	0	0	0	0	0	0	0	0	0
Interest	2,419	0	0	2,000	2,040	2,081	2,122	2,165	2,208	2,252	2,297	2,343	2,390
Other	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Revenues</b>	<b>1,718,526</b>	<b>1,745,963</b>	<b>1,745,963</b>	<b>1,769,570</b>	<b>1,798,126</b>	<b>1,827,179</b>	<b>1,856,739</b>	<b>1,886,815</b>	<b>1,917,415</b>	<b>1,948,548</b>	<b>1,980,225</b>	<b>2,012,454</b>	<b>2,045,245</b>
<i>% Increase</i>		1.60%		1.35%	1.61%	1.62%	1.62%	1.62%	1.62%	1.62%	1.63%	1.63%	1.63%
<b>Expenditures</b>													
Contractual services -Lease FY15	460,739	924,385	924,385	908,660	892,936	877,211	861,486	845,761	830,037	814,312	798,587	391,431	0
Contractual services -Lease FY16	0	335,615	0	641,636	636,130	626,560	616,990	607,420	597,850	588,280	578,710	549,140	559,570
Contractual services -Lease FY21	0	0	0	0				397,060	794,119	794,119	794,119	794,119	794,119
Capital outlay	7,996,084	6,740,533	6,460,808	500,000	500,000	0	0	7,231,262	500,000	500,000	0	0	0
Indirect cost allocation	0	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
<b>Total Expenditures</b>	<b>8,456,823</b>	<b>8,030,533</b>	<b>7,415,193</b>	<b>2,080,296</b>	<b>2,059,066</b>	<b>1,533,771</b>	<b>1,508,476</b>	<b>9,111,503</b>	<b>2,752,006</b>	<b>2,726,711</b>	<b>2,201,416</b>	<b>1,764,690</b>	<b>1,383,689</b>
<i>% Increase</i>		0.00%	0.00%	0.00%	-1.02%	-25.51%	-1.65%	504.02%	-69.80%	-0.92%	-19.26%	-19.84%	-21.59%
Excess of revenues over expenditures	<b>(6,738,297)</b>	<b>(6,284,570)</b>	<b>(5,669,230)</b>	<b>(310,726)</b>	<b>(260,940)</b>	<b>293,408</b>	<b>348,263</b>	<b>(7,224,688)</b>	<b>(834,591)</b>	<b>(778,163)</b>	<b>(221,191)</b>	<b>247,764</b>	<b>661,556</b>
<b>Other Financing Sources (Uses)</b>													
Lease Proceeds	7,750,000	5,621,033	5,500,000	0	0	0	0	7,231,262	0	0	0	0	0
Net change in fund balance	1,011,703	<b>(663,537)</b>	<b>(169,230)</b>	<b>(310,726)</b>	<b>(260,940)</b>	293,408	348,263	6,574	<b>(834,591)</b>	<b>(778,163)</b>	<b>(221,191)</b>	247,764	661,556
<b>Fund Balance Beginning of the Year</b>	<b>1,601,176</b>	<b>2,612,879</b>	<b>2,612,879</b>	<b>2,443,649</b>	<b>2,132,923</b>	<b>1,871,983</b>	<b>2,165,391</b>	<b>2,513,655</b>	<b>2,520,229</b>	<b>1,685,637</b>	<b>907,475</b>	<b>686,284</b>	<b>934,048</b>
<b>Fund Balance End of the Year</b>	<b>2,612,879</b>	<b>1,949,342</b>	<b>2,443,649</b>	<b>2,132,923</b>	<b>1,871,983</b>	<b>2,165,391</b>	<b>2,513,655</b>	<b>2,520,229</b>	<b>1,685,637</b>	<b>907,475</b>	<b>686,284</b>	<b>934,048</b>	<b>1,595,604</b>
<b>Reserve %</b>	<b>15%</b>	<b>15%</b>	<b>15%</b>	<b>25%</b>	<b>25%</b>	<b>25%</b>	<b>25%</b>	<b>25%</b>	<b>25%</b>	<b>25%</b>	<b>25%</b>	<b>25%</b>	<b>25%</b>
<b>Reserve</b>	<b>287,279</b>	<b>287,279</b>	<b>312,044</b>	<b>520,074</b>	<b>514,767</b>	<b>383,443</b>	<b>377,119</b>	<b>470,060</b>	<b>688,002</b>	<b>681,678</b>	<b>550,354</b>	<b>441,173</b>	<b>345,922</b>
<b>FB Amount above (below) reserve</b>	<b>2,325,600</b>	<b>1,662,063</b>	<b>2,131,605</b>	<b>1,612,849</b>	<b>1,357,216</b>	<b>1,781,949</b>	<b>2,136,536</b>	<b>2,050,168</b>	<b>997,636</b>	<b>225,797</b>	<b>135,930</b>	<b>492,875</b>	<b>1,249,681</b>

**ASSUMPTIONS REGARDING THE FIRE APPARATUS FUND PROJECTION****Funding Sources**

Real property and fee in lieu of tax are assumed to increase at a 1.7% rate.

Vehicle taxes is assumed to increase at a 2% rate.

Personal Property Taxes are assumed to increase at a 1% rate.

Lease proceeds included at amounts equal to apparatus replacement needs.

**Uses of Funds**

Contractual Services are comprised of new lease/purchase payments based on apparatus spending needs.

Capital Purchases are projected as follows:		<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>
Pumpers	10	5,526,560	8	4,146,512		8	5,482,348	
Tankers	1	441,411				3	1,642,049	
Ladders	1	954,673	1	833,022				
Towers	1	1,054,356						
Rescue			1	485,400	1	500,000		
Air Light			1	353,374				
Dive Boat			1	50,000				
Off Road Units			1	27,500				
Air Compressors			3	65,000				
Contingency/Equipment				500,000		500,000		500,000
		7,977,000		6,460,808	500,000		7,124,397	500,000

Indirect Cost Allocation are assumed to remain flat. The charges are based upon expenditures that occurred two years prior in the central service departments.

Restricted Fund Balance - Per Horry County Code of Ordinances, Chapter 2, Division 5, Section 2-70.6 (1)(b), the Restricted Fund Balance should be maintained at a level of at least 15% of the Fire Special Revenue Fund Operating Budget. Council is considering a change to the Reserve requirement that could increase the amount to 25%.

<b>Road Maintenance Fund (410)</b>								
<b>Projected Revenues, Expenditures and Changes in Fund Balances as of April 19, 2016</b>								
<b>This projection is based on the attached assumptions, which may or may not reflect actual results. Readers must consider these assumptions when reviewing this projection.</b>								
	Actual FY2015	Original Budget FY2016	Estimated Actual FY2016	Administrator's Recommended Budget FY2017	PROJECTED			
					FY2018	FY2019	FY2020	FY2021
Revenues								
Road Maintenance Fees	\$ 8,858,715	\$ 13,503,897	\$ 13,503,897	\$ 14,904,240	\$ 15,053,282	\$ 15,203,815	\$ 15,355,853	\$ 15,509,412
1% Hospitality Fees	3,197,975			-	-	-	-	-
Intergovernmental	330,909		3,993,662					
Interest	24,250	24,000	24,000	25,000	25,125	25,251	25,377	25,504
<b>Total Revenues</b>	<b>12,411,849</b>	<b>13,527,897</b>	<b>17,521,559</b>	<b>14,929,240</b>	<b>15,078,407</b>	<b>15,229,066</b>	<b>15,381,230</b>	<b>15,534,916</b>
% Increase/ (Decrease)	0.00%	19.26%	29.52%	-14.80%	1.00%	1.00%	1.00%	1.00%
Expenditures								
Personal Services	590,824	646,198	646,198	662,575	679,139	696,118	713,521	731,359
Contractual Services	81,586	28,795	28,795	25,186	25,564	25,947	26,336	26,732
Supplies & materials	11,325	9,900	9,900	14,150	14,362	14,578	14,796	15,018
Business & transportation	71,952	86,700	124,700	113,600	115,304	117,034	118,789	120,571
Capital Outlay - Infrastructure	4,609,053	9,554,435	28,934,910	10,963,809	10,888,266	11,051,590	11,217,364	11,385,624
Construction contracts	663,910	-	3,993,662					
Distributions to Municipalities	1,680,800	2,686,100	2,686,100	2,829,346	2,857,639	2,886,216	2,915,078	2,944,229
Other-vehicle cost recovery	286,371	240,327	240,327	10,000	250,000	252,500	255,025	257,575
Indirect cost allocation	459,927	425,442	425,442	460,574	460,574	460,574	460,574	460,574
<b>Total Expenditures</b>	<b>8,455,748</b>	<b>13,677,897</b>	<b>37,090,034</b>	<b>15,079,240</b>	<b>15,290,849</b>	<b>15,504,556</b>	<b>15,721,484</b>	<b>15,941,682</b>
% Increase	0.00%	30.28%	171.17%	-59.34%	1.40%	1.40%	1.40%	1.40%
Excess of revenues over (under) expenditures	3,956,101	(150,000)	(19,568,475)	(150,000)	(212,442)	(275,490)	(340,253)	(406,766)
<b>Other Financing Sources (Uses)</b>								
Transfers In	296,817	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Transfers out	(750,000)							
Total other financing sources (uses)	(453,183)	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Net change in fund balance	3,502,918	0	(19,418,475)	0	(62,442)	(125,490)	(190,253)	(256,766)
<b>Fund Balance Beginning of the Year</b>	<b>18,558,420</b>	<b>22,061,338</b>	<b>22,061,338</b>	<b>2,642,863</b>	<b>2,642,863</b>	<b>2,580,421</b>	<b>2,454,931</b>	<b>2,264,678</b>
<b>Fund Balance End of the Year</b>	<b>\$ 22,061,338</b>	<b>\$ 22,061,338</b>	<b>\$ 2,642,863</b>	<b>\$ 2,642,863</b>	<b>\$ 2,580,421</b>	<b>\$ 2,454,931</b>	<b>\$ 2,264,678</b>	<b>\$ 2,007,912</b>
<b>ASSUMPTIONS RELATING TO THE ROAD FUND PROJECTION</b>								
<b>Funding Sources:</b>								
Assumed road maintenance fees will increase 1% per year.								
Intergovernmental revenue is comprised of CTC project specific grants which are added to the budget when awarded.								
Interest earnings would increase 0.5% per year.								
Transfer in is for the Stormwater reimbursement for services provided by the Road Fund.								
<b>Use of Funds:</b>								
Personal Services increased in FY17 for 3% raise, health insurance and retirement rate contribution increases. For FY2018-2018 an increase of 2.5% to cover the cost of inflation is included.								
Contractual services are projected to increase 1.5% per year.								
Supplies and materials and Business and transportation are projected to increase 1.5% per year.								
Transfers to Municipalities are projected to increase at the same rate as road maintenance fee revenue.								
Construction Contracts are CTC Funded projects and will be added as specific grants when awarded.								
Indirect cost allocation would remain flat as general fund central service costs decrease and the allocation basis are refined.								
Other-vehicle cost recovery are projected to increase return to historical levels beginning in FY2018 and increase 1% per year.								
Transfers out for FY15 went to the General Fund for Public Works. No transfers out are projected for future years.								
<b>Note:</b>								
The Budget Ordinance provides a carryover of retained revenues (fund balance) the next fiscal year. The Financial Policy does not require a fiscal stabilization reserve for the Road Fund.								

<b>Beach Renourishment Fund (412)</b>								
<b>Projected Revenues, Expenditures and Changes in Fund Balances as of April 19, 2016</b>								
<b>This projection is based on the attached assumptions, which may or may not reflect actual results. Readers must consider these assumptions when reviewing this projection.</b>								
	Actual FY 2015	Approved Budget FY 2016	Estimated Actual FY 2016	Administrator Recommended FY 2017 Budget	PROJECTED			
					FY 2018	FY 2019	FY 2020	FY 2021
Revenues								
State ATAX	\$510,000	\$410,000	\$410,000	\$510,000	\$510,000	\$510,000	\$510,000	\$510,000
Local ATAX	233,108	231,566	231,566	252,969	254,234	255,505	256,783	258,066
Hospitality 1%		100,000	100,000					
Intergovernmental				4,155,770				
Interest	6,604		6,000	-	-	-	-	-
Local Cost Share (Surfside, Georgetown)				1,994,769				
<b>Total Revenues</b>	<b>749,712</b>	<b>741,566</b>	<b>747,566</b>	<b>6,913,508</b>	<b>764,234</b>	<b>765,505</b>	<b>766,783</b>	<b>768,066</b>
% Increase/ (Decrease)	0.00%	-1.09%	0.81%	824.80%	-88.95%	0.17%	0.17%	0.17%
Expenditures								
Contractual Services								
Contractual Services - Monitoring	83,663	89,725	41,906	89,725	91,071	92,437	93,823	95,231
Contractual Services - Berm Height Study			247,000					
Contractual Services - Army Corps			50,000					
Business & Transportation		500	590	590	590	590	590	590
Capital Outlay	-	2,074,678			-	-	-	-
Capital Outlay - Singleton Swash			1,100,000					
Renourishment								
Reach 3 - MB Shoreline Protection Project	-	-	200,595	9,926,720	-	-	-	-
Arcadian Shores	-	-	-	-	-	5,506,325	-	-
<b>Total Expenditures</b>	<b>83,663</b>	<b>2,164,903</b>	<b>1,640,091</b>	<b>10,017,035</b>	<b>91,661</b>	<b>5,599,352</b>	<b>94,413</b>	<b>95,821</b>
% Increase/ (Decrease)	0.00%	2487.65%	-24.24%	510.76%	-99.08%	6008.77%	-98.31%	1.49%
Excess of revenues over (under) expenditures	666,049	(1,423,337)	(892,525)	(3,103,527)	672,573	(4,833,847)	672,369	672,246
<b>Other Financing Sources</b>								
Transfers In - General Fund (State ATAX 5%)	193,227	195,109	195,109	186,122	186,122	186,122	186,122	186,122
Net change in fund balance	859,276	(1,228,228)	(697,416)	(2,917,405)	858,695	(4,647,725)	858,491	858,368
<b>Fund Balance Beginning of the Year</b>	<b>5,316,339</b>	<b>6,175,615</b>	<b>6,175,615</b>	<b>5,478,199</b>	<b>2,560,794</b>	<b>3,419,489</b>	<b>(1,228,236)</b>	<b>(369,745)</b>
<b>Fund Balance End of the Year</b>	<b>\$6,175,615</b>	<b>\$4,947,387</b>	<b>\$5,478,199</b>	<b>\$2,560,794</b>	<b>\$3,419,489</b>	<b>(\$1,228,236)</b>	<b>(\$369,745)</b>	<b>\$488,623</b>
<b>ASSUMPTIONS REGARDING THE BEACH RENOURISHMENT FUND PROJECTION</b>								
<b>Funding Sources:</b>								
State ATAX will remain flat at \$510,000 per year.								
Local ATAX assumed to increase 1% per year.								
Transfers In from the General Fund are assumed to have no increase/decrease.								
<b>Use of Funds:</b>								
Contractual services are projected to increase 1.5% per year. These are for emergency repairs and Reach 3 project.								
FY2016 Forecast includes two expenditures that were not completed in FY2015 due to permitting delays and will carry forward until complete (Berm Height Study \$135,636 and Singleton Swash Capital Project \$1,100,000).								
Capital Outlay for FY 2019 is for the Reach 3 Arcadian Shores Beach Renourishment. Horry County contractually bound to 40 year renourishment of Reach 3 and responsible for 26% of Reach 3 Local Share. Arcadian Shores project receives no Federal assistance but possibility of State sharing 50% of the cost.								
<b>Note:</b>								
Sufficient Funding is not available to initiate Arcadian Shores project.								



<b>STORMWATER FUND (420)</b>								
<b>Projected Revenues, Expenditures and Changes in Fund Balances as of April 19, 2016</b>								
	Actual FY 2015	Approved Budget FY 2016	Estimated Actual FY 2016	Administrator Recommended FY 2017 Budget	PROJECTED			
					FY 2018	FY 2019	FY 2020	FY 2021
Revenues								
Fees	\$ 4,858,763	\$ 4,735,798	\$ 4,999,001	\$ 4,999,001	\$ 5,098,981	\$ 5,200,961	\$ 5,304,980	\$ 5,411,079
Interest	3,186	3,091	3,100	3,100	3,116	3,131	3,147	3,162
Other	82,892	-	2,069	-	-	-	-	-
<b>Total Revenues</b>	<b>4,944,841</b>	<b>4,738,889</b>	<b>5,004,170</b>	<b>5,002,101</b>	<b>5,102,097</b>	<b>5,204,092</b>	<b>5,308,127</b>	<b>5,414,242</b>
<i>% Increase/ (Decrease)</i>	<i>9.55%</i>	<i>4.99%</i>	<i>5.60%</i>	<i>-0.04%</i>	<i>2.00%</i>	<i>2.00%</i>	<i>2.00%</i>	<i>2.00%</i>
Expenditures								
Personal Services	1,695,040	1,864,004	1,809,544	1,942,523	1,991,086	2,040,863	2,091,885	2,144,182
Contractual Services	1,211,396	1,081,409	1,060,811	1,120,536	1,137,344	1,154,404	1,171,720	1,189,296
Supplies & Materials	569,623	301,700	428,391	338,800	343,882	349,040	354,276	359,590
Business & Transportation	267,853	257,800	208,520	238,800	242,382	246,018	249,708	253,454
Construction contracts	-	200,000	693,468	228,998	228,998	228,998	228,998	228,998
Capital Outlay	-	25,000	25,000	-	25,000	25,000	25,000	25,000
Indirect cost allocation	278,092	327,570	327,570	327,570	327,570	327,570	327,570	327,570
Other-vehicle cost recovery	227,129	323,600	323,600	412,200	416,322	420,485	424,690	428,937
<b>Total Expenditures</b>	<b>4,249,133</b>	<b>4,381,083</b>	<b>4,876,904</b>	<b>4,609,427</b>	<b>4,712,585</b>	<b>4,792,379</b>	<b>4,873,847</b>	<b>4,957,027</b>
<i>% Increase</i>	<i>-5.02%</i>	<i>-2.07%</i>	<i>11.32%</i>	<i>-5.48%</i>	<i>2.24%</i>	<i>1.69%</i>	<i>1.70%</i>	<i>1.71%</i>
Excess of revenues over (under) expenditures	695,708	357,806	127,266	392,674	389,512	411,713	434,279	457,215
Other Financing Sources								
Transfers out	(342,539)	(277,621)	(277,621)	(392,674)	(252,674)	(252,674)	(252,674)	(252,674)
Net change in fund balance	353,169	80,185	(150,355)	0	136,838	159,039	181,606	204,541
<b>Fund Balance Beginning of the Year</b>	<b>2,852,961</b>	<b>3,206,130</b>	<b>3,206,130</b>	<b>3,055,775</b>	<b>3,055,775</b>	<b>3,192,614</b>	<b>3,351,653</b>	<b>3,533,258</b>
<b>Fund Balance End of the Year</b>	<b>\$ 3,206,130</b>	<b>\$ 3,286,315</b>	<b>\$ 3,055,775</b>	<b>\$ 3,055,775</b>	<b>\$ 3,192,614</b>	<b>\$ 3,351,653</b>	<b>\$ 3,533,258</b>	<b>\$ 3,737,800</b>
Reserve %	15%	15%	15%	25%	25%	25%	25%	25%
Reserve	698,806	750,626	750,315	1,241,315	1,261,263	1,281,630	1,302,425	1,302,425
<b>Fund Balance above (below) stabilization reserve</b>	<b>2,507,324</b>	<b>2,535,690</b>	<b>2,305,460</b>	<b>1,814,461</b>	<b>1,931,350</b>	<b>2,070,022</b>	<b>2,230,833</b>	<b>2,435,375</b>
<b>This projection is based on the following assumptions, which may or may not reflect actual results. Readers must consider these assumptions when reviewing this projection.</b>								
<b>Funding Sources:</b>								
Assumed 2% rate of increase in fees.								
Interest earnings will increase 0.5% per year.								
<b>Use of Funds:</b>								
Personal Services will increase in FY2017 for health insurance and retirement rate contribution increases. For FY2018 - FY2021 an increase of 2.5% to cover the cost of inflation is included								
Contractual services are projected to increase 1.5% per year from FY2017 budget.								
Supplies and Materials and Business & Transportation are projected to increase 1.5% per year from FY2017 budget.								
Construction Contracts are projected to remain flat for FY2018 - FY2021.								
Capital Outlay/Equipment needs for FY2018 - FY2021 is projected to remain flat at \$25,000 per year.								
Indirect cost allocation would remain flat as general fund central service costs decrease and the allocation basis are refined.								
Other-vehicle cost recovery is projected to increase 1% per year for FY2018 - FY2021.								
Transfers out to Road Maintenance (\$150,000) is for any stormwater projects that occur while paving/improving roads. Transfers out to the Capital Projects fund for all years is for Aerial Photography (\$100,000) and Energy Savings Contract Payment (\$2,674). FY2017 includes \$140,000 for bulldozer purchase.								
<b>Note:</b>								
Stormwater Management Utility adopted April 18, 2000 (Ordinance 187-99). Stormwater Utility Fees adopted May 2, 2000 (Ordinance 44-00).								

RECREATION FUND (413)									
Projected Revenues, Expenditures and Changes in Fund Balances as of April 19, 2016									
This projection is based on the attached assumptions, which may or may not reflect actual results. Readers must consider these assumptions when reviewing this projection.									
	Actual FY 2014	Actual FY 2015	Approved Budget FY 2016	Estimated Actual FY 2016	Administrator Recommended FY 2017 Budget	PROJECTED			
						FY 2018	FY 2019	FY 2020	FY 2021
<i>Mils Levied</i>	1.7	1.7	1.7	1.7	1.7	1.7	1.7	1.7	1.7
Revenues									
Real property taxes	\$ 2,979,408	\$ 2,896,153	\$ 2,939,408	\$ 2,920,119	\$ 2,948,696	\$ 2,998,824	\$ 3,049,804	\$ 3,101,651	\$ 3,154,379
Personal property taxes	222,113	208,776	218,800	218,234	220,119	220,119	220,119	220,119	220,119
Vehicle taxes	266,116	292,515	284,280	303,067	306,098	312,220	318,464	324,834	331,330
Fee in lieu of taxes	17,684	16,971	17,000	16,970	17,000	17,289	17,583	17,882	18,186
Intergovernmental		4,573				-	-	-	-
Other	67,003	55				-	-	-	-
Interest on investments	4,436	3,523	4,000	4,000	3,500	3,518	3,535	3,553	3,571
Program revenues	803,487	767,956	850,000	780,000	780,000	795,600	811,512	827,742	844,297
<b>Total Revenue</b>	<b>4,360,247</b>	<b>4,190,522</b>	<b>4,313,488</b>	<b>4,242,390</b>	<b>4,275,413</b>	<b>4,347,569</b>	<b>4,421,017</b>	<b>4,495,780</b>	<b>4,571,881</b>
<i>% Increase/ (Decrease)</i>	3.37%	-3.89%	-1.07%	-1.65%	0.78%	1.69%	1.69%	1.69%	1.69%
Expenditures									
Personal Services	1,992,359	2,076,347	2,307,600	2,197,812	2,478,154	2,540,108	2,603,611	2,668,701	2,735,418
Contractual Services	405,217	411,443	417,877	385,431	437,361	450,482	463,996	477,916	492,254
Supplies & materials	243,088	162,932	216,000	145,416	172,532	175,983	179,502	183,092	186,754
Business & transportation	107,638	119,348	121,700	99,083	103,450	103,450	103,450	103,450	103,450
Capital Outlay	65,548	111,983	39,000	39,000	69,000	69,000	69,000	69,000	69,000
Indirect cost allocation	708,621	791,966	750,500	750,500	750,000	750,000	750,000	750,000	750,000
Other	47,910	50,855	39,799	315,162	79,000	79,790	80,588	81,394	82,208
Transfers to Municipalities	200,000	200,000	209,000	126,285	249,000	249,000	249,000	249,000	249,000
Program costs	561,709	597,926	461,500	450,000	476,000	480,760	485,568	490,423	495,328
Athletics			233,500	245,000	229,500	231,795	234,113	236,454	238,819
<b>Total Expenditures</b>	<b>4,332,090</b>	<b>4,522,800</b>	<b>4,796,476</b>	<b>4,753,689</b>	<b>5,043,997</b>	<b>5,130,367</b>	<b>5,218,828</b>	<b>5,309,430</b>	<b>5,402,230</b>
<i>% Increase/ (Decrease)</i>	-0.18%	4.40%	10.72%	-0.89%	6.11%	1.71%	1.72%	1.74%	1.75%
Excess of revenues over (under) expenditures	28,157	(332,278)	(482,988)	(511,299)	(768,584)	(782,798)	(797,810)	(813,650)	(830,349)
<b>Other Financing Sources (Uses)</b>									
Transfers In	30,503	47,717	20,960	58,978	21,589	21,589	21,589	21,589	21,589
Transfers out - Capital		(84,704)	(45,772)	(153,487)	(30,103)	(30,103)	(30,103)	(30,103)	(30,103)
Total other financing sources	30,503	(36,987)	(24,812)	(94,509)	(8,514)	(8,514)	(8,514)	(8,514)	(8,514)
Net change in fund balance	58,660	(369,265)	(507,800)	(605,808)	(777,098)	(791,312)	(806,324)	(822,164)	(838,863)
<b>Fund Balance Beginning of the Year</b>	<b>2,846,946</b>	<b>2,892,420</b>	<b>2,523,155</b>	<b>2,523,155</b>	<b>1,917,347</b>	<b>1,140,249</b>	<b>348,937</b>	<b>(457,387)</b>	<b>(1,279,552)</b>
<b>Fund Balance End of the Year</b>	<b>\$ 2,905,606</b>	<b>\$2,523,155</b>	<b>\$2,015,355</b>	<b>\$1,917,347</b>	<b>\$1,140,249</b>	<b>\$348,937</b>	<b>(\$457,387)</b>	<b>(\$1,279,552)</b>	<b>(\$2,118,415)</b>
<b>Reserve %</b>	15%	15%	15%	15%	18%	18%	18%	18%	18%
<b>Reserve</b>	<b>678,420</b>	<b>719,471</b>	<b>713,053</b>	<b>756,600</b>	<b>923,466</b>	<b>939,389</b>	<b>955,697</b>	<b>972,401</b>	<b>826,825</b>
<b>Fund Balance above (below) financial policy stabilization</b>	<b>2,227,186</b>	<b>1,803,684</b>	<b>1,302,302</b>	<b>1,160,747</b>	<b>216,783</b>	<b>(590,452)</b>	<b>(1,413,085)</b>	<b>(2,251,953)</b>	<b>(2,945,239)</b>

ASSUMPTIONS RELATING TO THE RECREATION FUND PROJECTION									
<b>Funding Sources:</b>									
Real property and fee in lieu of tax revenues are assumed to increase 1.7% per year from the FY2017 budget amount.									
Vehicle taxes are assumed to increase at 2% and Personal property taxes are assumed to increase at a 1% per year.									
Program revenues are assumed to increase 2% per year from the FY2017 budget amount.									
Interest on investments would increase 0.5% per year from the FY2017 budget amount.									
Transfers in of \$21,589 is from Socastee Recreation.									
<b>Use of Funds:</b>									
Personal Services increased in FY2017 for health insurance and retirement rate contribution increases. For FY 2018 - FY 2021 an increase of 2.5% to cover the cost of inflation is included.									
Contractual services are projected to increase 1.5% per year from FY2017 budget.									
Supplies and materials are projected to increase 1.5% per year from FY2017 budget.									
Business and transportation and Transfers to Municipalities are projected to remain flat for FY2018 - FY2021.									
Capital Outlay/Equipment needs for FY2018 - FY2021 are projected to remain flat at \$39,000 per year.									
Indirect cost allocation will remain flat as general fund central service costs decrease and the allocation basis are refined.									
Other-vehicle cost recovery is projected to increase 1% per year for FY2018 - FY2021.									
Program costs and park capital improvements are expected to increase 1% per year for normal inflation of materials.									
Transfers out in FY2017 is \$30,103 for Energy Saving Contract Payment.									
<b>Note:</b>									
There is the expectation that a revenue enhancement will need to occur in FY 2017 once the Reserve requirement cannot be met.									
Recent Major Capital/Operating Additions:									
	North Strand Recreation Center			2010					
	Carolina Forest Recreation Center			2012					
	South Strand Recreation Center			2012					
	Hwy 22 Boat Landing			2013					

<b>ECONOMIC DEVELOPMENT FUND</b>								
Projected Revenues, Expenditures and Changes in Fund Balances as of April 19, 2016								
This projection is based on the below assumptions, which may or may not reflect actual results. Readers must consider these assumptions when								
	Actual FY 2015	Approved Budget FY 2016	Projected FY 2016	Administrator Recommended FY 2017 Budget	PROJECTED			
					FY 2018	FY 2019	FY 2020	FY 2021
Revenues								
FILOT	\$ 587,570	\$ 588,200	\$ 656,637	\$ 656,637	\$ 656,637	\$ 656,637	\$ 656,637	\$ 656,637
Rent	69,182	69,182	69,182	72,985	72,985	73,331	73,331	73,331
Rural Development Act	400,000	1,300,000	1,300,000	-	-	-	-	-
Interest	2,369	2,300	2,300	2,300	2,300	2,300	2,300	2,300
<b>Total Revenues</b>	<b>1,059,121</b>	<b>1,959,682</b>	<b>2,028,119</b>	<b>731,922</b>	<b>731,922</b>	<b>732,268</b>	<b>732,268</b>	<b>732,269</b>
% Increase		174.90%	3.49%	-63.91%	0.00%	0.05%	0.00%	0.00%
Expenditures								
Contractual Services	4,311	6,752	6,752	4,552	4,620	4,689	4,759	4,830
Cost Allocation	49,124	40,000	40,000	50,000	50,000	50,000	50,000	50,000
Repairs and Maintenance	25,734	-	-	-	-	-	-	-
MBREDC								
Operating Fund	700,000	700,000	700,000	700,000	700,000	700,000	700,000	700,000
Closing Fund	-	3,994,881	1,865,000	400,000	400,000	400,000	400,000	400,000
Carryover	-	-	1,954,881	-	-	-	-	-
<b>Total Expenditures</b>	<b>779,168</b>	<b>4,741,633</b>	<b>4,566,633</b>	<b>1,154,552</b>	<b>1,154,620</b>	<b>1,154,689</b>	<b>1,154,759</b>	<b>1,154,830</b>
% Increase		4625.71%	-3.69%	-74.72%	0.01%	0.01%	0.01%	0.01%
Excess of revenues over (under) expenditures	<b>279,953</b>	<b>(2,781,951)</b>	<b>(2,538,514)</b>	<b>(422,630)</b>	<b>(422,698)</b>	<b>(422,421)</b>	<b>(422,491)</b>	<b>(422,561)</b>
<b>Other Financing Sources (Uses)</b>								
Transfers in from Cool Spring	52,044	183,823	183,823	276,271	276,055	275,918	275,780	275,642
Net change in fund balance	<b>331,997</b>	<b>(2,598,128)</b>	<b>(2,354,691)</b>	<b>(146,359)</b>	<b>(146,643)</b>	<b>(146,503)</b>	<b>(146,711)</b>	<b>(146,919)</b>
<b>Fund Balance Beginning of the Year</b>	<b>2,306,520</b>	<b>2,638,517</b>	<b>2,638,517</b>	<b>283,826</b>	<b>137,467</b>	<b>(9,176)</b>	<b>(155,679)</b>	<b>(302,390)</b>
<b>Fund Balance End of the Year</b>	<b>\$2,638,517</b>	<b>\$40,389</b>	<b>\$283,826</b>	<b>\$137,467</b>	<b>(\$9,176)</b>	<b>(\$155,679)</b>	<b>(\$302,390)</b>	<b>(\$449,309)</b>
<b>ASSUMPTIONS REGARDING THE ECONOMIC DEVELOPMENT FUND PROJECTION</b>								
<b>Funding Sources:</b>								
FILOT is from agreements with Coca Cola, Metglass and Startek. Revenue is expected to continue through FY 2021 based upon the terms of the agreements.								
Rent is from Metglas, Inc. Current lease agreement ends 7/31/16; Rental rate is \$5,765 per month. FY 2017 assumes 6% increase in rental rate for 11 months and for all of FY 2018 to FY 2021.								
Interest Income is assumed to remain flat from the FY 2017 budget amount.								
<b>Uses of Funds:</b>								
Contractual services assume an increase 1.5% per year from the FY 2017 budgeted amount.								
Transfer In from Cool Spring Business Park Fund of net rental income from PTR lease to fund Economic Development.								
MBREDC contract is effective through FY2018. North Eastern Strategic Alliance is funded through the MBREDC Budget.								
The Financial Policy does not require a fiscal stabilization reserve for the Economic Development Fund.								

COOL SPRING BUSINESS PARK FUND								
Projected Revenues, Expenditures and Changes in Fund Balances as of April 19, 2016								
This projection is based on the below assumptions, which may or may not reflect actual results. Readers must consider these assumptions when reviewing this								
	Actual FY 2015	Approved Budget FY 2016	Estimated Actual FY 2016	Administrator Recommended FY 2017 Budget	PROJECTED			
					FY 2018	FY 2019	FY 2021	FY 2021
Revenues								
Rent	\$ 71,875	\$ 207,500	\$ 113,333	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000
Interest	148	200	50	50	50	50	50	50
<b>Total Revenues</b>	<b>72,023</b>	<b>207,700</b>	<b>113,383</b>	<b>300,050</b>	<b>300,050</b>	<b>300,050</b>	<b>300,050</b>	<b>300,051</b>
% Increase/ (Decrease)		188.38%	-45.41%	164.63%	0.00%	0.00%	0.00%	0.00%
Expenditures								
Contractual Services	5,763	8,877	3,562	8,860	8,995	9,132	9,270	9,409
Cost Allocation	14,216	15,000	15,000	15,000	15,000	15,000	15,000	15,000
<b>Total Expenditures</b>	<b>19,979</b>	<b>23,877</b>	<b>18,562</b>	<b>23,860</b>	<b>23,995</b>	<b>24,132</b>	<b>24,270</b>	<b>24,409</b>
% Increase/ (Decrease)		0.00%	-22.26%	28.54%	0.57%	0.57%	0.57%	0.57%
Excess of revenues over (under) expenditures	52,044	183,823	94,821	276,190	276,055	275,918	275,780	275,642
<b>Other Financing Sources (Uses)</b>								
Transfers out to Economic Development	(52,044)	(183,823)	(183,823)	(276,190)	(276,055)	(275,918)	(275,780)	(275,642)
<b>Total other financing sources (uses)</b>	<b>(52,044)</b>	<b>(183,823)</b>	<b>(183,823)</b>	<b>(276,190)</b>	<b>(276,055)</b>	<b>(275,918)</b>	<b>(275,780)</b>	<b>(275,642)</b>
Net change in fund balance	0	0	(89,002)	0	0	0	0	0
<b>Fund Balance Beginning of the Year</b>	<b>120,117</b>	<b>120,117</b>	<b>120,117</b>	<b>31,115</b>	<b>31,115</b>	<b>31,115</b>	<b>31,115</b>	<b>31,115</b>
<b>Fund Balance End of the Year</b>	<b>\$120,117</b>	<b>\$120,117</b>	<b>\$31,115</b>	<b>\$31,115</b>	<b>\$31,115</b>	<b>\$31,115</b>	<b>\$31,115</b>	<b>\$31,115</b>
<b>ASSUMPTIONS REGARDING THE COOL SPRING BUSINESS PARK FUND PROJECTION</b>								
<b>Funding Sources:</b>								
Rent is from PTR Industries, Inc. 12 year lease agreement began 1/1/14. Rental rate is \$9,583 per month for two years and increases to \$25,000/month 1/1/16.								
Interest Income is assumed to remain flat from the FY 2016 budget amount.								
<b>Uses of Funds:</b>								
Contractual services assume an increase 1.5% per year from the FY 2016 budgeted amount.								
Transfers out to Economic Development Fund is the net rental income from PTR lease.								
The Financial Policy does not require a fiscal stabilization reserve for the Cool Springs Business Park Fund.								

<b>WASTE MANAGEMENT RECYCLING (414)</b>								
Projected Revenues, Expenditures and Changes in Fund Balances as of April 19, 2016								
This projection is based on the attached assumptions, which may or may not reflect actual results. Readers must consider these assumptions when reviewing this projection.								
	Actual FY 2015	Approved Budget FY 2016	Estimated Actual FY 2016	Administrator Recommended FY 2017 Budget	PROJECTED			
					FY 2018	FY 2019	FY 2020	FY 2021
<i>Mils Levied</i>	6.0	6.0	6.0	6.0	6.0	6.0	6.0	6.0
Revenues								
Real property taxes	\$ 5,598,942	\$ 5,717,063	\$ 5,705,301	\$ 5,759,388	\$ 5,857,298	\$ 5,956,872	\$ 6,058,138	\$ 6,161,127
Personal property taxes	446,320	465,500	484,450	489,228	489,228	489,228	489,228	489,228
Vehicle taxes	757,900	728,519	772,590	780,316	795,922	811,841	828,078	844,639
Fee in lieu of taxes	16,592	19,000	16,590	16,590	16,872	17,159	17,451	17,747
Intergovernmental	226,630				-	-	-	-
Interest on investments	10,770	12,300	10,000	10,000	10,050	10,100	10,151	10,202
<b>Total Revenue</b>	<b>7,057,154</b>	<b>6,942,382</b>	<b>6,988,931</b>	<b>7,055,522</b>	<b>7,169,370</b>	<b>7,285,200</b>	<b>7,403,045</b>	<b>7,522,943</b>
<i>% Increase/ (Decrease)</i>		-1.63%	0.67%	0.95%	1.61%	1.62%	1.62%	1.62%
Expenditures								
Contractual Services	6,388,065	7,319,788	7,319,788	7,480,866	7,705,292	7,936,451	8,174,544	8,419,781
Capital Outlay		295,000	295,000	2,306,000	281,000	281,000	281,000	281,000
Indirect cost allocation	4,069	3,900	3,900	4,070	4,070	4,070	4,070	4,070
<b>Total Expenditures</b>	<b>6,392,134</b>	<b>7,618,688</b>	<b>7,618,688</b>	<b>9,790,936</b>	<b>7,990,362</b>	<b>8,221,521</b>	<b>8,459,614</b>	<b>8,704,851</b>
<i>% Increase/ (Decrease)</i>		19.19%	0.00%	28.51%	-18.39%	2.89%	2.90%	2.90%
Excess of revenues over (under) expenditures	665,020	(676,306)	(629,757)	(2,735,414)	(820,992)	(936,321)	(1,056,569)	(1,181,908)
<b>Other Financing Sources (Uses)</b>								
Transfers out - Capital		(1,195,000)	(241,107)	(500,000)				
Total other financing sources	0	(1,195,000)	(241,107)	(500,000)	0	0	0	0
Net change in fund balance	665,020	(1,871,306)	(870,864)	(3,235,414)	(820,992)	(936,321)	(1,056,569)	(1,181,908)
<b>Fund Balance Beginning of the Year</b>	<b>8,503,187</b>	<b>9,168,207</b>	<b>9,168,207</b>	<b>8,297,343</b>	<b>5,061,929</b>	<b>4,240,937</b>	<b>3,304,616</b>	<b>2,248,047</b>
<b>Fund Balance End of the Year</b>	<b>\$9,168,207</b>	<b>\$7,296,901</b>	<b>\$8,297,343</b>	<b>\$5,061,929</b>	<b>\$4,240,937</b>	<b>\$3,304,616</b>	<b>\$2,248,047</b>	<b>\$1,066,139</b>
<b>Reserve %</b>	15%	15%	15%	18%	18%	18%	18%	18%
<b>Reserve</b>	<b>1,142,803</b>	<b>1,142,803</b>	<b>1,468,640</b>	<b>1,438,265</b>	<b>1,479,874</b>	<b>1,522,731</b>	<b>1,566,873</b>	<b>1,354,130</b>
<b>Fund Balance above (below) financial policy stabilization</b>	<b>8,025,404</b>	<b>6,154,098</b>	<b>6,828,703</b>	<b>3,623,664</b>	<b>2,761,063</b>	<b>1,781,885</b>	<b>681,174</b>	<b>(287,991)</b>
<b>ASSUMPTIONS RELATING TO THE RECREATION FUND PROJECTION</b>								
<b>Funding Sources:</b>								
Real property and fee in lieu of tax revenues are assumed to increase 1.7% per year from the FY2017 budget amount.								
Vehicle taxes are assumed to increase at 2% and Personal property taxes are assumed to increase at a 1% per year.								
Program revenues are assumed to increase 2% per year from the FY2017 budget amount.								
Interest on investments would increase 0.5% per year from the FY2017 budget amount.								
<b>Use of Funds:</b>								
Contractual services are projected to increase 3% per year from FY2017 budget.								
Capital Outlay/Equipment needs for FY2018 - FY2021 are projected to remain flat at \$281,000 per year.								
Transfers out is for Land Purchases for future site.								

**E911 Fund - Operating Fund (402)****Projected Revenues, Expenditures and Changes in Fund Balances as of April 4, 2016****This projection is based on the attached assumptions, which may or may not reflect actual results. Readers must consider these assumptions when reviewing this projection.**

	Actual FY 2015	Approved Budget FY 2016	Estimated Actual FY 2016	Administrator Recommended FY 2017 Budget	PROJECTED								
					FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Revenues													
Intergovernmental - Surcharge	\$ 391,820	\$ 600,000	\$ 521,157	\$ 500,000	\$ 510,000	\$ 520,200	\$ 530,604	\$ 541,216	\$ 552,040	\$ 563,081	\$ 574,343	\$ 585,830	\$ 593,153
Intergovernmental - Reimb Capital				422,000	3,200,000	166,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Intergovernmental - Reimb Operating	768,597	550,000	462,178	675,000	688,500	702,270	716,315	730,642	745,255	760,160	775,363	790,870	800,756
Fees	679,551	650,000	678,308	680,000	646,000	613,700	583,015	553,864	526,171	499,862	474,869	451,126	428,570
Interest	4,658	6,000	6,000	4,500	4,523	4,545	4,568	4,591	4,614	4,637	4,660	4,683	4,707
Total Revenues	1,844,626	1,806,000	1,667,643	2,281,500	5,049,023	2,006,715	1,934,502	1,930,313	1,928,080	1,927,740	1,929,235	1,932,509	1,927,185
% Increase		-11.18%	-17.99%	36.81%	121.30%	-60.26%	-3.60%	-0.22%	-0.12%	-0.02%	0.08%	0.17%	-0.28%
Expenditures													
Public safety:													
Personal services	186,568	235,409	235,409	341,081	349,608	358,348	367,307	376,490	385,902	395,550	405,439	415,575	425,964
Contractual services	837,432	954,600	754,591	1,001,300	1,021,326	1,041,753	1,062,588	1,083,840	1,105,517	1,127,627	1,150,180	1,173,184	1,196,648
Frontier Maintenance Contract					375,000								
Supplies & Materials	2,222	4,650	10,560	4,680	4,750	4,821	4,893	4,966	5,040	5,116	5,193	5,271	5,350
Business & Transportation	10,306	39,900	39,900	43,190	43,838	44,496	45,163	45,840	46,528	47,226	47,934	48,653	49,383
Total Expenditures	1,036,528	1,234,559	1,040,460	1,390,251	1,794,522	1,449,418	1,479,951	1,511,136	1,542,987	1,575,519	1,608,746	1,642,683	1,677,345
% Increase		11.97%	-5.63%	33.62%	29.08%	-19.23%	2.11%	2.11%	2.11%	2.11%	2.11%	2.11%	2.11%
Excess of revenues over expenditures	808,098	571,441	627,183	891,249	3,254,500	557,297	454,552	419,177	385,092	352,221	320,489	289,826	249,839
Other Financing Sources (Uses)													
Transfers out - Capital Projects	(110,000)	(250,000)	(250,000)										
Text to 911				(135,000)									
Digital Recording				(110,000)									
Wireless Accuracy				(110,000)									
System Replacement				(250,000)	(4,000,000)								
Console Furniture Replacement						(415,000)							
To Be Determined							(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)
Motorola Computer Consoles				(642,000)									
Total other financing sources (uses)	(110,000)	(250,000)	(250,000)	(1,247,000)	(4,000,000)	(415,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)
Net change in fund balance	698,098	321,441	377,183	(355,751)	(745,500)	142,297	204,552	169,177	135,092	102,221	70,489	39,826	(161)
Fund Balance Beginning of the Year	3,885,530	4,583,628	4,583,628	4,960,810	4,605,059	3,859,560	4,001,857	4,206,408	4,375,585	4,510,678	4,612,899	4,683,388	4,723,214
Fund Balance End of the Year	4,583,628	4,905,069	4,960,810	4,605,059	3,859,560	4,001,857	4,206,408	4,375,585	4,510,678	4,612,899	4,683,388	4,723,214	4,723,053

**ASSUMPTIONS REGARDING THE FIRE FUND PROJECTION**

<b>Funding Sources</b>
Intergovernmental Revenue assumes a 2% increase annually with exception of capital reimbursement which is specific to capital spent
Fee Revenue assumes a 5% decrease annually representing shift from wired lines to wireless
Interest on Investments assumes a .5% increase each year .
<b>Uses of Funds</b>
Personal Services are assumed to increase 2.5% to cover the cost of inflation. Additional personnel cost projected beginning in FY 2017
Contractual Services are assumed to increase 1.5% per year from the Administrators recommended budget.
Supplies & Materials and Business & Transportation are assumed to increase 1.5% per year from Administrators recommended Budget
Indirect Cost Allocation is not allowed per State Statute 23-47-40
Transfers Out includes capital items detailed above
Restricted Fund Balance - Per Horry County Code of Ordinances, Chapter 2, Division 5, Section 2-70.6 (1)(b), the Restricted Fund Balance is not required to include an operating reserve

## HORRY COUNTY, SOUTH CAROLINA

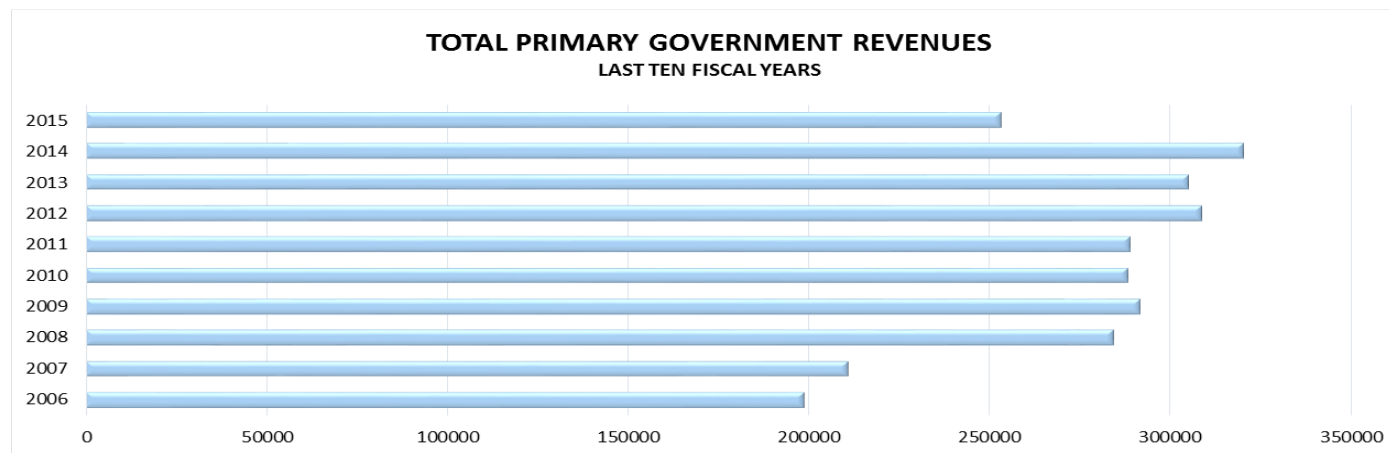
Last Ten Audited Fiscal Years (expressed in thousands)

	Primary Government Revenues (by Source)									
	FY 2006	FY 2007	FY 2008	FY 2009 as restated	FY 2010	FY 2011	FY 2012 as restated	FY 2013 as restated	FY 2014	FY 2015
Revenues										
Property Taxes	\$ 87,680	\$ 93,557	\$ 104,607	\$ 114,821	\$ 118,249	\$ 115,241	\$ 114,481	\$ 117,238	\$ 124,996	\$ 123,181
Licenses and permits	13,841	12,128	9,999	7,551	6,572	6,272	6,537	7,344	7,797	8,805
Intergovernmental	18,913	22,570	21,210	22,296	24,025	19,701	34,545	22,391	25,030	22,216
Sales Tax Major Capital Projects (3)	-	-	63,537	63,549	58,070	61,477	64,802	65,732	69,733	1,139
Fees and fines	58,817	61,679	64,570	65,709	66,446	34,081	33,301	36,178	33,491	35,992
Hospitality & Local Accommodations fees (4)	-	-	-	-	-	36,867	39,452	39,917	42,291	45,280
Charges for services	8,962	6,966	4,356	2,406	2,469	2,305	2,340	2,764	3,200	3,823
Interest on investments	5,650	8,030	7,880	7,834	4,658	2,383	2,015	1,770	1,923	1,310
Accommodation tax (1)	969	1,014	996	865	845	3,835	3,677	4,082	4,135	3,890
Cost allocation	1,697	1,426	1,685	2,100	3,077	3,055	3,167	2,787	3,069	3,302
Other	2,368	3,553	5,585	4,617	4,018	3,864	4,448	4,900	4,614	4,529
Total revenues	198,897	210,923	284,425	291,748	288,429	289,083	308,767	305,103	320,279	253,466

NOTES: Revenues and Expenditures derived from Primary Government (General, Special Revenue, Debt Service, and Capital Projects Funds.)

(1) Major Capital Projects Sales Tax added 2008

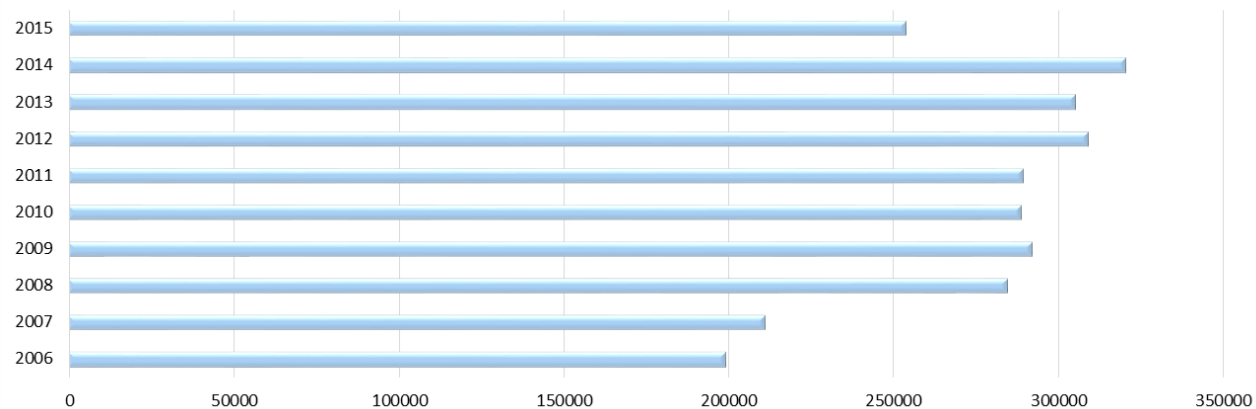
(2) Prior to fiscal year ended June 30, 2011, Hospitality and Local Accommodations fees were classified as Intergovernmental.





	Primary Government Expenditures (by Function)									
	FY 2006	FY 2007	FY 2008	FY 2009 as restated	FY 2010	FY 2011	FY 2012 as restated	FY 2013 as restated	FY 2014	FY 2015
<b>Expenditures</b>										
General government	\$ 23,570	\$ 27,254	\$ 30,143	\$ 30,810	\$ 28,070	\$ 28,687	\$ 28,210	\$ 29,673	\$ 30,150	\$ 28,222
Public safety	67,878	73,533	79,117	84,810	87,461	93,942	99,887	92,996	101,040	104,798
Public works	-	-	-	-	-	-	-	-	-	-
Infrastructure and regulation (2)	29,028	31,078	32,898	29,208	31,611	54,990	59,689	52,922	60,474	29,994
Economic development	774	312	383	2,292	2,019	1,423	1,800	1,753	2,737	3,502
Health and social services	894	861	822	867	2,232	2,382	2,436	2,532	2,624	2,510
Culture and recreation	8,033	8,387	8,699	8,821	9,807	8,863	9,786	10,577	10,833	11,748
Capital outlay	13,544	11,175	28,822	50,118	56,796	37,060	29,302	16,749	19,113	31,983
Conservation and natural resources	561	1	47	-	-	-	-	-	-	-
Intergovernmental agreement draws	-	-	-	-	-	-	-	-	-	-
Horry-Georgetown Tech	2,591	2,800	3,000	3,000	3,973	3,415	3,347	3,485	3,500	3,423
Higher Education	500	410	910	1,170	1,140	1,325	1,200	1,150	1,236	1,204
Improvements to state roadways	-	-	-	-	-	-	-	-	-	33,078
<b>Debt service:</b>										
Principal	20,150	19,455	21,704	28,130	27,675	31,198	33,299	26,305	28,408	28,528
Interest and fees	15,659	15,377	14,477	16,075	17,359	14,605	13,687	21,509	20,890	23,180
Other charges	1,457	6,419	10,925	5,008	1,025	44	1,906	1,194	1,119	-
<b>Total expenditures</b>	<b>184,639</b>	<b>197,062</b>	<b>231,947</b>	<b>260,309</b>	<b>269,168</b>	<b>277,934</b>	<b>284,549</b>	<b>260,845</b>	<b>282,124</b>	<b>302,170</b>
<b>Excess of revenues</b>										
over (under) expenditures	14,258	13,861	52,478	31,439	19,261	11,147	24,216	44,258	38,155	(48,703)

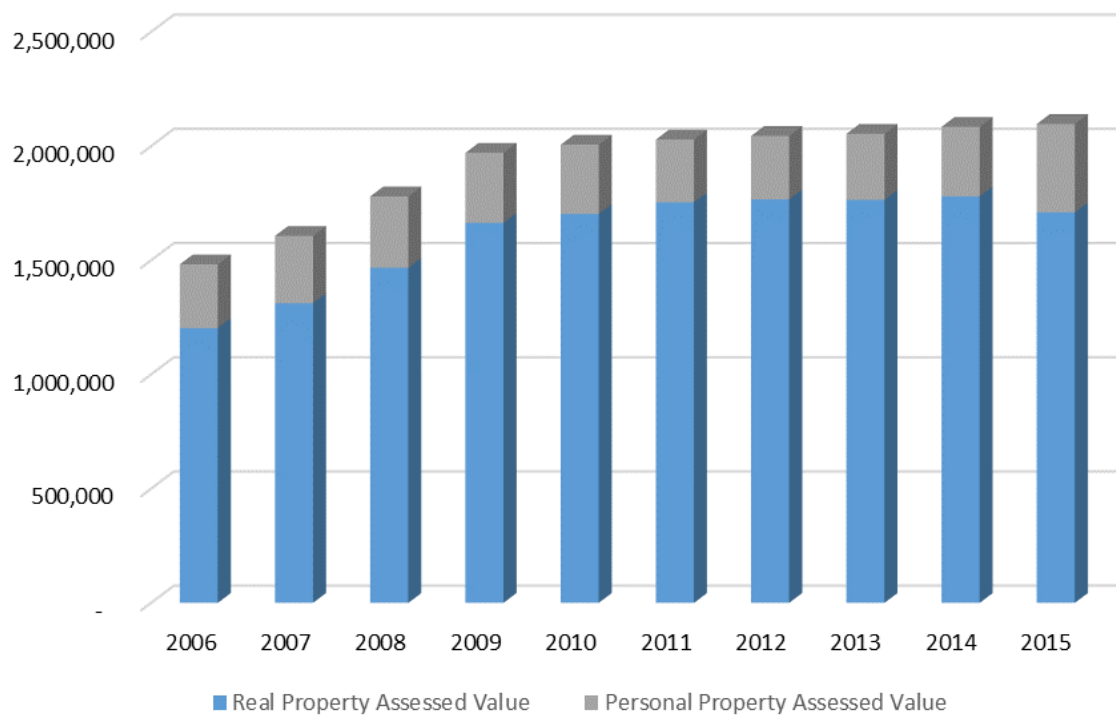
**TOTAL PRIMARY GOVERNMENT EXPENDITURES**  
LAST TEN FISCAL YEARS



**HORRY COUNTY, SOUTH CAROLINA**  
**Assessed Valuations of Real and Personal Property**  
**Last Ten Fiscal Years (expressed in thousands)**

<b>Fiscal Year</b>	<b>Real Property Assessed Value</b>	<b>Personal Property Assessed Value</b>	<b>Total Assessed Value</b>
2006	1,203,371	278,723	1,482,094
2007	1,312,131	294,434	1,606,565
2008	1,467,283	312,264	1,779,547
2009	1,663,986	306,600	1,970,586
2010	1,703,167	303,012	2,006,179
2011	1,753,786	275,204	2,028,990
2012	1,766,947	277,771	2,044,718
2013	1,764,836	289,034	2,053,870
2014	1,780,231	304,251	2,084,482
2015	1,710,319	386,683	2,097,002

**REAL AND PERSONAL PROPERTY**  
**Assessed Valuations**



HORRY COUNTY, SOUTH CAROLINA  
 Computation of Legal Debt Margin  
June 30, 2015 (expressed in thousands)

Assessed Value	\$	<u>2,169,441</u>
Debt Limit - 8% of assessed value	\$	173,555
Amount of debt applicable to debt limit:	\$	82,275
Less, issues existing prior to December 1, 1977	\$	<u>-</u>
Total amount of debt applicable to debt margin	\$	<u>82,275</u>
Available Debt Limit	\$	<u>91,280</u>

Debt Limit:

The county's borrowing power is restricted by Article X, Section 14, as amended, of the State Constitution effective December 1, 1977. This section provides that a local unit cannot, at any time, have total debt outstanding in an amount that exceeds 8 percent of its assessed property value. Excluded from the limitation are: bonded indebtedness approved by the voters and issued within five years of the date of such referendum; special bonded indebtedness; levies assessed on properties located in an area receiving special benefits from the taxes collected; and, bonded indebtedness existing on December 2, 1977, the effective date of amendment of Article X of the Constitution of South Carolina pertaining to bonded debt. The assessed value used above is the tax base as of June 30, 2014. The total amount of debt applicable to the Debt Limit includes those general obligation bonds accounted for in the Enterprise fund issued after December 1, 1977 and still outstanding June 30, 2015.

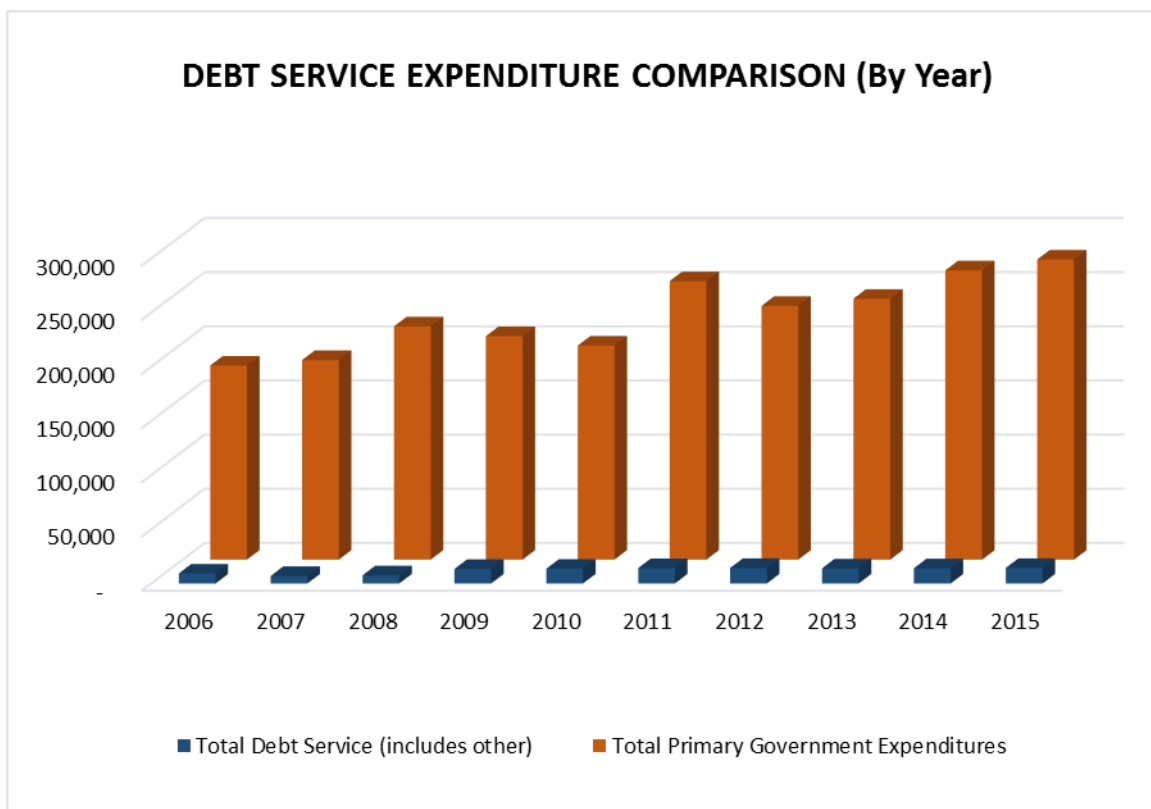
## HORRY COUNTY, SOUTH CAROLINA

Ratio of Annual Debt Service Expenditures for General Debt to Total Primary Government Expenditures

Last Ten Audited Fiscal Years (expressed in thousands)

Fiscal Year	Debt Service Expenditures			Total Primary Government Expenditures	Ratio of Debt Service to Total Primary Government Expenditures
	Principal	Interest & Agent Fees	Total Debt Service (includes other)		
2006	5,390	3,859	9,249	179,201	5.16%
2007	3,800	3,115	6,915	184,255	3.76%
2008	4,200	3,336	7,536	215,319	3.50%
2009	8,080	5,361	13,441	206,338	6.51%
2010	7,950	5,700	13,650	197,565	6.91%
2011	8,703	5,501	14,204	257,064	5.53%
2012	9,003	5,123	14,311	234,270	6.11%
2013	9,194	4,718	13,913	240,828	5.78%
2014	9,786	4,352	14,138	267,072	5.29%
2015	10,425	3,963	14,389	276,979	5.19%

Note: Total general government expenditures represent total expenditures for all governmental fund types.



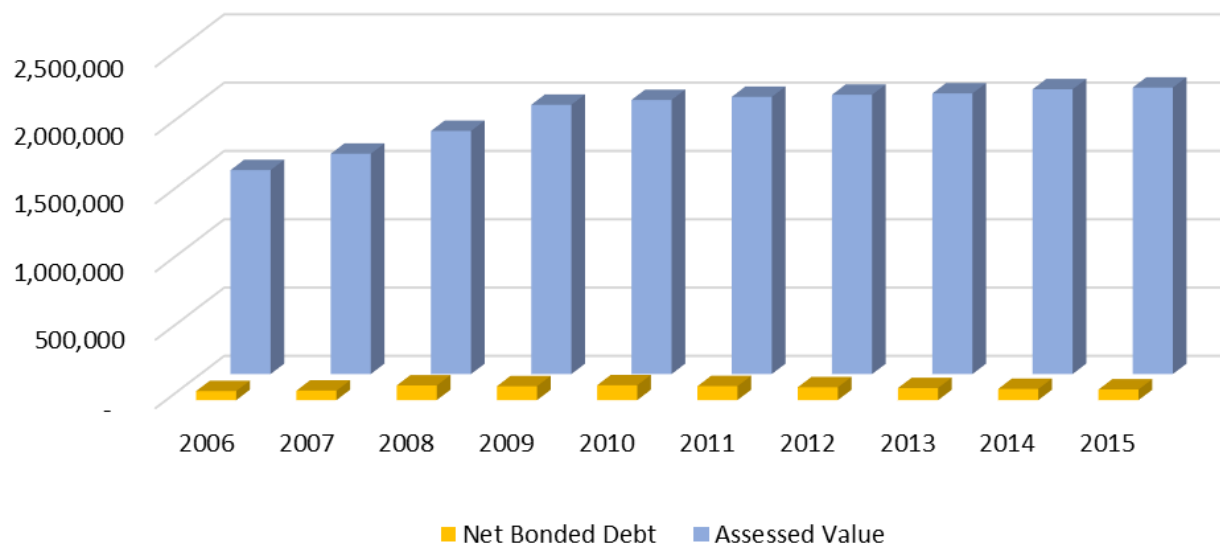
## HORRY COUNTY, SOUTH CAROLINA

Ratio of Net General Bonded Debt to Assessed Value and Net Bonded Debt Per Capita  
Last Ten Audited Fiscal Years (expressed in thousands)

Fiscal Year	Total Outstanding	Amount Available in D/S Funds	Net Bonded Debt	Assessed Value	Population	Ratio Net Bonded Debt to Assessed Value	Net Bonded Debt Per Capita
2006	72,920	6,107	66,813	1,492,666	226	4.48%	\$294
2007	80,120	10,631	69,489	1,612,683	238	4.31%	\$292
2008	122,890	15,441	107,449	1,779,547	249	6.04%	\$432
2009	116,050	14,129	101,921	1,970,586	257	5.17%	\$397
2010	122,175	13,226	108,949	2,006,179	269	5.43%	\$405
2011	114,797	12,310	102,487	2,028,990	276	5.05%	\$371
2012	104,999	10,647	94,352	2,044,718	282	4.61%	\$335
2013	97,711	8,978	88,733	2,053,870	290	4.32%	\$306
2014	89,542	7,586	81,956	2,084,482	299	3.93%	\$274
2015	84,064	6,080	77,984	2,097,002	309	3.72%	\$252

Note: Population Figures are estimates in all years, source: U.S. Census Bureau

### DEBT SERVICE COMPARISON BONDED DEBT AND ASSESSED VALUE



## HORRY COUNTY, SOUTH CAROLINA

Unassigned/Undesignated Fund Balance Compared to primary Government Expenditures and  
Net operating Expenditures

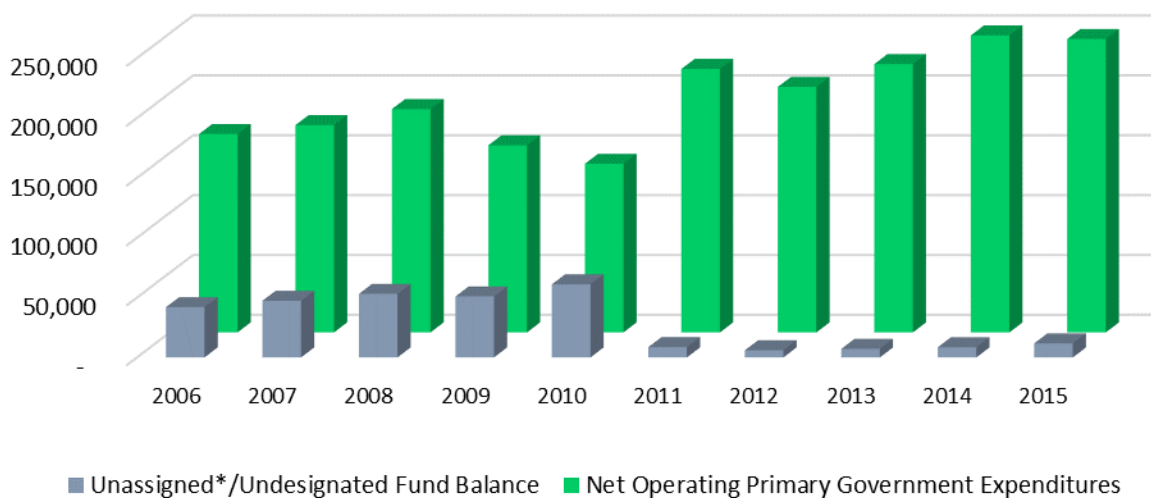
Last Ten Audited Fiscal Years (expressed in thousands)

Fiscal Year	Unassigned*/ Undesignated Fund Balance	Primary Government Expenditures	% of Primary Government Expenditures	Capital Outlay	Net Operating Primary Government Expenditures	% of Net Primary Government Expenditures
2006	42,010	179,201	23.44%	(13,544)	165,657	25.36%
2007	47,298	184,255	25.67%	(11,175)	173,080	27.33%
2008	53,106	215,319	24.66%	(28,822)	186,497	28.48%
2009	50,937	206,338	24.69%	(50,118)	156,220	32.61%
2010	61,091	197,565	30.92%	(56,796)	140,769	43.40%
2011	8,598	257,064	3.34%	(37,060)	220,004	3.91%
2012	5,974	234,270	2.55%	(29,302)	204,968	2.91%
2013	7,139	240,828	2.96%	(16,749)	224,079	3.19%
2014	8,479	267,072	3.17%	(19,113)	247,959	3.42%
2015	11,725	276,979	4.23%	(31,983)	244,996	4.79%

Note: Primary Government (General, Special Revenue, Debt Service & Capital Projects Funds.)

\*As of June 30,2011, fund balance classifications changed with the implementation of GASB54.

### FUND BALANCE COMPARISON UNASSIGNED/UNDESIGNATED FUND BALANCE AND EXPENDITURES



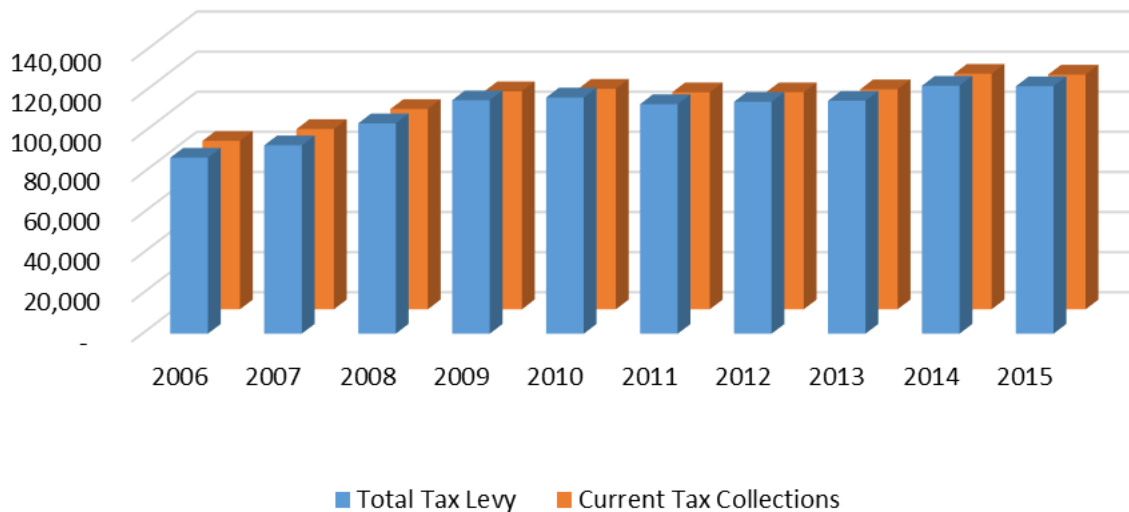
## HORRY COUNTY, SOUTH CAROLINA

## Property Tax Levies and Collections

Last Ten Audited Fiscal Years (expressed in thousands)

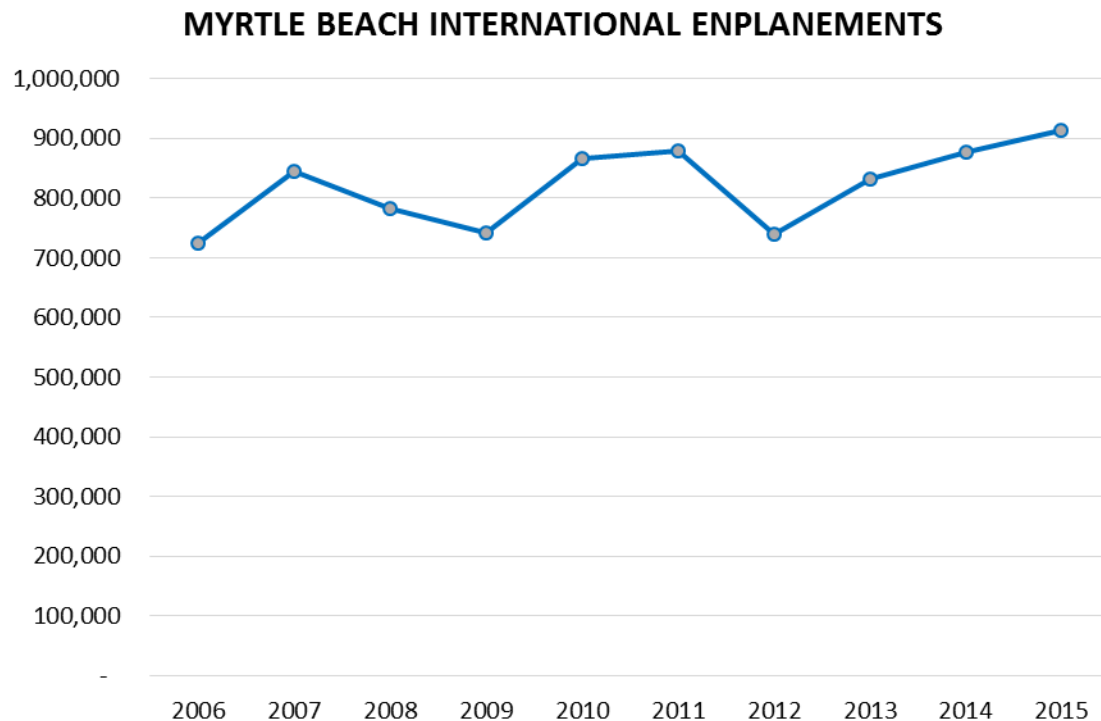
Fiscal Year	Total Tax Levy	Current Tax Collections	Percent of Levy Collected	Delinquent Tax Collections	Total Tax Collections
2006	87,830	84,027	95.67%	1,451	85,478
2007	93,987	89,919	95.67%	1,766	91,685
2008	104,959	99,918	95.20%	2,207	102,125
2009	116,478	108,765	93.38%	4,703	113,468
2010	117,841	110,020	93.36%	4,875	114,895
2011	114,534	108,254	94.52%	3,019	111,273
2012	115,734	108,294	93.57%	3,645	111,939
2013	116,221	109,743	94.43%	3,206	112,949
2014	123,735	117,524	94.98%	2,374	119,898
2015	123,477	117,081	94.82%	-	117,081

## PROPERTY TAX LEVIES AND COLLECTIONS



HORRY COUNTY, SOUTH CAROLINA  
 Myrtle Beach International Enplanements  
Last Ten Years

Year	Enplanements	% Change
2006	723,900	-7.82%
2007	844,373	1664.00%
2008	783,351	-7.23%
2009	742,187	-5.25%
2010	867,106	16.83%
2011	878,180	1.28%
2012	740,457	-15.68%
2013	831,349	12.28%
2014	876,923	5.48%
2015	913,351	4.15%





### How to Compute Your Taxes and Where Horry County Taxes Go

Total Levy for School Purposes***	133.1 Mills	Total Levy for County Purposes	52.4 Mills
--------------------------------------	-------------	-----------------------------------	------------

#### How Much Do You Owe?

Value of your home \$	Assessment Rate	Assessed Value \$
	X .04 (4%) =	

Ex. If the assessed value of your residence is \$100,000, the total would be \$4,000.00.

\*(Primary residences are assessed at 4%.

#### Find Your Millage Rate:

The base county millage for every property owner is 185.5. Add the appropriate millage for the city or town you live in and any special tax districts. (See special millage tables). For example, all property owners in the unincorporated areas of the county have to pay for waste management and rural fire services.

Computer Your Taxes: County Millage	Add Special Millage From Table Below		Total Millage
185.5 Mills	+		=

Place a decimal point in front of your total millage. Ex. The county rate, 185.5 mills, would be 0.1855. The Loris rate, 300.5 mills, would be 0.3005.

Assessed Value \$	Total Millage With Decimal Point Shifted	Taxes You Owe \$
	X	

#### Special Millage Tables:

##### Horry County Municipal millage for 2016

Atlantic Beach	84.5
Aynor	60.8
Briarcliffe	50.8
Conway	82.4
Loris	115.0
North Myrtle Beach	41.3
Surfside	46.2
Myrtle Beach	77.5

\*\*Myrtle Beach primary residences receive a credit for operating millage in the amount of 64.00 mills.

\*\*\*Primary residences receive a credit for School Operating Millage in the amount of 123.1 mills.

##### Special levy-Watershed and/or Fire Districts Waste Management millage for 2016

Buck Creek	3.2
Cartwheel	3.4
County Fire District	19.5
Fire Apparatus Replacement	1.7
Crab Tree	3.2
Gapway Swamp	3.1
Murrells Inlet-Garden City	14.0
Simpson Creek	2.9
Todd Swamp	3.1
Waste Management	6.0
Mt. Gilead Road Maint.	7.0
Socastee Recreation	1.8
Arcadian Shores	35.0

**SAMPLE OF TAX ASSESSMENTS  
FOR HORRY COUNTY HOMES**

<u>Value of Home (4% Assessment)</u>	<u>Tax Assessment for All Areas - 52.4 Mills</u>	<u>Tax Assessment for Unincorporated Area Special Districts - 79.6 Mills</u>
\$50,000	\$104.80	\$159.20
\$75,000	\$157.20	\$239.80
\$100,000	\$209.60	\$318.40
\$150,000	\$314.40	\$477.60

**COMMENTS:**

- 1) Millage rates do not include the assessment for the Horry County School District.
- 2) It is not possible to live in an area of the County and be assessed for all special districts.

**OTHER ECONOMIC INFORMATION  
GROSS SALES**

<u>Year</u>	<u>Amount (\$Billions)</u>	<u>Percent of Change</u>
2006	9.14	10.4
2007	9.26	1.3
2008	9.06	(2.2)
2009	8.21	(9.4)
2010	7.86	(4.3)
2011	8.29	5.5
2012	8.75	5.5
2013	9.01	3.0
2014	9.43	4.7
2015	10.00	6.0

Note: Gross Sales information is reported on a Fiscal Year basis from 2008 forward due to accounting method, software and tracking changes at the Department of Revenue.

Source: S.C. Department of Revenue

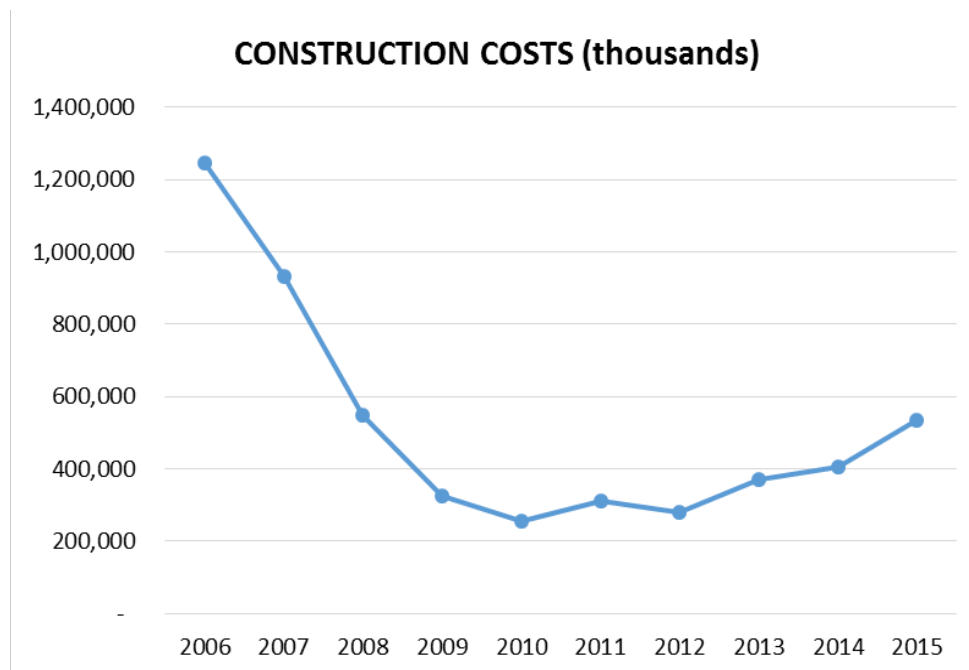
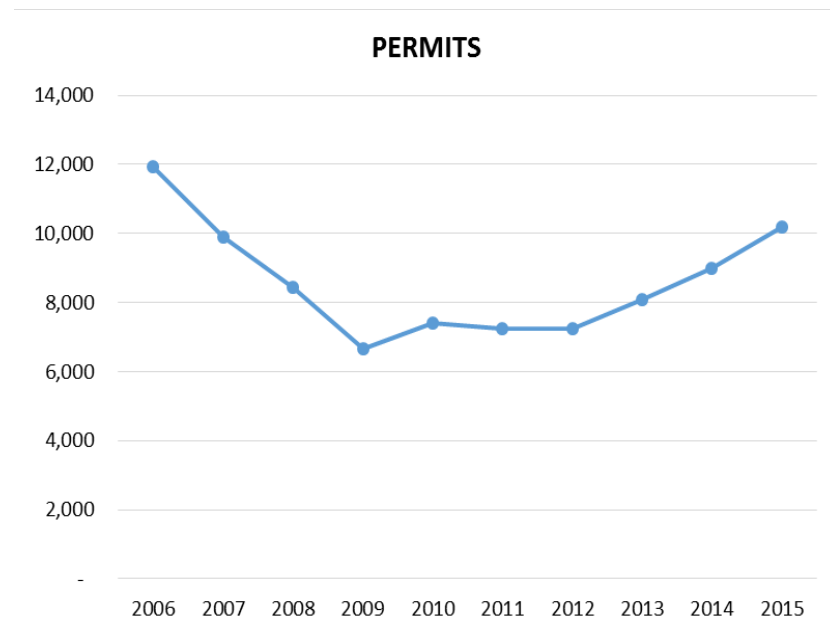
HORRY COUNTY, SOUTH CAROLINA  
 Ten Largest Principal Taxpayers  
For Fiscal Year Ended June 30, 2015

	Taxpayer	Type of Business	Taxable Assessed Value	% of Total Taxable Assessed Value
1	Burroughs & Chapin Inc. Subsidiaries	Sales/Tourism/ Real Estate	18,944,910	0.90%
2	Horry Electric Cooperative	Utility	18,166,470	0.87%
3	HRP Myrtle Beach Operations LLC	Amusement	5,342,430	0.25%
4	AVX Corporation	Manufacturing	4,281,402	0.20%
5	Bluegreen Vacations Unlimited	Time Share	4,078,810	0.19%
6	Marriott Ownership Resorts Inc	Real Estate	4,068,990	0.19%
7	Fronteir Communications of the Carolinas	Utility	3,920,270	0.19%
8	South Carolina Electric & Gas	Utility	3,533,920	0.17%
9	Ocean Lakes Family Campground	Tourism	3,414,610	0.16%
10	Wal-mart Real Estate Business Trust/Wal-mart Stores East LP	Retail	3,150,250	0.15%
<b>TOTAL</b>			<u>68,902,062</u>	<u>3.27%</u>

Note: (1) Property that is exempt from the County portion of taxes have been subtracted from Assessed Value.

**HORRY COUNTY, SOUTH CAROLINA**  
**Construction Permits and Costs**  
Last Ten Fiscal Years

Fiscal Year	Number of Permits	Estimated Construction Costs (expressed in thousands)
2006	11,947	1,246,757
2007	9,883	932,676
2008	8,436	547,885
2009	6,669	324,274
2010	7,393	254,921
2011	7,253	310,043
2012	7,250	279,609
2013	8,077	371,225
2014	8,997	404,543
2015	10,202	532,792



OTHER ECONOMIC INFORMATION  
LABOR FORCE STATISTICS

Year	Labor Force	Employment	County % Unemployed	State % Unemployed
2006	128,200	121,128	5.5	6.4
2007	130,268	123,740	5.0	5.7
2008	130,715	121,473	7.1	6.8
2009	130,286	115,067	11.7	11.2
2010	130,949	114,862	12.3	11.2
2011	132,082	116,354	11.9	10.5
2012	132,160	118,507	10.3	9.2
2013	132,168	120,772	8.6	7.6
2014	132,999	123,337	7.3	6.4
2015	136,476	126,880	7.0	6.0

Source: Bureau of Labor Statistics (not seasonally adjusted)

\*Reflects revised inputs, re-estimation, and controlling to new standards total

**HORRY COUNTY, SOUTH CAROLINA**  
**BUDGETED POSITIONS**  
Five Year Comparison FY13 - FY17

<u>Fund #</u>	<u>Dept #</u>	<u>Department</u>	<u>FY 13</u>	<u>FY 14</u>	<u>FY 15</u>	<u>FY 16</u>	<u>FY 17</u>
100	100	County Council	15	15	15	15	<b>15</b>
100	101	Administrator	2	2	3	3	<b>4</b>
100	403	Division of Director of Administration	1	1	0	0	<b>0</b>
100	103	Finance	17	20	22	22	<b>22</b>
100	105	Human Resources	14	16	16	16	<b>16</b>
100	106	Procurement	7	7	8	8	<b>8</b>
100	107	Information Technology/GIS	35	37	38	38	<b>37</b>
100	108	Assessor	63	63	63	62	<b>61</b>
100	110	Treasurer and Delinquent Tax	30	30	31	31	<b>31</b>
100	111	Hospitality	5	6	6	6	<b>6</b>
100	112	Business License	4	4	4	4	<b>4</b>
100	113	Auditor	27	28	28	28	<b>28</b>
100	114	Register of Deeds	21	21	21	21	<b>21</b>
100	116	Registration/Election Commission	4	4	4	4	<b>4</b>
100	117	Public Information Officer	4	4	4	4	<b>4</b>
100	119	Department Overhead	51	1	0	0	<b>0</b>
100	120	Probate Judge	18	19	20	20	<b>20</b>
100	121	Master In Equity	6	6	6	6	<b>6</b>
100	122	County Attorney	5	5	4	4	<b>4</b>
100	123	Medically Indigent Assistant Program	1	1	1	1	<b>1</b>
100	126	Library	64	64	64	64	<b>64</b>
100	127	Museum	6	8	8	8	<b>8</b>
100	128	Comm Development/Grants Admin	2	2	1	2	<b>2</b>
100	129	Delegation	2	2	2	2	<b>2</b>
100	300	Public Safety Division	3	3	3	1	<b>1</b>
100	311 thru 313	Clerk of Court (Circuit, DSS, Family)	46	46	46	46	<b>46</b>
100	434	Magistrates (#434-35, 437-41, 443-45)	33	33	33	34	<b>34</b>
100	314-301	Central Summary Court	10	8	7	6	<b>6</b>
100	314-300	Central Jury Court	0	3	3	3	<b>3</b>
100	324	Central Processing-DSS	1	1	1	1	<b>1</b>
100	478	Communications	5	5	5	0	<b>0</b>
100	327	Sheriff	76	76	78	80	<b>80</b>
100	328	Police	248	255	255	264	<b>267</b>
100	329	Emergency Management	6	6	6	6	<b>6</b>
100	330	911 Communications	56	56	56	56	<b>59</b>
100	331	Coroner	6	6	6	7	<b>7</b>
100	332	Detention	283	285	298	298	<b>298</b>
100	333	Emergency Medical Service	185	185	185	187	<b>184</b>
100	335	Animal Care Center	19	19	26	23	<b>25</b>
100	337	Veteran Affairs	5	6	6	6	<b>6</b>

HORRY COUNTY, SOUTH CAROLINA  
 BUDGETED POSITIONS  
Five Year Comparison FY13 - FY17 (Continued)

Fund #	Dept #	Department	FY 13	FY 14	FY 15	FY 16	FY 17
100	500	Infrastructure & Regulation Division	2	2	2	2	2
100	501	Engineering	17	17	17	16	16
100	502	Public Works Road Maintenance	78	78	85	85	85
100	503	Code enforcement	48	48	46	46	46
100	504	Planning & Zoning	25	25	27	27	27
100	511	Maintenance	74	75	75	75	75
100	512	Environmental Services	0	0	0	2	2
100	418	Budget and revenue Management	2	2	0	0	0
400	338	Fire	149	182	212	212	212
402	330	E-911 Emergency Telephone	4	4	4	4	5
403	304	Victim Witness Assistance-Georgetown	1	1	1	1	1
403	301	Victim Witness Assistance-Solicitor	5	5	5	5	5
403	332	Victim Witness Assistance-Detention	4	4	4	4	4
405	301-304;306-308	Solicitor	79	82	82	86	85
405	305	Pretrial Intervention	14	15	15	16	16
406	309	Public Defender	17	18	18	19	19
406	310	Georgetown Public Defender	2	2	2	2	2
410	509	Public Works-Construction	12	12	12	12	12
413	505	Recreation	119	119	124	124	124
420	506	Stormwater Management	29	29	29	29	29
470	601	Economic Development	0	0	0	0	3
480	340	Beach Patrol	14	14	14	14	14
480	513	Beach & Street Clean-up	5	6	7	8	8
600	508	Fleet Maintenance	18	18	18	21	21
610	326	P25 Radio System	0	0	0	0	3
700	700-707	Airport	143	152	151	151	150
		Solid Waste	128	129	129	129	143
		<b>TOTAL</b>	<b>2375</b>	<b>2398</b>	<b>2462</b>	<b>2477</b>	<b>2500</b>

GLOSSARY

1. *Accommodations Tax* - 2% tax levied on all hotel & motel rooms to be used for promotion of tourism in South Carolina.
2. *Accrual Accounting* - An accounting basis where revenue and expenses are recorded in the period in which they are earned or incurred regardless of whether cash is received or disbursed in that period.
3. *Ad Valorem Taxes* - Commonly referred to as property taxes, are levied on both real and personal property according to the property's valuation and the tax rate.
4. *Appropriation* - A legal authorization to incur obligations and to make expenditures for specific purposes.
5. *Assessed Valuation* - A valuation set upon real or other property by a government as a basis for levying taxes.
6. *Balanced Budget* - A balanced budget occurs when the total sum of money a government receives and/or appropriates from Fund Balance is equal to the amount it spends on goods, services and debt.
7. *Basis of Accounting* - Refers to when revenues, expenditures, expenses, and transfers are recognized in the accounts and reported in the financial statements.
8. *Basis of Budgeting* - Refers to the method used for recognizing revenue and expenditures in the budget process.
9. *Bond* - A debt instrument for a period of more than one year with the purpose of raising capital by borrowing.
10. *Bond Refinancing* - The payoff and reissuance of bonds, to obtain better interest rates and/or bond conditions.
11. *Budget* - The planning document for each County department and agencies; providing management control over expenditures in general fund, special revenue fund, debt service fund and capital projects fund.
12. *Budgetary Control* - The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.
13. *Budgeted Fund Balance* - Money appropriated from previous years fund balance.
14. *Capital Expenditures* - All expenditures made to acquire or improve capital assets greater than \$5,000. Acquisition includes the design, development, construction or purchase of capital assets. Also included are capital leases or rental agreements (e.g. that transfer the rights and obligations of ownership to the County). Improvements include any alterations or renovations that significantly increase the performance, value or capability of a capital asset or extend its useful life by more than a year. For



purposes of Long-term Capital Plan policy, capital expenditures refer expenditures greater than \$100,000 per improvement or addition.

15. *Capital Improvements Plan* - A plan of proposed capital expenditures and the means of financing them. Items in the capital budget are usually construction projects designed to improve the value of the government assets. The capital budget is usually enacted as part of the complete annual budget which includes both operating and capital outlays.
16. *Capital Project Funds* - Fund used to account for financial resources to be used for the acquisition or construction of major capital facilities and/or equipment (other than those financed by the enterprise and fiduciary fund).
17. *Capital Outlay* - Fixed assets which have a value of \$500 or more and have a useful economic life of more than one year.
18. *Cash Management* - The management of cash necessary to pay for government services while investing temporary cash excesses in order to earn interest revenue. Cash management refers to the activities of forecasting the inflows and outflows of cash, mobilizing cash to improve its availability for investment, establishing and maintaining banking relationships, and investing funds in order to achieve the highest interest and return available for temporary cash balances without jeopardizing principal.
19. *Compensation Classification Plan* - Plan to assign a grade level and a salary range for each position.
20. *Component Unit* - A legally separate organization for which the elected officials of the primary government are financially accountable. A component unit may be a governmental organization (except those that meet the definition of a primary government), a nonprofit corporation, or a for-profit corporation.
21. *Computer Aided Dispatch (CAD)* - A method of dispatching emergency services assisted by computer. It can either be used to send messages to the dispatchee via a mobile data terminal (MDT) and/or used to store and retrieve data.
22. *Contingency* - Amount of money set aside for emergency situations during year.
23. *Contractual Services* - Services rendered by private firms, individuals, or other governmental agencies. Examples include utilities, rent, and maintenance agreements.
24. *Cost-of-living Adjustment (COLA)* - An increase in salaries to offset the adverse effect of inflation on compensation.
25. *Debt Limit* - The maximum amount of general obligation debt which is legally permitted. The State of South Carolina mandates that incurred debt is not to exceed 8% of the assessed value of all County taxable property.
26. *Debt Service* - Expenditures for repayment of bonds, notes, leases and other debt.

27. *Deficit* - an excess of expenditures over revenues during a certain period of time.
28. *Department* - A major administrative division of the County which indicates overall management responsibility for an operation or a group of related operations within a functional area.
29. *Depreciation* - The process of estimating and recording the lost usefulness, expired useful life or diminution of service from a fixed asset that cannot or will not be restored by repair and will be replaced. The cost to reserve funds necessary to replace the item at the end of its useful life.
30. *Encumbrance* - The commitment of budgeted funds to purchase an item or service. To encumber funds means to set aside or commit funds for a future expenditure.
31. *Enterprise Funds* - Used to account for operations (a) that are financed and operated in a manner similar to private business enterprises—where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be finance or recovered primarily through user charges; (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.
32. *Expenditure* - Decreases in net financial resources. Expenditures include current operating expenses requiring the present or future use of net current assets, debt service, capital outlay, intergovernmental grants, entitlements and shared revenue.
33. *Fiscal Policy* - A government's policies with respect to revenues, spending and debt management as these relate to government services, programs and capital investment.
34. *Fiscal Year (FY)* - Horry County begins and ends its fiscal year July 1 - June 30.
35. *Fixed Assets* - Assets of long-term character that are intended to continue to be held or used, such as land, buildings, machinery, furniture and other equipment.
36. *Function* - A group of related activities aimed at accomplishing a major service or program.
37. *Fund* - An accounting entity that has a set of self-balancing accounts that records all financial transactions for specific activities or government functions. Eight commonly used funds in public accounting are: general fund, special revenue funds, debt service funds, capital project funds, enterprise funds, trust and agency funds, internal service funds, and special assessment funds.
38. *Fund Balance* - The excess of assets over liabilities.  
Fund balance will be displayed in the following classifications depicting the relative strength of the spending constraints placed on the purposes for which resources can be used:
- *Nonspendable fund balance*—amounts that are not in a spendable form (such as inventory) or are required to be maintained intact.
  - *Restricted fund balance*—amounts constrained to specific purposes by their

providers (such as grantors, bondholders, and higher levels of government), through constitutional provisions, or by enabling legislation.

- *Committed fund balance*—amounts constrained to specific purposes by a government itself, using its highest level of decision-making authority; to be reported as committed, amounts cannot be used for any other purpose unless the government takes the same highest-level action to remove or change the constraint.
- *Assigned fund balance*—amounts a government *intends* to use for a specific purpose; intent can be expressed by the governing body or by an official or body to which the governing body delegates the authority.
- *Unassigned fund balance*—amounts that are available for any purpose; these amounts are reported only in the general fund.

39. *GASB 54* - One of the provisions within GASB 54 affects the revenue criteria that must be met in order for a fund to be presented as a Special Revenue Fund. Primarily, in order to report a fund as a special revenue fund, the majority of the sources of funding within the fund must be from revenues. Horry County previously recorded Accommodations Tax and Hospitality Fees in separate special revenue funds, then recorded transfers out to the funds where it was budgeted to be spent. This resulted in the funds receiving the transfers in not qualifying as special revenue funds. Through implementation of GASB 54, we have streamlined our budget by budgeting the Accommodations Tax and Hospitality Fees as revenue in the funds where the revenue is budgeted to be spent.
40. *General Fund* - Fund used to account for all financial resources except those required to be accounted for in other funds.
41. *General Obligation Bonds* - Bonds issued to finance major projects with resources from tax collection to repay debt. This type of bond is backed by the full faith, credit and taxing power of the government.
42. *Generally Accepted Accounting Principles (GAAP)* - Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules and procedures that define accepted accounting principles.
43. *Goal* - A statement of broad direction, purpose or intent based on the needs of the community. A goal is general and timeless.
44. *Government Accounting Standards Board-GASB* - An organization whose main purpose is to improve and create accounting reporting standards or generally accepted accounting principles (GAAP). These standards make it easier for users to understand and use the financial records of both state and local governments.
45. *Governmental Fund Types* - Funds used to account for “government-type activities” such as services largely funded through non-exchange revenues (taxes are the most common example). Governmental Fund Types include General Fund, Special Revenue Funds, Capital Project Funds, and Debt Services Funds.
46. *Grants* - Contributions or gifts of cash or other assets from another government to be used or expended for a specific purpose activity or facility.

47. *Green Box* - Trash compactors used for county residents to dump garbage. Garbage collection is only done for city residents, any residents outside city limits have to hire private collectors or do their own dumping.
48. *Intergovernmental Revenues* - Revenues received from other governments in the form of grants, entitlements, shared revenues, or payments in lieu of taxes.
49. *Internal Service Fees* - The fees charged to user departments for internal services provided by another government department, such as fleet maintenance or data processing.
50. *Internal Service Funds* - Internal service funds finance and account for the operations of departments that provide services to other internal department on a cost-reimbursed basis.
51. *Levy* - To impose taxes, special assessments or service charges for the support of government activities.
52. *Long-term Debt* - Debt with a maturity of more than one year after the date of issuance.
53. *Materials and Supplies* - Expendable materials and operating supplies necessary to conduct departmental operations.
54. *Mill* - One, One Thousandth of a dollar of assessed value.
55. *Millage* - Rate used in calculating taxes based upon the value of property, expressed in mills per dollar of property value.
56. *Modified Accrual Basis* - The accrual basis of accounting adapted to the governmental fund-type measurement focus. Under it, revenues and other financial resource increments (e.g., bond issue proceeds) are recognized when they become susceptible to accrual; that is when they become both "measurable" and "available to finance expenditures of the current period." "Available" means collectible in the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recognized when the fund liability is incurred except for (1) inventories of materials and supplies that may be considered expenditures either when purchased or when used, and (2) prepaid insurance and similar items that may be considered expenditures either when paid for or when consumed. All governmental funds, expend-able trust funds and agency funds are accounted for using the modified accrual basis of accounting.
57. *Objective* - Something to be accomplished in specific, well-defined, and measurable terms and that is achievable within a specific time frame.
58. *Operating Expenses* - The cost for personnel, materials and equipment required for a department to function.
59. *Operating Revenue* - Funds that the government receives as income to pay for ongoing

operations.

60. *Ordinance* - A formal legislative enactment by the governing body of a County. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the County to which it applies. The difference between an ordinance and a resolution is that the latter requires less legal formality and has a lower legal status. Ordinarily, the statutes or charter will specify or imply those legislative actions that must be by ordinance and those that may be by resolution. Revenue-raising measures, such as the imposition of taxes, special assessments and service charges, universally require ordinances.
61. *Pay-as-you-go Basis* - A term used to describe a financial policy by which capital outlays are financed from current revenues rather than through borrowing.
62. *Performance Measure* - A quantitative or qualitative characterization of performance.
63. *Personal Services* - Expenditures for personnel cost, salaries, fringe benefits, etc.
64. *Prison Rape Elimination Act (PREA)* - Passed in 2003 with unanimous support from both parties in Congress. The purpose of the act was to “provide for the analysis of the incidence and effects of prison rape in Federal, State and local institutions and to provide information, resources, recommendations and funding to protect individuals from prison rape”. The act also created the National Prison Rape Elimination Commission and charged it with the developing draft standards for the elimination of prison rape. Those standards were published in 2009 and became effective in 2012.
65. *Project 25 (P25)* - The standard for the design and manufacture of interoperable digital two-way wireless communications products. P25 protocols programmed into radios allow radios manufactured by different vendors to talk to one another. P25 also allows interoperability with other counties, agencies, and states.
66. *Property Tax* - Tax levied on the assessed value of real property.
67. *Proprietary Fund* - The propriety funds are different in purpose from the government funds and designed to be like business financial reporting. Since they are like business accounting, records are kept on activities regardless of the duration of the activity. The idea is to determine if the fund is breaking even considering all activities by using accrual accounting. Proprietary funds consist of two subtypes—internal service funds and enterprise funds.
68. *Revenue* - (1) Increases in the net current assets of a governmental fund type from other than expenditure refunds and residual equity transfers. Also, general long-term debt proceeds and operating transfers in are classified as "other financing sources" rather than as revenues (2) Increases in the net total assets of a proprietary fund type from other than expense refunds, capital contributions and residual equity transfers. Also, operating transfers in are classified separately from revenues.
69. *Special Revenue Funds* - Funds used to account for the proceeds of specific revenue sources (other than major capital projects) that are legally or donor restricted to expenditures for specified purposes.

*70. Supplements* - Non-profit organizations that request funds from the County to aid in their operations.

*71. Taxes* - Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments. Neither does the term include charges for services rendered only to those paying such charges. (e.g., sewer service charges).

*72. Watershed* - Ditches constructed to drain water from properties to avoid flooding.

*73. Workload Indicator* - A unit of work to be done. Examples are number of permits, number of cases solved, or number of EMS responses.